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CITY MANAGER'S BUDGET MESSAGE

June 30, 2005

Mayor and City Council
City of Modesto
1010 Tenth Street
Modesto, California 95354

SUBJECT: Adopted Operating Budget for Fiscal Year 2005-06

Honorable Mayor and City Council:

On June 7, 2005, City Council adopted the FY 2005-06 Operating and Interim Capital Improvement Program budgets. Concurrently, the Council, acting as the Redevelopment Agency (RDA), adopted the FY 2005-06 Operating and Capital Improvement Program budget for the RDA. The adopted operating expenditures for all funds (without transfers) total \$293.5 million, with the estimated revenues at \$298.8 million. A summary of fund totals is attached as Exhibit A.

Budget Adoption Process

Developing the FY 2005-06 budget began early with quarterly updates to both the Finance Committee and the City Council. On May 6, 2005, the City Council received the FY 2005-06 Proposed Operating and Interim Capital Improvement Program budgets for review. During the week of May 16, the Finance Committee held a series of public workshops regarding the budget. On May 24, the City Council held a public hearing on the proposed budget. The Council adopted the FY2006 Operating Budget and Interim Capital Improvement Program on June 7, 2005.

Budget Reductions

Budget adoption followed a comprehensive and difficult budget review process requiring reductions in both the General and the Gas Tax Funds. During the workshops, the Finance Committee reviewed the City Manager's proposed budget, which included reductions in all operating departments. The Committee recommended several adjustments as shown below:

Restored funding to:

- Equal Opportunity Commission (\$1,000)
- Planning Commission activities (\$6,430)
- Workforce Alliance activities (\$6,624)
- (2) Police Officer positions (\$180,000)

Accepted estimates of new revenue and/or expenditure reductions for:

- Savings related to installation of INET (\$50,000)
- New revenue from annual building fee adjustment (\$190,000)

The City Council concurred with the Committee's recommendations and included these changes in the June 7, 2005 budget adoption.

This adopted budget includes General Fund base budget cuts in the amount of \$3.56 million, approximately \$948,000 in on-going revenue enhancements and nearly \$800,000 in a one-time transfer adjustment totaling \$5.3 million in proposed budget adjustments. A detailed listing of budget cuts can be found in the **Budget Reductions 05-06** section of this document. Unfortunately, reductions in city services are unavoidable.

Staffing

There are 40.125 full-time staff positions being eliminated (29.625 positions from General Fund and 10.5 positions Gas Tax Fund). The Committee recommended re-examining staffing issues when the State budget impacts are known.

In addition to the restoration of two safety positions, Council also chose to keep the unfunded safety positions "on the books". Personnel will establish a separate tracking process to identify authorized but unfunded public safety positions.

In accordance with City policy and agreements with the City's employee associations, every effort was made to place employees whose positions were eliminated in funded positions for which they are qualified within the organization. This year's budget includes a section entitled **Staffing**, detailing employee related information at the citywide level. For a more specific look at staffing, please also refer to the individual department sections.

Policy Issues

The following summarizes Council's approved policy issues:

- Beginning in FY 2007-08, a structurally balanced General Fund budget, in which recurring revenues meet or exceed recurring expenditures, will be submitted annually to the City Council.
- General Fund surpluses (amounts greater than the 8% reserve level) will be used for capital projects, increasing fund balance, one-time activities or debt reduction rather than new or enhanced operating programs.
- Enhancements to existing operating programs or the development of new operating programs will be funded from clearly identified ongoing funding sources.
- Establish a Technology Fund Reserve that would allow the City to begin funding for technology improvements on a regular and on-going basis (to be implemented as part of unmet needs discussion in Fall 2005).

More discussion of several citywide policy issues is addressed in the **Policies & Issues** section of this document.

Upcoming Challenges

Although the City's economy continues to improve and revenue growth is positive, preparing the FY 2005-06 budget has been challenging as costs continue to outpace the modest revenue growth.

The City still faces financial challenges for the upcoming fiscal year. At the same time, many critical needs remain unaddressed. Unmet needs are discussed in both the department sections of this document and the ***Policies & Issues*** section.

Conclusion

We will carefully track revenues and continue conservative expenditure policies. The community, Mayor, and City Council, and city employees worked diligently to craft a budget that places Modesto on a path toward financial stability. Difficult choices were made during the budget deliberations. Unfortunately, to move towards a balanced budget, service levels were reduced in many areas that are important to the community's quality of life. With a balanced budget, I am confident that in the future we will be able to add to and even enhance service levels.

I want to thank the Mayor and City Council for their total involvement in the budget decision-making and the unselfish giving of months of their time and effort to help craft this budget. I also want to thank all of my city colleagues for their commitment to providing Modesto's outstanding public services despite continued budget reductions and for each employee's commitment to making Modesto a great place to live and work.

Respectfully Submitted,

George W. Britton
City Manager



Making Choices in Challenging Times

Message from the Mayor and City Council

As part of our continued effort to involve citizens in the process of governing our community, we are pleased to present the City of Modesto's "Citizen's Guide to the Adopted Budget".

Although the City's economy continues to improve and revenue growth is positive, preparing the 2005-06 budget was a challenge as costs continue to outpace the modest growth seen in revenues.

Faced with these budget challenges, the Council and staff moved quickly to reduce costs and improve revenues. This effort actually began in Fiscal Year (FY) 2004-05 with departments being asked to reduce spending by three percent (3%). This action helped to improve the General Fund's bottom line prior to the start of FY 2005-06.

This budget includes General Fund base budget cuts in the amount of \$3.56 million, approximately \$950,000 in on-going revenue enhancements and nearly \$800,000 in a one-time transfer adjustment totaling \$5.31 million in budget adjustments. Reductions were made across all departments including public safety. These include reductions in the spring/summer park recreation programs, community forestry and street and alley maintenance. These recommendations are particularly difficult since they come on the heels of several consecutive years of budget reductions for many departments. While every effort has been made to avoid cuts to core services, these reductions will be felt throughout the city. A detailed listing of these budget cuts can be found in the Budget Reductions 05-06 section of the adopted budget document.

While much of this budget process focused on reducing General Fund expenditures, efforts were also made to improve budget reporting

and monitoring. For example, the Fire Department participated in a pilot Zero-Based-Budgeting project, which allowed them to create a new budget structure to improve budget tracking. Additionally, each department prepared worksheets that show a programmatic view of departmental expenditures and revenues. These worksheets help to identify how funding is utilized on a program level.

The Big Picture – All Funds

The FY 2005-06 operating budget for all operating funds totals \$293.5 million not including transfers. Revenues for all funds, in FY 2005-06, are projected at \$298.8 million, not including transfers.

The General Fund

The budgeted General Fund operating expenditures for FY 2005-06 total \$110.7 million. This figure includes \$7.93 million in transfers out to other funds, which is a reduction from FY 2004-05. This reduction accounts for the one time elimination of a transfer for debt service on Tenth Street Place; a two year elimination of the RDA subsidy (\$479,000); and an on-going reduction of the subsidy to the Gas Tax Fund for \$80,000.

The General Fund budget also reflects the elimination of 40.125 full-time staff positions which includes 29.625 full-time General Fund positions and 10.5 Gas Tax funded positions.

General Fund revenues are projected at \$105.5 million and include \$2.3 million of transfers in from other funds. Of the \$105.5 million, \$950,000 is projected from on-going revenue enhancements.

State Fiscal Impacts

Perhaps the single most significant factor shaping this year's budget is the financial condition of the State of California and its effect on city

Message from the Mayor and City Council (cont.)

governments. Between fiscal years 1991 and 2004, the State of California diverted \$34.8 million in local revenues from the City of Modesto into its own coffers. By the end of FY 2004-05, the amount diverted by the State will total nearly \$37 million.

The recently passed Proposition 1A gives local governments a level of predictability related to their revenues that was not available previously.

However, support for Proposition 1A cost the City of Modesto \$2.1 million in FY 2004-05 and will cost the City another \$2.1 million in FY 2005-06. There also remains the possibility that FY 2004-05 "overpayments" of revenue from vehicle license fees (about \$1 million) will be withheld by the State in FY 2005-06. Thus, while conditions are looking more stable, there remains a significant level of uncertainty. No additional new state diversions are projected in future years.

Fiscal Policy Goals

The adopted budget strikes a balance between fiscal conservatism and preserving vital community services, in line with the City Council's policy. Specifically, this budget meets Council directed goals:

- The budget assumes a "most likely" scenario for calculating the undesignated balance of the City's General Fund as of June 30, 2005, estimated at \$15.5 million.
- The budget preserves a minimum reserve in the General Fund of approximately 8% of General Fund expenditures.
- By FY 2006-07, the City moves to a balanced budget whereby revenues meet or exceed expenditures.
- Grant-funded positions will be removed from the City's position allocation at the end of the grant's life unless specifically and separately approved by the City Council.

Conclusions

The FY 2005-06 budget represents a responsible and balanced approach to meeting the financial challenges confronting the City of Modesto. It preserves core municipal services, while maintaining adequate financial reserves for the future. Nevertheless, many critical needs remain unaddressed. More than one quarter of the City's streets are in poor or very poor condition with the cost to repair them estimated at over \$98 million. Police and Fire department staffing levels also lag. Increasing Police Department staffing to the level of 1.85 sworn officers per 1,000 population (as recommended by the Ad Hoc Safety Committee) would cost approximately \$16 million per year, with additional increases needed each year to keep pace with the growth in population. In the fire service, adding a needed engine company would cost about \$1.4 million for staffing and apparatus while adding a truck company would cost nearly \$2 million for both staffing and equipment.

The austere budget before you does not address many of the issues we would like it to – services and programs that make a community a home – beautiful parks, well maintained recreational facilities, and cultural activities. However, it does put the City on a solid financial path enabling the City to provide core services while moving towards financial stability in the future.

We wish to thank you, the citizens of Modesto, for your involvement and feedback during the development of this budget. We also extend an open invitation to all citizens to continue to participate in the government process by attending City Council meetings so that your voice can be heard concerning the issues that face your community.

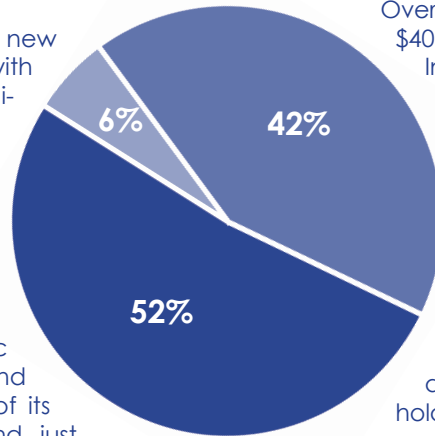
State Budget Crisis & Modesto's Funding Gap

Potential MOU, Workers' Compensation & Litigation Costs - 6%

The City of Modesto is currently negotiating new Memorandums of Understanding (MOU) with three of its bargaining units. The City anticipates that these new employment agreements, increased Worker's Compensation premiums and possible future litigations will have an impact on the General Fund.

CalPERS Rate Hike - 52%

City employees receive retirement benefits through the statewide California Public Employees Retirement System (CalPERS), and each year Modesto pays a percentage of its employees' salaries into the retirement fund, just like a private employer funding a pension plan. This year CalPERS has notified the city that its contribution rates will be significantly increased in 2005-06. Overall, Modesto's CalPERS payments will rise by more than 24%, a \$2.6 million impact to the General Fund. This rate hike is caused primarily by the lackluster performance of CalPERS's investments in recent years.



Proposition 1A - 42%

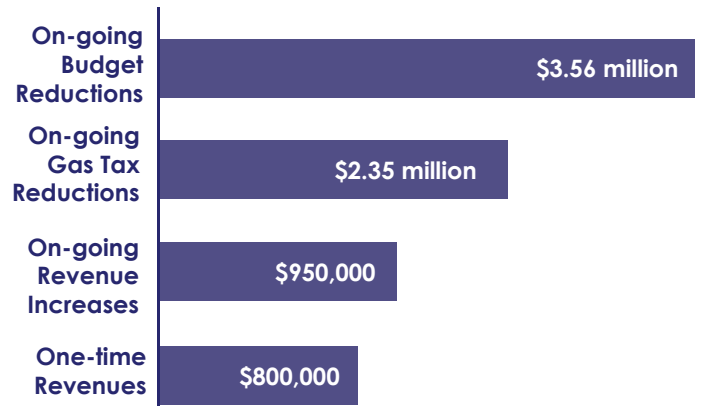
Over the last 12 years the State has taken more than \$40 billion from cities, counties and special districts. In the November 2004 election the people overwhelmingly approved Proposition 1A. Proposition 1A was a historic bipartisan agreement between Governor Schwarzenegger, local governments, legislators, public safety officials, healthcare advocates, taxpayers and community leaders. This proposition restricts the State Legislature's ability to raid local government funding, including local government share of existing sales taxes, property taxes and VLF revenues. However, as part of the agreement the State would withhold some local government funds during fiscal years 04/05 and 05/06. The impact to the City of Modesto's General Fund for fiscal year 05/06 will be \$2.1 million.

\$5 Million Gap

Adopted Service Reductions

The adopted budget cuts will lead to service reductions which may be noticed by the public.

- A receptionist will no longer be available in the Tenth Street Place lobby or in the Finance Customer Service area.
- Six Police Officer positions, one Community Service Officer position, and three Police Clerk positions will be eliminated. All positions are currently vacant or will be absorbed by attrition.
- City Hall at the Mall will close.
- The Spring Park Program will be eliminated at all sites except Graceada Park, which will be open on the weekends.
- Six neighborhood park pools will be closed and removed. One pool per year will be replaced with a splash pool.
- The Summer Park Program would be eliminated at Standiford, Sylvan, Lakewood, Chrysler, Sherwood, and Marshall Park. A summer Park Program would open at George A. Rogers Park.



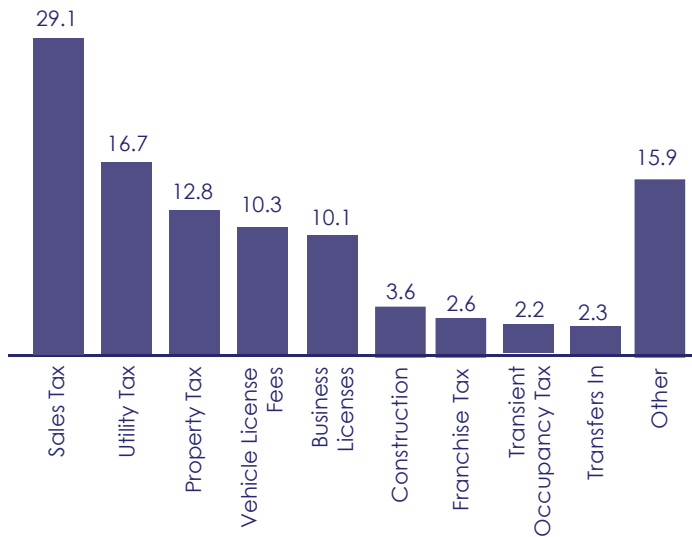
- Residential street paving will be reduced from eight miles to six miles.
- Tree replacements and removals will be reduced.
- Mistletoe abatement will be reduced.
- Forestry will no longer perform root cutting and barrier installations.
- Sidewalk repair and maintenance will be reduced.
- One engine company will be eliminated by leaving nine positions vacant. No fire stations will be closed.

Budget At A Glance

City of Modesto 2005-06 Operating Budget			
Fund(s)	Expenditures	Revenues	Variance
General Fund	\$ 110,677,515	105,643,515	-5,034,000
Streets/Traffic/Forestry	\$ 11,199,833	10,702,504	-497,329
Water/Wastewater/Storm	\$ 61,405,133	79,288,930	17,883,797
Debt Service	\$ 11,681,654	11,681,654	0
Other	\$ 118,458,572	111,354,036	-7,104,536
Total (with Transfers)	\$ 313,422,707	318,670,639	5,247,932

Revenue by Source

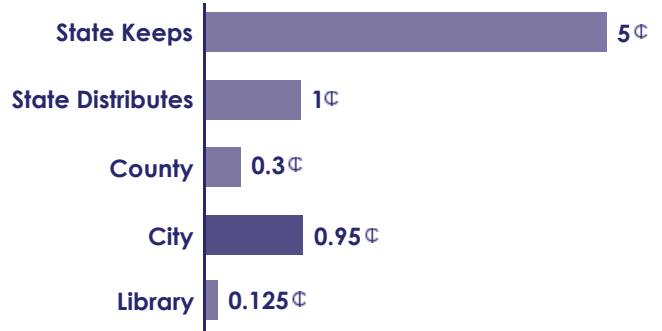
(\$ million)



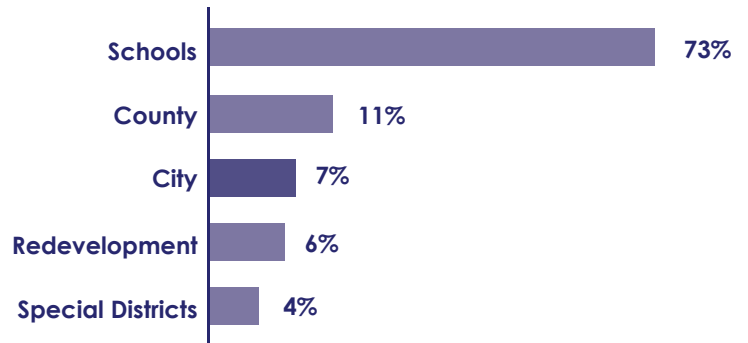
Tax Facts

Where Your Sales Tax Goes

How your 7.375 cent tax is distributed:

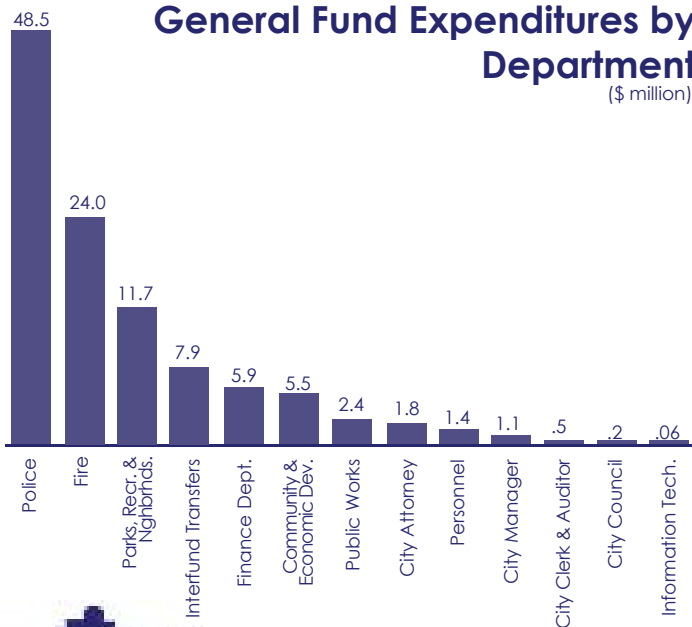


Where Your Property Tax Goes (Rounded)



General Fund Expenditures by Department

(\$ million)



City and State

This year the State of California is diverting \$2.1 million dollars in revenue from the City of Modesto. This is the latest in a series of diversions, which have cost the citizens of Modesto a total of \$36.9 million in services since 1990.

CITY STRUCTURE & ORGANIZATION

The City of Modesto is a "charter city," under California law, which means that the basic structure of city government is specified by a charter adopted by local voters. Modesto's charter was adopted in November 1962, and has been amended by the voters on eleven occasions. The city charter is available on the Internet at: <http://www.modestogov.com/council/charter>

Under the charter, the City is organized according to the "Council-Manager" form of government, in which the voters are represented by a City Council consisting of a Mayor and six Councilmembers, who in turn appoint a professional City Manager to act as the chief executive officer for the City. The City Council also appoints the City Attorney and the City Clerk/Auditor, who are referred to as "charter officers" since their positions are specifically defined within the City charter.

In addition to the departments overseen by the charter officers, the City of Modesto consists of eight departments, all under the jurisdiction of the City Manager:

- Personnel
- Information Technology
- Finance
- Community & Economic Development
- Fire
- Police
- Parks, Recreation & Neighborhoods
- Public Works

The City Council is divided into committees to address particular issues. Committee meetings are open to the public and committee recommendations are forwarded to the full City Council for final action. Currently, the following committees are utilized:

- Audit
- Economic Development
- Finance
- Safety & Communities

FISCAL POLICIES

Fiscal Year

The City's fiscal year begins on July 1st and ends on June 30th.

Accounting Basis of Budgeting

All City budgets are adopted on a modified accrual basis. Revenues are recognized when they become both measurable and available, and expenditures are recognized when the liability is incurred, except for such items as inventories and prepaid insurance. The

City prepares financial statements annually in accordance with Generally Accepted Accounting Principles for government entities ("Government GAAP"), which are audited by an independent certified public accounting firm. The annual financial report is generally available six months following the end of the fiscal year. The annual budget is legally adopted at each fund's total expenditure and revenue level.

General Fund Reserve

The City Council has directed that the City retain an undesignated, unreserved balance in the General Fund equal to at least 8% of the total annual General Fund expenditures (includes transfers). This 8% "contingency reserve" is intended to protect the General Fund from unanticipated fluctuations in major revenue sources.

Debt Financing

The City seeks to match the maturity its bonds and other debt instruments with the useful life span of the corresponding debt-financed assets.

Inter-fund Loans

Loans between funds shall be documented and reported in the City's annual financial report. Each inter-fund loan should be associated with a realistic repayment plan, and loan re-payments should be incorporated into the annual budget. Inter-fund loans should be re-paid with interest at a rate corresponding to the interest the lending fund would have earned on the balance, based upon the return earned by the City cash reserves for the six months prior to the payment date. (Loans to the Redevelopment Agency prior to 1992 bear an interest rate of 8%. Loans to the Redevelopment Agency after 1992 shall bear an interest rate of 7%.)

Interest Allocation

Interest should be allocated monthly to all funds based upon month-end balances. Interest, which would accrue to the following funds, should be allocated instead to the General Fund: the Fleet Fund and special revenue & grant funds where the City receives funding on a reimbursement basis.

Inter-fund Service Charges

Charges for direct services performed by one fund on behalf of another (referred to as "service credits") are budgeted based on estimates and past experience, and charged during the year based on actual services delivered and costs incurred.

Internal Service Fund (ISF) charges are budgeted and charged based on estimates (actuarially determined, where possible) and allocation formulas intended to reflect the association of costs with operating departments and services.

City Structure and Organization (cont.)

Indirect costs – the cost of general overhead services paid for by the General Fund and not directly chargeable as service credits – are calculated and charged based on an Indirect Cost Allocation Plan, which is updated with the assistance of an outside consulting firm.

Self-Insurance Reserves

The City of Modesto is self-insured for general liability and workers compensation liability. The City sets aside reserve funds to offset these liabilities, based on actuarial estimates of outstanding liabilities and of liabilities to be incurred in the current year. Currently, the City's reserve levels match the "expected" level of liability in these areas. The City should strive to increase these reserves to the "75% Confidence" level, to provide greater security against the possibility of unexpected high claims in future years.

The City also obtains excess liability coverage through multi-jurisdictional pools (which may, in turn, purchase commercial insurance) to cover extraordinary claims.

Post-Retirement Benefits

Current City labor contracts provide some employees the ability to convert unused sick leave balances into City-paid health insurance benefits for a number of months upon retirement. Beginning in 2004-05, the City will set aside an amount based on an estimate of the current-year cost of providing this benefit. This is expected to stabilize the unfunded liability associated with this benefit in the City's financial statements. The City is developing plans to reduce the existing unfunded liability over time.

BUDGET PROCESS

Although the City Manager has the lead responsibility for the development of the annual budget with staff support from the Finance Department, the annual budget process is a City-wide effort. Staff in all City departments play critical roles in devising and implementing each year's budget.

The budget process may vary somewhat from year to year. The following outlines the steps followed in the development and adoption of the Fiscal Year 2005-06 annual budget. Throughout this process, the City Manager briefed the Finance Committee and City Council on the status of the budget and solicited their policy guidance.

Operating Budget

1. Baseline Operating Budget: The Budget and City Manager staff estimate a "baseline" budget for each operating department. The baseline budget includes the projected cost of staff positions plus materials &

services for the upcoming budget year. It reflects spending impacts due to contracted increases in salaries and benefits, as well as any changes in internal service charges (such as set-asides for liability insurance). In principle, the baseline reflects the cost of current operations at next year's wage and price levels. The baseline is initially calculated in December or January.

2. Initial Revenue Forecast & Gap Estimate: Around the same time, the budget analysts and department budget coordinators forecast the City's major revenue sources. Comparing expected revenues with the baseline for expenditures yields the initial gap estimate. If revenues exceed baseline expenditures, the City can consider improving service levels and expanding programs. If anticipated revenues fall short of baseline, the City will need to make cuts to balance its budget.

3. Department Funding Requests: Department directors have the authority to "re-arrange" their baseline budgets to reflect their priorities and the needs of the community, as long as the total does not increase. Additional funding requests, outside the baseline, can be submitted after the actual revenues and expenditures are recognized.

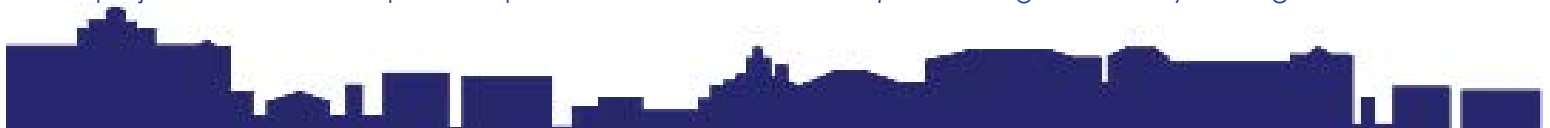
4. Gap Update: The update reflects any new information that has been received relating to likely revenue levels and other costs authorized by the City Manager. If expenditures still exceed revenues, the process proceeds to the Cutback step.

5. Program Worksheets: Departments review their budgets related to the services or "programs" they provide. Operating programs budgets are identified and entered into the Citywide database.

6. Unmet Needs: Departments identify their "unmet needs", by describing the background, current status, impacts, options and estimated costs of the improvements. These unmet needs are reviewed with the Finance Committee during the budget workshops. Once "actuals" are known (September/October), and there are sufficient funds available, the City Manager could recommend to the City Council that certain unmet needs be incorporated into the department budgets.

7. Cutbacks (if needed): The City Manager asks departments to identify possible spending cuts. Generally, they are assigned a "target" based on a formula (such as a fixed percentage of the department budget). In addition, specific programs may be slated for reduction or elimination, based upon the City's overall service priorities.

8. Proposed Budget: The City Manager reviews the



City Structure and Organization (cont.)

cutback proposals developed by the departments and makes the final determination on how to balance the budget. Based on his decisions, the Budget Staff compiles the Proposed Budget document, which is presented by the City Manager to the Finance Committee.

9. *Finance Committee Workshops:* The Finance Committee holds a series of public workshops to discuss the Proposed Budget. These workshops are also carried on cable television and are open to the public. The format of the workshops varies from year to year at the discretion of the Committee Chair, but they will usually include presentations by staff to explain the provisions of the Proposed budget and its likely effects on the community. The Committee may recommend changes to the Proposed Budget, and their recommendations are forwarded to the full City Council for a formal public hearing.

10. *Public Hearing:* The City Council conducts a public hearing on the budget as recommended by the Finance Committee. The Council may accept the budget as recommended or may vote to amend it further.

11. *Adoption:* Under the charter, the City Council adopts the budget by ordinance. The ordinance adopts the operating budget, an interim capital improvement program (CIP), and multi-year non-capital projects, as well as appropriating funds to cover unpaid encumbrances carried forward to the next budget year.

Capital Improvement Program (CIP)

The process of developing the CIP has changed during the last two years. Previously, the CIP was adopted at the same time as the operating budget. This process has been re-scheduled to allow a more thorough review by staff. The FY2005-06 budget includes an "interim CIP," which authorizes continuation of projects already underway, as well as initiation of a few new projects, which must get underway in the first quarter of the fiscal year.

The following details the major steps in the CIP process.

1. *Resource Estimation:* The Finance department, in coordination with other departments, develops available revenue resource estimates for spending on capital improvements and other projects.

2. *Project & Funding Source Identification:* Departments identify projects to be included in the CIP document. The goal is to include both current projects and any projects that should commence within the ten-year timeframe of the CIP plan. Departments also identify likely project-specific funding sources (primar-

– such as City revenues or borrowing – are identified to cover the remaining costs of projects.

3. *CIP Balancing:* The Budget Staff compiles project-level information prepared by departments and determines whether any City funding sources are "over-committed" – i.e. whether the amount earmarked for projects total more than the available revenues. If so, departments are asked to select projects to defer until future years when resources may become available.

4. *Planning Commission Presentation:* Once the CIP program is balanced, it is presented to the Planning Commission, which determines whether the CIP is consistent with the City's comprehensive land use plan. The document is then forwarded to the City Council for adoption.

5. *City Council Action:* An interim CIP identifies existing and new projects for the upcoming fiscal years and is adopted in June along with the operating budget. The comprehensive 10-year capital program is presented to the Planning Commission in September. The Finance Committee and Council are scheduled to review and adopt the Amended CIP in October.

Modifying the Annual and Multi-Year Budgets

The annual budget ordinance specifies the procedural requirements for making changes to the budget during the year. Levels of budget authority are described in the Budget Ordinance (Exhibit B) located within the Appendix section of this document.

BUDGET DOCUMENT

The City of Modesto's Adopted Budget document consists of the following sections:

- Budget Message/Transmittal
- Policies & Issues
- Financial Summaries
- Forecasts
- Staffing
- Departments
- Budget Reductions
- Capital Improvement Program
- Redevelopment Agency
- Index

In addition, the City produces a proposed budget document, which is submitted to the City Council in the course of the budget process, and a Citizen's Budget, which presents the key budget issues facing the City in a user-friendly four-page format. The Citizen's Budget brochure is distributed to citizens as an insert to the utility bill.

City Structure and Organization (cont.)

FINANCIAL STRUCTURE

The City of Modesto's finances are organized into several distinct "funds." From an accounting and budgetary perspective, each fund is an entirely separate entity. Each fund has its own self-balancing assets and liabilities, and transactions between funds must be explicitly budgeted and strictly accounted for.

This system of "fund accounting" originated as a Progressive-era reform intended to increase government accountability. Today, fund accounting is a requirement of Generally Accepted Accounting Principles for Governments ("Government GAAP"), and is used by essentially all U.S. cities of significant size.

Fund accounting can create the appearance that the City is spending considerably more money than it actually is. A sort of double counting occurs when one City fund makes a payment to another. The transaction creates an expenditure in one fund, and a revenue in another, despite the fact that the City as a whole has exactly the same amount of money that it started with. To help readers understand the true level of City spending, certain summaries in the budget document are presented on a "consolidated" basis, with inter-fund transactions eliminated.

Fund Types & Basis of Accounting

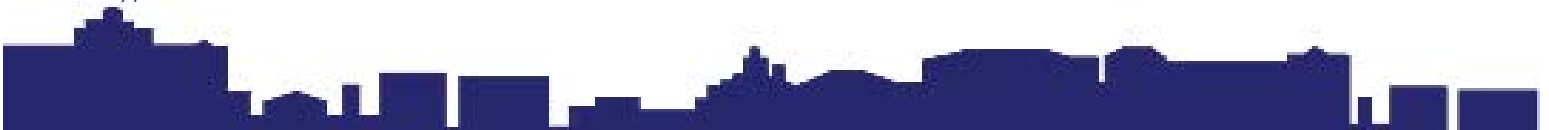
Each City fund employs either the full or modified accrual basis of accounting. Full accrual accounting is essentially identical with the accounting practices used in private business, and it applies to funds which are "business-like" in nature – that is, funds that account for services paid for by their customers, rather than by taxpayers at large. Modified accrual accounting applies to governmental fund types – funds that account for taxes, grants, and similar governmental resources.

As a practical matter, the primary difference between full and modified accrual is the treatment of fixed assets (such as buildings, equipment, and vehicles). Under full accrual, a fund that acquires a fixed asset incurs no expense at the time of acquisition; instead, it will be charged depreciation over the lifetime of the asset. Under modified accrual, an expenditure is recorded when the asset is acquired, and depreciation is not charged.

The modified accrual basis of accounting is considered appropriate for governmental fund types, in which the focus is on compliance with the authorized budget, i.e. ensuring that expenditures do not exceed authorized levels, regardless of what was purchased. The City's funds can be classified into the following fund types:

- **General Fund:** a fund type unto itself, the General Fund accounts for City revenues, which are not required to be accounted for in a different fund. In practice, the General Fund accounts for the City's major discretionary tax revenues, such as sales and property taxes, and for tax-supported services such as police and fire. The general fund employs the modified accrual basis of accounting.
- **Special Revenue Funds:** these funds account for taxes, grants, and similar revenue sources, which are dedicated by law, contract, or Council policy to a specific purpose. Examples include the Gas Tax Fund and the Local Transportation Fund, which are both dedicated to street maintenance and improvements. Special revenue funds employ the modified accrual basis of accounting.
- **Debt Service Funds:** these funds account for amounts set aside by the City to pay current and future debt service (principal and interest). Debt service funds employ the modified accrual basis of accounting.
- **Capital Projects Funds:** these funds account for resources set aside for the acquisition and/or construction of major capital assets. Capital projects funds employ the modified accrual basis of accounting.
- **Enterprise Funds:** these funds account for operations that provide services to external customers (i.e. the public) in return for payment, much like a business. Examples include the utility funds (water, wastewater, stormdrain, etc.). Enterprise funds employ the full accrual basis of accounting.
- **Internal Service Funds:** these funds account for operations that provide services to internal customers (i.e. City departments) in return for payments, much like a business. Examples include the Fleet Fund and the Building Services Fund. Internal service funds employ the full accrual basis of accounting.

Additional information on the City's principal funds is described in the Glossary of Budget Terms located in the Appendix section of this document.

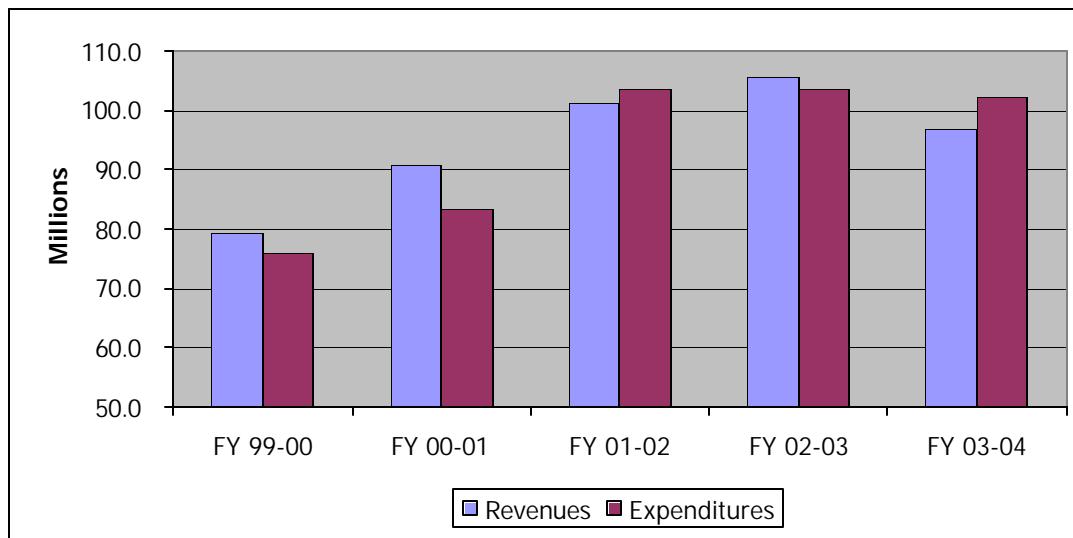


Issue: General Fund Imbalance Between Revenues and Expenditures

There is a structural imbalance in the City's General Fund operating budget, meaning that General Fund operating expenditures exceed operating revenues.

Background:

In two of the last three fiscal years, the City has spent more General Fund dollars than it has realized in revenues. This trend is illustrated in the chart below. Were this trend to continue, staff estimates that over the next five years, the City would annually spend \$8 - \$10 million more each year than it recognizes in revenue.



In FY 2004-05 this trend continued with the City adopting a General Fund budget with \$107.6 million in expenditures and \$103.2 million in anticipated revenues. The gap between these amounts was to be closed through the use of reserves estimated at \$4.4 million. This trend, however, cannot continue as the City will gradually erode the General Fund reserve eliminating any flexibility the City has to manage cash flow, make internal loans, and deal with various emergencies. While State takeaways have impacted the City's ability to deliver services, this imbalance is deeper than that one issue. In today's environment, the City's long-term economic health is dependent on achieving a truly balanced budget.

During the second quarter of FY 2004-05, City Council took steps to reduce the General Fund burden by:

1. Implementing a hiring "chill" for both full and part-time staff for any positions with General Fund impact with exceptions for mission-critical positions, and
2. Deferring programs and/or projects such as the \$1.1 million previously set-aside for the FMC property.

The City Manager reduced General Fund expenditures by an annualized three-percent (3%). As a result of these actions, staff projects a fund balance at the end of FY 2004-05 of approximately \$18 million. Once this amount is reduced to account for restricted funds (encumbrances, trust accounts, and other legal obligations) there remains a projected undesignated reserve of \$15.5 million.

While this amount is significantly more than the Council's 8% reserve policy, the projections include \$6.2 million in one-time money: \$3.2 million from the VLF Gap Loan and nearly \$3 million in General Fund expenditure savings. As anticipated at the beginning of FY 2004-05, reserves will be required to balance the budget (estimated at \$4.8 million).

Recommendations:

Council has committed to a two-year effort in which expenditures are brought in line with revenues. This effort, though difficult, is critical for the City's long-term financial health. This effort will include:

1. Evaluation of revenue opportunities that result in more fully capturing the full cost of providing a service.
2. Budget expenditure reductions to achieve a balanced budget by FY 2006-07. If achieved, the Council may at that time consider returning to a 5% reserve level for the General Fund. At the same time, Council recognizes that reserves within the General Fund (above the 8% level) will need to be utilized to balance the budget in FY 2005-06.
3. Establishment of a policy whereby grant-funded positions will not be retained beyond the life of the grant unless specifically and separately approved by Council.

Further, staff recommends that the City Council adopt the following financial policies:

- **Beginning in FY 2007-08, a structurally balanced General Fund budget, in which recurring revenues meet or exceed recurring expenditures, will be submitted to the City Council each year.**
- **General Fund surpluses will be used for capital projects, increasing fund balance or debt reduction rather than new or enhanced operating programs.**
- **Enhancements to existing operating programs or the development of new operating programs will be funded from ongoing funding sources.**

Issue: Revenue Opportunities

The City's revenue base has not kept up with the demand for service. What options does the City have for maintaining a revenue base that will keep pace with a growing community's needs?

Background:

The General Fund has been significantly impacted by State takeaways, changing legal interpretations and increasing expenditures both internally and outside of the City's control. As a result, Council and staff have worked together to develop and implement budget reduction scenarios for the last three years. Every effort has been made to achieve greater cost efficiencies and other fiscal strategies in order to preserve city services and ensure a certain quality of life for the citizens of Modesto. While citizens may not have noticed the decline, beginning in FY 2005-06 significant reductions to services will occur. Even on-going services will erode as growth continues. The programs and services impacted include Police, Fire, Parks, Streets, Economic Development, as well as other general government services.

Maintaining a revenue base that is diverse and is able to keep pace with the community's needs is critical to the prospects of any city. Reviewing revenue resources and options is a continuous process. As staff continues to propose and implement budget reductions, a review and discussion of potential increases to existing revenues and/or addition of new revenue sources becomes prudent. A change in the General Fund's major revenue sources or the addition of a comprehensive financing option has the ability to restore and sustain citizen's safety and quality of life programs and services.

The City of Modesto's major revenue sources include Sales Tax, Property Tax, Utility Users Tax (UUT), Vehicle License Fees, Business Licenses, Construction Fees, Franchise Tax, and the Transient Occupancy Tax (TOT). Many of these revenue sources vary in local control and risk. Over time, the ability of cities to levy taxes has been restricted by State actions and various voter-approved initiatives. The passage of Propositions 13, 62 and 218 has created and refined the distinction between **general** and **special** taxes.

Options:

Option 1: Sales Tax Increase

Modesto residents pay a sale and use tax of 7.375 cents per dollar (see **Financial Summaries** section of this document for city comparisons). Of this amount, the City actually receives one cent, from which Stanislaus County deducts 5% based on a 1950's flood control agreement. Recent changes in the law (SB566 2003) permit a city or county to place a local transaction and use tax proposal before the voters with a two-thirds vote of the governing board of the agency. A general tax proposal requires a majority voter approval. A special tax (earmarked for a particular purpose) requires a two-thirds voter approval.

Because of sales tax exceptions and other point of sale issues, a city will not see a 100% straight across-the-board increase. Base on a Modesto Sales District analysis, a factor of 82% will need to be applied to estimate the actual dollar increase. Examples shown below:

1/8% increased sales tax	=	\$3.8 million x 82%	=	\$3.1 million
1/4% increased sales tax	=	\$7.6 million x 82%	=	\$6.2 million
1/2% increased sales tax	=	\$15.3 million x 82%	=	\$12.5 million
3/4% increased sales tax	=	\$23.0 million x 82%	=	\$18.9 million
1% increased sales tax	=	\$30.5 million x 82%	=	\$25 million

What Other Agencies Have Tried

In the November 2004 election, five public agencies decided to propose a sales tax increase for **specific** purposes, such as public safety. Three of the five achieved the needed two-thirds vote. These results suggest overall that earmarking a tax for a special purpose is not worth the two-thirds vote requirement, and advisory votes do not appear to be worthwhile. It is interesting to note, however, that all citizen initiatives to repeal or limit taxes failed.

In November 2004, voters in twenty-two cities and five counties considered proposals to increase sale taxes for **general** purposes. Two of these were advisory votes. Of the twenty-two measures, ten passed.

Option 2: Property Tax Increase

Stanislaus residents pay a **general** property tax of 1%. Approximately 73% of the amount collected goes to the schools, 11% to the County, 5% to Redevelopment, 3% to Special Districts, and the City's share is about 7%. As a comparison, the assessed value of Stanislaus County is \$29 billion compared to San Joaquin's \$43 billion. That difference is 48% higher. Property taxes assessed value is 1% on the entire county; however, San Joaquin has a **higher base** than Stanislaus County.

This variance is due to Assembly Bill 8 (rate allocation), which occurred in the aftermath of Proposition 13. Proposition 13 set property values at one-percent of the assessed value and transferred control from local government to the State. AB-8 set up the allocation rate that each city would get and was tied into a formula that was based on block grant funds. Under AB-8, there were 6 counties (Stanislaus County is one of the 6) that were not awarded any additional property tax revenues.

The City of Modesto's AB-8 factor is 3.6%. Stockton's is 5.8%. This means Modesto receives 3.6% of the 1% assessed value of the county's property rolls while Stockton gets 5.8% of the 1% assessed value of their county's property rolls. The net result is twice as much property tax in their General Fund. **It would take legislation action to change the AB-8 factor.**

In November 2004, fifteen cities attempted a parcel tax for a **specific** purpose requiring a two-thirds voter approval with seven of the fifteen achieving voter approval.

A tax on each parcel could generate a stable base of new annual revenue for core city services such as public safety. The calculations based on 53,000 residential parcels are:

53,000 parcels x \$30 = \$1.6 million
53,000 parcels x \$50 = \$2.6 million
53,000 parcels x \$75 = \$4.0 million
53,000 parcels x \$100 = \$5.3 million
53,000 parcels x \$200 = \$10.6 million

Option 3: Formation of Special Assessment Districts

The California Constitution provides a method for local governments to assess property-related fees through the formation of assessment districts. Assessment districts could be formed for citywide landscaping and/or lighting urban forestry, or maintenance for medians and City facilities. An assessment is defined as “any levy or charge upon real property by an agency for a special benefit conferred upon the real property”. Funding generated by these assessments must be used for the specified purpose outlined in the initiative.

There are three funding strategies associated with an assessment.

1. Benefit Assessment District. This type of funding is used to link the cost of a public improvement or service to landowners who specifically benefit from the improvement. Balloting for a benefit assessment district is done through public hearing and ballots are mailed to landowners identified as benefiting from recommended improvements.
2. Special Assessment Tax. This type of funding is used to pay for public services and facilities that provide a general benefit. A general benefit does not require a direct relationship between the taxpayer's benefits from the services provided. This requires a ballot measure during a general election and requires a 2/3 vote to pass.
3. Fee for Service. This is a charge imposed on an individual or property owner for a service or facility provided directly to that individual or landowner. This type of funding requires a public hearing and the approval of the City Council.

The City currently has Assessment District #29 (improvements located by the Mall) and Public Facilities #6 (pocket improvements throughout the City). These levies are placed on Stanislaus County's tax roll and collected with the owner's property taxes. The County then transmits payment to the City.

Option 4: Mello-Roos Community Facilities Tax

The Mello-Roos Community Facilities Act allows cities to enact a special tax within a defined district (which can encompass the entire city). Such a tax is used to finance a number of facilities and related services, *in conjunction with new development*. The authorized facilities allowable include parks, recreation and open-space, schools, libraries, childcare, street improvement and parking facilities. The authorized services include public safety, recreation programs, library programs, operations and maintenance cost for parks, open-space, museums and other cultural programs.

Option 5: Increases to General Fund Major Revenues:

- Utility Users Tax (UUT): The City of Modesto levies a 6% tax on the users of utilities such as electricity, water, telephone service, gas, and a 3% on cable television. The tax is capped at \$1,500 per taxpayer per utility, which limits the tax burden on businesses. This tax is unpopular and is susceptible to reduction attempts as it is viewed as regressive in nature. Most cities are in the 5-7% range.
- Business License Fees: The City of Modesto imposes an annual registration fee and gross receipts tax on firms doing business within the City. The tax rate is one dollar per thousand of sales for retail businesses and two dollars per thousand of sales on service businesses.
- Transient Occupancy Tax (TOT): The City of Modesto has a 9% tax on hotel and motel stays. In years past, portions of this revenue have been allocated to the Convention and Visitor's Bureau (CVB) and the Modesto Redevelopment Agency (RDA). A 1% increase generates about \$230,000.
- Construction Fees: The City of Modesto charges a variety of fees for building and planning activities, such as building permit fees and plan check fees. Different cities apply a construction tax based on valuation. Some cities require a supplemental payment to build within city limits based on the scarcity of infrastructure resources available.
- Franchise Tax: The City of Modesto has a franchise tax on solid waste businesses, cable television and gas and electric services. A Cable Franchise fee increase from 3% to 5% could potentially generate \$500,000. A Cable Franchise "pass through" of \$.25 to \$.55 per month per customer could generate \$150,000 to \$300,000.

Surveyed Revenue Options - Other Cities

Staff surveyed other cities on what type of new revenue options they were considering as shown below:

- Sharing the costs of repair and replacement of damaged sidewalks with homeowners.
- "Check Off " donations as voluntary donations to specific programs.
- Emergency 911 Fee to recover the costs of providing the local emergency service.

Key Elements of a Successful Revenue Measure Effort:

- Develop a ballot measure responsive to the public concerns: gather information about the public's concern through polling.
- Develop an ad hoc committee to work on recommendations.
- Develop a fiscal plan with accountability measures.
- Draft factual ballot language and persuasive ballot arguments.
- Gain unanimous support for the measure from Council.
- Educate the community

Recommendations:

Staff recommends the Council review the above revenue options and provide feedback and direction on which option(s) to pursue.

Issue: Impact of State’s Financial Condition

Due to the State’s financial condition and the uncertainty of its future economy outlook, what additional steps - immediate as well as long-term – should the City take to protect its funding, service levels, and staffing?

Background:

As far back as the early 1980’s, the State has been taking revenues from the cities to balance its own budget. Between Fiscal Year 1990-91 and 2004-05, the State diverted almost \$37 million in local revenues (see chart below).

Estimated State Revenue Shifts (FY91 thru FY05 estimates)												
	FY90-91 thru											
	FY94-95	FY95-96	FY96-97	FY97-98	FY98-99	FY99-00	FY00-01	FY01-02	FY02-03	FY03-04	FY04-05	Total
Property Tax/ERAF	4,187,858	2,030,068	2,162,947	2,162,947	2,194,483	2,175,083	2,305,619	2,500,000	2,736,881	2,940,781	2,940,781	28,337,448
Property Tax (RDA ERAF)	77,118								66,836	122,000	250,000	515,954
Cigarette Tax	1,303,074	389,989	401,688	413,739	426,151	438,936	452,104	452,104	452,104	452,104	452,104	5,634,097
Non-Parking Fines	206,585	64,062	65,343	65,343	65,343	65,343	65,343	65,343	65,343	65,343	65,343	858,734
Jail Booking Fees	2,354,659	416,234	561,510	572,740	522,321	486,402	470,955	463,453	445,183	465,000	465,000	7,223,457
Property Tax Admin Fees	888,572	168,248	169,304	172,690	188,036	211,885	232,531	214,951	149,813	180,000	180,000	2,756,030
Motor Vehicle License Fees										3,341,551		3,341,551
Governor’s 1A											2,119,000	2,119,000
Subtotal, Gross Shift	9,017,866	3,068,601	3,360,792	3,387,459	3,396,334	3,377,649	3,526,552	3,695,851	3,916,160	7,566,779	6,472,228	50,786,271
One-Time Motor Vehicle	857,830										3,180,538	4,038,368
One-Time ERAF Relief						409,922	548,391					958,313
Prop 172 Sales Tax	763,704	308,405	344,335	414,610	459,742	524,446	563,732	541,807	580,552	655,819	655,819	5,812,971
Jail Booking Reimbursement						560,804	560,804	560,804	560,804	560,804	560,804	3,364,824
Subtotal, Add Backs	1,621,534	308,405	344,335	414,610	459,742	1,495,172	1,672,927	1,102,611	1,141,356	1,216,623	4,397,161	14,174,476
Net Shift	7,396,332	2,760,196	3,016,457	2,972,849	2,936,592	1,882,477	1,853,625	2,593,240	2,774,804	6,350,156	2,075,067	36,611,795

This diversion of funds by the State continues. Since the passage of Proposition 42 in 2002, Modesto, like other cities across California, has lost millions in transportation funding due to the State diversions. If this money were available, it is estimated the City of Modesto would receive nearly \$1.5 million per year for transportation projects.

Recognizing the impact of these State takeaways, in FY 2001-02, the City began to build General Fund reserves in excess of the Council’s adopted eight percent (8%) reserve level. Accomplishing this required the implementation of hiring “chills” to capture additional salary savings, service level impacts, and programming changes. In FY2004-05, thirteen staff positions, including two executive level managers, were eliminated through a variety of budget saving measures including the reorganization of the Engineering & Transportation and Operations & Maintenance Departments. The recently passed Proposition 1A may bring some relief, hopefully halting State revenue shifts from local communities.

Council and staff have worked together to develop and implement budget reductions for the last three years while avoiding major reductions in service to the public. The proposed FY 2005-06 budget recommends additional staff reductions as well as service level reductions in most operating departments. Programs and services impacted include, but are not limited to, Police, Fire, Streets, Economic Development and other general government services.

The City's Legislative Platform reflects the City's Vision and Council's goals, and forms the cornerstone of Council's policy direction. In FY 2004-05, the Council's top priorities were to support legislation that encourages infrastructure funding and finances health, safety, and technology, as well as measures that increase federal and state funding to the City for projects that support the City's vision and strategic plan. The Council opposes unfunded mandates and the shift of taxes and fees, or changes in their allocations.

Recommendations:

Due to the uncertainty of the State's economy, Staff recommends the Council take a conservative approach to spending for the next two years with reports made to the Finance Committee on a quarterly basis.

Staff also recommends Council's continued support of its Legislative Platform goals regarding unfunded mandates and revenue shifts between the State and local agencies.

Issue: Funding Mechanism to Pay for Technology Needs

The City of Modesto relies upon multiple systems (hardware and software) to meet its daily business needs. As the City continues to grow, the demands placed on the existing systems grows as well. Keeping these systems current, and thereby meeting business requirements, is critical for the continued success of the City. Unfortunately, many of the City's critical systems are outdated and no longer able to adequately support the current / future business needs of the City.

Currently, the City has no mechanism in place to accumulate funding to pay for the upgrade or replacement of our large-scale systems. Such systems are costly and take time to implement, so long-term planning is essential. Doing nothing would continue to expose the City to risks, costs and inefficiencies and will continue to worsen, as the current systems become more outdated. With no additional staff as well as the possibility of a reduction in staff, improved technology and the efficiency that it provides should be on the City's highest priority list.

Background:

Some of the City's current systems are out-of-date and no longer meet the demands of today's business environment and/or cannot be integrated with other critical systems where required. These problems lead to inefficiencies in the way business is done and lead to errors as a result of relying on manual tasks that should be automated through integrated system solutions. The following is a partial list of the numerous applications the City utilizes daily to serve the public:

- AMS Financials for accounts payable/receivable, purchasing, and position control
- BRASS for city-wide budgeting
- HTE for accounts receivable, utility billing, and cash receipts
- PathLore for training administration
- MAIS for business licenses
- Computer Aided Dispatch (CAD) System for 911 regional calls
- Tidemark for permitting
- CassWorks for facilities maintenance/management
- Class for recreation management
- SunPro for Fire Records Management

Departments also use a variety of homegrown solutions for timesheets, grant and project management, benefits and performance management, and budget development and tracking. This large assortment of 'stand-alone' applications creates a complex environment making it difficult to get the information needed from the systems. This also forces IT to develop and support custom scripts, reports, and interfaces to successfully connect this disparate information, resulting in increased overhead to operate these systems. Many, if not all, of these individual systems would be included in a single enterprise-wide system and would function together without the need for special programming and development.

Two of the systems mentioned require immediate attention: Financials and CAD. These systems do not fully meet the City business needs of today, and certainly won't meet near future needs. As a result, staff has developed unsupported shadow systems to help fulfill

business needs. This results in duplicate and conflicting information, which can cause staff to inadvertently use false or inaccurate data. The inability to fund the upgrade of these systems will have significant effects on the City's future ability to effectively carry out business.

Financials:

On behalf of the City of Modesto, Gartner recently completed a Business Process and Systems Requirements Analysis study that independently confirmed our conclusion that many of our existing business applications are not meeting the City's business requirements. Topping the list were recommendations that the current Financials, Customer Service, and Human Resources systems be replaced with an effective Enterprise-wide (ERP) system that seamlessly integrates all applications into a single, consolidated system. Although the City has created a partially-funded CIP to address the need for Financials Systems Improvements, further funding still needs to be identified to actually acquire and implement this ERP.

CAD:

The existing 26-year-old Computer Aided Dispatch (CAD) system utilized by Stanislaus Regional 911 to handle its 911-call taking and dispatching functions for 23 police and fire agencies throughout Stanislaus County does not meet today's business needs. This system lacks integration capabilities with the City of Modesto Public Safety Systems, does not provide adequate timely reports, runs on outdated hardware, and is complex to use. All of these issues cause problems, the most severe of which is the potential for delayed response times from Dispatch and our Public Safety organizations. Recently the City, working jointly with Stanislaus County has put together a plan for the replacement of the Stanislaus Regional 911 CAD system and the City of Modesto Public Safety Systems with a current, state of the art Integrated Public Safety package. The team is within 60 days of selecting a system that will replace the existing CAD system. Unfortunately, as with other systems requiring upgrade or replacement, funding is not currently available.

Policy Recommendations:

Staff recommends the Council establish long-term funding to be used to update technology on a regular, periodic basis. Planning for the ongoing upgrade and replacement of major City systems, assures the City's systems provide the maximum benefit and efficiency. The City will also likely save money over the current approach to technology projects, which actually encourages departments to procure their own software, missing the opportunity to consolidate and re-use applications.

The recommended approach would involve establishing a value for the existing portfolio of business applications and supporting hardware, determining the expected life cycle for these systems, and then calculating what the annual investment would be in order to maintain these systems in proper running condition (upgrades, replacements, enhancements).

The establishment of a Technology Fund Reserve allowing the City of Modesto to begin to upgrade and integrate the systems would manage financial requirements. Funding would be placed into the Technology Fund Reserve (TFR) as part of the annual budget process. Each year draws against the TFR would fund specifically designated, enterprise-wide projects.

Adopted Budget 2006 by Fund

(\$ in Thousands)

Fund	Estimated Ending Working Capital FY2004-05	Estimated Revenue FY2005-06	Other Sources (Transfers In)	Other Sources (Transfers In - Multi-Year)	Total Revenue & Other Sources (Transfers In)
General Fund					
0100 General Fund	15,478	103,375	2,269	0	105,644
Special Revenue Funds					
0300-0410 Operating Grants	893	4,688	1,353	0	6,042
0510-0520 Local Transportation	1,117	2,697	0	0	2,697
0600 Traffic Safety	478	825	0	0	825
0700 Streets, Traffic & Forestry	1,634	5,729	4,974	0	10,703
0800 Economic Development & Strategic Planning	311	0	0	0	0
0900 Downtown Improvement District	46	211	0	0	211
1130...1170 Community Development (HUD Grant Funds)	14,701	5,035	0	0	5,035
5400...5800 Improvement Districts	236	130	0	0	130
Special Revenue Funds Total	19,416	19,314	6,327	0	25,642
Capital Project Funds					
1300 Special Fund for Capital Outlay	2,505	0	51	0	51
1310-1430 Capital Facilities Fees	38,238	200	0	0	200
1400 Parks	6	0	337	0	337
2300 Capital Grants	(5,100)	0	0	0	0
9020...9080 Redevelopment Agency	2,193	4,208	0	0	4,208
2600...2900 Community Facilities District	13,636	4,815	0	0	4,815
Capital Project Total	51,478	9,223	387	0	9,610
Enterprise Funds					
6000 Parking	2,144	979	0	0	979
6100...6180 Water	5,277	43,821	0	0	43,821
6120 Water CIP COP	2,519	0	1,797	264	2,061
6210...6270 Wastewater	18,669	24,954	3,601	114	28,669
6280 Storm Drain	1,150	5,117	0	0	5,117
6290 Compost Operations	0	1,144	0	0	1,144
6310...6330 Airport	1,043	812	0	0	812
6510...6550 Bus Service	5,000	12,142	7	0	12,149
6600 Golf	386	2,306	100	0	2,406
6700 & 6710 Events Services Modesto Centre Plaza	440	940	777	0	1,717
Enterprise Funds Total	36,628	92,214	6,281	378	98,873
Debt Service					
9440 & 9450 Debt Service	5,297	0	3,405	0	3,405
Internal Service Funds					
7100/7110/7120 Copiers, Records, Stores, Inventory & Mail	553	598	0	0	598
7130 Technology & Information Services	734	4,227	132	0	4,359
7200...7250 Fleet	8,653	7,249	2	173	7,423
7310...7390 Insurance	6,207	19,353	1,000	0	20,353
7510 Employee Benefits Management	12,226	39,532	0	0	39,532
7800 Building Services	83	1,848	0	0	1,848
Internal Service Funds Total	28,456	72,807	1,133	173	74,113
Other Agencies					
8500 JPA - Tenth Street Place	30	1,440	0	0	1,440
8900 & 8910 Tuolumne River Regional Park	134	419	75	0	494
Other Agencies Total	164	1,859	75	0	1,934
Grand Total	156,918	298,793	19,878	551	319,221

Adopted Budget 2006 by Fund

(\$ in Thousands)

Estimated Operating Expenditures FY2005-06	CIP FY2005-06	Other Uses (All Transfers Out)	Total Expenditures, CIP & Other Uses (Transfers Out)	Estimated Beginning Working Capital FY2005-06	Fund
					General Fund
103,048	0	8,008	111,056	10,066	0100 General Fund
					Special Revenue Funds
6,331	0	0	6,331	604	0300-0410 Operating Grants
20	(323)	2,377	2,074	1,739	0510-0520 Local Transportation
0	0	1,130	1,130	173	0600 Traffic Safety
11,113	20	87	11,220	1,117	0700 Streets, Traffic & Forestry
0	0	300	300	11	0800 Economic Development & Strategic Planning
196	0	0	196	61	0900 Downtown Improvement District
4,844	0	0	4,844	14,892	1130...1170 Community Development (HUD Grant Funds)
130	0	0	130	236	5400...5800 Improvement Districts
22,635	(303)	3,894	26,226	18,832	Special Revenue Funds Total
					Capital Project Funds
0	426	51	477	2,079	1300 Special Fund for Capital Outlay
700	2,635	788	4,123	34,316	1310-1430 Capital Facilities Fees
0	194	200	394	(51)	1400 Parks
0	3,370	0	3,370	(8,470)	2300 Capital Grants
4,057	2,956	893	7,906	(1,505)	9020...9080 Redevelopment Agency
1,802	10,918	0	12,720	5,731	2600...2900 Community Facilities District
6,559	20,499	1,932	28,989	32,099	Capital Project Total
					Enterprise Funds
979	0	0	979	2,144	6000 Parking
29,945	3,370	1,887	35,202	13,895	6100...6180 Water
1,797	0	0	1,797	2,783	6120 Water CIP COP
23,687	5,114	3,695	32,496	14,842	6210...6270 Wastewater
5,738	0	18	5,757	510	6280 Storm Drain
990	0	0	990	154	6290 Compost Operations
796	0	0	796	1,059	6310...6330 Airport
11,691	3,262	25	14,978	2,170	6510...6550 Bus Service
2,308	0	0	2,308	484	6600 Golf
1,644	0	73	1,717	440	6700 & 6710 Events Services Modesto Centre Plaza
79,574	11,746	5,698	97,019	38,482	Enterprise Funds Total
					Debt Service
3,655	0	0	3,655	5,047	9440 & 9450 Debt Service
					Internal Service Funds
3,155	0	0	3,155	(2,004)	7100/7110/7120 Copiers, Records, Stores, Inventory & Mail
4,079	(50)	0	4,029	1,064	7130 Technology & Information Services
8,035	273	11	8,319	7,756	7200...7250 Fleet
19,353	0	0	19,353	7,207	7310...7390 Insurance
39,592	0	0	39,592	12,166	7510 Employee Benefits Management
1,956	0	10	1,967	(36)	7800 Building Services
76,172	223	21	76,416	26,153	Internal Service Funds Total
					Other Agencies
1,372	0	0	1,372	98	8500 JPA - Tenth Street Place
531	0	75	606	22	8900 & 8910 Tuolumne River Regional Park
1,904	0	75	1,979	120	Other Agencies Total
293,545	32,165	19,628	345,338	130,800	

Operating Inter-Fund Transfers In

Transfer In (\$ in Thousands)	Actual 02-03	Actual 03-04	Estimate 04-05	Adopted 05-06	Purpose
To 0100 General Fund from:					
0100 0510 LTF Streets and Roads	600.000				
0100 0510 LTF Streets and Roads	518.800				
0100 0600 Traffic Safety Fund	592.000	607.098	584.000	800.000	Traffic Safety (7000)
0100 0600 Traffic Safety Fund				330.000	Traffic Safety (7000) Reserves
0100 0700 Special Gas Tax Fund	2,693.160				General Transfer (7000) Streets Operation
0100 0800 Econ Dev and Strategic Plan Fund				300.000	Transfer Fund Balance
0100 1300 Special Fund For Capital Outlay			50.579	50.579	General Transfer (7000)
0100 1300 Special Fund For Capital Outlay	362.000				
0100 1310 Capital Facility Fees - Police	196.000	200.000	204.000	208.000	Tenth Street Place Project (7000)
0100 1320 Capital Facility Fees - Fire	59.560	237.565	100.000	100.000	Loan Repayment (7001) M174L
0100 1380 Capital Facility Fees - City Hall Exp:	130.500	130.500	133.110	137.000	Tenth Street Place Project (7000)
0100 1400 Parks Fund	150.000				Tenth Street Place Project (7000)
0100 1400 Parks Fund		200.000	200.000	200.000	Monterosso Property (7001) Q239L
0100 1400 Parks Fund		150.000			Park Maintenance
0100 2690 Village One #2 CFD			30.000		Loan Repayment (7001)
0100 6100 Water Operations	40.200	40.870	41.687	61.685	Tenth Street Place Project (7000)
0100 6100 Water Fund Zone 1		54.973			Rate Study (55%) 1205
0100 6100 Water Fund Zone 1		100.000	144.350		Water 218 Election 1205
0100 6150 Water Fund Zone 2	11.400	11.590	11.822		Tenth Street Place Project (7000)
0100 6160 Water Fund Zone 3	8.500	8.540	8.711		Tenth Street Place Project (7000)
0100 6210 Wastewater Fund	60.000	61.000	62.220	62.782	Tenth Street Place Project (7000)
0100 6210 Wastewater Fund		44.977			Rate Study (45%) 1205
0100 6210 Wastewater Fund			59.850		Wastewater 218 Election 1205
0100 6310 Airport Operations Fund	44.762	42.538			Loan Repayment Pd FY03/04
0100 6510 Bus Services Fixed Route Fund	18.000	18.000	18.360	18.505	Tenth Street Place Project (7000)
0100 7210 Fleet Fund	2,000.000				Loan
0100 7510 Employee Benefits Fund	1,007.709	431.590			PERS Contribution
Total	8,492.591	2,339.241	1,648.689	2,268.551	
To 0300 Capital Improvement Fund					
0300 0100 General Fund		160.944		151.245	Engineering Design (4112)
0300 0100 General Fund		58.060	58.210	53.674	Engineering Construction (4212)
Total	0.000	219.004	58.210	204.919	
To 0310 Solid Waste Special Revenue Fund from:					
0310 0100 General Fund		5.000			Grant Money rec'd in GF fro 4402
Total	0.000	5.000	0.000	0.000	
To 0320 Education & Government Comm from:					
0320 0100 General Fund		24.747			Savings from FY03
0320 0100 General Fund			26.800		City Media production to E&G (0703)
0320 0100 General Fund		128.000	128.000	132.965	City portion of the operating budget (0703)
Total	0.000	152.747	154.800	132.965	
To 0350 Elections Fundfrom:					
0310 0100 General Fund			250.000	550.000	Elections (0504)
Total	0.000	0.000	250.000	550.000	
To 0400 Operation Grants Block Grants Fund from:					
0400 0100 General Fund	33.062				
0400 0100 General Fund		4.500			Design of 15 Parks (3138)
0400 0100 General Fund		11.300			Park Build Contract I (3139)
0400 0100 General Fund		11.800			Park Build Contract I (3140)
0400 0100 General Fund		7.400			Park Build Contract I (3141)
Total	33.062	35.000	0.000	0.000	

Operating Inter-Fund Transfers In

Transfer In (\$ in Thousands)	Actual 02-03	Actual 03-04	Estimate 04-05	Adopted 05-06	Purpose
To 0410 Operating Grants Fund from:					
0410 0100 General Fund		59.505	19.835		Modesto Safe Traffic Ops (2966)
0410 0100 General Fund		76.889			Assist to FF (1854)
0410 0100 General Fund	5.915				
0410 0100 General Fund	16.300				
0410 0100 General Fund				64.107	Survive the Night (2967)
0410 0100 General Fund				61.800	COPs in Schools (2993)
0410 0100 General Fund			313.542	271.672	COPs Universal Hiring Grant (2985)
0410 0100 General Fund		4.302	3.894	0.000	Juvenile Impact Program (2986)
0410 0100 General Fund			46.146	67.748	Cops in Schools (2989)
0410 0100 General Fund		16.971			Trees for Tots Match Grant (4805)
Total	22.215	157.667	383.417	465.327	
To 0700 Gas Tax Fund from:					
0700 0100 General Fund	466.400	457.025			General Transfer (7000)
0700 0100 General Fund		60.000			Bluegum for Fire Improvemt (4613)
0700 0100 General Fund		2,394.637	1,797.976	1,558.731	Community Forestry (4712)
0700 0100 General Fund		329.885	49.327		Street Maintenance (4612)
0700 0100 General Fund		457.025			Traffic Operations (4622)
0700 0100 General Fund		79.000			LED Replacemnet Program (1630)
0700 0100 General Fund		916.478	912.733	912.733	Curbs Gutters, and Sidewalks (4724)
0700 0100 General Fund			90.314	125.455	Traffic Engineering (1601)
0700 0510 LTF Streets and Roads					Electrical Utility Costs (1605)
0700 0510 LTF Streets and Roads	0.000	1,176.574	1,592.560	992.000	Street Maintenance (4612)
0700 0510 LTF Streets and Roads			25.000		Restriping Various Locations (1621)
0700 0510 LTF Streets and Roads			50.000		Low Cost Traffic Improvements (1622)
0700 0510 LTF Streets and Roads		216.963			Electrical Division (1612)
0700 0510 LTF Streets and Roads			20.000		Upgrade High Voltage Circuits (1624)
0700 0510 LTF Streets and Roads			696.197	785.000	Traffic Operations (4622)
0700 0510 LTF Streets and Roads		120.000			Curbs Gutters, and Sidewalks (4725)
0700 0510 LTF Streets and Roads		2,300.130		600.000	Slurry Seals (4380)
0700 0520 LTF Non-Motorized			160.000		Curbs Gutters, and Sidewalks (4724)
0700 7330 Insurance Liability Fund		200.000			Curbs Gutters, and Sidewalks (4725)
Total	466.400	8,707.717	5,394.107	4,973.919	
To 0800 Economic Development & Strategic Planning Fund from:					
0800 0100 General Fund					
0800 0100 General Fund	50.000	50.000			General Plan-related Development (7000)
Total	50.000	50.000	0.000	0.000	
To 1130 CDBG					
1130 0100 General Fund	50.000				
Total	50.000	0.000	0.000	0.000	
To 1300 Special Fund for Capital Outlays Fund from:					
1300 0100 General Fund					
1300 1320 Fire CFF Fund			50.579	50.579	Loan Repayment (7001) M174L
1300 1130 CDBG	0.252				
Total	0.252	0.000	50.579	50.579	
To 1320 Fire Capital Facility Fees Fund from:					
1320 1130 CDBG	0.843				For Fire Station 2
Total	0.843	0.000	0.000	0.000	
To 1400 Parks Fund from:					
1400 0100 General Fund	323.341	352.222			Discretionary Parks Transfer
1400 0100 General Fund	54.000	54.000			School Infrastructure Maintenance
1400 0100 General Fund			136.533	136.533	General Transfer (7000)
1400 0700 Gas Tax Fund			80.000	80.000	General Transfer (7000)
1400 1350 Parks Capital Facilities Fees		51.000			Park Partners Op (3124)
1400 1430 Air Quality Capital Facility Fund			120.000	120.000	General Transfer (7000)
Total	377.341	457.222	336.533	336.533	

Operating Inter-Fund Transfers In

Transfer In (\$ in Thousands)	Actual 02-03	Actual 03-04	Estimate 04-05	Adopted 05-06	Purpose
To 2300 Capital Grants Fund from:					
2300 1350 Parks CFF		200.000			Recreational Pool Upgrades (7000)
Total	0.000	200.000	0.000	0.000	
To 2600 Village One CFD fund from:					
2600 0800 Economic Development Fund		10.000			Village One CFD (7000)
Total	0.000	10.000	0.000	0.000	
To 2660 CFD Enterprise Park Fund from:					
2660 4000 CFD Debt Service Enterprise Business Pk		255.990			
Total	0.000	255.990	0.000	0.000	
To 2690 CFD Fund from:					
2690 0100 General Fund	35.000				To establish new Village One CFD
Total	35.000	0.000	0.000	0.000	
To 6100 Water Zone 1 Fund from:					
6100 0100 General Fund	154.000	264.000			Prop 218 rebate become MY W445
6100 6150 Water Fund Zone 2 Consolidation			917.080		Wellsite Consolidation (5013)
6100 6150 Water Fund Zone 2 Consolidation			98.411		DBCP Consolidation (5014)
6100 6150 Water Fund Zone 2 Consolidation			1,356.075		Water Operations Consolidation (5012)
6100 6150 Water Fund Zone 2 Consolidation			223.847		Meter Install Consolidation (5016)
6100 6150 Water Fund Zone 2 Consolidation			168.060		Water Quality Compliance Consolidation (501)
6100 6150 Water Fund Zone 2 Consolidation			1,874.780		MID Surface Water Consolidation (5024)
6100 6160 Water Fund Zone 3 Consolidation			567.674		Wellsite Consolidation (5013)
6100 6160 Water Fund Zone 3 Consolidation			28.567		DBCP Consolidation (5014)
6100 6160 Water Fund Zone 3 Consolidation			156.902		Meter Install Consolidation (5016)
6100 6160 Water Fund Zone 3 Consolidation			712.765		Water Operations Consolidation (5012)
6100 6160 Water Fund Zone 3 Consolidation			148.697		Water Quality Compliance Consolidation (501)
6100 6160 Water Fund Zone 3	148.000	148.000	148.000		Loan Repayment (7001)
Total	302.000	412.000	6,400.858	0.000	
To 6120 Water CIP COP Fund from:					
6120 6100 Water Fund Zone 1	1,015.412	1,040.404	1,046.601	1,796.658	Debt Service Payment (7000)
6120 6150 Water Fund Zone 2	739.797	742.380	744.307		Loan Repayment (7001)
Total	1,755.209	1,782.784	1,790.908	1,796.658	
To 6210 Wastewater Fund from:					
6210 0100 General Fund	66.000	114.000			Prop 218 rebate became MY B618
Total	66.000	114.000	0.000	0.000	
To 6220 1993 Sewer COP Fund from:					
6220 6210 Wastewater Fund	673.050	729.411	778.456	709.632	Debt Service Payment (7000)
Total	673.050	729.411	778.456	709.632	
To 6230 1997 Sewer Revenue Bonds from:					
6230 6210 Wastewater Fund	1,867.363	1,100.977	1,877.008	1,879.844	Debt Service Payment (7000)
Total	1,867.363	1,100.977	1,877.008	1,879.844	
To 6270 Refunding Revenue Bonds from:					
6270 6210 Wastewater Fund	966.909	979.347	942.140	1,011.228	Debt Service Payment (7000)
Total	966.909	979.347	942.140	1,011.228	
To 6280 Storm Drainage Fund from:					
6280 2600 Village One CFD Fund	635.000				Repayment of advance
Total	635.000	0.000	0.000	0.000	
To 6290 Composting Fund from:					
6290 6210 Wastewater Fund			150.000		Composting (5222)
6290 7210 Fleet Replacement Fund			99.119		Composting (5222)
Total			249.119	0.000	

Operating Inter-Fund Transfers In

Transfer In (\$ in Thousands)	Actual 02-03	Actual 03-04	Estimate 04-05	Adopted 05-06	Purpose
To 6310 Airport Operations Fund from:					
6310 6330 County Aircraft Revenue Fund		236.888			Closure of fund 6330
Total	0.000	236.888	0.000	0.000	
To 6510 Bus Service Fixed Route Fund from:					
6510 1420 Fixed Bus Max Operations		33.500	25.600		Bus Stop Improvements 1677
6510 6540 Fixed Bus Max Operations		0.000	21.000		Federal Equipment 1678
Total	0.000	33.500	46.600	0.000	
To 6540 Bus Fixed Route Max Operation Fund From:					
6540 0700 Gas Tx Fund		10.081			Alternative Transportation (1676)
6540 7510 Employee Benefits Management Fund		1.700			Transportation Transit (1672)
Total	0.000	11.781	0.000	0.000	
To 6550 Bus Fixed Route Alternative Trans Fund From:					
6550 0700 Gas Tx Fund			6.882	6.882	Alternative Transportation (1676)
Total			6.882	6.882	
To 6600 Golf Fund from:					
6600 0100 General Fund	423.000	70.000		100.000	Loan Advance/Subsidy (Operations)
Total	423.000	70.000	0.000	100.000	
To 6700 Centre Plaza Event Services Fund from:					
6700 0100 General Fund	706.000	669.806	686.551	704.000	Operating Subsidy (7000)
Total	706.000	669.806	686.551	704.000	
To 6710 Centre Plaza FF&E Fund from:					
6710 6700 Centre Plaza Event Services Fund	73.985	83.599		73.000	FF&E
Total	73.985	83.599	0.000	73.000	
To 7130 Information Technology Fund from:					
7130 0100 General Fund		60.000			Supplemental Request: Land Use System
7130 0100 General Fund				132.000	IT allocation shortage (7000)
7130 0100 General Fund		90.000			Supplemental Request: Business Process Re
Total	0.000	150.000	0.000	132.000	
To 7200 Fleet Fund from					
7200 0100 General Fund				1.500	Taxi Cab Inspections (5813)
Total			0.000	1.500	
To 7210 Fleet Replacement Fund from					
7210 6100 Water Fund Zone 1	85.000				Vehicle Replacement
7210 6210 Wastewater		67.901			Vehicle Replacement
Total	85.000	67.901	0.000	0.000	
To 7320 Workers Comp Fund from:					
7320 0100 General Fund				893.602	General Fund Orgs WC (7000)
7320 6100 Water Operations Fund				28.994	Water Operations WC (7000)
7320 6210 Wastewater Fund				31.072	Wastewater Operations WC (7000)
7320 6280 Storm Drain Fund				18.473	Storm Drain Operations WC (7000)
7320 6310 Airport Operations Fund				0.391	Airport Operations WC (7000)
7320 6550 Bus Fixed Route Alternative Trans				6.167	Bus Fixed Rt- Alt Transport WC (7000)
7320 7200 Fleet Fund				11.039	Fleet Operations WC (7000)
7320 7800 Building Svc Fund				10.261	Building Services WC (7000)
7320 7330 Insurance Liability Fund		2,916.782			Insurance Liability Fund
Total	0.000	2,916.782	0.000	999.999	
To 8910 TRRP (CIP) Fund from:					
8910 8900 TRRP (Operations)		66.000		75.000	Land Use

Operating Inter-Fund Transfers In

Transfer In (\$ in Thousands)	Actual 02-03	Actual 03-04	Estimate 04-05	Adopted 05-06	Purpose
Total	0.000	66.000	0.000	75.000	
To 9020 RDA COP Debt Service Fund from:					
9020 0100 General Fund	837.341	407.000	315.500	0.000	RDA Centre Plaza Debt Service TOT (7000)
Total	837.341	407.000	315.500	0.000	
To 9050 RDA Administration Fund from:					
9050 0100 General Fund	103.000	84.000	163.500	0.000	Sales Tax (7000)
9050 0100 General Fund	239.000				Transient Occupancy Tax
Total	342.000	84.000	163.500	0.000	
To 9060 Housing Set Aside from:					
9060 9020 RDA COP Debt Service Fund	53.545				
Total	53.545	0.000	0.000	0.000	
To 9080 RDA Master Plan Fund from:					
9080 0100 General Fund	152.927	425.000			CIP
Total	152.927	425.000	0.000	0.000	
To 9440 Public Financing Authority COP Fund from:					
9440 0100 General Fund	317.751	297.193	316.060	316.872	Thurman Field Debt Service (7000)
Total	317.751	297.193	316.060	316.872	
To 9450 Public Financing Authority 1998 Bond Fund from:					
9450 0100 General Fund	2,157.703	2,179.200	2,180.943	1,395.202	Tenth Street Place Debt Service (7000)
9450 2100 Public Financing Authority				800.000	Tenth Street Place Debt Service
9450 9020 RDA COP Debt Service Fund	830.518	852.575	877.647	893.152	Debt Service Payment (7000)
Total	2,988.221	3,031.775	3,058.590	3,088.354	
Grand Total	21,773.005	26,259.332	24,908.507	19,877.762	

Operating Inter-Fund Transfers Out

Transfer Out (\$ in Thousands)	Actual 02-03	Actual 03-04	Estimate 04-05	Adopted 05-06	Purpose
From 0100 General Fund to:					
0300 0100 Capital Improvement Support Fund		160.944		151.245	Engineering Design (4112)
0300 0100 Capital Improvement Support Fund		58.060	58.210	53.674	Engineering Construction (4212)
0310 0100 Solid Waste Special Revenue Fund		5.000			Grant money rec'd in GF need for 4402
0320 0100 Education & Government Communication		24.747			Savings from FY03
0320 0100 Education & Government Communication		128.000	128.000	132.965	City portion of the operating budget
0320 0100 Education & Government Communication			26.800		City Media production to E&G (0703)
0350 0100 Elections			250.000	550.000	Elections (0504)
0400 0100 Operational Grants Block Grants	33.062				
0400 0100 Operational Grants Reimbursed		4.500			Design of 15 Parks (3138)
0400 0100 Operational Grants Reimbursed		11.300			Park Build Contract I (3139)
0400 0100 Operational Grants Reimbursed		11.800			Park Build Contract I (3140)
0400 0100 Operational Grants Reimbursed		7.400			Park Build Contract I (3141)
0410 0100 Operational Grants Reimbursed	5.915				
0410 0100 Operational Grants Reimbursed				64.107	Survive the Night (2967)
0410 0100 Operational Grants Reimbursed				61.800	COPs in Schools (2993)
0410 0100 Operational Grants Reimbursed		59.505	19.835		Modesto Safe Traffic Ops (2966)
0410 0100 Operational Grants Reimbursed		76.889			Assist to FF (1854)
0410 0100 Operational Grants Reimbursed	16.300				
0410 0100 Operational Grants Reimbursed			313.542	271.672	COPs Universal Hiring Grant (2985)
0410 0100 Operational Grants Reimbursed		4.302	3.894	0.000	Juvenile Impact Program (2986)
0410 0100 Operational Grants Reimbursed			46.146	67.748	Cops in Schools (2989)
0410 0100 Operational Grants Reimbursed		16.971			Trees for Tots Grant (4805)
0700 0100 Special Gas Tax Fund			90.314	125.455	Traffic Engineering (1601)
0700 0100 Special Gas Tax Fund		79.000			LED Replacement Program (1630)
0700 0100 Special Gas Tax Fund		2,394.637	1,797.976	1,558.731	Community Forestry (4712)
0700 0100 Special Gas Tax Fund		457.025			Traffic Operations (4622)
0700 0100 Special Gas Tax Fund		329.885	49.327		Street Maintenance (4612)
0700 0100 Special Gas Tax Fund		60.000			Bluegum for Fire Improvemnt (4613)
0700 0100 Special Gas Tax Fund		916.478	912.733	912.733	Curbs, Gutters and Sidewalks (4724)
0700 0100 Special Gas Tax Fund	466.400	457.025			General Transfer (7000)
0800 0100 Econ Develop & Strategic Planning	50.000	50.000			General Plan-related Development
1130 0100 CDBG	50.000				
1400 0100 Parks Fund			136.533	136.533	General Transfer (7000)
1400 0100 Parks Fund	54.000	54.000			School Infrastructure Maintenance
1400 0100 Parks Fund	323.341	352.222			Discretionary Parks Transfer
2690 0100 CDF Fund	35.000				Loan to establish new Village One CFD
6100 0100 Water Zone 1 Fund	154.000	264.000			Prop 218 rebate become MY W445
6210 0100 Wastewater Fund	66.000	114.000			Prop 218 rebate became MY B618
6600 0100 Golf Fund	423.000	70.000		100.000	Loan Advance/Subsidy (Operations)
6700 0100 Centre Plaza Event Services Fund	706.000	669.806	686.551	704.000	Operating Subsidy (7000)
7130 0100 Information Technology		60.000			Supplemental Request: Land Use System
7130 0100 Information Technology		90.000			Supplemental Request: Business Process Review
7130 0100 Information Technology				132.000	IT allocation shortage (7000)
7200 0100 Fleet Fund				1.500	Taxi Cab Inspections (5813)
7320 0100 Workers Compensation Fund				893.602	General Fund Orgs WC (7000)
9020 0100 RDA COP Debt Service Fund	837.341	407.000	315.500	0.000	RDA Centre Plaza Debt Service TOT (7000)
9050 0100 RDA Administration Fund	103.000	84.000	163.500	0.000	Sales Tax (7000)
9050 0100 RDA Administration Fund	239.000				Transient Occupancy Tax
9080 0100 RDA Master Plan Fund	152.927	425.000			CIP
9440 0100 Public Financing Authority COP Fund	317.751	297.193	316.060	316.872	Thurman Field Debt Service (7000)
9450 0100 Public Financing Authority 1998 Bond	2,157.703	2,179.200	2,180.943	1,395.202	Tenth Street Place Debt Service (7000)
Total	6,190.740	10,379.889	7,495.864	7,629.839	

From 0510 Local Transportation Fund (LTF) to:

0100 0510 General Fund	518.800				
0100 0510 General Fund	600.000				Pavement Maintenance
0700 0510 Special Gas Tax Fund					Electrical Utility Costs (1605)
0700 0510 Special Gas Tax Fund			20.000		Upgrade High Voltage (1624)
0700 0510 Special Gas Tax Fund			25.000		Restriping Various Locations (1621)
0700 0510 Special Gas Tax Fund		216.963			Electrical Division (1612)
0700 0510 Special Gas Tax Fund			50.000		Low Cost Traffic Imprv (1622)
0700 0510 Special Gas Tax Fund		120.000			Curbs, Gutters and Sidewalks (4725)

Operating Inter-Fund Transfers Out

Transfer Out (\$ in Thousands)	Actual 02-03	Actual 03-04	Estimate 04-05	Adopted 05-06	Purpose
0700 0510 Special Gas Tax Fund		2,300.130		600.000	Slurry Seal (4380)
0700 0510 Special Gas Tax Fund			696.197	785.000	Traffic Operations (4622)
0700 0510 Special Gas Tax Fund	0.000	1,176.574	1,592.560	992.000	Street Maintenance (4612)
Total	1,118.800	3,813.667	2,383.757	2,377.000	
From 0520 Local Transportation - Non Motorized Fund to:					
0700 0520 Gas Tax Fund			160.000		Curbs Gutters and Sidewalks (4724)
Total	0.000	0.000	160.000	0.000	
From 0600 Traffic Safety Fund to:					
0100 0600 General Fund	592.000	607.098	584.000	800.000	Traffic Safety (7000)
0100 0600 General Fund				330.000	Traffic Safety (7000) Reserves
Total	592.000	607.098	584.000	1,130.000	
From 0700 Special Gas Tax Fund to:					
0100 0700 General Fund	2,693.160				General Transfer (7000) Streets Operation
1400 0700 Parks Fund			80.000	80.000	General Transfer (7000)
6540 0700 Bus Fixed Route Max Operations		10.081			Alternative Transportatin (1676)
6550 0700 Bus Fixed Route Max Operations			6.882	6.882	
Total	2,693.160	10.081	86.882	86.882	
From 0800 Economic Development Strategic Plan Fund to:					
0100 0800 General Fund				300.000	Transfer Fund Balance
2600 0800 Village One CFD		10.000			Village One CFD
Total		10.000	0.000	300.000	
From 1130 Community Development Block Grant Fund to:					
1300 1130 Special Fund for Capital Outlays Fund	0.252				
1320 1130 Fire Dept Cap Facility Fee Fund	0.843				
Total	1.095	0.000	0.000	0.000	
From 1300 Special Fund For Capital Outlay Fund to:					
1300 0100 General Fund			50.579	50.579	General Transfer (7000)
1300 0100 General Fund	362.000				
Total	362.000	0.000	50.579	50.579	
From 1310 Capital Facility Fees -Police Fund to:					
0100 1310 General Fund	196.000	200.000	204.000	208.000	Tenth Street Place Project (7000)
Total	196.000	200.000	204.000	208.000	
From 1320 Capital Facility Fees - Fire Fund to:					
1300 1320 Special Fund for Capital Outlays Fund			50.579	50.579	Loan Repayment (7001) M174L
0100 1320 General Fund	59.560	237.565	100.000	100.000	Loan Repayment (7001) M174L
Total	59.560	237.565	150.579	150.579	
From 1350 Capital Facility Fees -Parks Fund to:					
1400 1350 Parks Fund		51.000			Park Partners Op Org 3124
2300 1350 Capital Grants Fund		200.000			Recreational Pool Upgrades
Total	0.000	251.000	0.000	0.000	
From 1380 Capital Facility Fees-City Hall Expansion Fund to:					
0100 1380 General Fund	130.500	130.500	133.110	137.000	Tenth Street Place Project (7000)
7200 1380 Fleet Fund					Fleet Maintenance Facility (H)
Total	130.500	130.500	133.110	137.000	
From 1400 Park Fund to:					
0100 1400 General Fund		150.000			Park Maintenance
0100 1400 General Fund		200.000	200.000	200.000	Monterosso Property Loan (7001) Q239L
0100 1400 General Fund	150.000				Tenth Street Place Project
Total	150.000	350.000	200.000	200.000	
From 1420 Capital Facilities Fees - Publick Transportation					
6510 1420 Bus Fund		33.500			
Total	0.000	33.500	0.000	0.000	

Operating Inter-Fund Transfers Out

Transfer Out (\$ in Thousands)	Actual 02-03	Actual 03-04	Estimate 04-05	Adopted 05-06	Purpose
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Operating Inter-Fund Transfers Out

Transfer Out (\$ in Thousands)	Actual 02-03	Actual 03-04	Estimate 04-05	Adopted 05-06	Purpose
From 1430 Capital Facilities Fees - Air Quality Fund to:					
1400 1430 Parks Fund			120.000	120.000	General Transfer
Total	0.000	0.000	120.000	120.000	
From 2100 Public Financing Authority to:					
9450 2100 Public Financing Bond 1998				800.000	Tenth Street Place Debt Service
Total	0.000	0.000	0.000	800.000	
From 2600 Village One CFD Fund to					
6280 2600 Stormdrain Fund	635.000				Repayment of advance
Total	635.000	0.000	0.000	0.000	
From 2690 Village One #2 CFD Fund to					
0100 2690 General Fund			30.000		Repayment of Loan to Establish (7001)
Total	0.000	0.000	30.000	0.000	
From 4000 CFD Debt Service Enterprise Pk to:					
2660 4000 Enterprise CFD Park Fund		255.990			
Total		255.990	0.000	0.000	
From 6100 Water Operations Fund to:					
0100 6100 General Fund	40.200	40.870	41.687	61.685	Tenth Street Place Project (7000)
0100 6100 General Fund		54.973	144.350		Rate Study (55%) 1205
0100 6100 General Fund		100.000			Water 218 Vote 1205
6120 6100 Water CIP COP Fund	1,015.412	1,040.404	1,046.601	1,796.658	Debt Service Payment (7000)
7210 6100 Fleet Equip Replacement Fund	85.000				Vehicle Replacement
7320 6100 Workers Comp Fund				28.994	Water Operations WC (7000)
Total	1,140.612	1,236.247	1,232.638	1,887.337	
From 6150 Water Zone 2 Fund to:					
0100 6150 General Fund	11.400	11.590	11.822		Tenth Street Place Project (7000)
6100 6150 Water Operations			917.080		Wellsite Consolidation (5013)
6100 6150 Water Operations			98.411		DBCP Consolidation (5014)
6100 6150 Water Operations			1,356.075		Water Operations Consolidation (5012)
6100 6150 Water Operations			223.847		Meter Install Consolidation (5016)
6100 6150 Water Operations			168.060		Water Quality Compliance Consolidation (5018)
6100 6150 Water Operations			1,874.780		MID Surface Water Consolidation (5024)
6120 6150 Water CIP COP Fund	739.797	742.380	744.307		Loan Repayment (7001)
7210 6150 Fleet Equip Replacement Fund					Vehicle Replacement
Total	751.197	753.970	5,394.382	0.000	
From 6160 Water Zone 3 Fund to:					
0100 6160 General Fund	8.500	8.540	8.711		Tenth Street Place Project (7000)
6100 6160 Water Operations			567.674		Wellsite Consolidation (5013)
6100 6160 Water Operations			28.567		DBCP Consolidation (5014)
6100 6160 Water Operations			156.902		Meter Install Consolidation (5016)
6100 6160 Water Operations			712.765		Water Operations Consolidation (5012)
6100 6160 Water Operations			148.697		Water Quality Compliance Consolidation (5018)
6100 6160 Water Zone 1 Fund	148.000	148.000	148.000		Loan Repayment
Total	156.500	156.540	1,771.316	0.000	
From 6210 Wastewater Fund to:					
0100 6210 General Fund	60.000	61.000	62.220	62.782	Tenth Street Place Project
0100 6210 General Fund		44.977	59.850		Rate Study (45%) 1205
0100 6210 General Fund					Sewer 218 1205
6220 6210 1993 Sewer COP Fund	673.050	729.411	778.456	709.632	Debt Service Payment (7000)
6230 6210 1997 Sewer Revenue Bonds	1,867.363	1,100.977	1,877.008	1,879.844	Debt Service Payment (7000)
6270 6210 Refunding Revenue Bonds	966.909	979.347	942.140	1,011.228	Debt Service Payment (7000)
6290 6210 Composting			150.000		Composting (5222)
7210 6210 Fleet Equip Replacement Fund		67.901			Vehicle Replacement
7320 6210 Workers Comp Fund				31.072	Wastewater Operations WC (7000)
Total	3,567.322	2,983.613	3,869.674	3,694.558	

Operating Inter-Fund Transfers Out

Transfer Out (\$ in Thousands)	Actual 02-03	Actual 03-04	Estimate 04-05	Adopted 05-06	Purpose
From 6280 Storm Drainage Fund To:					
7320 6280 Workers Comp Fund				18.473	Storm Drain Operations WC (7000)
Total	0.000	0.000	0.000	18.473	
From 6310 Airport Operations Fund to:					
0100 6310 General Fund	44.762	42.538			Loan Repayment
7320 6310 Workers Comp Fund				0.391	Airport Operations WC (7000)
Total	44.762	42.538	0.000	0.391	
From 6330 County Aircraft Revenue to					
6310 6330 Airport Operations		236.888			Closure of fund 6330
Total	0.000	236.888	0.000	0.000	
From 6510 Bus Services Fixed Route Fund to:					
0100 6510 General Fund	18.000	18.000	18.360	18.505	Tenth Street Place Project (7000)
Total	18.000	18.000	18.360	18.505	
From 6540 Fixed Bus Max Operations to:					
6510 6540 Bus Services Fixed Route Fund		0.000	25.600		Bus Stop Improvements 1677
6510 6540 Bus Services Fixed Route Fund		0.000	21.000		Federal Equipment 1678
Total	0.000	0.000	46.600	0.000	
From 6550 Bus Fixed Route Aternative Trans Fund To:					
7320 6550 Workers Compensation Fund				6.167	Bus Fixed Rt- Alt Transport WC (7000)
Total	0.000	0.000	0.000	6.167	
From 6700 Centre Plaza Event Services Fund to:					
6710 6700 Centre Plaza FF&E Fund	73.985	83.599		73.000	FF&E
Total	73.985	83.599	0.000	73.000	
From 7200 Fleet Operations Fund to:					
7320 7200 Workers Compensation Fund				11.039	Fleet Operations WC (7000)
Total	0.000	0.000	0.000	11.039	
From 7210 Fleet Equipment Replacement Fund					
0100 7210 General Fund	2,000.000				Loan to General Fund
6290 7210 Composting			99.119		Composting (5222)
Total	2,000.000	0.000	99.119	0.000	
From 7330 Insurance Liability Fund to:					
0700 7330 Gax Tax Fund		200.000			Sidewalk Repair 4725
7320 7330 Workers Comp Fund		2,916.782			Workers Comp
Total	0.000	3,116.782	0.000	0.000	
From 7510 Employee Benefits Management Fund to:					
0100 7510 General Fund	1,007.709	431.590			PERS Contribution
6540 7510 Fixed Bus Max Operations		1.700			Transportation Transit (1672)
Total	1,007.709	433.290	0.000	0.000	
From 7800 Building Services Fund					
7320 7800 Workers Comp Fund				10.261	Building Services WC (7000)
Total	0.000	0.000	0.000	10.261	
From 8900 TRRP (Operations) Fund to:					
8910 8900 TRRP (CIP) Fund	0.000	66.000		75.000	Land Use
Total	0.000	66.000	0.000	75.000	
From 9020 RDA COP Debt Service Fund to:					
9060 9020 Housing Set Aside	53.545				
9450 9020 Public Financing Authority 1998 Bond	830.518	852.575	877.647	893.152	Debt Service Payment
Total	884.063	852.575	877.647	893.152	
Grand Total	21,773.005	26,259.332	24,908.507	19,877.762	

**SCHEDULE OF DEBT SERVICE REQUIREMENTS
FISCAL YEAR 2005 - 2006**

Resident Fund (1)	Debt Issue	Amount (2)	Funding Source (3)	Years Remaining (4)
CITY OF MODESTO				
0100	Thurman Field Parking Lights - MID Lease/Purchase	10,978	General Fund	2
0700	State of California - LED Lighting Loan Payable	41,553	Gas Tax	2
1130	HUD Section 108 Note Payable	369,180	CDBG	20
1350	Mary Grogan Park Lease/Purchase	458,000	Parks CFF	2
6100	Water Fund Ref. Certificates of Participation - 1997	1,796,658	Water	18
6100	Dept. of Water Resources Loan (Del Este)	264,656	Water	11
6220	Wastewater Revenue Bonds - 1993	709,632	Sewer	9
6230	Wastewater Revenue Bonds - 1997	1,879,844	Sewer	18
6270	Wastewater Refunding Revenue Bonds - 1996	1,011,228	Sewer	5
6290	John Deere Wheel Loaders Lease/Purchase	80,972	Compost Ops	5
6600	Creekside Golf Course Construction	511,238	Golf	19
7130	XEROX Printer - Information Services Lease/Purchase	21,003	Inf. & Tech. Svcs	1
7200	Police Fleet Shop Property Purchase Loan Payable	36,127	Fleet Mgmt.	7
		<u><u>\$7,191,069</u></u>		
SPECIAL ASSESSMENTS				
5600	ID 29 - Sisk Road Widening	99,380	ID 29	3
5800	PFD 6 - Street Widening	31,065	PFD 6	2
		<u><u>\$130,445</u></u>		
REDEVELOPMENT AGENCY OF THE CITY OF MODESTO				
9020	Modesto Centre Plaza Construction	\$1,961,618	RDA & General	19
		<u><u>\$1,961,618</u></u>		
MODESTO PUBLIC FINANCING AUTHORITY				
9440	Thurman Field Construction	\$316,872	General	12
9450	Tenth St Place/Police Building - General Fund Share	2,195,202	General	29
9450	Tenth St Place - Redevelopment Agency Share	893,152	RDA	29
		<u><u>\$3,405,226</u></u>		

Note: Debt service requirements are based on debt service schedules provided in bond and lease documents.

(1) "Resident fund" is the fund in which the debt service expenses to be paid to trustees or lessors are budgeted.

(2) "Amount" consists of total cash required to pay debt service related costs during the fiscal year, including trustee administration fees. Actual principal and interest expenses may be higher or lower, due to accruals in enterprise and internal service funds, and capitalized interest held by trustee in the case of Tenth Street Place bonds.

(3) "Funding source" is the fund or funds which provide cash to the "resident fund" for debt service payments. If the funding source is different from the resident fund, an interfund transfer is normally budgeted to move the cash.

(4) "Years remaining" are as of June 30, 2005

Operating Expenditure Summary by Fund

FUND	FUND NAME	Actual FY02-03	Actual FY03-04	Current Modified Budget FY04-05	Adopted Budget FY05-06
0100	GENERAL FUND	96,493,309	90,376,771	101,842,169	103,047,676
0300	CAPITAL IMPROVEMENT SUPPORT	0	2,278,304	2,730,010	2,842,011
0310	SOLID WASTE FUND	0	553,637	592,798	610,661
0320	EDUCATION & GOVT COMMUNICATION	0	248,358	287,367	275,930
0330	DEVELOPERS FUND	0	0	256,700	124,583
0350	ELECTIONS	0	0	250,000	902,700
0400-0410	OPERATING GRANTS	1,616,756	2,365,942	3,121,976	1,575,087
0510-0520	LOCAL TRANSPORTATION	114,944	249,267	412,000	20,413
0600	TRAFFIC SAFETY FUND	0	97,013	251,971	0
0700	SPECIAL GAS TAX	403,070	13,164,135	13,024,510	11,112,950
0800	ECONOMIC DEVELOPMENT/STRATEGIC	596,001	1,218,284	2,456,534	0
0900	DOWNTOWN IMPROVEMENT DISTRICT	196,216	196,506	184,171	195,760
1130-1180	COMMUNITY DEVELOPMENT BLOCK GRANT	2,848,908	2,710,535	10,153,017	4,844,379
1300	SPEC FUND FOR CAPITAL OUTLAY	86,159	9,819	0	0
1350	PARKS CAPITAL FACILTIY FEE	450,000	469,574	460,002	458,001
1390	ADMIN CAPITAL FACILITY FEE FUND	338,519	160,896	241,802	241,900
1400	PARK FUND	0	28,953	328,046	0
1430	AIR QUALITY CAPITAL FACILITY FEE	24,062	48,051	194,348	0
2300	CAPITAL GRANTS	0	0	218,307	0
2600-2900	COMMUNITY FACILITIES DISTRICTS	5,106,440	614,498	4,404,847	1,801,767
4000	ENTERPRISE BUSINESS PARK	1,628,708	0	0	0
5400-5800	IMPROVEMENT DISTRICTS	269,199	202,300	185,312	130,445
6000	PARKING	761,684	881,125	857,991	978,582
6100-6161	WATER	30,373,225	30,017,642	33,317,290	31,741,492
6210-6270	WASTEWATER OPERATIONS	18,743,590	19,802,419	23,438,582	23,687,023
6280	STORM DRAINAGE	4,838,159	5,289,433	5,965,310	5,738,053
6290	COMPOST OPERATIONS	0	0	1,361,765	990,000
6310-6330	AIRPORT OPERATION	592,856	736,516	834,071	795,695
6510-6540	BUS SERVICE	8,547,359	9,229,484	11,818,962	11,691,266
6600	GOLF	2,146,816	2,084,320	2,340,308	2,307,557
6700-6710	CENTRE PLAZA	1,497,658	1,502,078	1,689,174	1,644,046
7100-7110	CENTRAL SERVICES FUND	2,920,109	3,116,164	3,120,346	2,899,942
7120	CENTRAL SERVICES - MAIL	231,530	229,653	275,674	255,540
7130	INFORMATION & TECHNOLOGY	3,216,357	3,366,645	4,593,382	4,079,422
7200-7250	FLEET MANAGEMENT	6,106,124	5,714,754	8,365,723	8,035,249
7310-7390	INSURANCE- ADMINISTRATION	15,334,310	19,484,820	17,683,389	19,352,805
7510	EMPLOYEE BENEFITS MANAGEMENT	40,082,032	32,143,752	31,417,369	39,592,324
7800	BUILDING SERVICES	3,075,767	1,659,377	1,963,463	1,956,278
8500	JPA BUILDING SERVICES	0	1,378,204	1,366,886	1,372,389
8900-8910	TUOLUMNE RIVER REGIONAL PARK	379,509	403,856	463,415	531,143
9020-9080	REDEVELOPMENT	2,703,269	2,833,357	4,413,311	4,057,088
9440-9450	PUBLIC FINANCING AUTHORITY	3,601,551	3,614,374	3,637,146	3,654,788
	TOTAL EXPENDITURE:	255,324,196	258,480,816	300,519,444	293,544,945

Operating Expenditure Summary by Department and Fund

DEPARTMENT	FUND #	FUND NAME	Actual FY02-03	Actual FY03-04	Current Modified Budget FY04-05	Adopted Budget FY05-06
CITY COUNCIL	0100	General Fund	239,377	190,145	213,281	213,253
		TOTAL	239,377	190,145	213,281	213,253
CITY MANAGER	0100	General Fund	2,026,649	1,569,482	1,236,092	1,119,812
	1390	Admin Capital Facility Fee Fund	338,519	160,896	241,802	241,900
	2600-2900	Community Facilities Districts	5,106,440	614,498	4,404,847	1,801,767
		TOTAL	7,471,608	2,344,876	5,882,741	3,163,479
PERSONNEL	0100	General Fund	1,167,397	1,191,167	1,424,939	1,424,308
	7310-7390	Insurance	15,334,310	19,484,820	17,683,389	19,352,805
	7510	Employee Benefits Mgmt	40,082,032	32,143,752	31,417,369	39,592,324
		TOTAL	56,583,739	52,819,739	50,525,697	60,369,437
CITY ATTORNEY	0100	General Fund	1,817,725	1,661,217	2,351,055	1,806,534
		TOTAL	1,817,725	1,661,217	2,351,055	1,806,534
CITY CLERK	0100	General Fund	507,485	925,120	527,219	508,834
	0350	Elections	0	0	250,000	902,700
	7120	Central Services - Mail	231,530	229,653	275,674	255,540
		TOTAL	739,015	1,154,773	1,052,893	1,667,074
INFORMATION	0100	General Fund	0	61,349	35,211	66,550
TECHNOLOGY	0320	Education & Govt Communication	0	248,358	287,367	275,930
	7130	Information & Technology	3,216,357	3,366,645	4,593,382	4,079,422
		TOTAL	3,216,357	3,676,352	4,915,960	4,421,902
FINANCE	0100	General Fund	5,328,482	5,498,713	6,088,121	5,860,772
	7100-7110	Central Services/Inventory	2,920,109	3,116,164	3,120,346	2,899,942
		TOTAL	8,248,591	8,614,877	9,208,467	8,760,714
COMMUNITY & ECONOMIC DEVELOPMENT	0100	General Fund	4,306,414	4,469,169	5,421,708	5,525,049
	0800	Economic Development/Strategic Plan	575,244	1,218,284	2,456,534	0
	0900	Downtown Improvement District	196,216	196,506	184,171	195,760
	9050-9080	Redevelopment	695,407	873,767	1,999,741	1,522,470
		TOTAL	5,773,281	6,757,726	10,062,154	7,243,279
FIRE	0100	General Fund	18,784,040	21,154,313	23,193,957	23,960,376
	0400-0410	Operating Grants Reimbursed	46,986	281,919	311,993	0
		TOTAL	18,831,026	21,436,232	23,505,950	23,960,376
POLICE	0100	General Fund	37,385,756	40,973,969	47,222,631	48,510,855
	0400-0410	Operating Grants	1,136,191	1,711,722	2,024,036	1,575,087
	0600	Traffic Safety	0	97,013	251,971	0
		TOTAL	38,521,947	42,782,704	49,498,638	50,085,942
PARKS, RECREATION & NEIGHBORHOODS	0100	General Fund	6,150,359	6,010,110	11,572,890	11,693,456
	0310	Solid Waste Fund	0	0	0	610,661
	0400	Operating Grants	0	92,546	543,487	0

Operating Expenditure Summary by Department and Fund

DEPARTMENT	FUND #	FUND NAME	Actual FY02-03	Actual FY03-04	Current Modified Budget FY04-05	Adopted Budget FY05-06
	1130-1180	Community Develop Block Grant	2,848,908	2,710,535	10,153,017	4,844,379
	1300	Special Fund for Capital Outlay	86,159	9,819	0	0
	1350	Parks Capital Facility Fee	450,000	469,574	460,002	458,001
	1400	Park Fund	0	28,953	328,046	0
	1430	Air Quality Capital Facility Fee	24,062	48,051	194,348	0
	2300	Capital Grants	0	0	218,307	0
	6000	Parking Fund	0	0	857,991	978,582
	6600	Golf Fund	2,146,816	2,084,320	2,340,308	2,307,557
	6700-6710	Centre Plaza	1,497,658	1,502,078	1,689,174	1,644,046
	7800	Building Services	0	0	1,963,463	1,956,278
	8500	JPA - Tenth Street Place	0	0	1,366,886	1,372,389
	8900-8910	Tuolumne River Regional Park	379,509	403,856	463,415	531,143
		TOTAL	13,583,471	13,359,842	32,151,334	26,396,492
ENGINEERING & TRANSPORTATION	0100	General Fund	6,547,657	1,170,683	2,064,998	
	0300	Capital Improvement Support	0	2,278,304	2,730,010	E&T moved
	0310	Solid Waste Fund	0	553,637	592,798	to Public Works
	0330	Developers Fund	0	0	256,700	
	0400-0410	Operating Grants	263,118	253,630	203,244	
	0510	Local Transportation	114,944	249,267	412,000	
	0700	Special Gas Tax	142,777	5,479,847	5,269,871	
	0800	Economic Development/Strategic Plan	20,757	0	0	
	6100-6160	Water	4,807,487	5,991,290	4,304,229	
	6210	Wastewater	4,126,932	4,722,063	4,308,615	
	6280	Storm Drainage	232,237	245,937	292,175	
	6310	Airport Operations	592,856	736,516	834,071	
	6510-6550	Bus Service	7,101,825	7,480,506	9,696,950	
		TOTAL	23,950,590	29,161,680	30,965,661	0
OPERATIONS & MAINTENANCE	0100	General Fund	12,231,968	5,501,334	490,067	
	0410	Operating Grants	170,461	26,125	39,216	O&M moved
	0700	Special Gas Tax	260,293	7,684,288	7,754,639	to Public Works
	6000	Parking	761,684	881,125	0	
	6100-6160	Water	24,312,390	22,805,099	27,222,153	
	6210	Wastewater	13,940,011	14,454,552	15,565,334	
	6280	Storm Drainage	4,605,922	5,043,496	5,673,135	
	6290	Compost Operations	0	0	1,361,765	
	6510-6540	Bus Service	1,445,534	1,748,978	2,122,012	
	7200-7210	Fleet Mgmt/Replace	6,106,124	5,714,754	8,365,723	
	7800	Building Services	3,075,767	1,659,377	0	

Operating Expenditure Summary by Department and Fund

DEPARTMENT	FUND #	FUND NAME	Actual FY02-03	Actual FY03-04	Current Modified Budget FY04-05	Adopted Budget FY05-06
	8500	JPA Building Services	0	1,378,204	0	
		TOTAL	66,910,154	66,897,332	68,594,044	0
PUBLIC WORKS	0100	General Fund				2,357,877
	0300	Capital Improvement Support				2,842,011
	0330	Developers Fund				124,583
	0510	Local Transportation		The Engineering & Transportation Department		20,413
	0700	Special Gas Tax		along with the Operations & Maintenance		11,112,950
	6100	Water Operations		Department have been combined to create the		29,944,834
	6210	Wastewater		new Public Works Department		20,121,878
	6280	Storm Drainage				5,738,053
	6290	Compost Operations				990,000
	6310	Airport Operations				795,695
	6510-6550	Bus Services				11,691,266
	7200-7210	Fleet Mgmt/Replace				8,035,249
		TOTAL				93,774,809
Improvement Districts	4000	Enterprise Business Park	1,628,708	0	0	0
and Debt Service	5200	Improvement District #24	0	542	0	0
	5300	Improvement District #25	0	636	0	0
	5400	Improvement District #27	59,349	2567	0	0
	5500	Improvement District #28	67,766	68930	62220	0
	5600	Improvement District #29	103,505	98317	95075	99380
	5800	Public Facilities #6	38,579	31308	28017	31065
	6120	Water CIP COP Fund	1,253,348	1,221,253	1,790,908	1,796,658
	6220	1993 Sewer COP Fund	304,153	291,447	765,573	767,020
	6230	1997 Sewer Revenue Bonds	30,849	40,039	1,877,090	1,876,590
	6270	Refunding Revenue Bonds	341,645	294,318	921,970	921,535
	9020	RDA COP Debt Service	2,007,862	1,959,590	2,413,570	2,534,618
	9440	Public Financing Authority COP	317,550	316,494	316,060	316,872
	9450	Public Financing Authority 98 Bonds	3,284,001	3,297,880	3,321,086	3,337,916
		TOTAL	9,437,315	7,623,321	11,591,569	11,681,654
TOTAL EXPENDITURES (without transfers)			255,324,196	258,480,816	300,519,444	293,544,945

Revenue Summary By Fund (without Transfers)

FUND	FUND NAME	Actual FY02-03	Actual FY03-04	Current Modified Budget FY04-05	Adopted Budget FY05-06
0100	GENERAL FUND	99,155,983	97,225,989	102,969,005	103,374,964
0300-0320	OTHER SPECIAL REVENUE FUNDS	0	2,957,642	3,820,047	3,390,719
0330	DEVELOPERS FUND	0	0	384,887	0
0350	ELECTIONS	0	0	0	350,000
0400-0410	OPERATING GRANTS	1,570,686	1,928,788	2,666,794	947,761
0510-0520	LOCAL TRANSPORTATION FUND	1,313,375	2,700,000	2,373,948	2,696,657
0600	TRAFFIC SAFETY FUND	454,221	425,000	765,000	825,000
0700	SPECIAL GAS TAX FUND	3,701,596	6,587,228	6,299,431	5,728,585
0800	ECONOMIC DEVELOPMENT/STRATEGIC	333,231	333,000	1,493,636	0
0900	DOWNTOWN IMPROVEMENT DISTRICT	174,688	173,000	192,000	210,500
1130-1190	COMMUNITY DEVELOPMENT BLOCK GRANT	4,812,881	7,582,336	7,397,584	5,034,815
1300	SPEC FUND FOR CAPITAL OUTLAY	178,143	373,000	0	0
1310-1380;141	CAPITAL FACILITIES FEES	8,931,818	8,421,000	13,350,567	0
1390	ADMIN CAPITAL FACILITY FEE	0	0	0	200,000
1400	PARK FUND	111,469	301,000	147,309	0
1800	MCHENRY MANSION RESTORATION	185	0	0	0
2300	CAPITAL GRANTS	-2,590	3,397,000	0	0
2600-2900	COMMUNITY FACILITIES DISTRICTS	7,537,888	9,200,276	5,636,377	4,815,107
4000	CFD DEBT SERVICE - ENTERPRISE BP	1,684,952	0	0	0
5600-5800	IMPROVEMENT DISTRICTS	224,995	192,076	185,312	130,445
6000	PARKING FUND	744,437	742,500	876,876	978,580
6100-6161	WATER FUND	32,610,689	34,059,929	30,739,324	43,820,615
6210-6270	WASTEWATER OPERATIONS FUND	28,076,946	26,012,138	27,911,339	24,953,957
6280	STORM DRAINAGE FUND	7,015,874	5,093,816	5,134,863	5,116,996
6290	COMPOST OPERATIONS	0	0	419,340	1,143,803
6310-6330	AIRPORT OPERATING FUND	1,557,728	2,039,360	764,000	812,450
6510-6550	BUS SERVICE FUND	8,302,956	10,329,412	11,077,062	12,141,648
6600	GOLF FUND	2,151,820	2,236,330	2,340,308	2,305,557
6700-6710	CENTRE PLAZA	903,374	928,817	938,474	940,332
7100-7110	CENTRAL SERVICES FUND	2,882,469	2,845,383	2,995,861	342,618
7120	CENTRAL SERVICES - MAIL	233,819	238,173	250,356	255,540
7130	INFORMATION & TECHNOLOGY	3,571,848	3,634,160	3,989,285	4,226,925
7200-7250	FLEET MANAGEMENT FUND	7,992,143	7,731,199	7,389,986	7,248,765
7310-7390	INSURANCE- ADMINISTRATION	15,242,737	17,738,396	17,683,389	19,352,753
7510-7520	EMPL BENEFITS MANAGEMENT FUND	22,576,191	22,902,354	32,353,890	39,532,431
7800	P/R BUILDING SERVICES	3,078,195	1,688,630	1,993,316	1,847,918
8500	JPA - TENTH STREET PLACE	0	1,504,052	1,410,102	1,440,306
8900-8910	TUOLUMNE RIVER REGIONAL PARK	591,582	481,007	476,841	419,031
9020-9080	REDEVELOPMENT	3,018,130	2,810,000	3,843,715	4,208,099
9440-9450	PUBLIC FINANCING AUTHORITY	278,640	0	262,496	0
TOTAL REVENUE (without Transfers)		271,013,099	284,812,991	300,532,720	298,792,877

Revenue Estimate Fiscal Year 2005-2006

	Revenue Estimate
General Fund (0100)	
Property Taxes	
1101 Current Year Secured Taxes	10,463,035
1104 Delinquent Taxes	5,379
1105 Delinquent Taxes - Unsecured	12,061
1107 Current Yr Unsecured Taxes	608,522
1110 Supplemental Roll	744,341
1116 In-Lieu Property Taxes	14,531
1119 Property Transfer Taxes	992,131
Total	12,840,000
Sales & Related Taxes	
1201 Sales & Use Taxes	22,204,353
1202 Triple Flip	6,888,771
1204 Utility User Taxes	16,694,128
1210 Transient Occupancy Taxes	2,217,721
Total	48,004,973
Franchises	
1301 Cable TV Franchise	728,000
1304 PG&E Franchise	261,000
1305 PG&E Franchise Surcharge (SB278)	83,000
1307 Garbage Service Agreement Fees	1,259,501
1313 Railroad Franchise	6,000
1314 Franchise Fee - City Towing	250,000
Total	2,587,501
Business License Tax	
1401 Business License Registration	732,288
1404 Business License Mill Tax	9,345,834
Total	10,078,122
Licenses & Permits	
2101 Bicycle License	500
2202 Various Police Permit	20,000
2207 Removal Permit	8,000
2210 Encroachment Permit	44,000
2213 Strt Closure & Abandonment Fee	9,940
2214 Outdoor Promo/Sales Permit	12,000
Total	94,440
Intergovernmental	
3104 Homeowner Property Tax Exempt Replace	213,000
3118 Abandoned Vehicle Allocation	125,000
3119 Motor Vehicle License Fee	1,030,000
3121 VLF Swap	9,230,000
3128 Police Training Reimb Post	150,000
3172 Prop 172 Sales Tax Allocation	650,000
3173 McHenry Tax Sharing Agreement	900,000
3312 County Vehicle Theft Allocation	97,000
3325 CTY HSG Auth Officer Reimb	51,600
3501 Federal Grant OCJP	185,000
3509 Crime Free Multi-Housing Grant	110,000

Revenue Estimate Fiscal Year 2005-2006

	Revenue Estimate
General Fund (0100)	
Intergovernmental	
3706 JPA Administration Fee	79,831
3727 School Police Reimbursement	317,000
3728 Reimbursement, School Services Other	5,000
3761 Miscellaneous Grant/Donation	9,826
3762 Federal Gov't Airport Sec Reim	100,000
4962 Equipment Rental	2,200
Total	13,255,457
Construction Related Fees	
4000 Map Checking Fee	30,600
4001 Building Fee - All Inclusive	977,500
4002 Building Inspection	850,000
4003 Plumbing Inspection	90,000
4004 Electrical Inspection	120,000
4005 Heating/Cooling Code Inspect	80,000
4006 Mobile Home Inspection	10,000
4007 Plan Checking Fee	890,000
4008 Zoning Fee	194,704
4009 Environmental Impact Fee	9,953
4010 Plot Plan Review Fee	66,081
4011 Subdivision Application/Development	288,205
4012 Annexation Fee	28,517
4014 Earthquake Education Fee	2,000
Total	3,637,560
Police & Fire Department Charges	
4021 Extradition Reimb	25,000
4022 Animal Shelter Fee	10,000
4024 Fingerprint Fee	8,000
4025 Contract Police Service	195,000
4027 Mobile Data Terminal Rental	95,000
4028 Vehicle Release - Police Dept	185,000
4029 Safety Response Reimb	55,000
4030 Reposition Release	3,000
4033 Medical Gas Sys Installation	4,000
4037 Plan Check	181,014
4039 Sprinkler System	40,000
4042 Industrial Fire Contract	226,000
4043 False Alarm Response Fee	190,000
4061 Police Services Reimbursement	115,000
Total	1,332,014
Recreation & Neighborhood Fees	
1319 John Thurman Field Franchise	85,000
1325 Park Concession	5,200
4065 Commercial Landscape Fee	30,000
4066 Parks Reservation Fee	42,500
4071 Swimming Pool Fee	57,000
4072 League Fee	179,715
4074 Miscellaneous Recreation	122,740

Revenue Estimate Fiscal Year 2005-2006

	Revenue Estimate
General Fund (0100)	
Recreation & Neighborhood Fees	
4081 Services - Center Plaza	35,000
6207 Clubhouse Rental	14,000
6208 John Thurman Field Rental	5,000
6209 Ball Field Rental	16,000
6211 McHenry Museum Fees	1,500
6213 Service Center Rental	27,850
6215 McHenry Mansion Rental	30,000
6216 Mancini Bowl Rental	6,800
8123 Special Events Insurance	12,250
Total	670,555
Other Fees & Charges	
4085 Salary Reimbursement Agreement	11,905
4091 Revenue Bond Admin Fee	42,000
4092 Copying Fee	17,000
4093 City Billing Fee	593,000
4095 Miscellaneous Special Service	167,372
Total	831,277
Interest & Rent	
6101 Interest on Bank Accounts	350,000
6201 Lease of Land	40,880
6225 City Building Rental - Other	20,500
Total	411,380
Fines	
7101 General City Fines	54,000
7113 Parking Fine	387,000
7120 Compliance Order Fine (NPU)	18,000
7202 Seized Forfeiture	150,000
Total	609,000
Miscellaneous Revenue	
4151 Maintenance Fee - General Plan	78,000
4158 Time and Materials Inspection	30,000
4240 Outside City Water Agreement	400
4340 Outside City Water Agreement	200
4908 Indirect Cost Recovery	2,890,495
4909 Interfund Labor Charges	5,188,947
5101 Special Assessments	31,000
5301 CFD One-Time Capital Tax	125,000
8104 Sale of Personal Property	32,000
8107 Donations	2,000
8114 Evidence Release	15,000
8115 Vending Commission	6,480
8117 NEAT Program Receipts	20,000
8122 Refund, Damage & Cost Recovery	30,015
8127 SB90 Mandated Cost Recovery	
8133 ALS Contract	74,000
8134 Returned Check Charged	9,000
8137 Sale Const Code & Specification	3,500

Revenue Estimate Fiscal Year 2005-2006

	Revenue Estimate
General Fund (0100)	
<hr/>	
Miscellaneous Revenue	
8143 Items for Resale	11,625
8155 Miscellaneous Revenue	315,900
8174 Reimbursement Emer Comm Ctr	159,123
	<hr/>
Total	9,022,685
Total General Fund (0100)	103,374,964
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Grand Total	103,374,964

Revenue Estimate Fiscal Year 2005-2006

		Revenue Estimate
Capital Improvement Support (0300)		
<hr/>		
Licenses & Permits		
2210 Encroachment Permit		50,000
	Total	50,000
Construction Related Fees		
4011 Subdivision Application/Development		60,000
	Total	60,000
Miscellaneous Revenue		
4158 Time and Materials Inspection		30,000
4909 Interfund Labor Charges		2,491,092
8155 Miscellaneous Revenue		6,000
	Total	2,527,092
Total Capital Improvement Support (0300)		2,637,092

Solid Waste Fund (0310)

Intergovernmental		
3316 AB939 Reimbursement		170,000
	Total	170,000
Other Fees & Charges		
4096 Recycling Program Fee		68,940
4108 Recycling Pub Ed		54,928
	Total	123,868
Fines		
7120 Compliance Order Fine (NPU)		300
	Total	300
Miscellaneous Revenue		
4100 Compost Bin Reimbursement		300
4909 Interfund Labor Charges		102,494
8103 Waste Energy Project Recovery		213,000
8155 Miscellaneous Revenue		600
8169 Ink Jet Misc Revenue		100
	Total	316,494
Total Solid Waste Fund (0310)		610,662

Education & Govt Communication (0320)

Miscellaneous Revenue		
8145 Access Modesto Agency Contributions		132,965
8147 Access Modesto Tape Duplication		
8155 Miscellaneous Revenue		10,000
	Total	142,965
Total Education & Govt Communication (0320)		142,965

Revenue Estimate Fiscal Year 2005-2006

	Revenue Estimate
Elections (0350)	
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Intergovernmental	
3732 Modesto City Schools Election Reimburse	350,000
Total	350,000
Total Elections (0350)	350,000
Operating Grants Block Grants (0400)	
<hr/>	
Intergovernmental	
3188 SLESF	305,000
3506 Fed 98 Local Law Enforce Block Grant	50,000
Total	355,000
Total Operating Grants Block Grants (0400)	355,000
Operating Grants Reimbursed (0410)	
<hr/>	
Intergovernmental	
3127 School Police Reimbursement	252,492
3490 State Grant Revenue	107,935
3508 Federal Police Grant	232,334
Total	592,761
Total Operating Grants Reimbursed (0410)	592,761
Local Transportation Fund (0510)	
<hr/>	
Sales & Related Taxes	
1213 Local Transport Allocation	2,696,657
Total	2,696,657
Total Local Transportation Fund (0510)	2,696,657
Traffic Safety Fund (0600)	
<hr/>	
Police & Fire Department Charges	
4028 Vehicle Release - Police Dept	25,000
Total	25,000
Fines	
7110 Motor Vehicle Fine & Forfeiture	800,000
Total	800,000
Total Traffic Safety Fund (0600)	825,000

Revenue Estimate Fiscal Year 2005-2006

	Revenue Estimate
Streets, Traffic & Forestry (0700)	
Franchises	
1307 Garbage Service Agreement Fees	700,000
Total	700,000
Licenses & Permits	
2211 Trench Cut Fee	10,524
2213 Strt Closure & Abandonment Fee	200
Total	10,724
Intergovernmental	
3110 S & H CS 2106B	806,013
3120 S&H CS 2105	1,257,473
3122 S&H CS 2107.5	10,000
3125 S&H CS 2107	1,620,234
3761 Miscellaneous Grant/Donation	100
Total	3,693,820
Construction Related Fees	
4008 Zoning Fee	28,000
4009 Environmental Impact Fee	5,400
4010 Plot Plan Review Fee	700
4011 Subdivision Application/Development	12,100
4012 Annexation Fee	1,200
4019 Subdivision Inspection	1,000
Total	48,400
Police & Fire Department Charges	
4063 Traffic Signal Maintenance - Riverbank	1,097
Total	1,097
Highway & Streets Maintenance	
4051 St Hiway Maintenance Agreement	30,100
4052 TRAF - Signal Maint Agreement	30,444
4059 Traffic Signal Maintenance - Ceres	16,690
Total	77,234
Recreation & Neighborhood Fees	
4064 Contract Tree Work	2,500
4070 Street Tree	50,000
Total	52,500
Miscellaneous Revenue	
4158 Time and Materials Inspection	200
4160 Reciprocal Access Agreement	200
4161 ROW Abandonment	200
4909 Interfund Labor Charges	1,122,882
8104 Sale of Personal Property	850
8122 Refund, Damage & Cost Recovery	11,200

Revenue Estimate Fiscal Year 2005-2006

Revenue
Estimate

Streets, Traffic & Forestry (0700)

Miscellaneous Revenue

8155 Miscellaneous Revenue

9,278

Total 1,144,810

Total Streets, Traffic & Forestry (0700) 5,728,585

Downtown Improvement Dist (0900)

Business License Tax

1410 Business License Mill Tax - DID

210,000

Total 210,000

Interest & Rent

6101 Interest on Bank Accounts

500

Total 500

Total Downtown Improvement Dist (0900) 210,500

CDBG - Direct Program (1130)

Intergovernmental

3513 CDBG Operating Grant

2,706,355

Total 2,706,355

Miscellaneous Revenue

4909 Interfund Labor Charges

116,059

6301 Direct Loan Principal

150,000

6310 Direct Loan Principal

50,000

Total 316,059

Total CDBG - Direct Program (1130) 3,022,414

Housing Loan Program (1150)

Interest & Rent

6104 Direct Loan Interest - CDBG

325,000

Total 325,000

Total Housing Loan Program (1150) 325,000

Public Service (1152)

Interest & Rent

6104 Direct Loan Interest - CDBG

75,000

Total 75,000

Total Public Service (1152) 75,000

Revenue Estimate Fiscal Year 2005-2006

	Revenue Estimate
Home Program (1170)	
<hr/>	
Intergovernmental	
3517 HOME Grant	1,346,577
Total	1,346,577
Miscellaneous Revenue	
4909 Interfund Labor Charges	11,437
6301 Direct Loan Principal	150,000
Total	161,437
Total Home Program (1170)	1,508,014

Emergency Shelter Program (1180)	
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Intergovernmental	
3518 Emergency Shelter Grant	104,387
Total	104,387
Total Emergency Shelter Program (1180)	104,387

Admin Capital Facility Fee Fund (1390)	
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Construction Related Fees	
4049 Capital Facility Fee	60,000
Total	60,000
Miscellaneous Revenue	
4152 CFF Sept 03	140,000
Total	140,000
Total Admin Capital Facility Fee Fund (1390)	200,000

Village One (2600)	
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Miscellaneous Revenue	
5301 CFD One-Time Capital Tax	865,250
5302 CFD Annual Maintenance Tax	515,186
Total	1,380,436
Total Village One (2600)	1,380,436

Fairview Village (2640)	
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Construction Related Fees	
4048 CFD Formation Fee	9,500
Total	9,500
Miscellaneous Revenue	
5301 CFD One-Time Capital Tax	74,000

Revenue Estimate Fiscal Year 2005-2006

Revenue
Estimate

Fairview Village (2640)

Miscellaneous Revenue

5302 CFD Annual Maintenance Tax

37,150

Total 111,150

Total Fairview Village (2640)

120,650

North Beyer (2650)

Construction Related Fees

4048 CFD Formation Fee

9,500

Total 9,500

Miscellaneous Revenue

5301 CFD One-Time Capital Tax

33,600

5302 CFD Annual Maintenance Tax

20,450

Total 54,050

Total North Beyer (2650)

63,550

Enterprise Park 1998 (2660)

Miscellaneous Revenue

5302 CFD Annual Maintenance Tax

19,500

Total 19,500

Total Enterprise Park 1998 (2660)

19,500

Carver/Bangs (2670)

Miscellaneous Revenue

5301 CFD One-Time Capital Tax

20,690

5302 CFD Annual Maintenance Tax

131,481

Total 152,171

Total Carver/Bangs (2670)

152,171

Pelandale/Snyder (2680)

Miscellaneous Revenue

5301 CFD One-Time Capital Tax

250,000

Total 250,000

Total Pelandale/Snyder (2680)

250,000

CFD - Village 1 #2 (2690)

Construction Related Fees

4048 CFD Formation Fee

19,000

Total 19,000

Revenue Estimate Fiscal Year 2005-2006

	Revenue Estimate
CFD - Village 1 #2 (2690)	
Miscellaneous Revenue	
5301 CFD One-Time Capital Tax	2,018,600
5302 CFD Annual Maintenance Tax	136,200
8301 Other Financing Source	16,900
Total	2,171,700
Total CFD - Village 1 #2 (2690)	2,190,700

NorthPointe Village (2750)	
Construction Related Fees	
4048 CFD Formation Fee	9,500
Total	9,500
Miscellaneous Revenue	
5302 CFD Annual Maintenance Tax	74,150
Total	74,150
Total NorthPointe Village (2750)	83,650

Coffee-Claratina (2800)	
Construction Related Fees	
4048 CFD Formation Fee	9,500
Total	9,500
Miscellaneous Revenue	
5302 CFD Annual Maintenance Tax	157,950
Total	157,950
Total Coffee-Claratina (2800)	167,450

Infrastructure Financing Program Admin (2900)	
Construction Related Fees	
4015 Capital Facility Fee	100,000
4048 CFD Formation Fee	25,000
Total	125,000
Miscellaneous Revenue	
4909 Interfund Labor Charges	150,000
5301 CFD One-Time Capital Tax	56,000
5302 CFD Annual Maintenance Tax	56,000
Total	262,000
Total Infrastructure Financing Program Admin	387,000

Revenue Estimate Fiscal Year 2005-2006

Revenue
Estimate

Improvement District #29 (5600)

Miscellaneous Revenue

5101 Special Assessments 99,380

Total 99,380

Total Improvement District #29 (5600) 99,380

Public Facilities #6 (5800)

Miscellaneous Revenue

5101 Special Assessments 31,065

Total 31,065

Total Public Facilities #6 (5800) 31,065

Parking Fund (6000)

Interest & Rent

6101 Interest on Bank Accounts 10,000

Total 10,000

Miscellaneous Revenue

4101 Off-Street Parking 90,000

4103 Validated Lots 817,780

4909 Interfund Labor Charges 10,400

8155 Miscellaneous Revenue 50,400

Total 968,580

Total Parking Fund (6000) 978,580

Water Operations (6100)

Franchises

1307 Garbage Service Agreement Fees

Total

Interest & Rent

6201 Lease of Land 24,000

6225 City Building Rental - Other 3,780

Total 27,780

Miscellaneous Revenue

4163 Water Supply Analysis 10,000

4201 Water Sales - Flat Rate 25,800,000

4202 Water Sales - Metered 15,900,000

4909 Interfund Labor Charges 276,349

8121 DBCP Settlement 255,486

Revenue Estimate Fiscal Year 2005-2006

	Revenue Estimate
Water Operations (6100)	
Miscellaneous Revenue	
8122 Refund, Damage & Cost Recovery	560,000
Total	42,801,835
Total Water Operations (6100)	42,829,615

Water Development Fees (6101)	
Miscellaneous Revenue	
4250 Water Systems Fee	430,000
4251 Water Taps & Connections	400,000
4252 Fire Hydrant Connection Fee	41,000
4253 Water Meter Sales	120,000
Total	991,000
Total Water Development Fees (6101)	991,000

Wastewater Fund (6210)	
Franchises	
1307 Garbage Service Agreement Fees	
Total	
Interest & Rent	
6101 Interest on Bank Accounts	160,000
6201 Lease of Land	6,000
Total	166,000
Miscellaneous Revenue	
4301 Residential Sewer Service	10,801,204
4304 Commercial Sewer Service	3,445,692
4307 Empire Sanitary District	200,000
4310 Septic Tank Pumping	230,000
4313 Industrial Sewer Service	8,207,104
4355 Lab Fees	10,000
4380 Compost Sales	
4383 Pruned Refuse Removal	8,000
4386 Tip Fee Biosolids	
4388 Tip Fee Pruned Refuse/Forestry	
4390 Tip Fee Haulers	
4909 Interfund Labor Charges	782,826
8121 DBCP Settlement	100,000
8122 Refund, Damage & Cost Recovery	441,000
8155 Miscellaneous Revenue	2,500
Total	24,228,326
Total Wastewater Fund (6210)	24,394,326

Revenue Estimate Fiscal Year 2005-2006

Revenue
Estimate

Wastewater Development Fees (6211)

Miscellaneous Revenue

4351 Sewer Recovery	38,661
4352 Sewer Bond Redemption Fee	400,179
4353 Subtrunk Extension Charge	120,791

Total 559,631

Total Wastewater Development Fees (6211) 559,631

Storm Drainage Fund (6280)

Franchises

1307 Garbage Service Agreement Fees

Total

Highway & Streets Maintenance

4051 St Hiway Maintenance Agreement

18,152

Total 18,152

Interest & Rent

6101 Interest on Bank Accounts

20,000

Total 20,000

Miscellaneous Revenue

4370 Storm Drainage Fee	5,000,000
4909 Interfund Labor Charges	76,844
8155 Miscellaneous Revenue	2,000

Total 5,078,844

Total Storm Drainage Fund (6280) 5,116,996

Compost Operations (6290)

Miscellaneous Revenue

4380 Compost Sales	250,000
4386 Tip Fee Biosolids	8,000
4388 Tip Fee Pruned Refuse/Forestry	129,509
4390 Tip Fee Haulers	732,715
4909 Interfund Labor Charges	23,579

Total 1,143,803

Total Compost Operations (6290) 1,143,803

Airport Operating Fund (6310)

Property Taxes

1113 Aircraft Taxes 218,000

Total 218,000

Business License Tax

1401 Business License Registration 350

Revenue Estimate Fiscal Year 2005-2006

	Revenue Estimate
Airport Operating Fund (6310)	
Business License Tax	
1404 Business License Mill Tax	21,500
Total	21,850
Interest & Rent	
6201 Lease of Land	80,000
6225 City Building Rental - Other	45,000
Total	125,000
Miscellaneous Revenue	
4404 Gallonage	35,000
4407 Aircraft Parking Apron	200
4410 Airport Car Rental	90,000
4413 Airport Hangar Rental	300,000
4416 Airport Landing Fee	15,000
4419 Aircraft Tie-Down Fee	6,000
8146 Airport Security Service	1,400
Total	447,600
Total Airport Operating Fund (6310)	812,450

Bus Service - Fixed Route (6510)

Intergovernmental	
3158 LTF Sales Tax	50,000
3204 LTF - Transit Capital Grant	28,700
3549 FTA 5307 FY 2004	314,800
Total	393,500
Total Bus Service - Fixed Route (6510)	393,500

Bus Service - DAR (6520)

Intergovernmental	
3158 LTF Sales Tax	1,143,868
3549 FTA 5307 FY 2004	935,000
Total	2,078,868
Miscellaneous Revenue	
4501 Passenger Rev Dial-A-Ride	155,000
Total	155,000
Total Bus Service - DAR (6520)	2,233,868

Transportation Center (6530)

Intergovernmental	
3162 LTF Amtrak	84,588
3549 FTA 5307 FY 2004	34,000
Total	118,588

Revenue Estimate Fiscal Year 2005-2006

	Revenue Estimate
Transportation Center (6530)	
Interest & Rent	
6125 Telephone Commissions	7,000
6201 Lease of Land	257,009
Total	264,009
Miscellaneous Revenue	
8115 Vending Commission	6,136
8155 Miscellaneous Revenue	18,000
Total	24,136
Total Transportation Center (6530)	406,733

Bus Fixed Route MAX Operations (6540)

Intergovernmental	
3158 LTF Sales Tax	4,073,641
3159 LTF - Recognized Deferred Revenue	134,000
3161 STAF - Transit Operating Grant	995,662
3549 FTA 5307 FY 2004	1,792,718
Total	6,996,021
Miscellaneous Revenue	
4504 Cash Fares & Daily Passes	1,218,000
4507 Student Passes - Monthly	135,000
4508 Bart Express Passes	90,000
4510 E-H Passes - Monthly	160,000
4511 E-H Ticket Books	28,000
4513 Commuter Books	1,000
4514 Student Ticket Books	25,000
4519 Regular Ride Book Sales	75,000
4522 Regular Monthly Bus Passes	200,000
4530 County Employee Fare Reimbursement	11,000
4909 Interfund Labor Charges	65,708
8148 Bus Advertising	40,000
8149 Bus Bench Advertising	9,700
Total	2,058,408
Total Bus Fixed Route MAX Operations (6540)	9,054,429

Bus Fixed Route-Alt Transport (6550)

Intergovernmental	
3531 Federal TEA - 21 CMAQ	53,118
Total	53,118
Total Bus Fixed Route-Alt Transport (6550)	53,118

Revenue Estimate Fiscal Year 2005-2006

	Revenue Estimate
Golf Fund (6600)	
Recreation & Neighborhood Fees	
4076 Golf Team Rounds	12,000
4601 Muni Green Fee	388,460
4602 Dryden Green Fee	766,698
4603 Creekside Green Fee	1,025,331
4604 Annual Memberships	5,150
4605 First Tee Green Fees	1,000
4620 Muni Pro - Rent	60,000
4653 Golf Tickets - City Hall Mall	200
Total	2,258,839
Interest & Rent	
6201 Lease of Land	1,358
6203 Miscellaneous Fee	45,360
Total	46,718
Miscellaneous Revenue	
8152 Unidentified Revenue	
Total	
Total Golf Fund (6600)	2,305,557

Centre Plaza Fund (6700)

Intergovernmental	
4962 Equipment Rental	55,000
Total	55,000
Recreation & Neighborhood Fees	
4081 Services - Center Plaza	24,000
4082 Commissions	230,000
8123 Special Events Insurance	6,000
Total	260,000
Interest & Rent	
6101 Interest on Bank Accounts	10,000
6218 Room Rent - Centre Plaza	485,000
Total	495,000
Miscellaneous Revenue	
4909 Interfund Labor Charges	127,832
8107 Donations	2,500
Total	130,332
Total Centre Plaza Fund (6700)	940,332

Revenue Estimate Fiscal Year 2005-2006

	Revenue Estimate
Central Services (7100)	
<hr/>	
Intergovernmental	
4940 Copier Charges	30,000
Total	30,000
<hr/>	
Total Central Services (7100)	30,000

Inventory Purchases (7110)

Intergovernmental	
4947 Stores Services	248,277
4951 Sales of Inventory - Stores	35,000
Total	283,277
Interest & Rent	
6101 Interest on Bank Accounts	4,941
Total	4,941
Miscellaneous Revenue	
4909 Interfund Labor Charges	1,400
8104 Sale of Personal Property	3,000
8155 Miscellaneous Revenue	20,000
Total	24,400
Total Inventory Purchases (7110)	312,618

Central Services - Mail (7120)

Intergovernmental	
4942 Mail Charges	255,540
Total	255,540
Total Central Services - Mail (7120)	255,540

Information Technology (7130)

Intergovernmental	
4935 Technology & Information Services	4,186,925
Total	4,186,925
Miscellaneous Revenue	
4909 Interfund Labor Charges	40,000
Total	40,000
Total Information Technology (7130)	4,226,925

Fleet Management Fund (7200)

Intergovernmental	
4961 Equipment Pool Charges	3,850,000

Revenue Estimate Fiscal Year 2005-2006

	Revenue Estimate
Fleet Management Fund (7200)	
Intergovernmental	
4963 Vehicle Maintenance - Other	30,000
Total	3,880,000
Miscellaneous Revenue	
4909 Interfund Labor Charges	176,575
8122 Refund, Damage & Cost Recovery	13,000
Total	189,575
Total Fleet Management Fund (7200)	4,069,575

Fleet Equipment Replacement (7210)	
Intergovernmental	
4964 Equipment Pool Replacement	3,089,190
Total	3,089,190
Miscellaneous Revenue	
8104 Sale of Personal Property	90,000
Total	90,000
Total Fleet Equipment Replacement (7210)	3,179,190

Insurance - Administration (7310)	
Miscellaneous Revenue	
4909 Interfund Labor Charges	929,738
Total	929,738
Total Insurance - Administration (7310)	929,738

Insurance - Workers Comp (7320)	
Intergovernmental	
4971 Premium Assessments	3,434,557
Total	3,434,557
Interest & Rent	
6101 Interest on Bank Accounts	160,000
Total	160,000
Total Insurance - Workers Comp (7320)	3,594,557

Insurance - Liability Insurance (7330)	
Intergovernmental	
4971 Premium Assessments	2,503,606
Total	2,503,606

Revenue Estimate Fiscal Year 2005-2006

	Revenue Estimate
Insurance - Liability Insurance (7330)	
<hr/>	
Interest & Rent	
6101 Interest on Bank Accounts	40,000
	<hr/>
Total	40,000
Miscellaneous Revenue	
8119 Insurance Reimbursement	326,316
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Total	326,316
Total Insurance - Liability Insurance (7330)	2,869,922

Insurance - Property Insurance (7340)

Intergovernmental	
4971 Premium Assessments	444,684
	<hr/>
Total	444,684
Interest & Rent	
6101 Interest on Bank Accounts	8,000
	<hr/>
Total	8,000
Total Insurance - Property Insurance (7340)	452,684

Insurance - Dental Insurance (7350)

Intergovernmental	
4971 Premium Assessments	1,010,698
	<hr/>
Total	1,010,698
Interest & Rent	
6101 Interest on Bank Accounts	14,000
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Total	14,000
Total Insurance - Dental Insurance (7350)	1,024,698

Insurance - Health (7360)

Intergovernmental	
4972 Premium Assessments - Other	9,309,839
	<hr/>
Total	9,309,839
Interest & Rent	
6101 Interest on Bank Accounts	16,738
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Total	16,738
Total Insurance - Health (7360)	9,326,577

Revenue Estimate Fiscal Year 2005-2006

	Revenue Estimate
Insurance - Disability (7370)	
<hr/>	
Intergovernmental	
4971 Premium Assessments	398,467
Total	398,467
Total Insurance - Disability (7370)	398,467
Other Employee Insurance (7380)	
<hr/>	
Intergovernmental	
4971 Premium Assessments	472,542
Total	472,542
Total Other Employee Insurance (7380)	472,542
Insurance - Vision (7390)	
<hr/>	
Intergovernmental	
4971 Premium Assessments	279,443
Total	279,443
Interest & Rent	
6101 Interest on Bank Accounts	4,125
Total	4,125
Total Insurance - Vision (7390)	283,568
Employee Benefits Mgmt (7510)	
<hr/>	
Intergovernmental	
4913 EBF Leave Accrual	2,206,000
4991 Leave - Internal Charges	13,036,885
4992 Non-Insurance Benefits - Internal Charges	2,060,000
4994 PERS Miscellaneous	21,447,515
Total	38,750,400
Interest & Rent	
6101 Interest on Bank Accounts	500,000
Total	500,000
Total Employee Benefits Mgmt (7510)	39,250,400
Employee Benefits Administration (7520)	
<hr/>	
Intergovernmental	
4971 Premium Assessments	282,031
Total	282,031
Total Employee Benefits Administration (7520)	282,031

Revenue Estimate Fiscal Year 2005-2006

	Revenue Estimate
Building Services (7800)	
Intergovernmental	
4910 Building Services Charges	1,708,607
Total	1,708,607
Miscellaneous Revenue	
4909 Interfund Labor Charges	79,605
8155 Miscellaneous Revenue	59,706
Total	139,311
Total Building Services (7800)	1,847,918

JPA Building Services (8500)

Intergovernmental	
3311 County Share of Bldg Services	658,117
4911 City 1010 Mtc	650,730
4912 1010 Retail Share JPA Costs	88,220
4914 Cinema Share - JPA Costs	23,691
4915 1020 Share - JPA Costs	19,548
Total	1,440,306
Total JPA Building Services (8500)	1,440,306

Tuolumne River Regional Park (8900)

Intergovernmental	
3701 TRRP Apportionment	326,031
Total	326,031
Recreation & Neighborhood Fees	
6209 Ball Field Rental	8,000
6220 Picnic Area Rental	10,000
Total	18,000
Other Fees & Charges	
4095 Miscellaneous Special Service	5,000
Total	5,000
Interest & Rent	
6225 City Building Rental - Other	70,000
Total	70,000
Total Tuolumne River Regional Park (8900)	419,031

RDA COP Debt Service (9020)

Property Taxes	
1101 Current Year Secured Taxes	1,416,249
1103 ERAF Payment	(254,900)
1107 Current Yr Unsecured Taxes	200,000

Revenue Estimate Fiscal Year 2005-2006

	Revenue Estimate
RDA COP Debt Service (9020)	
<hr/>	
Property Taxes	
1110 Supplemental Roll	200,000
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Total	1,561,349
Intergovernmental	
3104 Homeowner Property Tax Exempt Replace	70,000
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Total	70,000
Interest & Rent	
6102 Trustee Interest/Inv Earnings	132,499
6201 Lease of Land	236,500
	<hr/>
Total	368,999
Total RDA COP Debt Service (9020)	2,000,348

RDA Administration (9050)

<hr/>	
Property Taxes	
1101 Current Year Secured Taxes	422,470
	<hr/>
Total	422,470
Total RDA Administration (9050)	422,470

RDA Low/Mod Income Housing (9060)

<hr/>	
Property Taxes	
1101 Current Year Secured Taxes	802,000
	<hr/>
Total	802,000
Interest & Rent	
6101 Interest on Bank Accounts	71,620
	<hr/>
Total	71,620
Total RDA Low/Mod Income Housing (9060)	873,620

RDA Tenth Street Project (9070)

<hr/>	
Interest & Rent	
6101 Interest on Bank Accounts	12,380
	<hr/>
Total	12,380
Total RDA Tenth Street Project (9070)	12,380

Revenue Estimate Fiscal Year 2005-2006

	Revenue Estimate
RDA Project Fund (9080)	
<hr/>	
Property Taxes	
1101 Current Year Secured Taxes	899,281
	<hr/>
Total	899,281
Total RDA Project Fund (9080)	899,281
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Grand Total	298,792,877

FY 2005-06 Adopted Budget

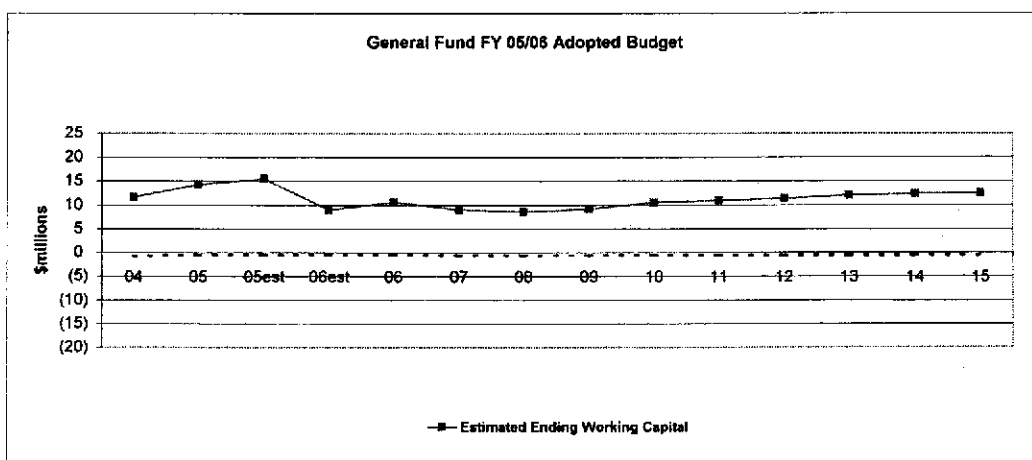
General Fund (0100)

Ten-Year Proforma

(in Millions)

	Actual 03-04	Adopted 04-05	Modified 04-05	Proposed 05-06	Adopted 05-06	06-07	07-08	08-09	09-10	10-11	11-12	12-13	13-14	14-15
Operating Revenue														
Revenue	90.1	96.6	98.9	98.1	98.0	104.0	107.8	111.7	116.1	119.6	123.2	126.9	130.7	134.6
Interfund Labor Charges	4.9	5.2	5.2	5.2	5.4	5.5	5.7	5.9	6.0	6.2	6.4	6.6	6.8	7.0
Total Revenue	95.0	101.8	104.1	103.3	103.4	109.5	113.5	117.6	122.1	125.8	129.6	133.5	137.5	141.6
Expenditures														
	90.9	99.5	99.9	104.6	103.0	102.1	106.6	109.7	113.4	117.1	121.8	125.5	129.9	134.2
Total Operating Revenue Less Operating Expenditures	4.1	2.3	4.2	(1.3)	0.4	7.4	6.9	7.9	8.7	8.7	7.7	8.0	7.6	7.4
Uses														
Other Sources	2.0	1.4	1.6	2.3	2.3	1.4	1.4	1.4	1.4	1.4	1.4	1.4	1.4	1.4
Other Uses	11.5	8.1	8.5	8.0	8.0	8.7	8.7	8.7	8.7	8.7	8.7	8.7	8.7	8.7
Total Other Sources Less Other Uses	(9.5)	(6.7)	(6.9)	(5.7)	(5.7)	(7.3)	(7.3)	(7.3)	(7.3)	(7.3)	(7.3)	(7.3)	(7.3)	(7.3)
Adjustments														
Excess (Deficiency) of Revenues and Other Sources over (under) Expenditures and Other Uses	(5.4)	(4.4)	(2.7)	(7.0)	(5.4)	0.1	(0.4)	0.6	1.4	1.4	0.4	0.7	0.3	0.1
Working Capital														
Beginning Fund Balance	26.4	21.0	21.0	18.3	18.3	11.2	11.3	10.9	11.5	12.9	14.3	14.7	15.4	15.7
Ending Fund Balance	21.0	16.6	18.3	11.3	12.9	11.3	10.9	11.5	12.9	14.3	14.7	15.4	15.7	15.8
Reserve for Pending Projects	(1.6)													
Restricted Cash/Encumbrances	(3.3)	(2.3)	(2.3)	(2.3)	(2.3)	(2.3)	(2.3)	(2.3)	(2.3)	(2.3)	(2.3)	(2.3)	(2.3)	(2.3)
Reserve used for 2005 funding gap	(4.4)													
Res available for future Capital Proj's above 8% res level										(1.0)	(1.0)	(1.0)	(1.0)	(1.0)
Use of Departmental Reserves			(0.5)											
Ending Ending Working Capital	11.7	14.3	15.5	9.0	10.6	9.0	8.6	9.2	10.6	11.0	11.4	12.1	12.4	12.5
Working Capital as % of Requirements Adopted Reserve Level 8%	11.4%	13.3%	14.3%	8.0%	9.6%	8.1%	7.5%	7.7%	8.7%	8.7%	8.7%	9.0%	8.9%	8.7%

FY 03-04 VLF takeaway restored + \$3.2MM



FY 2005-06 Budget

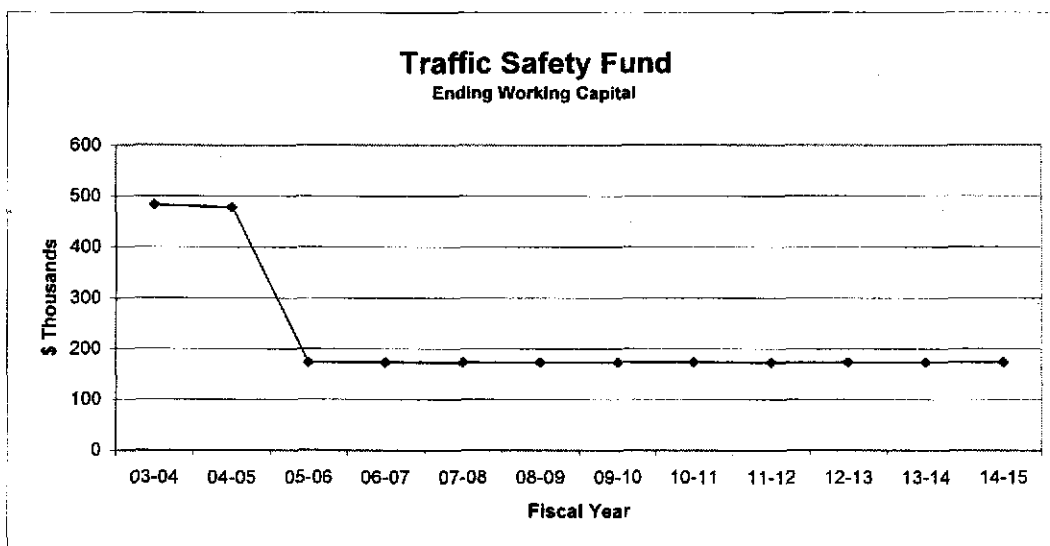
Traffic Safety Fund (0600)

Ten-Year Proforma

(in Thousands)

As of June 30, 2005

	Actual 03-04	Actual 04-05	Estimate 05-06	06-07	07-08	08-09	09-10	Projected				
								10-11	11-12	12-13	13-14	14-15
Sources												
Revenue	770	792	825	842	858	875	893	911	929	948	967	986
Total Revenue & Other Sources	770	792	825	842	858	875	893	911	929	948	967	986
Uses												
Operating Expenditures	97	212	0	0	0	0	0	0	0	0	0	0
Capital Improvement Program	0	0	0	0	0	0	0	0	0	0	0	0
Other Uses	607	584	1,130	842	858	875	893	911	929	948	967	986
Total Expenditure & Other Uses	704	796	1,130	842	858	875	893	911	929	948	967	986
Excess (deficiency) of Revenue & Other Sources over (under) Expenditures & Other Uses	66	(4)	(305)	0	0	0	0	0	0	0	0	0
Working Capital												
Beginning Working Capital	417	482	478	173	173	173	173	173	173	173	173	173
Ending Working Capital	483	478	173	173	173	173	173	173	173	173	173	173



FY 2005-2006 Budget

Gas Tax Fund (0700)

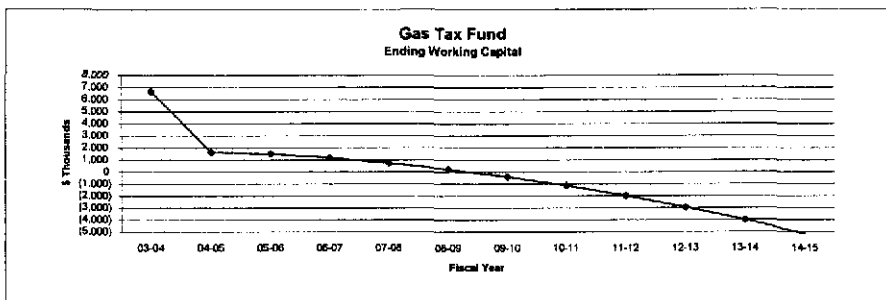
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Ten-Year Proforma

(in Thousands)

As of June 30, 2005

	Actual	Adopted	Estimate	Mid-Year	05-06	06-07	07-08	08-09	09-10	10-11	11-12	12-13	13-14	14-15
	03-04	04-05	04-05	04-05										
Sources														
Revenue	11,921	7,473	7,615	7,794	5,975	6,049	6,080	6,160	6,242	6,326	6,411	6,498	6,587	6,677
Total Revenue	11,921	7,473	7,616	7,794	5,975	6,049	6,080	6,160	6,242	6,326	6,411	6,498	6,587	6,677
Uses														
Operating Expenditures														
Traffic Engineering 1601	752	350	770	367	838	855	872	890	908	926	944	963	982	1,002
Electrical-1612	2,192	1,448	1,502	639	1,518	1,548	1,579	1,611	1,643	1,676	1,709	1,744	1,779	1,814
Street Mtc-4612&4120	2,988	3,078	2,941	1,272	1,879	1,915	1,951	1,990	2,030	2,070	2,112	2,154	2,197	2,241
Street Mtc - Garbage 4617					700	700	700	700	700	700	700	700	700	700
Slurry Seal 4380	2,300	1,000	172	24	600	0	0	0	0	0	0	0	0	0
Community Forrestry 4712	2,726	2,800	2,815	1,266	2,361	2,409	2,457	2,506	2,556	2,607	2,659	2,712	2,767	2,822
Curbs Sidewalks 4724	1,097	1,214	1,291	618	1,226	1,251	1,276	1,301	1,327	1,354	1,381	1,408	1,437	1,465
Other Operating Budgets	1,108	2,178	2,647	848	1,869	1,964	2,000	2,038	2,075	2,114	2,153	2,194	2,234	2,276
Total Operating Expenditures	13,164	12,068	12,138	5,035	10,992	10,641	10,835	11,035	11,239	11,447	11,659	11,875	12,096	12,321
Total Expenditure	13,164	12,068	12,138	5,035	10,992	10,641	10,835	11,035	11,239	11,447	11,659	11,875	12,096	12,321
Excess Revenue Over/Under Expenditures	(1,244)	(4,595)	(4,523)	2,758	(5,017)	(4,593)	(4,756)	(4,876)	(4,997)	(5,121)	(5,247)	(5,377)	(5,509)	(5,644)
Other Financing Sources														
Transfers In														
General Fund	4,814	2,867	2,867	1,425	2,599	2,599	2,651	2,704	2,758	2,813	2,869	2,927	2,985	3,045
Other Funds	3,936	2,464	2,676	1,489	2,377	1,756	1,710	1,665	1,621	1,578	1,536	1,494	1,454	1,414
Total Transfer In	8,750	5,331	5,543	2,914	4,976	4,355	4,361	4,369	4,379	4,391	4,405	4,421	4,439	4,459
Transfers Out														
	501	2,338	2,082	2,146	87	80	80	0	0	0	0	0	0	0
Total Other Financing Sources	8,249	2,993	3,461	770	4,889	4,275	4,281	4,369	4,379	4,391	4,405	4,421	4,439	4,459
Capital Improvement Program														
CIP Expenditures	5,408	0	109	511	0	0	0	0	0	0	0	0	0	0
CIP Carryover	0	3,773	3,773	2,624	0	0	0	0	0	0	0	0	0	0
Total CIP Program	5,408	3,773	3,882	3,134	0	0	0	0	0	0	0	0	0	0
Operating Encumbrances	0	0	81	81	0	0	0	0	0	0	0	0	0	0
Net Change in Fund Balance	1,597	(5,375)	(5,025)	312	(129)	(318)	(475)	(506)	(617)	(730)	(842)	(966)	(1,070)	(1,184)
Working Capital														
Beginning Working Capital	0	6,659	6,659	6,659	1,634	1,505	1,187	712	206	(411)	(1,141)	(1,963)	(2,939)	(4,008)
Reconciliation	5,030	0	0	0	0	0	0	0	0	0	0	0	0	0
Bal Sheet Adjustment	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Change in Fair Value	32	0	0	0	0	0	0	0	0	0	0	0	0	0
Unearned Revenue	0	0	0	(738)	0	0	0	0	0	0	0	0	0	0
Ending Working Capital	6,659	1,284	1,634	6,233	1,606	1,187	712	206	(411)	(1,141)	(1,963)	(2,939)	(4,008)	(5,193)



Operations - Only

Sources:														
Operating Revenue					5,975	6,049	6,080	6,160	6,242	6,326	6,411	6,498	6,587	6,677
Transfers In					4,976	4,355	4,361	4,369	4,379	4,391	4,405	4,421	4,439	4,459
Total Sources					10,951	10,403	10,440	10,529	10,621	10,717	10,817	10,919	11,026	11,136
Uses:														
Operating Expenditures					10,992	10,641	10,835	11,035	11,239	11,447	11,659	11,875	12,096	12,321
Transfers Out														
Total Uses					10,992	10,641	10,835	11,035	11,239	11,447	11,668	11,875	12,096	12,321
Gap					(41)	(238)	(395)	(506)	(617)	(730)	(842)	(966)	(1,070)	(1,184)

FY 2005-2006 Budget

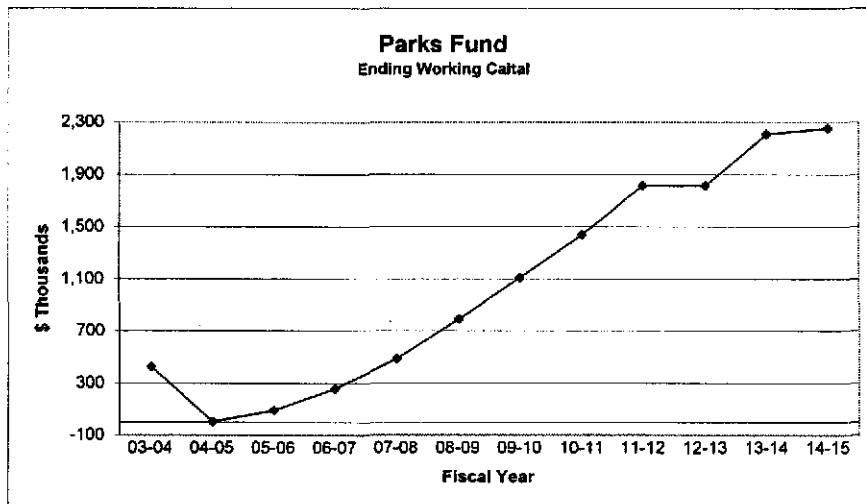
Parks Fund (1400)

Ten-Year Proforma

(in Thousands)

As of June 30, 2005

	Actual 03-04	Estimated 04-05	Projected									
			05-06	06-07	07-08	08-09	09-10	10-11	11-12	12-13	13-14	14-15
Sources												
Revenue	116	147	343	133	140	150	164	177	191	191	207	212
Other Sources	657	437	437	437	437	237	237	237	237	237	237	241
Total Revenue & Other Sources	773	584	780	569	577	387	400	414	428	428	444	453
Uses												
Operating Expenditures	29	201	200	200	150	83	83	83	51	51	51	52
Other Uses	150	688	200	200	200	0	0	0	0	0	0	0
Total Expenditure & Other Uses	179	889	400	400	350	83	83	83	51	51	51	52
Excess (deficiency) of Revenue & Other Sources over (under) Expenditures & Other Uses	594	(306)	380	169	227	304	317	331	377	377	393	401
Capital Improvement Program	211	115	294	0	0	0	0	0	0	0	0	0
Operating Encumbrances	0	0	0	0	0	0	0	0	0	0	0	0
Working Capital												
Beginning Working Capital	43	426	6	91	261	488	792	1,109	1,439	1,439	1,816	1,852
Balance Sheet Adjustments	0	0	0	0	0	0	0	0	0	0	0	0
Ending Working Capital	426	6	91	261	488	792	1,109	1,439	1,816	1,816	2,209	2,253
Less Change Fair Value NonCash	0	0	0	0	0	0	0	0	0	0	0	0
Available Working Capital	426	6	91	261	488	792	1,109	1,439	1,816	1,816	2,209	2,253

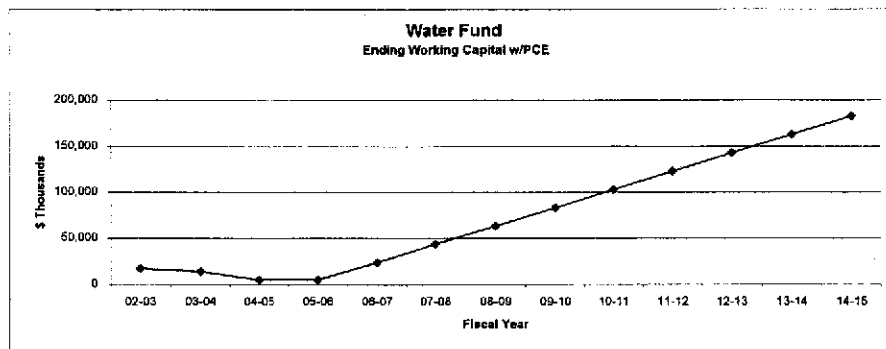


FY 2005-2006 Budget

Water Fund (6100)
Summary Ten-Year Proforma
 As of June 30, 2005

	Actual 02-03	Actuals 03-04	Adopted 04-05	Estimate 04-05	05-06	06-07	07-08	08-09	Projected					
									09-10	10-11	11-12	12-13	13-14	14-15
Projected Rate Increase	0%	0%	0%	0%	20%	15%	5%	5%	0%	0%	0%	0%	0%	0%
Sources														
Operating Revenues	28,201	31,353	29,196	28,935	42,788	48,382	50,785	53,308	53,843	54,382	54,928	55,478	56,035	56,597
Other Sources	1,736	1,917	13,221	5,642	13,157	2,212	2,103	2,082	2,065	2,064	2,066	2,069	2,070	2,072
Capital Revenues	1,170	1,159	1,243	1,106	998	1,008	1,018	1,028	1,038	1,048	1,059	1,070	1,080	1,091
Total Revenue & Other Sources	31,107	34,429	43,659	33,684	56,942	51,602	53,906	56,398	56,945	57,495	58,052	58,617	59,185	59,759
Uses														
Operating Expenditures	27,815	26,757	29,167	29,288	27,908	28,657	30,625	32,692	33,205	33,727	34,260	34,803	35,357	35,923
Other Uses	1,727	1,869	13,026	5,474	12,797	1,844	1,842	1,843	1,846	1,845	1,847	1,850	1,851	1,853
Total Expenditure & Other Uses	29,542	28,626	42,193	34,762	40,705	30,501	32,467	34,536	35,050	35,572	36,108	36,654	37,208	37,776
Other NonOperating Sources/Uses														
NonOperating Rev/Exp	(621)	(1,534)	(1,547)	(1,643)	(1,763)	(1,766)	(1,764)	(1,764)	(1,767)	(1,766)	(1,767)	(1,772)	(1,776)	(1,778)
Total NonOperating Sources/Use	(621)	(1,534)	(1,547)	(1,643)	(1,763)	(1,766)	(1,764)	(1,764)	(1,767)	(1,766)	(1,767)	(1,772)	(1,776)	(1,778)
Capital Contributions-NonCash	2,446	345	0	0	0	0	0	0	0	0	0	0	0	0
PCE Litigation Special Item	2,952	3,971	1,897	1,897	1,897	0	0	0	0	0	0	0	0	0
Excess (deficiency) of Revenue & Other Sources over (under) Expenditures & Other Uses	437	643	(1,978)	(4,618)	12,577	19,335	19,675	20,098	20,128	20,157	20,179	20,192	20,201	20,206
Capital Improvement Program	2,107	5,317	11,417	4,164	10,945	264	264	264	264	264	264	264	264	264
Operating Encumbrances	0	0	0	159	0	0	0	0	0	0	0	0	0	0
Working Capital														
Beginning Working Capital	20,303	17,644	14,219	14,219	5,277	5,018	24,089	43,499	63,333	83,198	103,090	123,005	142,933	162,870
Balance Sheet Adjustments	(541)	(808)	0	0	0	0	0	0	0	0	0	0	0	0
NonCash Adjustments	(561)	1,829	0	0	0	0	0	0	0	0	0	0	0	0
Ending Working Cap w/PCE	17,532	13,991	825	5,277	5,018	24,089	43,499	63,333	83,198	103,090	123,005	142,933	162,870	182,812
Less Change Fair Value	112	228	0	0	0	0	0	0	0	0	0	0	0	0
Available Working Cap w/PCE	17,644	14,219	825	5,277	5,018	24,089	43,499	63,333	83,198	103,090	123,005	142,933	162,870	182,812
W/C as % of Operating Expense	63.4%	53.1%	2.8%	18.0%	18.0%	84.1%	142.0%	193.7%	250.6%	305.7%	359.0%	410.7%	460.6%	508.9%

Note: This does not include any future CIP. Process will begin in September of 2005



FY 2005-2006 Budget

Wastewater Fund (6210)

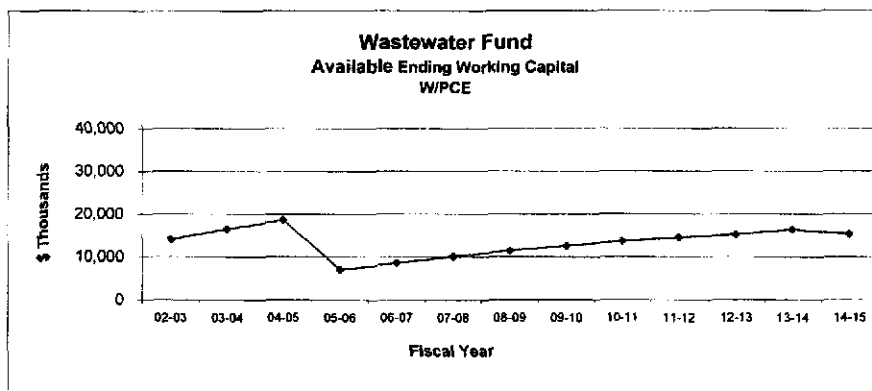
Ten-Year Proforma

(in Thousands)

As of June 30, 2005

	Actuals 02-03	Actuals 03-04	Adopted 04-05	Estimate 04-05	05-06	06-07	07-08	08-08	Projected					
									09-10	10-11	11-12	12-13	13-14	14-15
Projected Rate Increase	4%	4%	3%	3%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Sources														
Revenue	23,556	25,302	24,357	27,349	24,234	23,921	24,168	24,418	24,670	24,925	25,183	25,444	25,707	25,973
Other Sources	3,573	2,924	3,961	4,630	3,715	3,664	3,663	3,665	3,664	3,663	3,665	3,667	3,645	114
Capital Rev	779	684	758	558	559	565	570	576	582	587	593	599	605	611
Total Revenue & Other Sources	27,908	28,910	29,076	32,538	28,508	28,149	28,401	28,659	28,916	29,176	29,441	29,710	29,957	26,698
Uses														
Operating Expenditures	20,466	22,120	19,314	18,601	18,372	19,284	19,669	20,063	20,464	20,873	21,290	21,716	22,150	22,593
Other Uses	3,567	2,984	3,813	4,542	3,695	3,615	3,615	3,618	3,617	3,616	3,618	3,620	3,617	3,619
Total Expenditure & Other Uses	24,033	25,104	23,126	23,143	22,067	22,899	23,284	23,681	24,081	24,489	24,909	25,336	25,767	26,212
Other NonOperating Source/Use														
NonOperating Rev/Exp	(630)	(760)	(2,223)	(2,240)	(2,156)	(2,150)	(2,074)	(1,992)	(1,901)	(1,804)	(1,702)	(1,593)	(1,593)	0
Total NonOperating Source/Use	(630)	(760)	(2,223)	(2,240)	(2,156)	(2,150)	(2,074)	(1,992)	(1,901)	(1,804)	(1,702)	(1,593)	(1,593)	0
NonCash Capital Contributions	2,719	356	0	0	0	0	0	0	0	0	0	0	0	0
PCE Litigation Special Item	1,802	2,328	1,567	1,567	1,567	0	0	0	0	0	0	0	0	0
Excess (deficiency) of Revenue & Other Sources over (under) Expenditures & Other Uses	4,162	1,074	2,160	6,688	2,718	3,101	3,043	2,986	2,934	2,883	2,831	2,781	2,597	486
Capital Improvement Program Operating Encumbrances	2,660	1,224	555	1,747	10,886	114	114	114	114	114	114	114	114	114
	0	0	0	381	0	0	0	0	0	0	0	0	0	0
Working Capital														
Beginning Working Capital	13,165	14,033	16,474	16,474	18,669	7,079	8,666	10,119	11,431	12,602	13,625	14,492	15,199	14,859
Obligated R&R	0	0	0	0	(2,513)	0	0	0	0	0	0	0	0	0
Balance Sheet Adj	(2,844)	(3,169)	(1,265)	(1,265)	(909)	(1,400)	(1,476)	(1,560)	(1,650)	(1,745)	(1,850)	(1,960)	(1,335)	0
NonCash Adjustments	2,169	5,586	0	0	0	0	0	0	0	0	0	0	0	0
Ending Working Capital w/ PCE	13,993	16,300	16,814	18,669	7,079	8,666	10,119	11,431	12,802	13,625	14,492	15,199	16,348	15,231
Less change in fair Value nonCash	41	173	0	0	0	0	0	0	0	0	0	0	0	0
Available Working Capital Includes CF	14,033	16,474	16,814	18,669	7,079	8,666	10,119	11,431	12,802	13,625	14,492	15,199	16,348	15,231
Reserve as % of Operations(w/PCE)	69%	74%	87%	100%	39%	45%	51%	57%	62%	65%	68%	70%	74%	67%

Monthly Rate for Customer \$13.31 \$13.84 \$14.28 \$14.26 \$14.26 \$14.26 \$14.26 \$14.26 \$14.26 \$14.26 \$14.26 \$14.26 \$14.26 \$14.26 \$14.26



FY 2005-2006 Budget

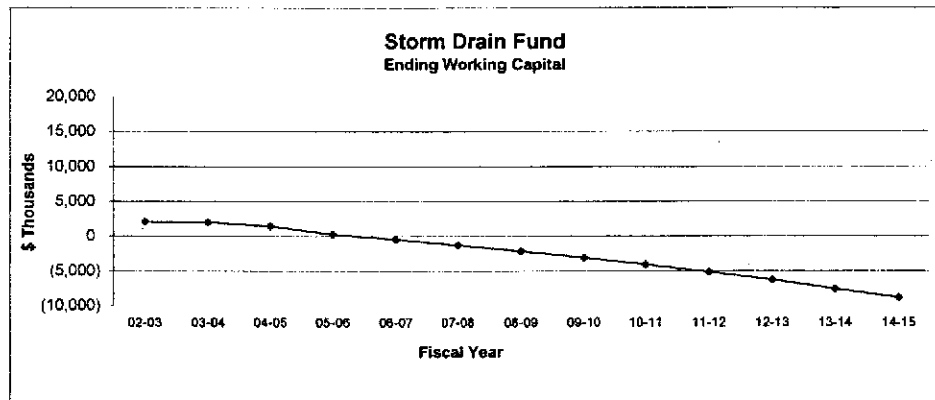
Storm Drain Fund (6280)

Ten-Year Proforma

(in Thousands)

As of June 30, 2005

	Actual 02-03	Actuals 03-04	Adopted 04-05	Estimate 04-05	05-06	06-07	07-08	08-09	Projected					
									09-10	10-11	11-12	12-13	13-14	14-15
Sources														
Rate inc 0% (1% Population only)	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Operating Revenue														
Operating Revenue	5,170	5,228	5,113	4,772	5,098	5,160	5,197	5,264	5,301	5,369	5,407	5,476	5,515	5,586
Other Sources	1,111	247	0	21	83	0	0	0	0	0	0	0	0	0
Adv from other Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Revenue & Other Sources	6,281	5,475	5,113	4,794	5,181	5,160	5,197	5,264	5,301	5,369	5,407	5,476	5,515	5,586
Uses														
Operating Expenditures	5,302	5,766	5,642	5,429	5,709	5,883	6,000	6,120	6,243	6,368	6,495	6,625	6,757	6,893
Other Uses	0	111	0	1	0	0	0	0	0	0	0	0	0	0
Total Expenditure & Other Uses	5,302	5,877	5,642	5,430	5,709	5,883	6,000	6,120	6,243	6,368	6,495	6,625	6,757	6,893
Other NonOperating Sources/Uses														
NonOperating Rev/Exp	59	-17	20	14	20	0	0	0	0	0	0	0	0	0
Total NonOperating Sources/Uses	59	-17	20	14	20	0	0	0	0	0	0	0	0	0
Total NonCash Contributions	1,823	1,365	0	0	0	0	0	0	0	0	0	0	0	0
Excess (deficiency) of Revenue & Other Sources over (under) Expenditures & Other Uses	2,861	946	(508)	(623)	(508)	(723)	(804)	(857)	(942)	(999)	(1,088)	(1,148)	(1,242)	(1,306)
Capital Improvement Program	277	300	0	215	373	0	0	0	0	0	0	0	0	0
Operating Encumbrances	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Working Capital														
Beginning Working Capital	1,122	2,107	1,988	1,988	1,150	268	(454)	(1,258)	(2,115)	(3,057)	(4,055)	(5,143)	(6,292)	(7,534)
Balance Sheet Adjustments	-246	16	0	0	0	0	0	0	0	0	0	0	0	0
NonCash Adjustments	(1,360)	-810	0	0	0	0	0	0	0	0	0	0	0	0
Ending Working Capital	2,100	1,959	1,479	1,150	268	(454)	(1,258)	(2,115)	(3,057)	(4,055)	(5,143)	(6,292)	(7,534)	(8,840)
Less Change in Fair Value	7	29	0	0	0	0	0	0	0	0	0	0	0	0
Available Ending Working Capital	2,107	1,988	1,479	1,150	268	(454)	(1,258)	(2,115)	(3,057)	(4,055)	(5,143)	(6,292)	(7,534)	(8,840)
WC as a % of Operating Expenses	39.74%	34.47%	26.22%	21.18%	4.70%	-7.72%	-20.96%	-34.55%	-48.98%	-63.68%	-79.19%	-94.97%	-111.49%	-128.25%
Monthly Rate for Consumer	\$3.23	\$3.23	\$3.23	\$3.23	\$3.23	\$3.23	\$3.23	\$3.23	\$3.23	\$3.23	\$3.23	\$3.23	\$3.23	\$3.23



FY 2005-2006 Budget

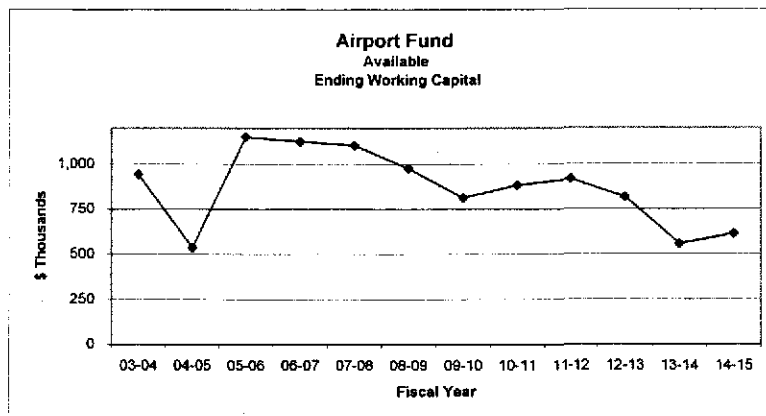
Airport Fund (6310-6320)

Ten-Year Proforma

(in Thousands)

As of June 30, 2005

	Actual 03-04	Adopted 04-05	Estimate 04-05	05-06	06-07	07-08	08-09	Projected					
								09-10	10-11	11-12	12-13	13-14	14-15
Sources													
Revenue	2,217	3,933	835	4,057	2,985	4,168	2,212	947	2,070	1,142	3,285	2,153	926
Other Sources	608	230	0	0	114	175	72	4	62	13	125	65	0
Capital Contributions	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Revenue & Other Sources	2,825	4,163	835	4,057	3,099	4,344	2,284	951	2,132	1,155	3,410	2,218	926
Uses													
Operating Expenditures	1,108	786	786	796	820	844	869	896	922	950	979	1,008	1,038
Other Uses	608	338	0	0	114	175	72	4	62	13	125	65	0
Total Expenditure & Other Uses	1,716	1,124	786	796	933	1,019	941	900	985	963	1,104	1,073	1,038
Other													
NonOperating Rev(Exp)	131	125	160	125	153	159	180	160	167	167	168	168	169
Excess (deficiency) of Revenue & Other Sources over (under) Expenditures & Other Uses	1,240	3,164	209	3,387	2,318	3,483	1,503	211	1,314	360	2,474	1,314	57
Capital Improvement Program	1,623	3,525	63	3,276	2,345	3,505	1,630	375	1,245	325	2,575	1,575	0
Operating Encumbrances	0	48	48	0	0	0	0	0	0	0	0	0	0
Working Capital													
Beginning Working Capital	989	944	944	1,043	1,153	1,126	1,105	977	814	883	918	817	556
Balance Sheet Adj (Includes Depreciation)	328	0	0	0	0	0	0	0	0	0	0	0	0
Ending Working Capital	943	536	1,043	1,153	1,126	1,105	977	814	883	918	817	556	613
Adjustment Change in Fair Value	0	0	0	0	0	0	0	0	0	0	0	0	0
Available Working Capital	943	536	1,043	1,153	1,126	1,105	977	814	883	918	817	556	613



FY 2005-2006 Budget

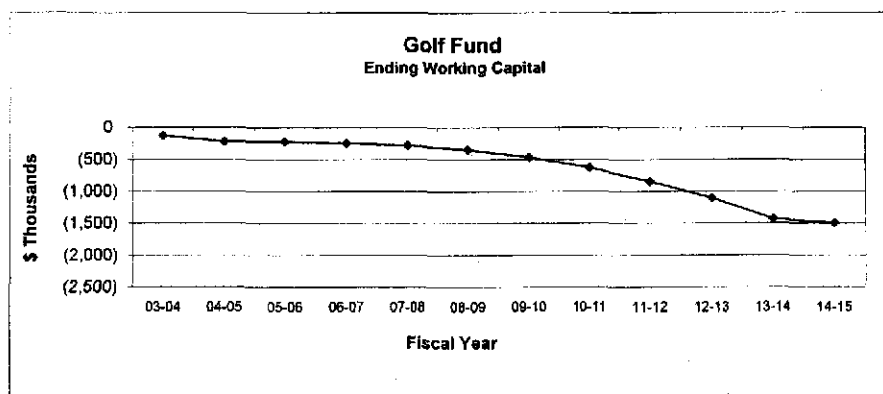
Golf Fund (6600)

Ten-Year Proforma

(In Thousands)
As of June 30, 2005

	Actual 03-04	Adopted 04-05	Budget 04-05	Projected									
				05-06	06-07	07-08	08-09	09-10	10-11	11-12	12-13	13-14	14-15
Sources													
Revenue	2,160	2,157	2,098	2,259	2,280	2,328	2,350	2,354	2,377	2,377	2,400	2,401	2,449
Other Sources (General Fund Subsidy)	70	0	0	0	0	0	0	0	0	0	0	0	0
Total Revenue & Other Sources	2,230	2,157	2,098	2,259	2,280	2,328	2,350	2,354	2,377	2,377	2,400	2,401	2,449
Uses													
Operating Expenditures	2,401	2,240	2,240	2,305	2,351	2,406	2,463	2,521	2,582	2,644	2,709	2,775	2,830
Other Uses	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenditure & Other Uses	2,401	2,240	2,240	2,305	2,351	2,406	2,463	2,521	2,582	2,644	2,709	2,775	2,830
Other													
NonOperating Rev/ Exp	5	36	48	46	46	46	47	47	47	47	47	47	0
Excess (deficiency) of Revenue & Other Sources over (under) Expenditures & Other Uses	(166)	(47)	(94)	(0)	(25)	(33)	(66)	(121)	(159)	(219)	(261)	(327)	(381)
Capital Improvement Program	0	0	0	0	0	0	0	0	0	0	0	0	0
Operating Encumbrances	0	0	0	0	0	0	0	0	0	0	0	0	0
Working Capital													
Beginning Working Capital	499	479	479	386	385	360	328	262	141	(18)	(237)	(498)	-508
Balance Sheet adjustments	146	0	0	0	0	0	0	0	0	0	0	0	0
Includes Depreciation													
Ending Working Capital	479	432	386	385	360	328	262	141	(18)	(237)	(498)	(825)	(890)
Less Change Fair Value	0	0	0	0	0	0	0	0	0	0	0	0	0
Adjusted Ending Working Capital	479	432	386	385	360	328	262	141	-18	-237	-498	-825	-890
Less Reserve: Cash Fiscal Agents	(604)	(604)	(604)	(604)	(604)	(604)	(604)	(604)	(604)	(604)	(604)	(604)	(604)
Available Ending Working Capital	(124)	(172)	(218)	(218)	(244)	(276)	(342)	(463)	(521)	(841)	(1,102)	(1,429)	(1,494)

note: any fund deficits will be the responsibility of the general fund.



FY 2005-2006 Budget

Copiers, Stores & Inventory Services Fund

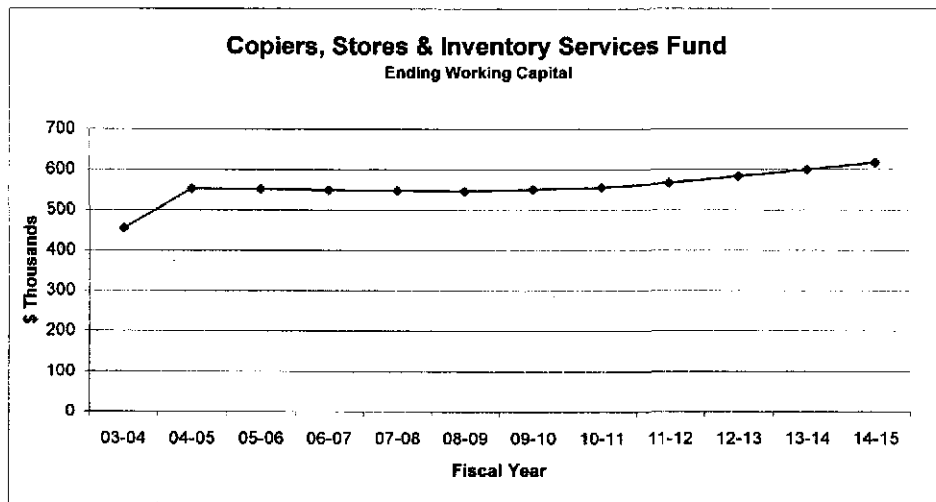
Funds 7100, 7110 & 7120

Ten-Year Proforma

(in Thousands)

As of June 30, 2005

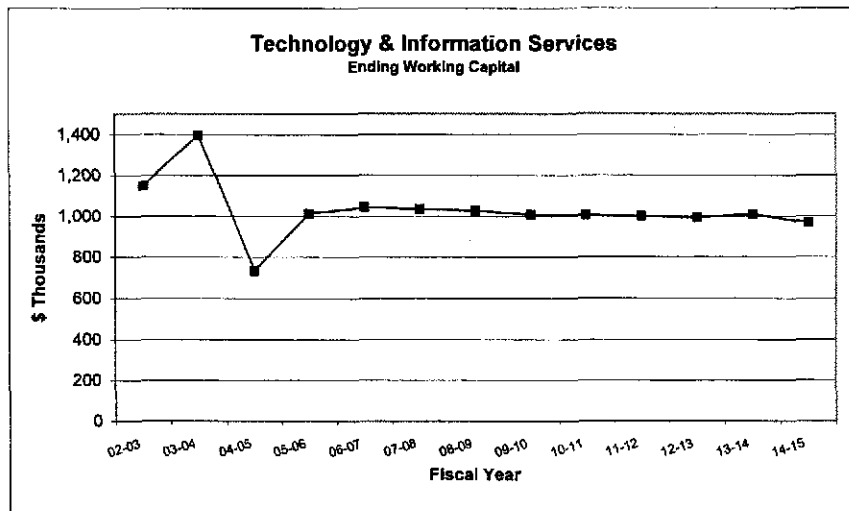
	Actual 02-03	Actual 03-04	Estimate 04-05	05-06	06-07	07-08	08-09	Projected					
								09-10	10-11	11-12	12-13	13-14	14-15
Sources													
Revenue	3,124	3,299	3,344	3,158	3,221	3,285	3,351	3,357	3,424	3,430	3,499	3,505	3,575
Other Sources	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Revenue & Other Sources	3,124	3,299	3,344	3,158	3,221	3,285	3,351	3,357	3,424	3,430	3,499	3,505	3,575
Uses													
Operating Expenditures	3,117	3,346	3,247	3,162	3,225	3,289	3,355	3,355	3,422	3,422	3,491	3,491	3,561
Other Uses	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenditure & Other Uses	3,117	3,346	3,247	3,162	3,225	3,289	3,355	3,355	3,422	3,422	3,491	3,491	3,561
Other NonOperating Sources/Uses													
NonOperating Rev/Exp	-9	-1	-3	-3	-3	-3	-3	-3	-3	-3	3	3	3
Total NonOperating Sources/Uses	-9	-1	-3	-3	-3	-3	-3	-3	-3	-3	3	3	3
Excess (deficiency) of Revenue & Other Sources over (under) Expenditures & Other Uses													
	(1)	(48)	94	(7)	(7)	(7)	(7)	(1)	(1)	5	11	17	17
Operating Encumbrances													
	0	0	0	0	0	0	0	0	0	0	0	0	0
Working Capital													
Beginning Working Capital	483	498	459	558	557	555	554	552	557	562	573	583	600
Balance Sheet Adj (includes Depreciation)	15	4	0	0	0	0	0	0	0	0	0	0	0
Ending Working Capital	496	454	553	551	550	548	547	551	556	567	583	600	618
Less Change Fair Value	2	5	5	5	5	5	6	6	6	6	0	0	0
Available Working Capital	498	459	558	557	555	554	552	557	562	573	583	600	618



FY 2005-2006 Budget

**Information Technology Services Fund
(Fund 7130)
Ten-Year Proforma
(in Thousands)
As of June 30, 2005**

	Actual 02-03	Actual 03-04	Estimate 04-05	05-06	06-07	07-08	08-09	Projected					
								09-10	10-11	11-12	12-13	13-14	14-15
Sources													
Revenue	3,577	3,568	3,989	4,229	4,356	4,530	4,757	5,042	5,345	5,665	6,005	6,305	6,621
Other Sources	0	150	800	132	0	0	0	0	0	0	0	0	0
Total Revenue & Other Sources	3,577	3,718	4,789	4,361	4,356	4,530	4,757	5,042	5,345	5,665	6,005	6,305	6,621
Uses													
Operating Expenditures	3,139	3,677	4,962	4,391	4,635	4,849	5,074	5,370	5,659	5,979	6,322	6,599	6,971
Other Uses	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenditure & Other Uses	3,139	3,677	4,962	4,391	4,635	4,849	5,074	5,370	5,659	5,979	6,322	6,599	6,971
Other NonOperating Source/Use													
NonOperating Rev/Exp	(32)	(33)	0	0	0	0	0	0	0	0	0	0	0
Total NonOperating Source/Use	(32)	(33)	0	0	0	0	0	0	0	0	0	0	0
Excess (deficiency) of Revenue & Other Sources over (under) Expenditures & Other Uses	406	8	(173)	(30)	(279)	(319)	(318)	(328)	(314)	(314)	(317)	(294)	(350)
Capital Improvement Program	0	0	800	0	0	0	0	0	0	0	0	0	0
Operating Encumbrances	0	0	0	0	0	0	0	0	0	0	0	0	0
Working Capital													
Beginning Working Capital	779	1,151	1,397	734	1,014	1,045	1,035	1,028	1,009	1,005	1,002	994	1,010
Balance Sheet Adj (includes Depreciation)	(41)	408	310	310	310	310	310	310	310	310	310	310	310
Ending Working Capital	1,144	1,567	734	1,014	1,045	1,035	1,028	1,009	1,005	1,002	994	1,010	970
Less Tidemark Money	0	200											
Less Change in Fair Value	7	30	0	0	0	0	0	0	0	0	0	0	0
Available Ending Working Capital	1,151	1,397	734	1,014	1,045	1,035	1,028	1,009	1,005	1,002	994	1,010	970



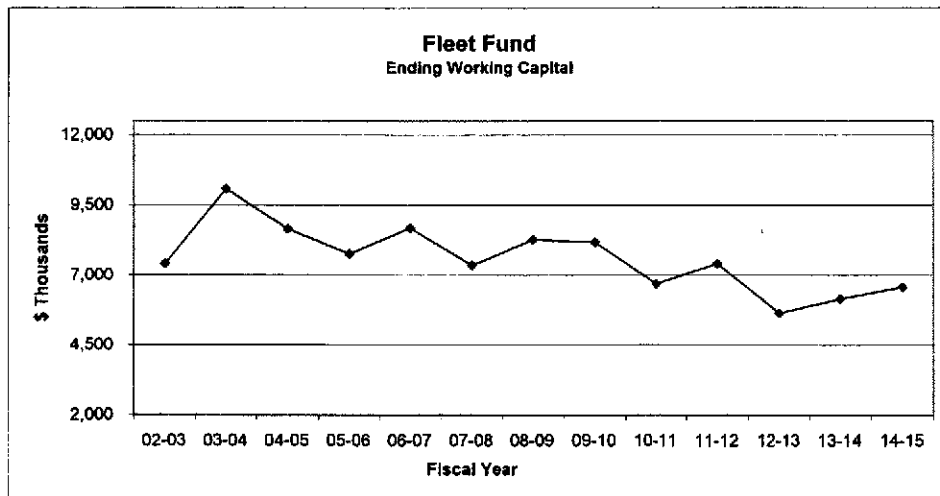
FY 2005-2006 Budget

Fleet Fund (7200/7210)

Ten-Year Proforma

(in Thousands)
As of June 30, 2005

	Actual 02-03	Actual 03-04	Estimate 04-05	05-06	06-07	07-08	08-09	Projected					
								09-10	10-11	11-12	12-13	13-14	14-15
Sources													
Revenue	7,593	8,577	7,390	7,249	7,289	7,403	7,479	7,556	7,634	7,713	7,792	7,873	7,954
Other Sources	85	0	250	174	633	353	353	1,239	462	462	462	462	462
Capital Contributions	360	509	0	0	0	0	0	0	0	0	0	0	0
Total Revenue & Other Sources	8,037	9,086	7,640	7,423	7,922	7,756	7,832	8,795	8,096	8,175	8,254	8,335	8,416
Uses													
Operating Expenditures	5,808	8,039	10,690	10,361	8,800	11,164	8,984	9,164	11,671	9,521	12,107	9,897	10,062
Other Uses	2,062	0	99	11	0	0	0	1,000	250	250	250	250	250
Total Expenditure & Other Uses	7,870	8,039	10,789	10,372	8,800	11,164	8,984	10,164	11,921	9,771	12,357	10,147	10,312
Other													
NonOperating Rev/Exp	423	(721)	0	0	0	0	0	0	0	0	0	0	0
Excess (deficiency) of Revenue & Other Sources over (under) Expenditures & Other Uses	591	325	(3,149)	(2,949)	(878)	(3,408)	(1,152)	(1,369)	(3,825)	(1,596)	(4,103)	(1,813)	(1,896)
Capital Improvement Progra	261	221	613	273	521	254	254	1,040	0	0	0	0	0
Operating Encumbrances	0	0	0	0	0	0	0	0	0	0	0	0	0
Working Capital													
Beginning Working Capital	8,683	7,405	10,090	8,653	7,756	8,682	7,344	8,263	8,178	6,678	7,407	5,628	6,140
Balance Sheet Adjustment includes Depreciation	(1,608)	2,582	2,325	2,325	2,325	2,325	2,325	2,325	2,325	2,325	2,325	2,325	2,325
Ending Working Capital	7,405	10,090	8,653	7,756	8,682	7,344	8,263	8,178	6,678	7,407	5,628	6,140	6,569



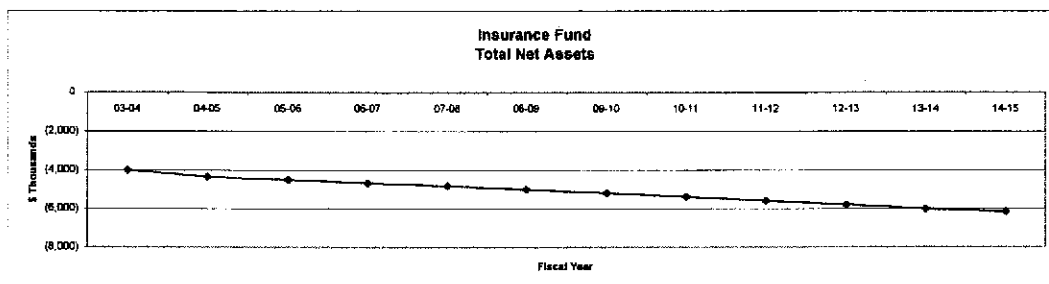
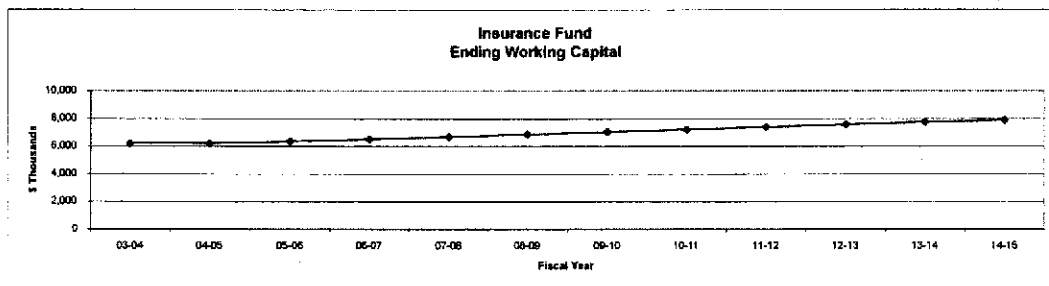
FY 2005-2006 Budget

Insurance Fund (7310-7390)

Ten-Year Proforma

(in Thousands)
As of June 30, 2005

	Actual 03-04	Estimate 04-05	05-06	06-07	07-08	08-09	Projected					
							09-10	10-11	11-12	12-13	13-14	14-15
Sources												
Revenue	17,774	17,354	20,721	21,211	21,713	22,227	22,754	23,294	23,847	23,847	24,414	24,902
Other Sources	2,917	0	0	0	0	0	0	0	0	0	0	0
Total Revenue & Other Sources	20,691	17,354	20,721	21,211	21,713	22,227	22,754	23,294	23,847	23,847	24,414	24,902
Uses												
Operating Expenditures	17,205	17,692	20,794	21,282	21,783	22,295	22,820	23,357	23,908	23,908	24,473	24,962
Other Uses	3,117	0	0	0	0	0	0	0	0	0	0	0
Total Expenditure & Other Uses	20,322	17,692	20,794	21,282	21,783	22,295	22,820	23,357	23,908	23,908	24,473	24,962
Other												
Non Operating Rev/Exp	-2	337	237	238	238	239	239	239	240	238	238	243
Excess (deficiency) of Revenue & Other Sources over (under) Expenditures & Other Uses	368	(2)	164	166	168	170	173	175	178	176	179	183
Working Capital												
Beginning Working Capital	5,841	6,209	6,207	6,371	6,537	6,705	6,876	7,049	7,224	7,403	7,579	7,704
Ending Working Capital	6,209	6,207	6,371	6,537	6,705	6,876	7,049	7,224	7,403	7,579	7,758	7,887
minus Long Term Liabilities plus Non-Current Assets	(10,240)	(10,548)	(10,864)	(11,190)	(11,526)	(11,871)	(12,228)	(12,594)	(12,972)	(13,361)	(13,762)	(14,037)
= Total Net Assets	(3,985)	(4,340)	(4,493)	(4,653)	(4,820)	(4,995)	(5,179)	(5,370)	(5,570)	(5,782)	(6,004)	(6,150)



FY 2005-2006 Budget

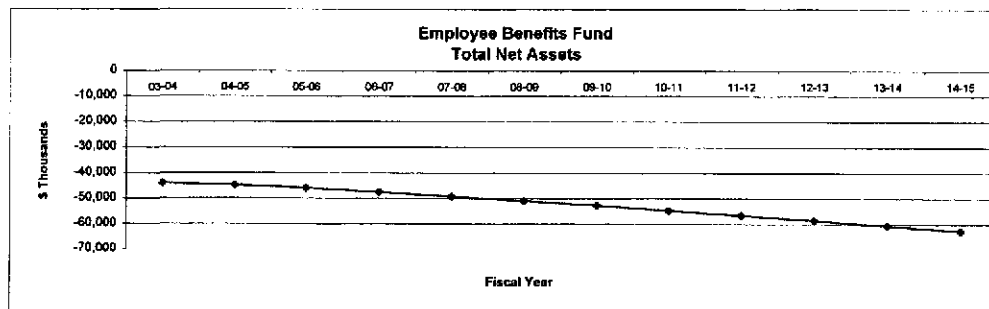
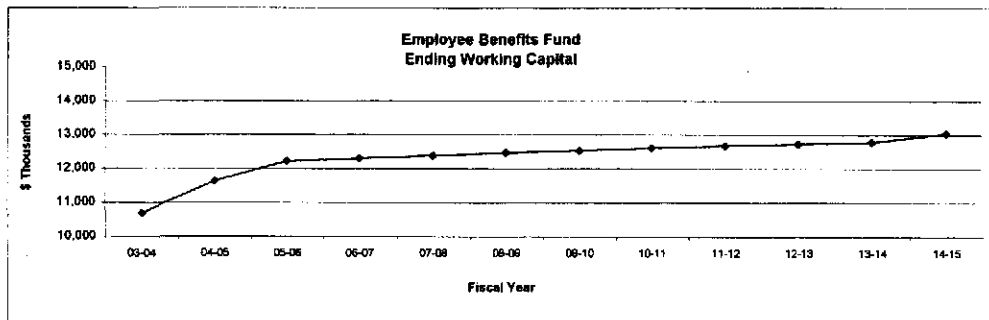
Employee Benefits Fund (7510-7520)

Ten-Year Proforma

(in Thousands)

As of June 30, 2005

	Actual 03-04	Adopted 04-05	Budget 05-06	06-07	07-08	08-09	09-10	Projected 10-11	11-12	12-13	13-14	14-15
Sources												
Revenue	28,144	32,354	39,532	40,203	41,410	42,652	43,931	45,249	46,607	48,005	49,445	50,434
Other Sources	0	0	0	0	0	0	0	0	0	0	0	0
Total Revenue & Other Sources	28,144	32,354	39,532	40,203	41,410	42,652	43,931	45,249	46,607	48,005	49,445	50,434
Uses												
Operating Expenditures	29,572	31,406	38,942	40,117	41,327	42,574	43,858	45,181	46,543	47,947	49,393	50,380
Other Uses	433	0	0	0	0	0	0	0	0	0	0	0
Total Expenditure & Other Uses	30,006	31,406	38,942	40,117	41,327	42,574	43,858	45,181	46,543	47,947	49,393	50,380
Excess (deficiency) of Revenue & Other Sources over (under) Expenditures & Other Uses	(1,862)	948	590	86	82	78	74	89	64	58	52	54
Working Capital												
Beginning Working Capital	12,549	10,688	11,636	12,226	12,313	12,395	12,473	12,547	12,615	12,679	12,737	12,992
Ending Working Capital	10,888	11,636	12,226	12,313	12,395	12,473	12,547	12,615	12,679	12,737	12,790	13,045
minus Long Term Liabilities plus Non-Current Assets	(54,674)	(56,314)	(58,004)	(59,744)	(61,536)	(63,382)	(65,284)	(67,242)	(69,260)	(71,338)	(73,478)	(75,682)
= Total Net Assets	(43,945)	(44,679)	(45,778)	(47,431)	(48,141)	(50,909)	(52,737)	(54,627)	(56,581)	(58,600)	(60,688)	(62,637)



FY 2005-2006 Budget

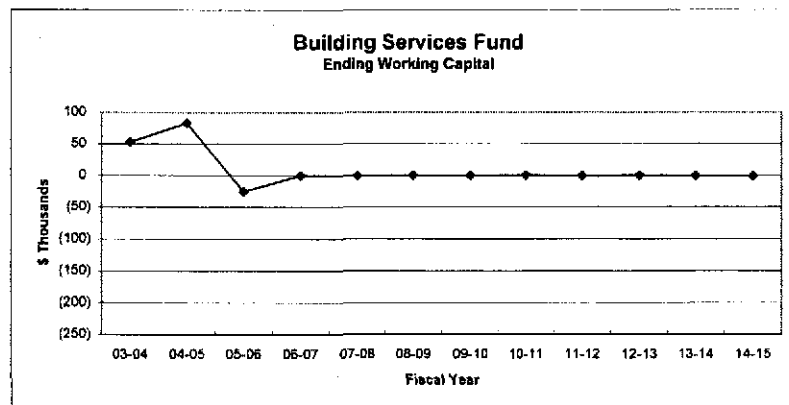
Building Services Fund (7800)

Ten-Year Proforma

(in Thousands)

As of June 30, 2005

	Actual 03-04	Estimate 04-05	05-06	06-07	07-08	08-09	Projected					
							09-10	10-11	11-12	12-13	13-14	14-15
Sources												
Revenue	1,679	1,993	1,848	1,885	1,923	1,961	2,000	2,040	2,081	2,123	2,165	2,208
Other Sources	9	0	0	133	107	107	106	106	104	105	103	105
Total Revenue & Other Sources	1,688	1,993	1,848	2,018	2,030	2,068	2,106	2,146	2,185	2,228	2,268	2,313
Uses												
Operating Expenditures	1,690	1,963	1,956	1,993	2,030	2,068	2,106	2,146	2,186	2,227	2,269	2,314
Other Uses	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenditure & Other Uses	1,690	1,963	1,956	1,993	2,030	2,068	2,106	2,146	2,186	2,227	2,269	2,314
Other												
Non Operating Rev/Exp	0	0	0	0	0	0	0	0	0	0	0	0
Excess (deficiency) of Revenue & Other Sources over (under) Expenditures & Other Uses	(3)	30	(108)	25	(0)	0	(0)	1	(1)	1	(1)	(1)
Capital Improvement Program	0	0	0	0	0	0	0	0	0	0	0	0
Operating Encumbrances	0	0	0	0	0	0	0	0	0	0	0	0
Working Capital												
Beginning Working Capital	56	53	83	(25)	(0)	(0)	0	(0)	0	(0)	0	0
Balance Sheet Adj includes Depreciation	0	0	0	0	0	0	0	0	0	0	0	0
Ending Working Capital	53	83	(25)	(0)	(0)	0	(0)	0	(0)	0	(0)	(1)
Less Change Fair Value	0	0	0	0	0	0	0	0	0	0	0	0
Available Ending Working Capital	53	83	(25)	(0)	(0)	0	(0)	0	(0)	0	(0)	(1)



FY 2005-2006 Budget

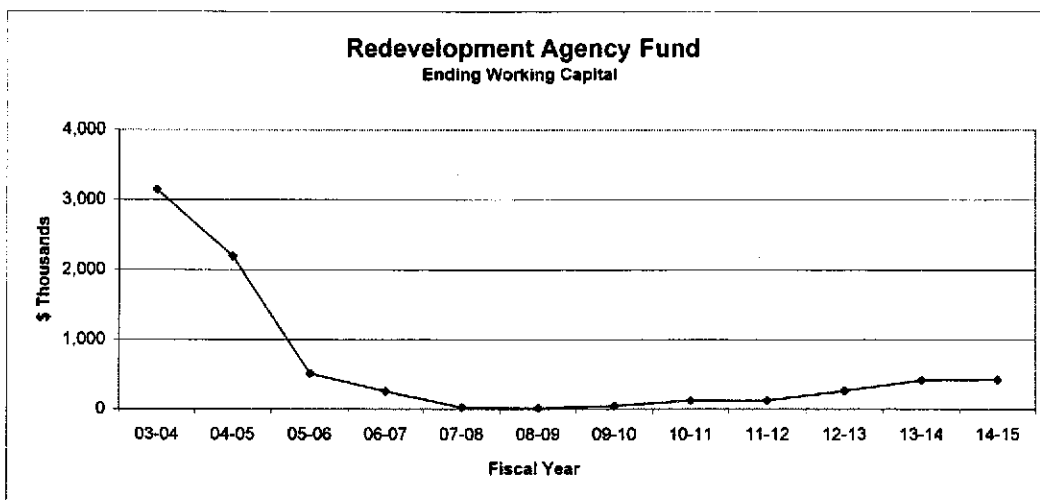
Redevelopment Agency Fund (9020-9080)

Ten-Year Proforma

(In Thousands)

As of June 30, 2005

	Actual 03-04	Estimate 04-05	05-06	06-07	07-08	08-09	Projected					
							09-10	10-11	11-12	12-13	13-14	14-15
Sources												
Revenue	4,019	3,841	4,203	4,930	5,186	5,558	5,917	6,310	6,752	7,193	7,665	7,818
Other Sources	916	2,048	1,399	0	0	0	0	0	0	0	0	0
Total Revenue & Other Sources	4,935	5,889	5,602	4,930	5,186	5,558	5,917	6,310	6,752	7,193	7,665	7,818
Uses												
Operating Expenditures	2,299	3,627	4,057	4,267	4,455	4,579	4,881	5,204	5,613	5,976	6,366	6,493
Capital Improvement Program	214	770	934	0	0	0	0	0	0	0	0	0
Other Uses	854	2,446	2,292	915	962	988	1,007	1,029	1,139	1,070	1,154	1,177
Total Expenditure & Other Uses	3,366	6,843	7,284	5,181	5,417	5,567	5,888	6,234	6,752	7,046	7,520	7,670
Excess (deficiency) of Revenue & Other Sources over (under) Expenditures & Other Uses	1,569	(955)	(1,682)	(251)	(232)	(9)	29	77	0	147	145	148
Working Capital												
Beginning Working Capital	1,579	3,148	2,193	512	261	29	20	50	126	121	273	279
Ending Working Capital	3,148	2,193	512	261	29	20	50	126	127	268	419	427



FY 2005-2006 Budget

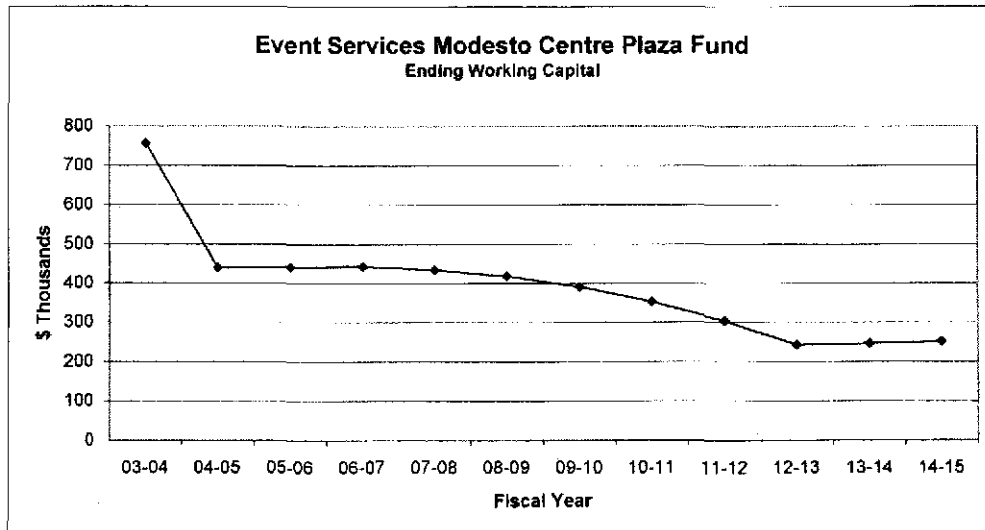
Event Services Modesto Centre Plaza Fund (6700)

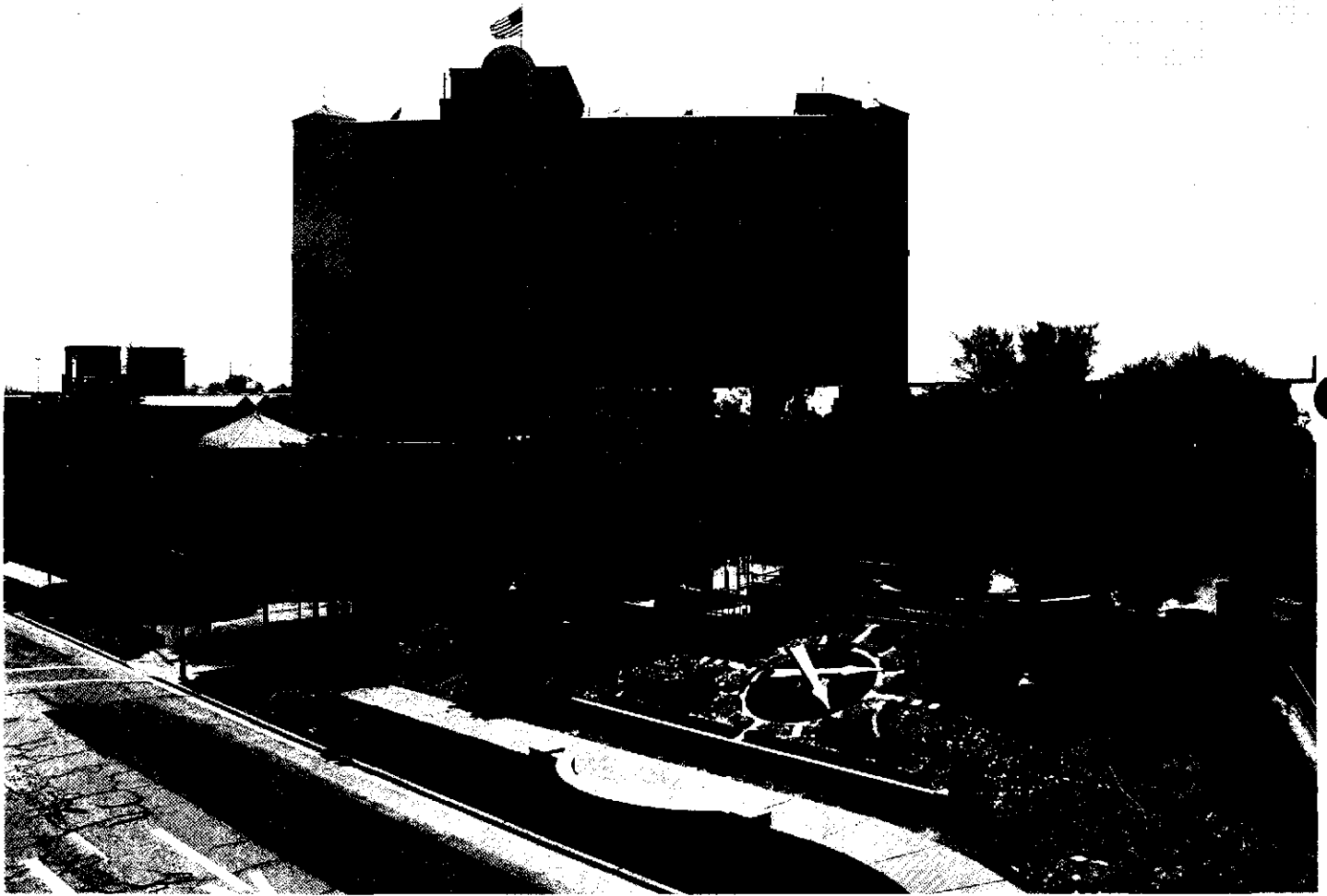
Ten-Year Proforma

(in Thousands)

As of June 30, 2005

	Actual 03-04	Estimate 04-06	05-06	06-07	07-08	Projected						
						08-09	09-10	10-11	11-12	12-13	13-14	14-15
Sources												
Revenue	920	924	930	958	976	996	1,015	1,035	1,056	1,077	1,098	1,120
Other Sources	1,100	983	777	800	824	848	872	898	924	951	970	989
Total Revenue & Other Sources	2,020	1,907	1,707	1,758	1,800	1,843	1,888	1,933	1,980	2,027	2,068	2,109
Uses												
Operating Expenditures	1,501	1,684	1,644	1,693	1,743	1,795	1,848	1,903	1,959	2,017	2,057	2,098
Other Uses	234	180	73	75	77	78	80	81	83	85	86	88
Total Expenditure & Other Uses	1,735	1,864	1,717	1,769	1,820	1,873	1,928	1,984	2,042	2,101	2,143	2,186
NonOperating Revenue/Exp	2	12	12	12	12	13	13	13	13	13	13	13
Excess (deficiency) of Revenue & Other Sources over (under) Expenditures & Other Uses	287	55	2	1	(8)	(17)	(27)	(38)	(49)	(61)	(63)	(64)
Capital Improvement Program	199	371	0	0	0	0	0	0	0	0	0	0
Operating Encumbrances	110	0	0	0	0	0	0	0	0	0	0	0
Working Capital												
Beginning Working Capital	708	756	440	442	443	435	418	391	353	304	310	316
Balance Sheet Adj includes Depreciation	61	0	0	0	0	0	0	0	0	0	0	0
Ending Working Capital	747	440	442	443	435	418	391	353	304	242	247	252
Adjustment Fair Value	9	0	0	0	0	0	0	0	0	0	0	0
Available Ending Working Capital	756	440	442	443	435	418	391	353	304	242	247	252

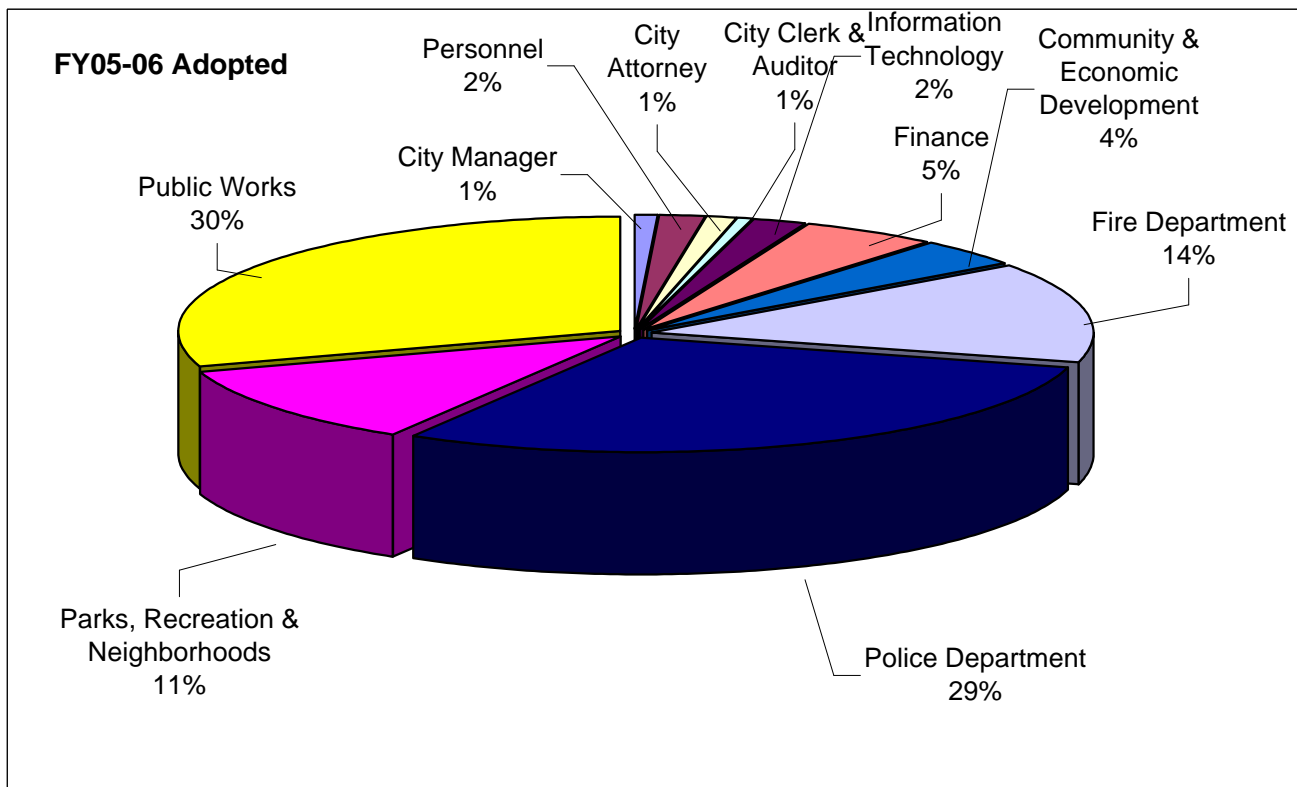




City of Modesto Position Allocation by Department

Department	FY03-04 Actual	FY04-05 Current	FY05-06 Adopted	Budget Reductions
City Manager	13.1	11.10	9.10	-2.000
Personnel	22.125	22.125	20.750	-1.375
City Attorney	17	16	14	-2.000
City Clerk & Auditor	7	7	7	0.000
Information Technology	27	25	25	0.000
Finance	65	64	62.75	-1.250
Community & Economic Development	56	53	51	-2.000
Fire Department	175	184	175	-9.000
Police Department	371	381	372	-9.000
Parks, Recreation & Neighborhoods	61.75	144	141	-3.000
Engineering & Transportation	0	0	0	0.000
Operations & Maintenance	471	0	0	0.000
Public Works		388	377.50	-10.500
Total	1285.975	1295.225	1255.100	-40.125

Note: This table does not include the City Council.



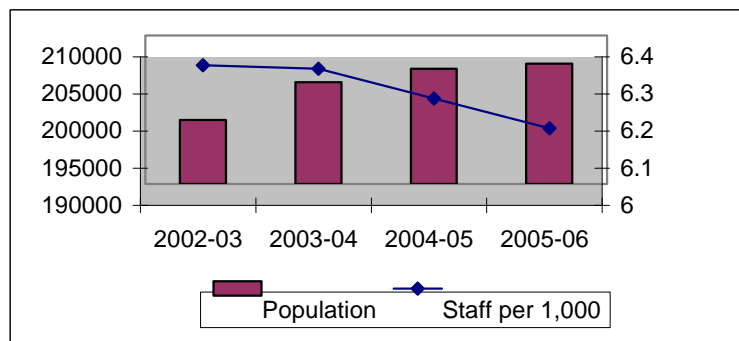
City of Modesto Position Allocation by Fund

Fund	FY02-03 Actual	FY03-04 Actual	FY04-05 Current	FY05-06 Adopted
General Fund (0100)	913.175	800.625	814.625	787
Kaiser Improvements (0300)	0	0	1	1
Capital Improvement Support Services (0300)	0	28	28	28
Special Gas Tax (0700)	0	91	91	80.5
Water (6100)	70	76	76	76
Wastewater (6210)	108	108	107	107
Storm Drainage (6280)	20	22	22	22
P/R Building Services (7800)	26	26	22	22
Information & Technology (7130)	27.75	27	25	25
Fleet Management Fund (7200)	22	23	23	23
Bus Services (6510)	14	15	16	16
Operation Grants Block Grants (0400)	9	9	0	0
Operation Grants Reimbursed (0410)	0	16	21	19
CDBG Direct Program (1130)	10	10	10	10
Home Program (1170)	1	1	1	1
Parking (6000)	2	2	2	2
Airport Operation (6310)	7	6	6	6
Community Center Operations (6700)	9.75	9.25	9.5	10
Inventory Purchases (7110)	4	4	4	4
Central Services - Mail (7120)	2	2	2	2
Community Facilities District-Admin (2900)	3	3.10	3.1	3.10
Insurance - Administration (7310)	6	6	6	6
Employment Benefits Management (7510)	1	1	1	1
JPA Building Services (8500)	0	0	4	4
Total	1255.675	1285.975	1295.225	1255.100

Note: This table does not include the City Council.

General Fund	913.175	800.625	814.625	787.00
Other Funds	342.50	485.35	480.60	468.10
Total	1255.675	1285.975	1295.225	1255.10

City Population	198,633	203,718	205,500	206,200
# of FTE per City Populations (per 1,000)	6.32	6.31	6.30	6.09



Staffing Variances (FY 2005-06 compared to FY 2004-05)

As part of streamlining and reorganizing efforts, in FY 2004-05, the Public Works Department was created, combining the Engineering & Transportation and Operations & Maintenance Departments. This allowed the elimination of one Department Director. As part of this reorganization, the Parks, Recreation & Neighborhoods Department took over responsibility of the Building Services Division as well as Park Maintenance.

Due to budget restraints, City Council has approved staffing reductions in FY 2005-06. The City's position allocation will decrease just over 40 employees from its current count (from 1295.225 to 1255.10 employees). Most departments are affected by these reductions and they will have an impact on service levels.

Employee Compensation Packages

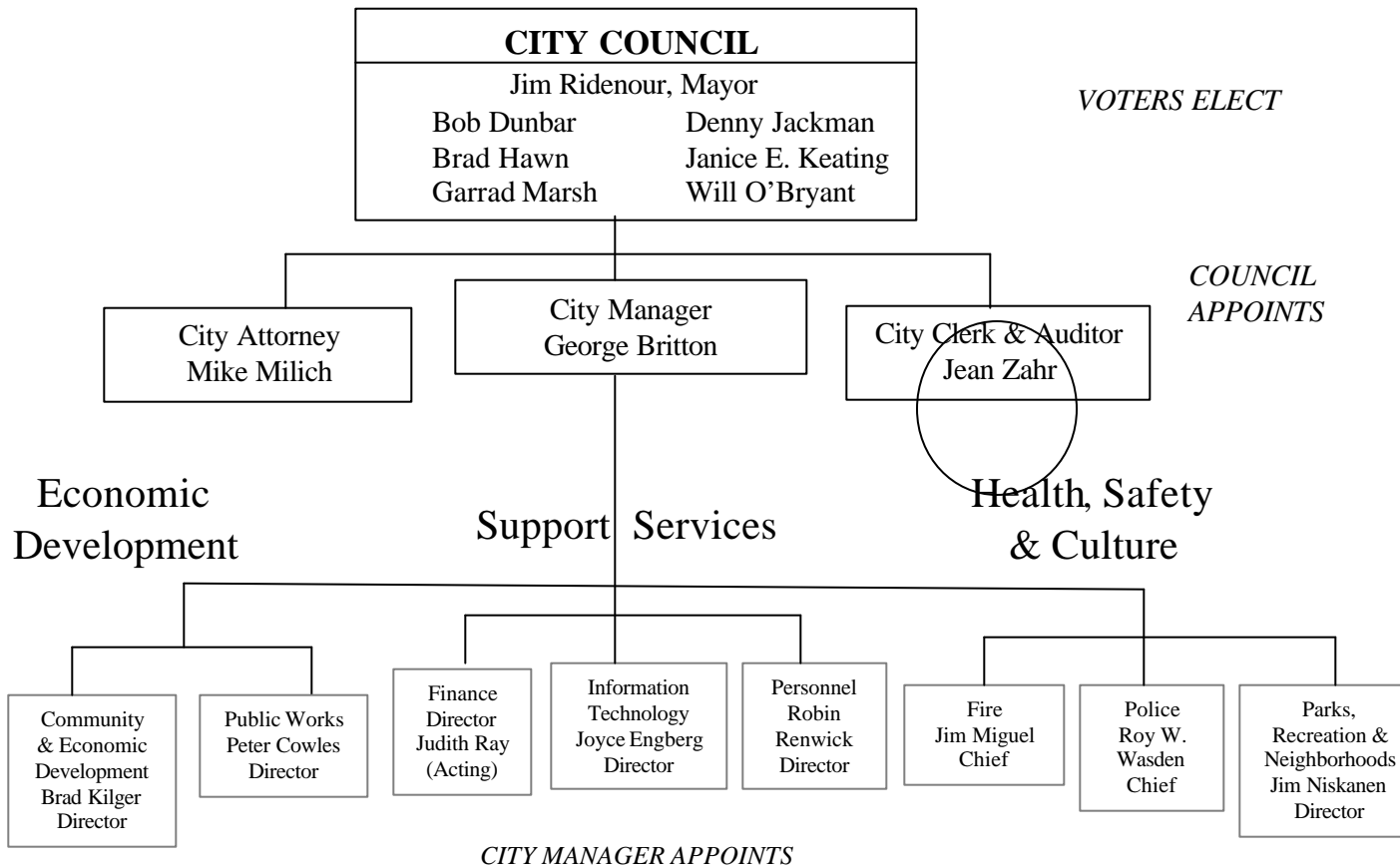
FY 2004-05 has seen the expiration of four of the City's five employee labor contracts. The fifth contract will expire shortly thereafter, in July 2005. These multi-year contracts have covered periods ranging from 2-5 years, and have provided a measure of predictability in budgeting for salary and benefit expenses. One of these contracts has since been extended by mutual agreement with the Modesto City Fire Fighters agreeing to a two-year extension, to December 2006. The Modesto Police Officers also recently reached agreement on a new four-year contract, expiring in December 2008. The City hopes to complete negotiations with the three remaining bargaining units shortly before the beginning of FY 2005-06.

Of the contracts already settled, the across-the-board salary increases range from 2½% - 3% for each of the first two years.

In addition to salary, the two key economic issues relating to employee compensation are health coverage and retirement costs. Employees' out-of-pocket premium costs for family HMO health coverage in FY 2004-05 have ranged from \$26/month to \$360/month, depending on plan and bargaining unit. These out-of-pocket costs for FY 2005-06 are estimated to increase to over \$400/month for some employee groups.

The City's employer costs for retirement plans have increased dramatically over the past several years. The City's employer rate for the Safety Plan (sworn police and fire employees) has increased from 14.8% in FY 2002-03 to 25.4% in FY 2005-06. The employer rate for the Miscellaneous Plan (covering all non-sworn employees) has increased from 0% in FY 2002-03 to 9% in FY 2005-06.

CITY OF MODESTO



Citizens Advisory Boards, Commissions and Committees

Airport Advisory Committee
 Board of Building Appeals
 Board of Zoning Adjustments
 Citizen Housing & Community Development
 Citizens Advisory Committee on Recycling
 Citizens Redevelopment Advisory Committee
 Community Qualities Forum
 Culture Commission
 Disabled Access Appeals Board
 Downtown Improvement District Advisory Board

Equal Opportunity/Disability Commission
 Golf Courses Committee
 Housing Rehabilitation Loan Committee
 Human Relations Commission
 Landmark Preservation Commission
 Local Cable Programming Committee
 Planning Commission
 Tuolumne River Regional Park Citizens Advisory Committee
 Youth Commission

City Council Department

City of Modesto

Department Summary

Expenditures by Fund (\$)	Actual 2002-2003	Actual 2003-2004	Budget 2004-2005	Adopted 2005-2006	\$ Change From Budget	% Change
General Fund (0100)	239,377	190,145	213,281	213,253	(28)	(0.0%)
Total Expenditures	239,377	190,145	213,281	213,253	(28)	(0.0%)

City Council Department

City of Modesto

Department Summary

Expenditures by Category (\$)	Actual 2002-2003	Actual 2003-2004	Budget 2004-2005	Adopted 2005-2006	\$ Change From Budget	%Change
Employee Services Total	71,201	72,286	74,534	73,909	(625)	(0.8%)
Internal Service Charges Total	38,806	31,816	34,439	33,626	(813)	(2.4%)
Professional & Contractual Svc Total	82,606	41,786	61,345	58,465	(2,880)	(4.7%)
Materials & Supplies Total	11,052	5,030	7,956	7,050	(906)	(11.4%)
Other Total	35,713	39,227	35,007	40,203	5,196	14.8%
Net Expenditures	239,377	190,145	213,281	213,253	(28)	(0.0%)

City Manager's Office

City of Modesto

Position Allocation	FY02-03 Actual	FY03-04 Actual	FY04-05 Current	FY05-06 Adopted	Increase/ (Decrease)
City Manager	1	1	1	1	
Deputy City Manager	2	2	1	1	
Management Analyst	1	1	1	1	
Administrative Analyst II	1				
Executive Assistant	2	2	2	2	
Executive Secretary	2	2	1	1	
Admin Office Assistant II (Confidential)	3	2	2	1	(1.00)
City Manager (0100-0201)	12	10	8	7	(1.00)
Communication Specialist	1				
Communications & Marketing (0100-0202)	1				
Community Facilities District Admin Officer	1	1.1	1.1	1.1	
Senior Civil Engineer	1	1	1		(1.00)
Admin Office Assistant III (Confidential)	1	1			
Administrative Services Technician II			1	1	
CFD Administration (2900-0250)	3	3.1	3.1	2.1	(1.00)
General Fund	13	10	8	7	(1.00)
Other Funds	3	3.1	3.1	2.1	(1.00)
City Manager Total	16	13.1	11.1	9.1	(2.00)

City Manager Department

City of Modesto

Department Summary

Expenditures by Fund (\$)	Actual 2002-2003	Actual 2003-2004	Budget 2004-2005	Adopted 2005-2006	\$ Change From Budget	% Change
General Fund (0100)	1,382,447	1,317,470	1,148,959	1,119,812	(29,147)	(2.5%)
Total Expenditures	1,382,447	1,317,470	1,148,959	1,119,812	(29,147)	(2.5%)

Revenues General Fund (\$)	Actual 2002-2003	Actual 2003-2004	Budget 2004-2005	Adopted 2005-2006	\$ Change From Budget	% Change
General Fund (0100)	33,803	18,597	40,000	0	(40,000)	100.0%
Total Revenues	33,803	18,597	40,000	0	(40,000)	100.0%

City Manager Department

City of Modesto

Department Summary

Expenditures by Category (\$)	Actual 2002-2003	Actual 2003-2004	Budget 2004-2005	Adopted 2005-2006	\$ Change From Budget	%Change
Employee Services Total	947,152	966,565	814,821	779,812	(35,009)	(4.3%)
Internal Service Charges Total	91,100	88,882	92,447	83,660	(8,787)	(9.5%)
Professional & Contractual Svc Total	294,783	238,644	222,406	236,505	14,099	6.3%
Materials & Supplies Total	18,728	12,462	15,970	15,970	0	0.0%
Other Total	13,937	6,913	3,315	3,865	550	16.6%
Capital Non-CIP Total	16,748	4,004	0	0	0	0.0%
Net Expenditures	1,382,447	1,317,470	1,148,959	1,119,812	(29,147)	(2.5%)

City Manager Dept-Community Facilities Districts

City of Modesto

Department Summary

Expenditures by Fund (\$)	Actual 2002-2003	Actual 2003-2004	Budget 2004-2005	Adopted 2005-2006	\$ Change From Budget	% Change
General Fund (0100)	0	0	0	0	0	0.0%
Admin Capital Facility Fee Fund (1390)	0	160,896	226,900	241,900	15,000	6.6%
CFD - Village 1 #2 (2690)	3,374	26,703	146,600	190,700	44,100	30.1%
Village One (2600)	2,758,363	617,314	1,468,250	580,436	(887,814)	(60.5%)
Village One Annexation 2 (2620)	(418)	0	0	0	0	0.0%
Fairview Village (2640)	1,993	135,655	118,085	120,650	2,565	2.2%
North Beyer (2650)	34,853	10,924	32,500	34,450	1,950	6.0%
Enterprise Park 1998 (2660)	61,592	15,478	20,000	19,500	(500)	(2.5%)
Carver/Bangs (2670)	(3,770,954)	(523,874)	235,000	128,750	(106,250)	(45.2%)
Pelandale/Snyder (2680)	5,443,843	24,768	415,000	74,310	(340,690)	(82.1%)
NorthPointe Village (2750)	107,860	15,881	87,000	83,350	(3,650)	(4.2%)
Coffee-Claratina (2800)	55,126	34,656	180,900	167,450	(13,450)	(7.4%)
Infrastructure Financing Program Admin	380,580	256,992	396,522	402,171	5,649	1.4%
Total Expenditures	5,076,213	775,394	3,326,757	2,043,667	(1,283,090)	(38.6%)

Revenues General Fund (\$)	Actual 2002-2003	Actual 2003-2004	Budget 2004-2005	Adopted 2005-2006	\$ Change From Budget	% Change
General Fund (0100)	616	0	0	0	0	0.0%
Total Revenues	616	0	0	0	0	0.0%

City Manager Dept-Community Facilities Districts

City of Modesto

Department Summary

Expenditures by Category (\$)	Actual 2002-2003	Actual 2003-2004	Budget 2004-2005	Adopted 2005-2006	\$ Change From Budget	%Change
Employee Services Total	208,166	231,295	289,406	308,311	18,905	6.5%
Internal Service Charges Total	0	0	8,677	6,861	(1,816)	(20.9%)
Professional & Contractual Svc Total	1,601,545	1,412,497	2,575,225	1,637,475	(937,750)	(36.4%)
Materials & Supplies Total	7,621	3,114	30,489	8,710	(21,779)	(71.4%)
Other Total	65	706	1,960	2,000	40	2.0%
Capital Non-CIP Total	3,258,816	(872,217)	421,000	80,310	(340,690)	(80.9%)
Engineering/Design/Admin	0	0	0	0	0	0.0%
Net Expenditures	5,076,213	775,394	3,326,757	2,043,667	(1,283,090)	(38.6%)

Charter Offices:

City Attorney

City Clerk

City Manager

Performance Measures Overview

Modesto: A healthy, safe, attractive, economically vibrant, socially diverse and culturally rich city with a strong sense of identity and pride, a community engaged in the practice of citizenship with governance based on the principle of stewardship.

City Manager

Mission:

The City Manager's Office provides organizational leadership to further the goals of City Council and to guide development of a high-performance organization.

Core Goals and Services:

- ◆ Improve interdepartmental communications through collaborative approaches to issues and problem solving
- ◆ Improve emergency service communication systems.
- ◆ Create information systems and structures that promote the public's access to government.
- ◆ Increase the efficiency of the permit process to ensure it is customer friendly and informative.
- ◆ Seek external funding sources to improve revenue stream.
- ◆ New growth and development should provide public infrastructure and generate public revenue so the City's overall fiscal base is maintained and enhanced.
- ◆ Long range infrastructure planning should identify cost estimates and staging and coordination issues which can be included in any long-term financing strategy.
- ◆ Develop a comprehensive water & wastewater strategy.
- ◆ Create non-motorized transportation system linking neighborhoods and regional bikeways.
- ◆ Expand Modesto's tourist events to bring in outside revenue, improve Modesto's image, and expand usage of the Convention Center facilities and Tuolumne River Regional Park.
- ◆ Improve service delivery efficiency and effectiveness through internal collaboration.
- ◆ Ensure City programs, facilities and services reflect existing neighborhood ties and a community orientation.
- ◆ Utilize community centers, area command offices and other remote facilities to provide linkages between neighborhoods and services.
- ◆ Adopt Best Practices Principles to ensure safe neighborhoods.

Charter Offices:

City Attorney

City Clerk

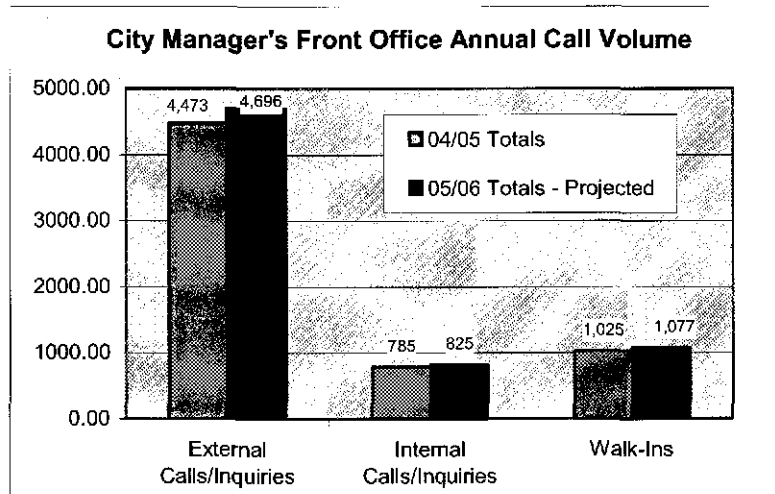
City Manager

Performance Measures Overview

Modesto: A healthy, safe, attractive, economically vibrant, socially diverse and culturally rich city with a strong sense of identity and pride, a community engaged in the practice of citizenship with governance based on the principle of stewardship.

Performance – Efficiency Measures

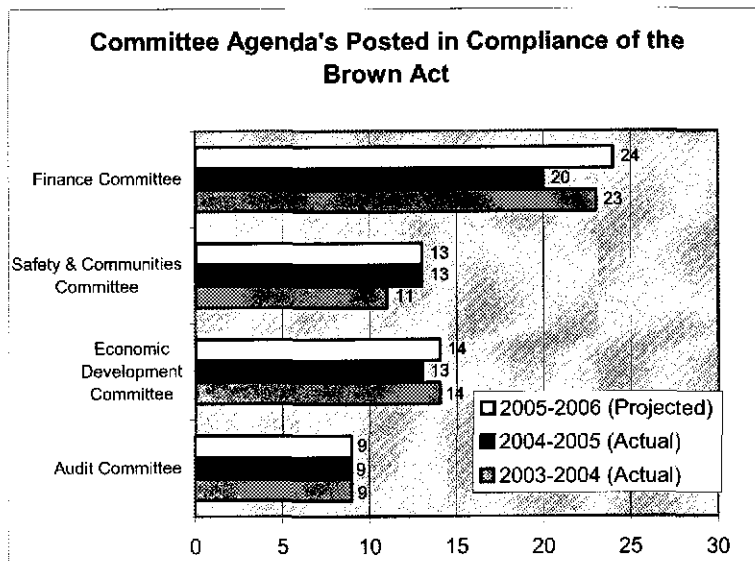
- 1. It is the goal of the City Manager's Office to have an open line of communication with members of the community and City staff.**



- 2. It is the Goal of the City Manager's Office to process and post all Council Committee Agendas in accordance with the Brown Act.**

Goal – 100% compliance with the Brown Act each year.

In Fiscal Year 2004–2005, the City Manager's Office processed and posted 55 Council Committee Agendas. All agenda postings complied with the Brown Act.



Program Budget Report

Department **CITY MANAGER**

Fund **0100**

Org **0201**

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
1	City Council Services - briefings, workshops, document preparation, staff to Committees/Council	\$335,943.60	30.00%	\$335,943.60	\$0.00	1.5
2	City Department Administration - personnel, budget, policy implementation, information flow	\$526,311.64	47.00%	\$526,311.64	\$0.00	3.5
3	Legislative action - legislative platform, tracking, lobbyist services, LCC activities	\$190,368.04	17.00%	\$190,368.04	\$0.00	1
4	Citywide Communications and Marketing Activities (assist with press releases, annual report, speeches, utility inserts)	\$67,188.72	6.00%	\$67,188.72	\$0.00	1
	Summary for 'Org' = 0201 (4 detail records)	\$1,119,812.00		\$1,119,812.00	\$0.00	7
	Summary for 'Fund' = 0100 (4 detail records)	\$1,119,812.00		\$1,119,812.00	\$0.00	7
	Summary for 'Department' = CITY MANAGER (4 detail records)	\$1,119,812.00		\$1,119,812.00	\$0.00	7
	Org Total	\$1,119,812.00		\$1,119,812.00	\$0.00	7
	Fund Total	\$1,119,812.00		\$1,119,812.00	\$0.00	7
	Department Total	\$1,119,812.00		\$1,119,812.00	\$0.00	7
	Grand Total	\$1,119,812.00		\$1,119,812.00	\$0.00	7

Description: Add one (1) Management Analyst position to the City Manager's office

Background

Every year decisions are made at the state and federal level that have impacts on local governments. It is important for the City of Modesto to be aware of these decisions and the impacts they will have on the community. However, it is even more important that the City be familiar with the discussions taking place at the federal and state level before any formal legislation is enacted. By being aware of proposed legislation the City has the ability to take a proactive approach to either support or oppose the pending legislation. This can be done by working with the City's state and federal lobbyists, the League of California Cities, and the district office staff members of our state and federal elected officials.

Due to the large number of bills being introduced during legislative sessions some cities have created positions dedicated solely to tracking legislation and developing relationships with state and federal elected officials.

Current Status

The City Manager's Office has one Management Analyst performing a wide range of duties including but not limited to: tracking federal and state legislation, coordinating appropriation requests submitted to federal elected officials, developing responses to citizen concerns, supervising front office staff for the City Manager and Council, preparing special event speeches, assisting in budget preparation, and serving as the liaison for transportation issues related to the Stanislaus Council of Governments.

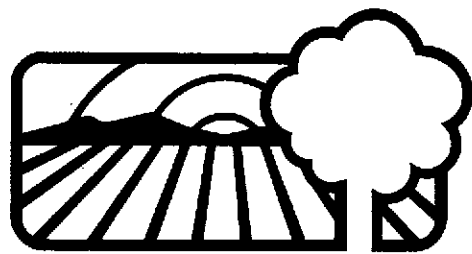
Impact of Status Quo

The Management Analyst will continue to handle the wide variety of responsibilities mentioned above. As a result, the analyst will not be able to dedicate the majority of his/her time to developing and improving intergovernmental relationships and tracking pending legislation. With the large number of bills being introduced at the state level (over 2,800 so far this session) there is a greater chance that by having only one analyst legislation affecting the City may be overlooked.

Options and Estimated Costs

Create a new Management Analyst position in the City Manager's Office responsible for intergovernmental relations. The new analyst would be responsible for tracking federal and state legislation, coordinating federal and state lobbying activities, updating the City's legislative platform, submitting annual appropriation requests for major City projects to the federal government, and working with the League of California Cities to continue to advocate for the protection of local funds. This analyst would also focus on developing relationships with the staff members of state and federal elected officials.

The new Management Analyst position would have an annual salary and benefit cost of between \$80,000 and \$90,000.



City Attorney Department

Position Allocation	FY02-03 Actual	FY03-04 Actual	FY04-05 Current	FY05-06 Adopted	Increase/ (Decrease)
City Attorney	1	1	1	1	
Assistant City Attorney	1	1	1	1	
Senior Deputy City Attorney II	5	5	5	4	(1.00)
Legal Services Administrator	1	1	1	1	
Legal Services Technician	1	1	1	1	
Legal Secretary	5	5	4	3	(1.00)
Admin Office Assistant II (Confidential)	1	2	2	2	
Admin Office Assistant I (Confidential)	1				
Paralegal	1	1	1	1	
City Attorney (0100-0401)	17	17	16	14	(2.00)
General Fund	17	17	16	14	(2.00)
Other Funds					
City Attorney Total	17	17	16	14	(2.00)

City Attorney Department

City of Modesto

Department Summary

Expenditures by Fund (\$)	Actual 2002-2003	Actual 2003-2004	Budget 2004-2005	Adopted 2005-2006	\$ Change From Budget	% Change
General Fund (0100)	1,817,690	1,661,217	1,765,298	1,806,534	41,236	2.3%
Total Expenditures	1,817,690	1,661,217	1,765,298	1,806,534	41,236	2.3%

Revenues General Fund (\$)	Actual 2002-2003	Actual 2003-2004	Budget 2004-2005	Adopted 2005-2006	\$ Change From Budget	% Change
General Fund (0100)	783,359	763,710	771,246	779,906	8,660	1.1%
Total Revenues	783,359	763,710	771,246	779,906	8,660	1.1%

City Attorney Department

City of Modesto

Department Summary

Expenditures by Category (\$)	Actual 2002-2003	Actual 2003-2004	Budget 2004-2005	Adopted 2005-2006	\$ Change From Budget	%Change
Employee Services Total	1,218,737	1,237,913	1,379,661	1,390,751	11,090	0.8%
Internal Service Charges Total	120,512	124,726	143,794	134,781	(9,013)	(6.3%)
Professional & Contractual Svc Total	392,093	227,010	173,823	208,132	34,309	19.7%
Materials & Supplies Total	79,972	65,535	61,984	66,834	4,850	7.8%
Other Total	6,377	6,033	6,036	6,036	0	0.0%
Net Expenditures	1,817,690	1,661,217	1,765,298	1,806,534	41,236	2.3%

Performance Measures Overview

Charter Offices

City Attorney

Mission:

To cooperate with departments and citizens to accomplish City goals, and to establish and maintain effective planning and response capability to foresee, avoid, minimize and/or control legal risks affecting City interests. To deliver high-quality legal services efficiently.

Core Services:

The City Attorney is the legal adviser, attorney and counsel for the City, City Council and all of its various commissions and boards. The City Attorney performs legal research, analysis and interpretation of laws, prepares legal opinions, ordinances, resolutions and other formal documents required by Council. The City Attorney also reviews and approves all contracts, bonds, deeds and other legal documents with respect to form and legal substance, and prosecutes violations of the Modesto Municipal Code.

Strategic Plan Goals:

- The City Attorney will aggressively strive to minimize legal exposure for the City.
- Handling a large percentage of litigation cases in-house continues to be a high priority for the City Attorney.

Key Performance – Efficiency Measures

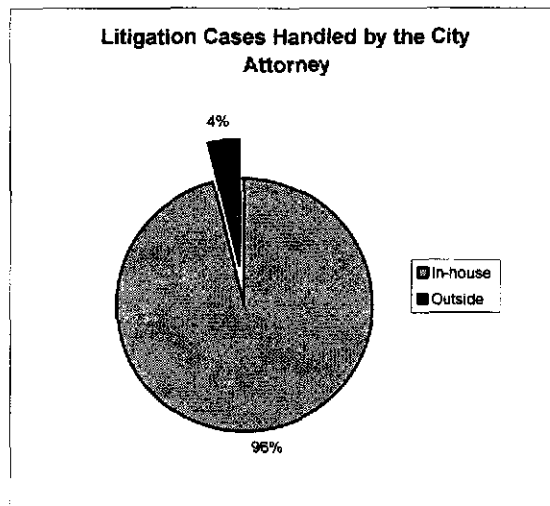
Performance Measure

CITY ATTORNEY

What: Handle 80% of incoming tort cases against the City on an in-house basis.

Why: Handling cases in-house greatly reduce the cost of legal services paid by the City.

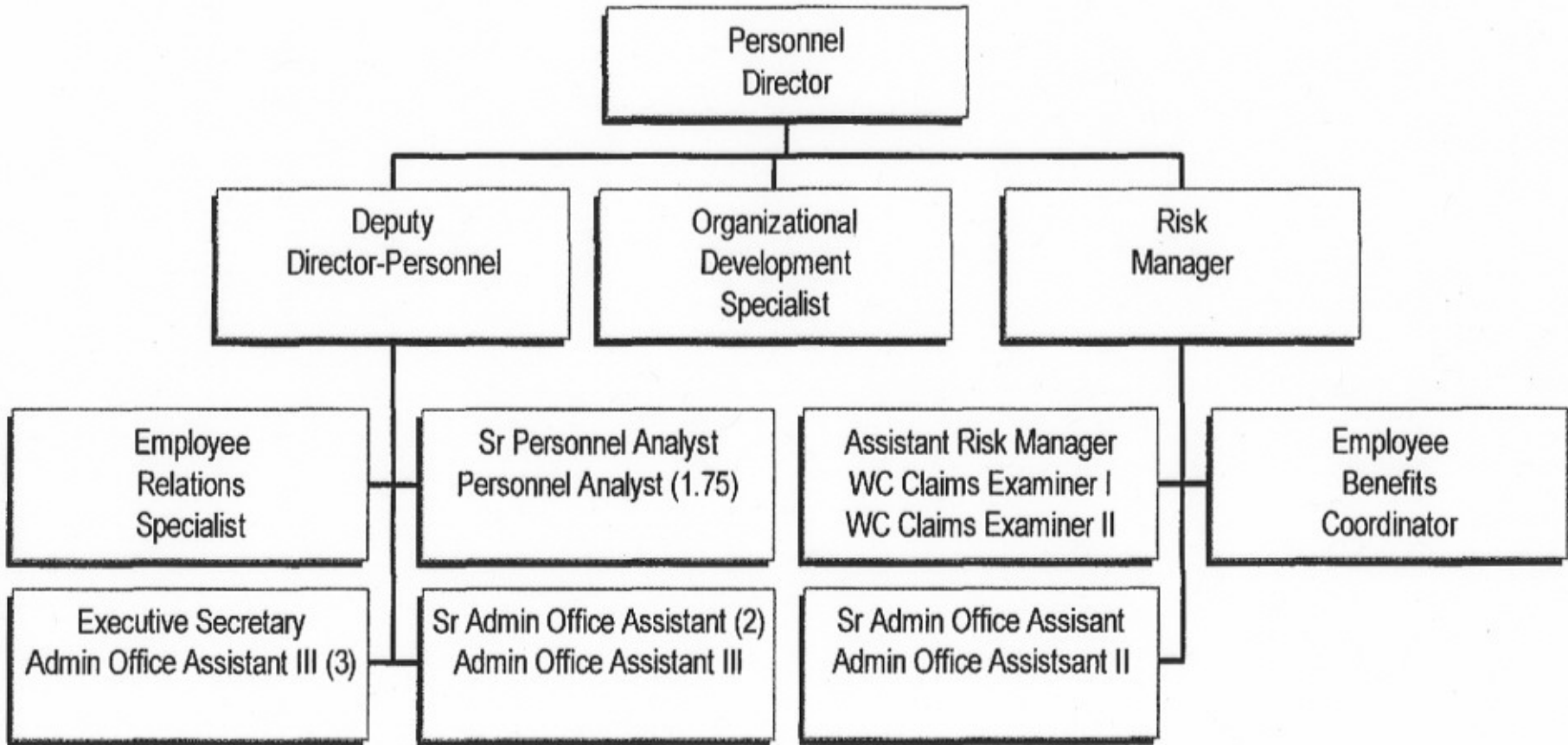
Results



FY 05-06 Target

Target for in-house cases is at least 80% for FY 2005-2006

Personnel Department



Personnel Department

Position Allocation	FY02-03 Actual	FY03-04 Actual	FY04-05 Current	FY05-06 Adopted	Increase/ (Decrease)
Personnel Director	1	1	1	1	
Assistant Personnel Director	1	1			
Deputy Director of Personnel			1	1	
Senior Personnel Analyst			1	1	
Personnel Analyst	3	3	2	1.75	(0.250)
Employee Relations Specialist			1	1	
Equal Opportunity Officer	1	1			
Executive Secretary	1	1	1	1	
Sr. Admin Office Assistant (Confidential)	2	2	2	2	
Admin Office Assistant III (Confidential)	4	4	4	4	
Admin Office Assistant I	1.125	1.125	1.125		(1.125)
Personnel (0100-0301)	14.125	14.125	14.125	12.750	(1.375)
Organizational Development Specialist	1	1	1	1	
Training (0100-0303)	1	1	1	1	
Risk Manager	1	1	1	1	
Assistant Risk Manager	1	1	1	1	
Workers Compensation Claims Examiner II	2	2	2	2	
Sr. Admin Office Assistant (Confidential)	1	1	1	1	
Admin Office Assistant II (Confidential)	1	1	1	1	
Risk Management (7310-0372)	6	6	6	6	
Employee Benefits Coordinator	1	1	1	1	
Employee Benefits Admin (7510-0351)	1	1	1	1	
General Fund	15.125	15.125	15.125	13.75	(1.375)
Other Funds	7	7	7	7	
Personnel Total	22.125	22.125	22.125	20.750	(1.375)

Personnel Department

City of Modesto

Department Summary

Expenditures by Fund (\$)	Actual 2002-2003	Actual 2003-2004	Budget 2004-2005	Adopted 2005-2006	\$ Change From Budget	% Change
General Fund (0100)	1,168,493	1,191,163	1,371,813	1,424,308	52,495	3.8%
Insurance - Administration (7310)	427,080	420,951	905,764	929,790	24,026	2.7%
Insurance - Workers Comp (7320)	6,135,315	5,546,111	3,584,119	3,594,557	10,438	0.3%
Insurance - Liability Insurance (7330)	(524,618)	3,303,236	2,512,623	2,869,922	357,299	14.2%
Insurance - Property Insurance (7340)	271,870	40,068	452,711	452,684	(27)	(0.0%)
Insurance - Dental Insurance (7350)	1,071,547	1,230,221	1,086,665	1,024,698	(61,967)	(5.7%)
Insurance - Health (7360)	6,914,091	7,791,920	8,087,953	9,326,577	1,238,624	15.3%
Insurance - Disability (7370)	288,954	395,330	309,445	398,467	89,022	28.8%
Other Employee Insurance (7380)	445,909	433,786	454,828	472,542	17,714	3.9%
Insurance - Vision (7390)	304,161	323,198	289,281	283,568	(5,713)	(2.0%)
Employee Benefits Mgmt (7510)	39,863,281	32,143,752	31,079,340	39,259,800	8,180,460	26.3%
Employee Benefits Administration (7520)	218,751	0	308,992	332,524	23,532	7.6%
Total Expenditures	56,584,835	52,819,735	50,443,534	60,369,437	9,925,903	19.7%

Revenues General Fund (\$)	Actual 2002-2003	Actual 2003-2004	Budget 2004-2005	Adopted 2005-2006	\$ Change From Budget	% Change
General Fund (0100)	117,898	49,425	82,058	86,954	4,896	6.0%
Total Revenues	117,898	49,425	82,058	86,954	4,896	6.0%

Personnel Department

City of Modesto

Department Summary

Expenditures by Category (\$)	Actual 2002-2003	Actual 2003-2004	Budget 2004-2005	Adopted 2005-2006	\$ Change From Budget	%Change
Employee Services Total	41,126,043	33,358,398	32,727,787	40,954,914	8,227,127	25.1%
Internal Service Charges Total	139,736	132,646	138,464	126,275	(12,189)	(8.8%)
Professional & Contractual Svc Total	1,210,066	1,121,548	1,675,892	1,745,631	69,739	4.2%
Materials & Supplies Total	48,212	45,005	48,927	60,370	11,443	23.4%
Other Total	14,056,145	18,160,840	15,852,464	17,482,247	1,629,783	10.3%
Capital Non-CIP Total	4,633	1,297	0	0	0	0.0%
Net Expenditures	56,584,835	52,819,735	50,443,534	60,369,437	9,925,903	19.7%

Performance Measures Overview

Personnel Department

Robin Renwick, Personnel Director
 rrenwick@modestogov.com
 (209) 577-5400

Mission:

The mission of the Personnel Department is to recruit and retain a qualified and diverse workforce to meet the varied needs of the organization; to train and develop the workforce toward performance that exceeds community expectations; to recognize and minimize the risk of loss associated with the provision of City services.

Core Services:

Core services include Recruitment and Testing, Payroll and Personnel Services, Employee Relations, Labor Relations, Equal Opportunity, the Tenth Street Place Lobby Reception function, Employee Training and Performance Incentives, Safety, Workers' Compensation, Liability, Insurance Administration and Employee Benefits.

Strategic Plan Goals:

- S.A.1. The City hires exceptional employees to deliver City services.
- S.A.2. The City provides an equitable and fair employment process that supports and encourages a diverse workforce.
- S.A.3. The City provides excellent customer service from competent, motivated employees and encourages leadership at all levels to nurture innovation to maximize results.
- S.A.4. The City's workforce of represented and unrepresented employees delivers efficient and effective services enhanced by labor-management cooperation.
- III.B. The City achieves full employment with diversity of opportunity in all pay ranges and at all skill levels.

Key Performance - Efficiency Measures

Performance Measure	Results	2005-2006 Target	Comments																														
<p>PER-1 RECRUITMENT OUTREACH</p> <p>What: Measure the impact of the Police Officer Trainee recruitment outreach program.</p> <p>Community Outcome: To attract more police academy students, resulting in an applicant pool more reflective of the gender and diversity of the community.</p> <p>Strategic Plan Goals: S.A.1., S.A.2.</p>	<p>The first chart shows the percentage of Male (white) and Female (black) applicants. The second chart shows the percentage of White/Caucasian (white) and Minority (black) applicants. Both charts show a consistent trend over the four-year period.</p> <table border="1"> <caption>Gender Applicant Data (Estimated)</caption> <thead> <tr> <th>Fiscal Year</th> <th>Female Applicants (%)</th> <th>Male Applicants (%)</th> </tr> </thead> <tbody> <tr> <td>FY '03</td> <td>15</td> <td>85</td> </tr> <tr> <td>FY '04</td> <td>15</td> <td>85</td> </tr> <tr> <td>FY '05</td> <td>15</td> <td>85</td> </tr> <tr> <td>FY '06</td> <td>15</td> <td>85</td> </tr> </tbody> </table> <table border="1"> <caption>Ethnicity Applicant Data (Estimated)</caption> <thead> <tr> <th>Fiscal Year</th> <th>Minority Applicants (%)</th> <th>White/Caucasian Applicants (%)</th> </tr> </thead> <tbody> <tr> <td>FY '03</td> <td>35</td> <td>65</td> </tr> <tr> <td>FY '04</td> <td>35</td> <td>65</td> </tr> <tr> <td>FY '05</td> <td>35</td> <td>65</td> </tr> <tr> <td>FY '06</td> <td>35</td> <td>65</td> </tr> </tbody> </table>	Fiscal Year	Female Applicants (%)	Male Applicants (%)	FY '03	15	85	FY '04	15	85	FY '05	15	85	FY '06	15	85	Fiscal Year	Minority Applicants (%)	White/Caucasian Applicants (%)	FY '03	35	65	FY '04	35	65	FY '05	35	65	FY '06	35	65	<p>Our target remains 35% or more of the applicants are women.</p> <p>Our target remains 35% or more of the applicants are minorities.</p>	<p>The ability to achieve this outcome can be influenced by the outreach efforts of the various law enforcement academies and by economic conditions such as unemployment rates.</p>
Fiscal Year	Female Applicants (%)	Male Applicants (%)																															
FY '03	15	85																															
FY '04	15	85																															
FY '05	15	85																															
FY '06	15	85																															
Fiscal Year	Minority Applicants (%)	White/Caucasian Applicants (%)																															
FY '03	35	65																															
FY '04	35	65																															
FY '05	35	65																															
FY '06	35	65																															

Support Departments

Performance Measures Overview

Personnel Department

Modesto: A healthy, safe, attractive, economically, vibrant, socially diverse and culturally rich city with a strong sense of identity and pride, a community engaged in the practice of citizenship with governance based on the principle of stewardship.

Key Performance - Efficiency Measures

Performance Measure	Results	2005-2006 Target	Comments												
<p>PER-2 RECRUITMENT PARTNERS</p> <p>What: Measure the effectiveness of strategic partnerships formed to plan, develop and deliver recruitments.</p> <p>Community Outcomes: To increase the effectiveness of the partnerships as measured by a formal feedback process that determines the return on the investment of time and expenses dedicated to the recruitment and testing process.</p> <p>Strategic Plan Goals: S.A.1., S.A.2., VIII.B</p>	<table border="1"> <caption>% Satisfaction Rating by Partners</caption> <thead> <tr> <th>Fiscal Year</th> <th>% Satisfaction Rating</th> </tr> </thead> <tbody> <tr> <td>FY '05 est.</td> <td>80%</td> </tr> </tbody> </table>	Fiscal Year	% Satisfaction Rating	FY '05 est.	80%	Our target remains partnership effectiveness survey ratings of 80% or higher.									
Fiscal Year	% Satisfaction Rating														
FY '05 est.	80%														
<p>PER-3 MANAGEMENT SKILLS</p> <p>What: Measure the impact of management and supervisory training and development.</p> <p>Community Outcomes: To increase skills and competencies, resulting in greater promotability of current managers and non-managers, saving on recruitment costs and retaining institutional management knowledge.</p> <p>Strategic Plan Goals: S.A.3</p>	<table border="1"> <caption>% of New Managers Promoted from Inside</caption> <thead> <tr> <th>Fiscal Year</th> <th>% of New Managers Promoted</th> </tr> </thead> <tbody> <tr> <td>FY '02</td> <td>60%</td> </tr> <tr> <td>FY '03</td> <td>70%</td> </tr> <tr> <td>FY '04</td> <td>75%</td> </tr> <tr> <td>FY '05 est.</td> <td>60%</td> </tr> </tbody> </table>	Fiscal Year	% of New Managers Promoted	FY '02	60%	FY '03	70%	FY '04	75%	FY '05 est.	60%	Our target is that the number of internal promotions into management and internal promotions within management increases over prior years. There was a reduction in progress in FY04-05.	Inputs to this measure include training, tuition assistance, recognition, resume advice and interview coaching. Slowdowns in hiring can impact progress.		
Fiscal Year	% of New Managers Promoted														
FY '02	60%														
FY '03	70%														
FY '04	75%														
FY '05 est.	60%														
<p>PER-4 WORKERS' COMPENSATION</p> <p>What: Measure the number of industrial injuries per 100 FTE (full time employees).</p> <p>Community Outcome: To focus safety efforts on our most active departments with the greatest frequency of incidents.</p> <p>Strategic Plan Goals: n/a</p>	<table border="1"> <caption># of Industrial Injuries per 100 FTE</caption> <thead> <tr> <th>Fiscal Year</th> <th># of Industrial Injuries per 100 FTE</th> </tr> </thead> <tbody> <tr> <td>FY '01</td> <td>18</td> </tr> <tr> <td>FY '02</td> <td>17</td> </tr> <tr> <td>FY '03</td> <td>19</td> </tr> <tr> <td>FY '04 actual</td> <td>14</td> </tr> <tr> <td>FY '05 est.</td> <td>14</td> </tr> </tbody> </table>	Fiscal Year	# of Industrial Injuries per 100 FTE	FY '01	18	FY '02	17	FY '03	19	FY '04 actual	14	FY '05 est.	14	Target is to reduce the number of injuries by increasing safety awareness.	Benchmark our departments with groups doing the same or similar work in other agencies.
Fiscal Year	# of Industrial Injuries per 100 FTE														
FY '01	18														
FY '02	17														
FY '03	19														
FY '04 actual	14														
FY '05 est.	14														
<p>What: Measure the percent of injuries that result in lost time.</p> <p>Community Outcome: To focus safety training on those prevention factors that contribute to injuries that result in lost time.</p> <p>Strategic Plan Goals: n/a</p>	<table border="1"> <caption>Percent of Industrial Injuries that Resulted in Lost Time</caption> <thead> <tr> <th>Fiscal Year</th> <th>Percent of Industrial Injuries that Resulted in Lost Time</th> </tr> </thead> <tbody> <tr> <td>FY '01</td> <td>20</td> </tr> <tr> <td>FY '02</td> <td>22</td> </tr> <tr> <td>FY '03</td> <td>20</td> </tr> <tr> <td>FY '04 actual</td> <td>26</td> </tr> <tr> <td>FY '05 est.</td> <td>26</td> </tr> </tbody> </table>	Fiscal Year	Percent of Industrial Injuries that Resulted in Lost Time	FY '01	20	FY '02	22	FY '03	20	FY '04 actual	26	FY '05 est.	26	Emphasis will be on preventing most severe injuries that result in most lost time.	Focus Citywide safety efforts on analysis of those accidents that were determined to be preventable and use what's learned to prevent future injury.
Fiscal Year	Percent of Industrial Injuries that Resulted in Lost Time														
FY '01	20														
FY '02	22														
FY '03	20														
FY '04 actual	26														
FY '05 est.	26														
		Due to loss development, these numbers are subject to change.													

Support Departments

Performance Measures Overview

Personnel Department

Modesto: A healthy, safe, attractive, economically, vibrant, socially diverse and culturally rich city with a strong sense of identity and pride, a community engaged in the practice of citizenship with governance based on the principle of stewardship.

Key Performance - Efficiency Measures

Performance Measure	Results	2005-2006 Target	Comments																								
<p>PER-5 LIABILITY</p> <p>What: Provide data and training to departments to raise internal awareness and to empower employees to proactively identify risks and act to mitigate them.</p> <p>Community Outcomes: To enable departments to perform the work needed to reduce and/or eliminate the risks that result in claims against the City.</p> <p>Strategic Plan Goals: n/a</p>	<p># of Liability Claims</p> <table border="1"> <tr><th>Fiscal Year</th><th># of Liability Claims</th></tr> <tr><td>FY 01</td><td>250</td></tr> <tr><td>FY 02</td><td>200</td></tr> <tr><td>FY 03</td><td>250</td></tr> <tr><td>FY 04 actual</td><td>250</td></tr> <tr><td>FY 05 est.</td><td>200</td></tr> </table> <p>Total Cost</p> <table border="1"> <tr><th>Fiscal Year</th><th>Total Cost (\$)</th></tr> <tr><td>FY 01</td><td>\$1,000,000</td></tr> <tr><td>FY 02</td><td>\$1,200,000</td></tr> <tr><td>FY 03</td><td>\$400,000</td></tr> <tr><td>FY 04 actual</td><td>\$300,000</td></tr> <tr><td>FY 05 est.</td><td>\$300,000</td></tr> </table>	Fiscal Year	# of Liability Claims	FY 01	250	FY 02	200	FY 03	250	FY 04 actual	250	FY 05 est.	200	Fiscal Year	Total Cost (\$)	FY 01	\$1,000,000	FY 02	\$1,200,000	FY 03	\$400,000	FY 04 actual	\$300,000	FY 05 est.	\$300,000	<p>Target is to reduce the number of liability claims against the City, and to reduce the total costs associated with those claims.</p> <p>Due to loss development, these numbers are subject to change.</p>	<p>Special training will be planned and delivered to all supervisors, showing them how and why all employees need to identify hazards and act on what they identify as a risk.</p>
Fiscal Year	# of Liability Claims																										
FY 01	250																										
FY 02	200																										
FY 03	250																										
FY 04 actual	250																										
FY 05 est.	200																										
Fiscal Year	Total Cost (\$)																										
FY 01	\$1,000,000																										
FY 02	\$1,200,000																										
FY 03	\$400,000																										
FY 04 actual	\$300,000																										
FY 05 est.	\$300,000																										
<p>PER-6 EMPLOYEE SERVICES</p> <p>What: Measure the number of job applications received on-line.</p> <p>Why: To monitor improved access to the recruitment process, reduce labor and reduce the use of office resources.</p> <p>Strategic Plan Goals: S.A.1., S.A.3.</p>	<p>% of On-Line Applications</p> <table border="1"> <tr><th>Fiscal Year</th><th>% of On-Line Applications</th><th>% of Other</th></tr> <tr><td>FY 04 actual</td><td>100%</td><td>0%</td></tr> <tr><td>FY 05 est.</td><td>100%</td><td>0%</td></tr> </table>	Fiscal Year	% of On-Line Applications	% of Other	FY 04 actual	100%	0%	FY 05 est.	100%	0%	<p>Target continues to be greater than 10% of all applications are received on-line.</p>																
Fiscal Year	% of On-Line Applications	% of Other																									
FY 04 actual	100%	0%																									
FY 05 est.	100%	0%																									

Program Budget Report

Department PERSONNEL

Fund 0100

Org 0301						
Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
1	PAYROLL AND PERSONNEL SERV	\$169,013.39	13.00%	\$169,013.39	\$0.00	1.95
2	EMPLOYEE AND LABOR RELATIONS	\$390,030.90	30.00%	\$390,030.90	\$0.00	3.3
3	RECRUITMENT AND TESTING	\$598,047.38	46.00%	\$598,047.38	\$0.00	5.85
5	EQUAL OPPORTUNITY	\$78,006.18	6.00%	\$78,006.18	\$0.00	0.7
7	LOBBY RECEPTION	\$65,005.15	5.00%	\$47,990.15	\$17,015.00	1.25
<i>Summary for 'Org' = 0301 (5 detail records)</i>						
Org Total		\$1,300,103.00		\$1,283,088.00	\$17,015.00	13.05

Org 0303						
Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated

126

Department

PERSONNEL

Fund

0100

<i>Org</i>	<i>0303</i>						
<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>		<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
4	EMPLOYEE TRAINING		\$79,984.45	65.00%	\$79,984.45	\$0.00	0.62
6	PERFORMANCE INCENTIVES		\$43,068.55	35.00%	\$43,068.55	\$0.00	0.35
<i>Summary for 'Org' = 0303 (2 detail records)</i>							
Org Total			\$123,053.00		\$123,053.00	\$0.00	0.97

<i>Org</i>	<i>0310</i>						
<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>		<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
	01 JOINT EEO/HRC GROUP		\$1,152.00	100.00%	\$1,152.00	\$0.00	0
<i>Summary for 'Org' = 0310 (1 detail record)</i>							
Org Total			\$1,152.00		\$1,152.00	\$0.00	0
<i>Summary for 'Fund' = 0100 (8 detail records)</i>							
Fund Total			\$1,424,308.00		\$1,407,293.00	\$17,015.00	14.02

Fund

7310

127

Department

PERSONNEL

Fund

7310

<i>Org</i>						
<i>0372</i>						
<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget)</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
1	RISK MANAGEMENT ADMINISTRATION - This program is funded by both General Fund and Other Funds.	\$883,300.50	65.52%	\$0.00	\$883,300.50	0.15
1	SAFETY - This program is funded by both General Fund and Other Funds.	\$464,895.00	34.48%	\$0.00	\$464,895.00	0.55
<i>Summary for 'Org' = 0372 (2 detail records)</i>						
Org Total		\$1,348,195.50		\$0.00	\$1,348,195.50	0.7
<i>Summary for 'Fund' = 7310 (2 detail records)</i>						
Fund Total		\$1,348,195.50		\$0.00	\$1,348,195.50	0.7

Fund

7320

<i>Org</i>						
<i>6610</i>						
<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget)</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
1	WORKERS COMPENSATION - This program is funded by both General Fund and Other Funds.	\$3,594,557.00	100.00%	\$0.00	\$3,594,557.00	3.55
<i>Summary for 'Org' = 6610 (1 detail record)</i>						
Org Total		\$3,594,557.00		\$0.00	\$3,594,557.00	3.55
<i>Summary for 'Fund' = 7320 (1 detail record)</i>						
Fund Total		\$3,594,557.00		\$0.00	\$3,594,557.00	3.55

128

Department

PERSONNEL

Fund 7330

<i>Org</i>		<i>6611</i>				
<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget)</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
1	LIABILITY INSURANCE - This program is funded by both General Fund and Other Funds.	\$2,869,922.00	100.00%	\$0.00	\$2,869,922.00	1.85
	<i>Summary for 'Org' = 6611 (1 detail record)</i>					
Org Total		\$2,869,922.00		\$0.00	\$2,869,922.00	1.85
	<i>Summary for 'Fund' = 7330 (1 detail record)</i>					
Fund Total		\$2,869,922.00		\$0.00	\$2,869,922.00	1.85

Fund 7340

<i>Org</i>		<i>6612</i>				
<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget)</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
1	PROPERTY INSURANCE - This program is funded by both General Fund and Other Funds.	\$452,684.00	100.00%	\$0.00	\$452,684.00	0.1
	<i>Summary for 'Org' = 6612 (1 detail record)</i>					
Org Total		\$452,684.00		\$0.00	\$452,684.00	0.1
	<i>Summary for 'Fund' = 7340 (1 detail record)</i>					
Fund Total		\$452,684.00		\$0.00	\$452,684.00	0.1

Fund 7350

129

Department

PERSONNEL

Fund

7350

<i>Org</i>						
<i>6614</i>						
<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget)</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
1	INSURANCE - DENTAL - This program is funded by both General Fund and Other Funds.	\$1,024,698.00	100.00%	\$0.00	\$1,024,698.00	0
<i>Summary for 'Org' = 6614 (1 detail record)</i>						
Org Total		\$1,024,698.00		\$0.00	\$1,024,698.00	0
<i>Summary for 'Fund' = 7350 (1 detail record)</i>						
Fund Total		\$1,024,698.00		\$0.00	\$1,024,698.00	0

Fund

7360

<i>Org</i>						
<i>6613</i>						
<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget)</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
1	HEALTH INSURANCE - This program is funded by both General Fund and Other Funds.	\$9,326,577.00	100.00%	\$0.00	\$9,326,577.00	0
<i>Summary for 'Org' = 6613 (1 detail record)</i>						
Org Total		\$9,326,577.00		\$0.00	\$9,326,577.00	0
<i>Summary for 'Fund' = 7360 (1 detail record)</i>						
Fund Total		\$9,326,577.00		\$0.00	\$9,326,577.00	0

Fund

7370

130

Department

PERSONNEL

Fund

7370

<i>Org</i>						
<i>6615</i>						
<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
1	DISABILITY INSURANCE - This program is funded by both General Fund and Other Funds.	\$398,467.00	100.00%	\$0.00	\$398,467.00	0
<i>Summary for 'Org' = 6615 (1 detail record)</i>						
Org Total		\$398,467.00		\$0.00	\$398,467.00	0
<i>Summary for 'Fund' = 7370 (1 detail record)</i>						
Fund Total		\$398,467.00		\$0.00	\$398,467.00	0

Fund

7380

<i>Org</i>						
<i>6616</i>						
<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
1	UNEMPLOYMENT - This program is funded by both General Fund and Other Funds.	\$202,000.00	100.00%	\$0.00	\$202,000.00	0
<i>Summary for 'Org' = 6616 (1 detail record)</i>						
Org Total		\$202,000.00		\$0.00	\$202,000.00	0

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Department

PERSONNEL

Fund

7380

<i>Org</i>						
<i>6617</i>						
<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
1	EMPLOYEE ASSISTANCE PROGRAM - This program is funded by both General Fund and Other Funds.	\$26,094.00	100.00%	\$0.00	\$26,094.00	0
<i>Summary for 'Org' = 6617 (1 detail record)</i>						
Org Total		\$26,094.00		\$0.00	\$26,094.00	0

<i>Org</i>						
<i>6618</i>						
<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
1	LIFE INSURANCE - This program is funded by both General Fund and Other Funds.	\$244,448.00	100.00%	\$0.00	\$244,448.00	0
<i>Summary for 'Org' = 6618 (1 detail record)</i>						
Org Total		\$244,448.00		\$0.00	\$244,448.00	0

<i>Org</i>						
<i>6619</i>						
<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
1	VISION INSURANCE - This program is funded by both General Fund and Other Funds.	\$283,568.00	100.00%	\$0.00	\$283,568.00	0

132

Department

PERSONNEL

Fund

7380

<i>Org</i>	<i>6619</i>						
<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>		<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget)</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>

Summary for 'Org' = 6619 (1 detail record)

Org Total \$283,568.00 \$0.00 \$283,568.00 0

Summary for 'Fund' = 7380 (4 detail records)

Fund Total \$756,110.00 \$0.00 \$756,110.00 0

Fund

7510

<i>Org</i>	<i>0351</i>						
<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>		<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget)</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>

1 EMPLOYEE BENEFITS ADMINISTRATION - This program is funded by both General Fund and Other Funds. \$3,999,763.00 100.00% \$0.00 \$3,999,763.00 1.9

Summary for 'Org' = 0351 (1 detail record)

Org Total \$3,999,763.00 \$0.00 \$3,999,763.00 1.9

Summary for 'Fund' = 7510 (1 detail record)

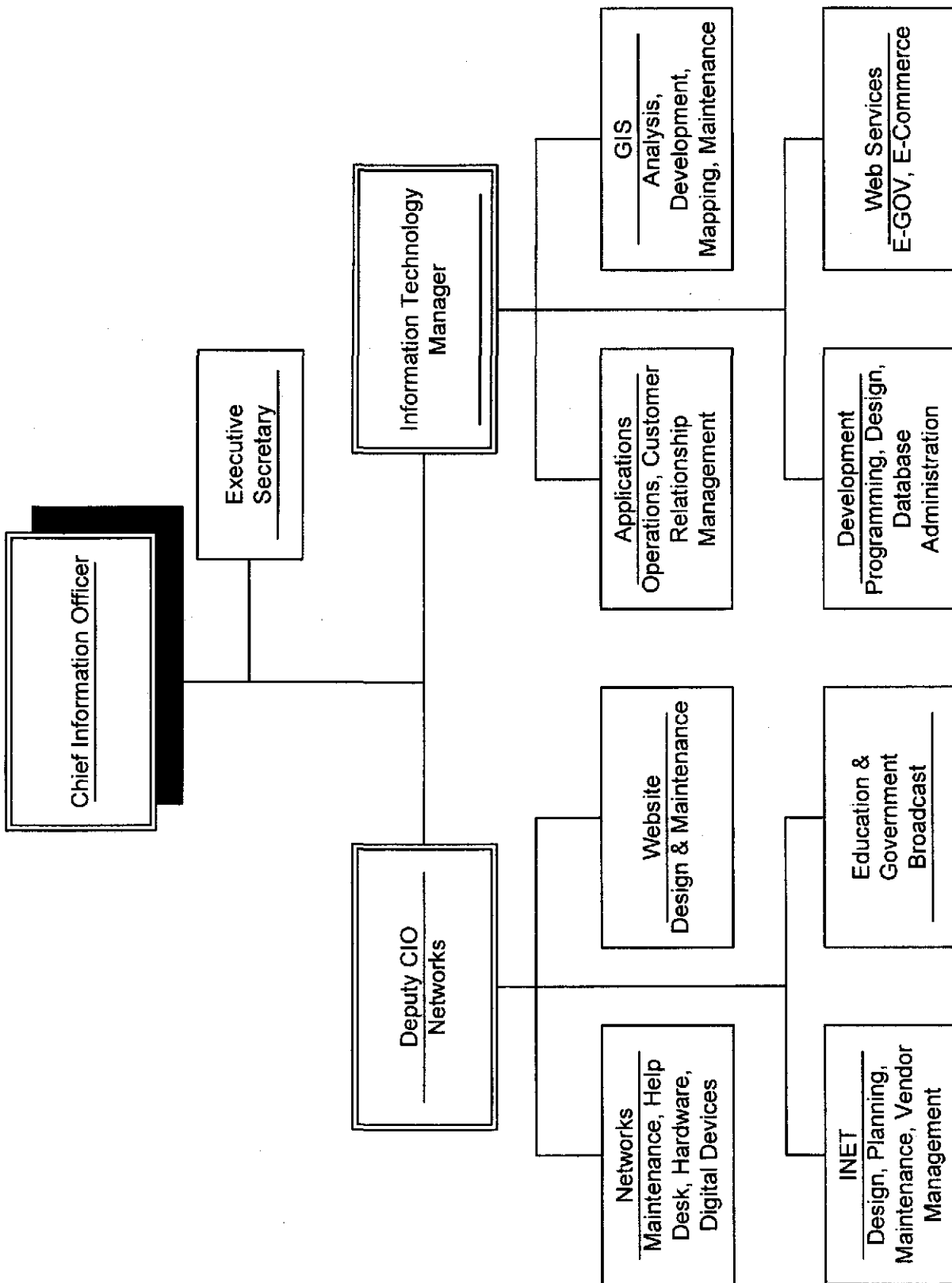
Fund Total \$3,999,763.00 \$0.00 \$3,999,763.00 1.9

Summary for 'Department' = PERSONNEL (21 detail records)

Department Total \$25,195,281.50 \$1,407,293.00 \$23,787,988.50 22.12

Grand Total \$25,195,281.50 \$1,407,293.00 \$23,787,988.50 22.12





Information Technology Department

Position Allocation	FY02-03 Actual	FY03-04 Actual	FY04-05 Current	FY05-06 Adopted	Increase/ (Decrease)
Chief Information Officer	1	1	1	1	
Information Services Manager	1	1			
Deputy Information Services Manager			1	1	
Sr. Admin Office Assistant	1				
Executive Secretary		1	1	1	
Information Services (7130-0740)	3	3	3	3	
Development & Operations Coordinator	1	1			
Information Technology Unit Manager			1	1	
Systems Engineer II	1	1	1	1	
System Analyst (eGovernment Analyst)	1	1			
Program Analyst II	5	5			
Software Analyst III			5	5	
Sr. Admin Office Assistant		1			
Computer Operator	1.75	1	1	1	
System Dev & Support Svcs (7130-0742)	9.75	10	8	8	
Systems Analyst	2	2			
System Analyst (Network/Telecommunication)	1	1			
Systems Technician	8	7			
Software Analyst III			1	1	
Systems Engineer II			2	2	
System Technician III			7	7	
Network Services (7130-0743)	11	10	10	10	
Geographic Information Systems Coordinator	1	1			
Geographic Information Systems Analyst	3	3			
Software Analyst III			4	4	
Geographic Info Systems (7130-0745)	4	4	4	4	
General Fund					
Other Funds	27.75	27	25	25	
Information Technology Total	27.75	27	25	25	

Information Technology

City of Modesto

Department Summary

Expenditures by Fund (\$)	Actual 2002-2003	Actual 2003-2004	Budget 2004-2005	Adopted 2005-2006	\$ Change From Budget	% Change
General Fund (0100)	487,708	224,265	100,000	66,550	(33,450)	(33.5%)
Education & Govt Communication (0320)	0	248,358	256,000	275,930	19,930	7.8%
Information Technology (7130)	2,882,444	3,366,645	3,989,285	4,079,422	90,137	2.3%
Total Expenditures	3,370,152	3,839,268	4,345,285	4,421,902	76,617	1.8%

Revenues General Fund (\$)	Actual 2002-2003	Actual 2003-2004	Budget 2004-2005	Adopted 2005-2006	\$ Change From Budget	% Change
General Fund (0100)	62,859	210,350	50,000	0	(50,000)	100.0%
Total Revenues	62,859	210,350	50,000	0	(50,000)	100.0%

Information Technology

City of Modesto

Department Summary

Expenditures by Category (\$)	Actual 2002-2003	Actual 2003-2004	Budget 2004-2005	Adopted 2005-2006	\$ Change From Budget	%Change
Employee Services Total	1,511,248	1,558,826	2,098,199	2,283,755	185,556	8.8%
Internal Service Charges Total	57,700	70,033	98,900	75,573	(23,327)	(23.6%)
Professional & Contractual Svc Total	1,287,469	1,688,903	1,237,269	1,245,517	8,248	0.7%
Materials & Supplies Total	51,104	46,872	57,391	47,341	(10,050)	(17.5%)
Other Total	0	690	510	700	190	37.3%
Capital Non-CIP Total	462,632	473,945	853,016	769,016	(84,000)	(9.8%)
Net Expenditures	3,370,152	3,839,268	4,345,285	4,421,902	76,617	1.8%

**INFORMATION TECHNOLOGY DEPARTMENT
PERFORMANCE MEASURES**

Performance Measures	Results	2005-2006 Targets	Comments
<p>IT #1 - NETWORKS</p> <p>What: Local Area Network (LAN), Wide Area Network (WAN), and Internet availability – excludes scheduled maintenance.</p> <p>Community Outcome: To continuously maintain mission critical network resources assuring availability of the applications reliant on the network: Email, Intra/Internet, Customer Service Systems, Records Management Systems, User data, etc.</p> <p>Strategic Plan Goals: IV.I</p>	<p>Measure Met? Yes.</p> <p>Measure allows for 43 hours of down time. We have had less than 24 hours total for CY 2004.</p>	<p>Networks are available +/-99.5% of the time throughout the day (24x7/365).</p>	<p>Provide staff with continued access to the tools required to perform their daily jobs. Continued public access to our e-government services and customer service functions.</p>
<p>IT #2 – TIMELY WEB UPDATES</p> <p>What: Basic Internet / Intranet data requiring IT assistance is promptly posted (updated) to appropriate web site (www.modestogov.com and http://cwww.modesto/).</p> <p>Community Outcomes: Provide internal / external customers with the most current data available.</p> <p>Strategic Plan Goals: IV.J, IV.E</p>	<p>Measure Met? Yes</p> <p>Official tracking was not started for this until August via Help Desk system. 11-hour average until December. Since staffing reduction of one Software Analyst and 2 Interns in December 2004 we have not met this target (> 48 hours). Web staffing is at less than required to meet measures at this time.</p>	<p>Updates requiring IT assistance are posted within 48 hours of the time the change was submitted.</p>	<p>Staff and public are presented with the most current data available. Decisions are not made based on out-dated information.</p>
<p>IT #3 – E-GOV SERVICES</p> <p>What: Public utilization of City offered E-Government services that provide financial transaction capabilities.</p> <p>Community Outcomes: Remote access to City of Modesto E-Government financial services, 24x7, for the general public and development community is beneficial.</p> <p>Strategic Plan Goals: IV.J, IV.H</p>	<p>Measure Met? Yes</p> <p>From Nov. 2003 to Jun. 2004 account payment transactions totaled 7,015. From Jul 2004 to Feb 2005 account payment transactions totaled 12,359. This is an increase of approximately 76%.</p>	<p>Increase the number of online transactions processed via E-Gov services by 10% each year for the next 5 years.</p>	<p>Public should be able to receive online city services 24x7, remotely. Reduces staff counter and phone time.</p>

**INFORMATION TECHNOLOGY DEPARTMENT
PERFORMANCE MEASURES**

Performance Measures	Results	2005-2006 Targets	Comments
<p>IT #4 – GIS WEB INQUIRIES</p> <p>What: Continue to promote the usage of both our internal and public GIS web enabled (mapping) applications (http://gis.modesto.com and www.modestogov.com/gis/).</p> <p>Community Outcomes: Access to map based data and the ability to generate reports and maps allows citizens to “explore” Modesto through a map-based application. Internally this application allows staff to easily retrieve and query data as well as generate maps and reports.</p> <p>Strategic Plan Goals: IV.I, IV.J, IV.L</p>	<p>Measure Met? Yes</p> <p>Overall our average visits per day increased collectively between the two sites by more than 80%. Most of the gains were experienced on our internal GIS web site.</p> <p>Staff would like to concentrate additional efforts on promoting usage of the public site in an effort to see increases similar to that of our GIS web site.</p>	<p>Increase the usage of GIS enabled web applications by 10% in the coming year.</p>	<p>Staff will work to promote the usage of the internal site through education and training. Efforts will be made to promote the public site by advertising on “AccessModesto” and our public web site.</p>
<p>IT #5 – WEB SITE USAGE</p> <p>What: Continual increase in web site usage (www.modestogov.com and http://cww.modesto/) - annual increase in web page visits.</p> <p>Community Outcomes: Web site is a self-service tool used by staff and the public to obtain information and services.</p> <p>Strategic Plan Goals: IV.J, IV.E</p>	<p>Measure Met? Yes</p> <p>The web traffic has increased overall by 17%. The addition of the Citizens Action Center and the Mayor’s Suggestion Box applications have also broadened the “self-service” functionality that is a cornerstone of our public web site.</p>	<p>Web page visits increase 10% per year – not including anomaly events.</p>	<p>Increased usage reduces the amount of time staff spends on simplistic data requests. Public access to City information via the Web is beneficial. Achieve this goal through “external” advertisement and internally through staff education. Employee orientation is an opportunity for education. AccessModesto could be used for advertisement.</p>

**INFORMATION TECHNOLOGY DEPARTMENT
PERFORMANCE MEASURES**

Performance Measures	Results	2005-2006 Targets	Comments
<p>IT #6 –ADDITIONAL PROGRAMMING FOR ACCESSMODESTO COMMUNITY TV</p> <p>What: To stimulate, promote and maximize the general use and the quality of programming on our AccessModesto Community TV.</p> <p>Community Outcomes: Provide the public with the means to view locally produced television programs aired over our Public Access channel. The Education and Government channels inform citizens about public services and programs provided by City and County departments. The government channel also broadcasts City and County public meetings. AccessModesto Community TV is television that is free of censorship and commercials.</p> <p>Strategic Plan Goals: IV.I, VIII.A, XIII.A</p>	<p>Measure met? Yes</p> <p>Staff have increased the broadcasting of new education and government programs by more than 50% by adding three new programs to the lineup: UCTV (780 hrs/yr), HSA/County Health program (104 hrs/yr), CrimeLive (416 hrs/yr). The Local Cable Committee was reestablished in June '04 and has met nearly monthly since that time. The committee is currently in process of creating a non-profit for the "public" portion of AccessModesto Community TV.</p>	<p>Increase broadcasting of new education and government programs by 50% over the next year.</p> <p>Add new education or government programs over the next year increasing broadcasting of these programs by 50%.</p> <p>Reestablish the Local Cable Committee and begin meeting quarterly.</p>	<p>This would include an emphasis on reestablishing programming produced by educational institutions of credit and non-credit courses that would be broadcasted on our Educational channel.</p>
<p>IT #7 - HELP DESK SERVICE</p> <p>What: Help Desk calls that do not require technician dispatch are responded to and resolved promptly (first contact resolution rate).</p> <p>Community Outcomes: Provide prompt resolutions to requests for assistance submitted to the help desk for supported City standard hardware and software.</p> <p>Strategic Plan Goals: IV.I</p>	<p>Measure Met? Yes</p> <p>The IT Help Desk has been able to maintain a first contact resolution rate of 58%. We are currently down 2 positions, which will make it difficult to maintain this support level until at which time the positions are restored.</p>	<p>Our average monthly first contact resolution rate will be 55% or better.</p> <p>The first call resolution rate is the percentage of requests that are resolved on the first call, excluding hardware, unsupported software, and software where resolution cannot be guaranteed (Novell, Windows NT, Citrix, SQL Server, AT&T services, PacBell services etc.)</p>	<p>Increase in customer satisfaction through quicker response and problem resolution.</p>

**INFORMATION TECHNOLOGY DEPARTMENT
PERFORMANCE MEASURES**

Performance Measures	Results	2005-2006 Targets	Comments
<p>IT #8 – TECHNICIAN RESPONSE TIME</p> <p>What: Technician response time to issues that require on-site assistance.</p> <p>Community Outcomes: Timely service is a necessity to maintain a productive working environment. Operational equipment provides for the ability of staff to service their customers.</p> <p>Strategic Plan Goals: IV.H, IV.I</p>	<p>Measure Met? Yes</p> <p>Although we cannot currently track this measure at this time IT is confident that through its Help Desk, customers who have entered ticket or call in get an initial call within the 4-hour measurement. IT is currently finalizing the vendor selection for custom report generation that will allow tracking of this information.</p>	<p>Average response time to be no greater than 4 hours.</p>	<p>The Help Desk professional will resolve, dispatch, or escalate the request. Increase staff productivity by minimizing staff downtime.</p>
<p>IT #9 – PUBLIC SAFETY - NETWORK SYSTEMS</p> <p>What: Enable technology and provide proper tools enabling police and fire personnel to access pertinent public safety information from any location.</p> <p>Community Outcomes: Public Safety systems are critical in assuring the safety of officers, firefighters, and the general public. It is critically important that these systems are developed in order to continually improve upon their ability to effectively respond to and deal with public safety incidents.</p> <p>Strategic Plan Goals: IV.A, IV.B, IV.D, IV.F, H.I.B</p>	<p>Measure Met? On track.</p> <p>The implementation of the INET is on schedule and projected to be completed on March 31. When completed, remote network sites (i.e. Fire Stations, Police Sub-Stations, etc.) will be connected to the rest of the City's network at high speeds.</p>	<p>Implement Phase 1 of the Institutional Network (INET).</p>	<p>IT is working with the Modesto Police and Fire Departments towards the goal of making public safety personnel "information centric" – providing information to officers or firefighters in the field, in their vehicle, or at their desk. The realization of this capability is a multi-year process that staff began working on in FY03/04.</p>

**INFORMATION TECHNOLOGY DEPARTMENT
PERFORMANCE MEASURES**

Performance Measures	Results	2005-2006 Targets	Comments
IT #10 – PUBLIC SAFETY FIRE DEPARTMENT MOBILE DATA COMPUTERS (MDC)	Measure Met? Yes The MDC's were installed in 25 fire vehicles and have been online and functional since late 2004. MFD is currently taking advantage of the increased access to information.	Implement Phase 1 of the MFD Mobile Data Computer technology and applications.	Staff is currently working with the Fire Department to obtain MDC units and associated applications. The MDC's will improve the speed, quality, and access to additional data at which information is provided to responding Fire units.
What: Acquire Mobile Data Computers and implement technology providing critical public safety information (including dispatch information) to computers within Fire Vehicles.			
Community Outcomes: Public Safety systems are critical in assuring the safety of responding firefighters (and other Public Safety units) and the general public. It is critically important that these systems are implemented in order to continually improve upon their ability to effectively respond to and deal with public safety incidents.			
Strategic Plan Goals: IV.A, IV.B, IV.D, IV.F, H.I.B			

Program Budget Report

Department INFORMATION TECHNOLOGY

Fund	0100							
Org	0219	Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
1			Cable & Technology	\$66,550.00	100.00%	\$66,550.00	\$0.00	0
Org Total			Summary for 'Org' = 0219 (1 detail record)	\$66,550.00		\$66,550.00	\$0.00	0
Org			0704					

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	#Num!	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0	Public Broadcasting	\$0.00			\$0.00	\$0.00	0
Org Total	Summary for 'Org' = 0704 (2 detail records)	\$0.00			\$0.00	\$0.00	0
Fund Total	Summary for 'Fund' = 0100 (3 detail records)	\$66,550.00			\$66,550.00	\$0.00	0
Fund	0320						

Note: CarryOver \$10,669

Fund 0320

Org 0703

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
1	Education & Government Cable	\$275,930.00	100.00%	\$132,965.00	\$142,965.00	0
Org Total	Summary for 'Org' = 0703 (1 detail record)	\$275,930.00		\$132,965.00	\$142,965.00	0
Fund Total	Summary for 'Fund' = 0320 (1 detail record)	\$275,930.00		\$132,965.00	\$142,965.00	0

Fund 7130

Org 0740

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
6	Department Administration	\$417,454.00	100.00%	\$159,636.00	\$257,818.00	3
Org Total	Summary for 'Org' = 0740 (1 detail record)	\$417,454.00		\$159,636.00	\$257,818.00	3

Department INFORMATION TECHNOLOGY

Fund 7130

Org 0742

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
4	Operations	\$342,352.00	30.00%	\$53,945.00	\$288,407.00	4
5	Applications Support	\$798,821.00	70.00%	\$125,871.00	\$672,950.00	4
Org Total		\$1,141,173.00		\$179,816.00	\$961,357.00	8

Summary for 'Org' = 0742 (2 detail records)

Org 0743

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
1	Phones Support	\$350,367.00	27.23%	\$210,556.00	\$139,811.00	0.5
10	Web Support	\$163,897.00	12.74%	\$103,970.00	\$59,927.00	1
2	Network Support	\$210,724.00	16.37%	\$133,676.00	\$77,048.00	1.5
3	Desktop Support	\$351,207.00	27.29%	\$222,793.00	\$128,414.00	6

Department INFORMATION TECHNOLOGY

Fund 7130

Org 0743

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
8	Help Desk Support	\$210,724.00	16.37%	\$133,676.00	\$77,048.00	1

Summary for 'Org' = 0743 (5 detail records)

Org Total \$1,286,919.00 \$804,671.00 \$482,248.00 10

Org 0744

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
13	PC Replacement	\$356,729.00	46.39%	\$267,042.00	\$89,687.00	0
9	Infrastructure Replacement	\$412,291.00	53.61%	\$308,635.00	\$103,656.00	0

Summary for 'Org' = 0744 (2 detail records)

Org Total \$769,020.00 \$575,677.00 \$193,343.00 0

Org 0745

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
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Department INFORMATION TECHNOLOGY

Fund 7130

Org 0745

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
11	Applications Support	\$139,457.00	30.00%	\$31,371.00	\$108,086.00	1.5
12	Program Development	\$116,214.00	25.00%	\$26,142.00	\$90,072.00	0.5
7	Data Maintenance and Analytics Support	\$209,185.00	45.00%	\$47,056.00	\$162,129.00	2
	Summary for 'Org' = 0745 (3 detail records)	\$464,856.00		\$104,569.00	\$360,287.00	4
	Summary for 'Fund' = 7130 (13 detail records)	\$4,079,422.00		\$1,824,369.00	\$2,255,053.00	25
	Summary for 'Department' = INFORMATION TECHNOLOGY (17 detail records)	\$4,421,902.00		\$2,023,884.00	\$2,398,018.00	25
	Department Total			\$2,023,884.00	\$2,398,018.00	25
	Grand Total			\$4,421,902.00	\$2,398,018.00	25

Description: Financials Systems Improvement

Background

The City of Modesto currently relies on the following business systems in order to support our Finance, Customer Service, and Personnel organizations:

- AMS Financials for accts payable, accts receivable, purchasing, and position control
- BRASS for city-wide budgeting
- HTE for accounts receivable, utility billing, and cash receipts
- PathLore for training administration
- MAIS for business licenses

In addition, we use a variety of smaller, home-grown solutions for timesheets, grant and project management, benefits and performance management. This large assortment of 'stand-alone' applications creates an exceedingly complex environment making it difficult for Finance and individual departments to get the information that they need from our systems. IT staff are forced to develop custom scripts, reports, and interfaces to successfully connect this disparate information, resulting in increased overhead to operate our financial systems. In addition, since these systems are not fully meeting the City's business needs, many departments have created 'shadow systems' that help them to get their needed information in a more time-efficient manner. However, this approach exposes us to the risk of conflicting/inconsistent financial information being used in different parts of the City.

Current Status

On behalf of the City of Modesto, Gartner recently completed a Business Process and Systems Requirements Analysis study that independently confirmed our conclusion that the current Financials, Customer Service, and Human Resources systems are not meeting the City's business requirements. Further, the study recommended that these systems be replaced with an effective Enterprise-wide (ERP) system that seamlessly integrates all of our applications into a single, consolidated system. The City has already established a limited CIP budget to address the need for Financials Systems Improvements. This CIP is designed to allow staff to develop a detailed systems requirements document, and create an RFP for the purposes of acquiring an updated ERP system. Further funding still needs to be identified to actually acquire and implement this ERP. Since the process for upgrading/ replacing our Financial Systems will be a multi-year effort, IT staff is continuing to work with Finance to identify interim solutions to be implemented until such time as a permanent ERP solution is acquired.

Impact of Status Quo

Doing nothing would continue to expose the City to the risks, costs, and inefficiencies of our current environment. This situation will continue to worsen as current systems become more and more out of date and are no longer candidates for upgrade.

Options and Estimated Costs

Two primary options exist to correct the problems with our financial, customer service, and human resource systems. The first option would be to upgrade the individual systems so that they have improved functionality. However, integration of these systems would still have to be managed through custom programming.

The second option would be to acquire an ERP system that contains most, if not all of the functionality of these systems in a single, integrated suite of tools, requiring little or no custom integration efforts. Although the total costs of these options cannot be fully identified until a detailed systems requirements is performed, the preliminary cost for an ERP is estimated at \$3-\$6 million.

Description: Computer Aided Dispatch (CAD) and Integrated Public Safety Systems

Background

Stanislaus Regional 911 currently utilizes a 26-year-old Computer Aided Dispatch (CAD) system to handle its 911 call taking and dispatching functions for 23 police and fire agencies throughout Stanislaus County. Unfortunately, this system lacks integration capabilities with the City of Modesto Public Safety Systems, does not provide adequate timely reports, runs on outdated hardware, and is complex to use. All of these issues cause problems, the most severe of which is the potential for delayed response times from Dispatch and our Public Safety organizations. Constantly changing and increasing Federal, State and local reporting requirements, the continued rapid growth of our cities and county (taxing the existing system), and our inability to effectively integrate with other pertinent public safety databases are additional reasons why a new system is needed.

Current Status

Working jointly, PD, FD, IT and Stanislaus County have put together a plan for addressing the replacement of the Stanislaus Regional 911 CAD system and the City of Modesto Public Safety Systems with a current, state of the art Integrated Public Safety package that is connected to our other City systems such as GIS and Personnel. This new system would provide improved functionality, better communication, complete reporting capabilities, integration with automated field reporting and mobile data systems, and more timely and complete information to public safety personnel responding to incidents. In addition, an improved GUI interface would provide the opportunity for more staff to access and query the system with less training. Reporting would be greatly simplified and would not require assistance from technical staff. Duplicate data entry would be greatly reduced, if not entirely eliminated. An integrated system and one that offers access to timely and detailed reports will lead to an increase in public safety and a reduction in crime.

Late last year a CAD RFP was released, and City and County staff are currently in the final stages of reviewing the vendor responses and selecting a new system. Staff is also working on acquiring grant funding for this all-important project.

Impact of Status Quo

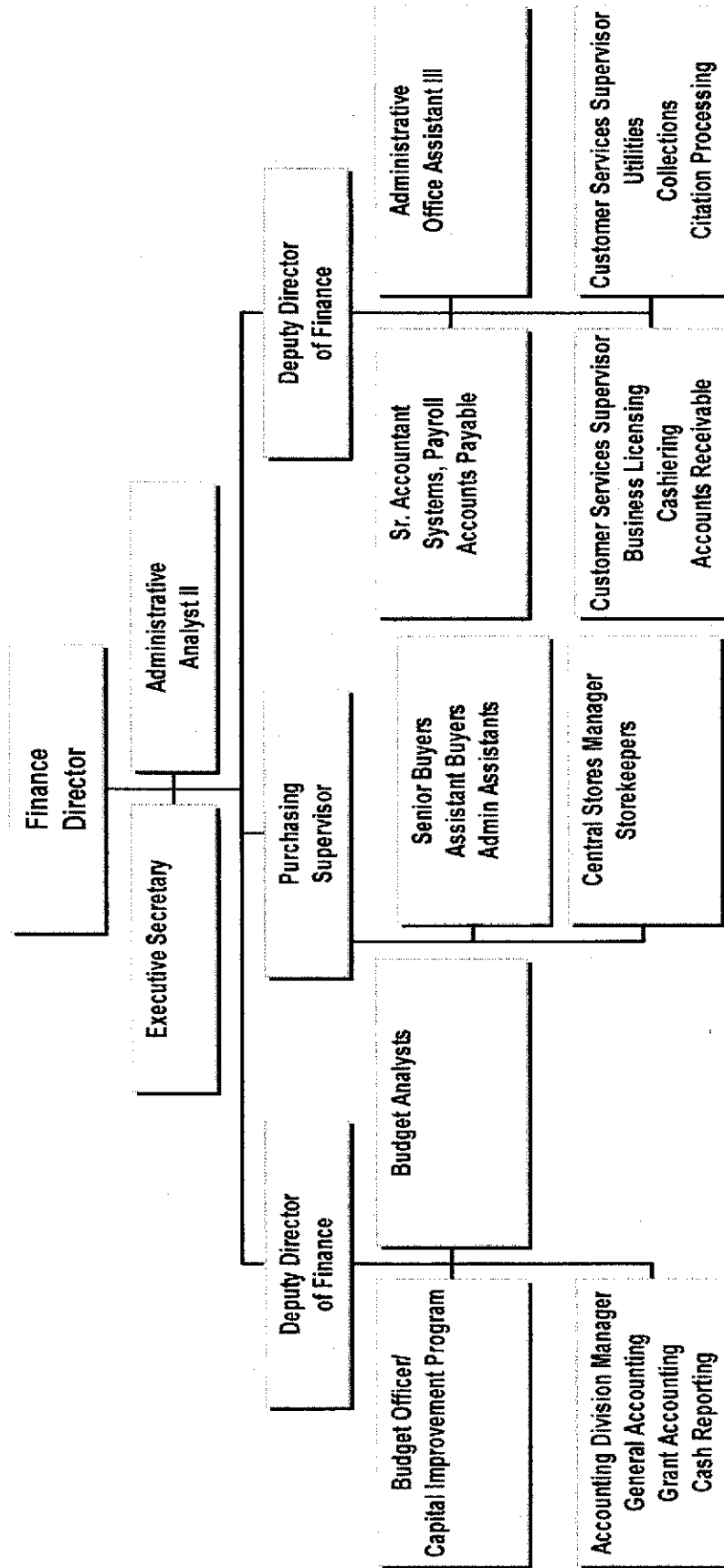
If we do not replace our current Public Safety systems, police and fire staff will continue to be faced with the need to enter large amounts of duplicate data, wasting time, increasing the risk of data entry errors, and creating an environment where information is inconsistent. Police and fire staff will continue to have difficulty obtaining detailed and timely reports, and will not be able to perform the kind of analysis that could assist in crime prevention and reduction. Even worse, we will not be able to take advantage of current technologies such as Automatic Vehicle Location (AVL), which are routinely in use by other public safety organizations.

Currently running on outdated hardware with limited GUI or "Windows" functionality, the complexity of the existing system reduces the number of staff that can effectively utilize the system and increases the amount of training required for new dispatchers, call takers, and public safety staff. Replacement parts are not available for the current CAD hardware and if replacement parts are needed, they must be salvaged from other systems or purchased aftermarket. This makes our physical environment very fragile and subject to critical failure.

Options and Estimated Costs

The only valid option for this project is the complete replacement of the existing CAD system (the incumbent vendor declined to propose an upgrade to our system). The cost of this project is estimated at \$5,000,000, of which \$3,000,000 would be City responsibility. Once systems selection is made, the project would be completed over a 12-18 month period.

Finance Department



Finance Department

Position Allocation	FY02-03 Actual	FY03-04 Actual	FY04-05 Current	FY05-06 Adopted	Increase/ (Decrease)
<u>Finance Administration</u>					
Finance Director	1	1	1	1	
Executive Secretary	1	1	1	1	
Finance Administration (0100-1201)	2	2	2	2	
<u>Budget Division</u>					
Deputy Finance Director	1	1	1	1	
Manager of Budget & Financial Analyst	1	1			
Budget Analyst I/II	4	3	3	3	
Budget Analyst I (limited term 5/31/05)			1	1	
Budget Officer	1	1	1	1	
Administrative Analyst I	1	1			
Administrative Analyst II			1	1	
Budget & Financial Analysis (0100-1205)	8	7	7	7	
<u>Accounting Division</u>					
Accounting Division Manager	1	1	1	1	
Senior Accountant	3	3	3	3	
Accountant II	2	2	2	2	
Accountant I (Confidential)	1	1	1	1	
Accountant I	2	1	1	1	
Accounting Technician	1	1	1	1	
Account Clerk	5	4	3	3	
Admin Office Assistant II	1	1	1	1	
Accounting (0100-1222)	16	14	13	13	
Customer Services Accounting Technician	1	1	1	1	
Customer Services Account Clerk II	5	5	4	4	
Customer Services Account Clerk III			1	1	
Cashiering (0100-1221)	6	6	6	6	

Finance Department

Position Allocation	FY02-03 Actual	FY03-04 Actual	FY04-05 Current	FY05-06 Adopted	Increase/ (Decrease)
Deputy Director of Finance	1	1	1	1	
Customer Services Supervisor	1	1	1	1	
Sr. Admin Office Assistant (Confidential)		1	1	1	
Admin Office Assistant III (Confidential)	1				
Customer Services Accounting Technician	2	2	2	2	
Customer Services Account Clerk II	8	8	6	6	
Customer Services Account Clerk III			2	2	
Admin Office Assistant II		1	1		(1.00)
Utilities & Collections (0100-1223)	13	14	14	13	(1.00)
Customer Services Supervisor	1	1	1	1	
Customer Services Accounting Technician	1	1	1	1	
Customer Services Account Clerk II	5	5	4	4	
Customer Services Account Clerk III			1	1	
Licensing (0100-1224)	7	7	7	7	
Accountant I	1	1	1	1	
Customer Services Account Clerk II	1	2	2	2	
Accounts Receivable (0100-1225)	2	3	3	3	
Purchasing Officer					
Purchasing Supervisor	1	1	1	1	
Senior Buyer	2	2	2	2	
Assistant Buyer	1	1	1	1	
Account Clerk		1	1		(1.00)
Admin Office Assistant II	1	1	1	1.75	0.75
Purchasing (0100-1232)	5	6	6	5.75	(0.25)
Administrative Technician					
Customer Services Accounting Technician	1	1	1	1	
Customer Services Account Clerk III			1	1	
Customer Services Account Clerk II	1	1			
Citation Processing Services (0100-1234)	2	2	2	2	
Stores Manager	1	1	1	1	
Senior Storekeeper	1	1	1	1	
Storekeeper	2	2	2	2	
Central Store (7110-1272)	4	4	4	4	
General Fund	61	61	60	58.75	(1.25)
Other Funds	4	4	4	4	
Finance Total	65	65	64	62.75	(1.25)

Finance Department

City of Modes

Department Summary

Expenditures by Fund (\$)	Actual 2002-2003	Actual 2003-2004	Budget 2004-2005	Adopted 2005-2006	\$ Change From Budget	% Change
General Fund (0100)	5,328,788	5,498,713	5,571,658	5,860,772	289,114	5.2%
Central Services (7100)	41,288	34,332	48,678	21,546	(27,132)	(55.7%)
Inventory Purchases (7110)	732,068	3,081,832	2,866,865	2,878,396	11,531	0.4%
Total Expenditures	6,102,145	8,614,877	8,487,201	8,760,714	273,513	3.2%

Revenues General Fund (\$)	Actual 2002-2003	Actual 2003-2004	Budget 2004-2005	Adopted 2005-2006	\$ Change From Budget	% Change
General Fund (0100)	2,084,838	2,792,350	2,997,836	2,949,771	(48,065)	(1.6%)
Total Revenues	2,084,838	2,792,350	2,997,836	2,949,771	(48,065)	(1.6%)

Finance Department

Department Summary

City of Modesto

Expenditures by Category (\$)	Actual 2002-2003	Actual 2003-2004	Budget 2004-2005	Adopted 2005-2006	\$ Change From Budget	%Change
Employee Services Total	3,174,561	3,512,162	3,839,507	4,302,323	462,816	12.1%
Internal Service Charges Total	592,745	594,107	629,025	596,975	(32,050)	(5.1%)
Professional & Contractual Svc Total	1,435,718	1,252,791	1,042,910	1,155,801	112,891	10.8%
Materials & Supplies Total	145,126	111,417	138,855	148,346	9,491	6.8%
Other Total	636,402	3,017,550	2,836,904	2,557,269	(279,635)	(9.9%)
Capital Non-CIP Total	117,593	126,850	0	0	0	0.0%
Net Expenditures	6,102,145	8,614,877	8,487,201	8,760,714	273,513	3.2%

Support Departments

Performance Measures Overview

Finance Department

Modesto: A healthy, safe, attractive, economically vibrant, socially diverse and culturally rich city with a strong sense of identity and pride, a community engaged in the practice of citizenship with government based on the principle of stewardship.

Mission:

The mission of the Finance Department is to provide timely, quality information and innovative solutions with a high degree of responsiveness. The department is committed to delivering accurate information & finding solutions to fiscal challenges.

Core Services:

- Finance Administration
- Budget and Financial Analysis
- Accounting
- Customer Service: Cashiering, Utilities and Collections, Licensing, Accounts Receivable, Citation Processing Services
- Purchasing.

Strategic Plan Goals:

- S.B.1. Facilitate the budgeting process, and provide documents and procedures that are well understood by internal and external customers.
- S.B.2. Provide a Budget document that is user-friendly to our citizens and accurately reflects Council's priorities and delineated in this Strategic Plan.
- S.B.3. Purchase goods and services at the best possible price and receives them in a timely manner.
- S.B.4. Ensure the City's customers are very satisfied with the quality and efficiency of City services.

Key Performance - Efficiency Measures

Performance Measure

Results

FY 05-06 Target

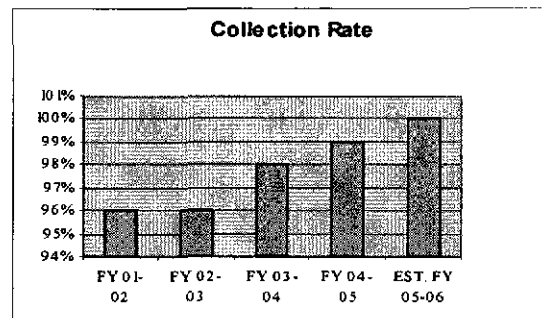
Comments

FIN - CUSTOMER SERVICES

What: Provide customer service and financial management that provides the highest quality utility services at the lowest rate possible.

Why: Measure the department's ability to maintain the viability of utility enterprise funds.

Strategic Plan Goals: IV.A.4 and IV.A.6



Target for FY 05-06
Collection rates as compared to a baseline average of collection rates during 2001-2002-2003-2004-2005

Target = 99%

Support Departments

Performance Measures Overview Finance Department

Modesto: A healthy, safe, attractive, economically, vibrant, socially diverse and culturally rich city with a strong sense of identity and pride, a community engaged in the practice of citizenship with governance based on the principle of stewardship.

Key Performance - Efficiency Measures

Performance Measure	Results	2005-2006 Target	Comments								
<p>FIN - PURCHASING REQUISITION CONVERSION</p> <p>What: Process departmental requisitions for informal quotations to purchase orders for placement with vendors.</p> <p>Why: Measure the department's ability to convert requisitions not requiring formal competitive solicitations to purchase orders within nine (9) days</p> <p>Strategic Plan Goals: S.B.3.</p>		Process 75% of requisitions for informal quotations within nine (9) days.	Prompt conversions will allow City staff to be confident that requisitions are being processed in a timely fashion and that products and services needed by City staff will be available for use in a shorter time frame.								
<p>FIN - PURCHASING COST SAVINGS</p> <p>What: Show the value add that the competitive procurement process provides on an annual basis.</p> <p>Why: Measure the department's ability to provide cost savings by going through the competitive bidding process.</p> <p>Strategic Plan Goals: S.B.3.</p>	<p>Projected Cost Savings in FY2005-06</p> <table border="1"> <thead> <tr> <th></th> <th>2003-04</th> <th>2004-05</th> <th>2005-06</th> </tr> </thead> <tbody> <tr> <td>Savings</td> <td>\$336,000.00</td> <td>\$350,000.00</td> <td>\$400,000.00</td> </tr> </tbody> </table>		2003-04	2004-05	2005-06	Savings	\$336,000.00	\$350,000.00	\$400,000.00		Documented cost savings will show the value of the competitive bidding process performed by a Purchasing Division staffed with skilled purchasing professionals.
	2003-04	2004-05	2005-06								
Savings	\$336,000.00	\$350,000.00	\$400,000.00								

Program Budget Report

Department FINANCE

Fund 0100

Org 1201

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
	Administration	\$375,600.00	100.00%	\$375,600.00	\$0.00	2
Org Total		\$375,600.00		\$375,600.00	\$0.00	2

Summary for 'Org' = 1201 (1 detail record)

Org 1205

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
	Council-Committee agenda report review	\$75,000.00	9.49%	\$75,000.00	\$0.00	0.75
	Rate Analysis/Setting	\$180,000.00	22.78%	\$40,000.00	\$140,000.00	1.25
	Budget Development - Capital	\$185,000.00	23.42%	\$128,840.00	\$56,160.00	1.5
	Budget Development - Operating	\$175,000.00	22.15%	\$0.00	\$175,000.00	1.5

Department FINANCE

Fund 0100

Org 1205

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
	Citywide Financial Analysis	\$75,000.00	9.49%	\$75,000.00	\$0.00	1
	Administration	\$100,059.00	12.66%	\$100,059.00	\$0.00	
Org Total	Summary for 'Org' = 1205 (6 detail records)	\$790,059.00		\$418,899.00	\$371,160.00	6

Org 1221

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
	Cashiering	\$442,022.00	100.00%	\$417,269.00	\$24,753.00	6
Org Total	Summary for 'Org' = 1221 (1 detail record)	\$442,022.00		\$417,269.00	\$24,753.00	6

Org 1222

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated

Department FINANCE

Fund 0100

Org 1222

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
	Grants accounting	\$176,616.00	13.00%			2
	Non-departmental (ie. applicable to entire City)	\$217,374.00	16.00%			0
	Payroll	\$190,202.00	14.00%			2.5
	Accounts payable	\$230,960.00	17.00%			3
	General accounting	\$407,577.00	30.00%			4.25
	Cash management	\$135,859.00	10.00%			1.25
Org Total	Summary for 'Org' = 1222 (6 detail records)	\$1,358,588.00				13

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
Org	1223					

Department FINANCE

Fund 0100

Org 1223

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
	Utilities and Collections	\$1,456,128.00	100.00%	\$13,341.00	\$1,442,787.00	14

Summary for 'Org' = 1223 (1 detail record)

Org Total

		\$1,456,128.00		\$13,341.00	\$1,442,787.00	14
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Org 1224

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
	Business Licensing Processing	\$516,300.00	100.00%	\$25,973.00	\$490,327.00	7

Summary for 'Org' = 1224 (1 detail record)

Org Total

		\$516,300.00		\$25,973.00	\$490,327.00	7
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Org 1225

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
	Bus Pass Collections	\$1,200.00	0.54%	\$0.00	\$1,200.00	0

Department FINANCE

Fund 0100

Org 1225

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
	Accounts Receivable	\$220,151.00	99.46%	\$220,151.00	\$0.00	3

Summary for 'Org' = 1225 (2 detail records)

Org Total

		\$221,351.00		\$220,151.00	\$1,200.00	3
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Org 1232

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
	Administration	\$78,042.00	16.57%	\$60,140.00	\$17,902.00	1.54
	Purchasing functions - Requisition processing	\$135,345.00	28.74%	\$135,345.00	\$0.00	1.02
	Procurement Card Program Administration	\$24,388.00	5.18%	\$24,388.00	\$0.00	0.5
	Support Services (Central Stores, Copiers)	\$4,879.00	1.04%	\$4,879.00	\$0.00	0.06
	Support Svcs Citywide (RFP's Bids, Council reports)	\$121,018.00	25.69%	\$121,018.00	\$0.00	1.14

Department FINANCE

Fund 0100

Org 1232

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
	Purchasing Functions - Management	\$107,308.00	22.78%	\$107,308.00	\$0.00	1.74

Summary for 'Org' = 1232 (6 detail records)

Org Total

		\$470,980.00		\$453,078.00	\$17,902.00	6
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Org 1234

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
	Citation Processing	\$229,744.00	100.00%	\$229,744.00	\$0.00	2

Summary for 'Org' = 1234 (1 detail record)

Org Total

		\$229,744.00		\$229,744.00	\$0.00	2
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Summary for 'Fund' = 0100 (25 detail records)

Fund Total

		\$5,860,772.00		\$2,154,055.00	\$2,348,129.00	59
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Fund 7100

Department FINANCE

Fund 7100

Org 1252

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
	Copier Charges	\$21,546.00	100.00%	\$21,546.00	\$0.00	0

Summary for 'Org' = 1252 (1 detail record)

Org Total

\$21,546.00 \$21,546.00 \$0.00 0

Org 1272

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
	C/s purchases and stocks materials used in day-to-day field operations as well as provide daily delivery service to City staff for warehoused items as well as UPS and FEDEX. C/S	\$328,396.00	100.00%	\$15,778.00	\$312,618.00	4

Summary for 'Org' = 1272 (1 detail record)

Org Total

\$328,396.00 \$15,778.00 \$312,618.00 4

Fund Total

\$349,942.00 \$37,324.00 \$312,618.00 4

Fund 7110

Department FINANCE

Fund 7110

Org 8311

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
	Inventory Purchasing	\$2,550,000.00	100.00%	\$2,550,000.00	\$0.00	0
	Summary for 'Org' = 8311 (1 detail record)	\$2,550,000.00		\$2,550,000.00	\$0.00	0
	Summary for 'Fund' = 7110 (1 detail record)	\$2,550,000.00		\$2,550,000.00	\$0.00	0
	Summary for 'Department' = FINANCE (28 detail records)	\$8,760,714.00		\$4,741,379.00	\$2,660,747.00	63
	Department Total	\$8,760,714.00		\$4,741,379.00	\$2,660,747.00	63
	Grand Total					

Inventory Purchasing

Summary for 'Org' = 8311 (1 detail record)

Summary for 'Fund' = 7110 (1 detail record)

Summary for 'Department' = FINANCE (28 detail records)

Department Total

Grand Total



Description: Upgrade City's Financial System and Software Programs**Background:**

The City's current financial system allows for variety of processes as shown below:

- General ledger
- Cash management
- Accounts payable
- Fixed assets
- Inventory control
- Payroll functions
- Chart of accounts
- Job costs
- Procurement
- Standard Reports
- Budgeting
- Human Resources

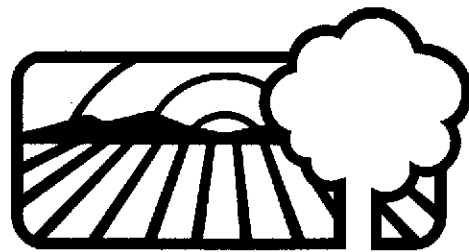
The current system is outdated and cumbersome to use. A large percentage of staff avoid learning the system since it is not user friendly and is limited in its ability to create needed report information. An upgraded system would be Web based, with enhanced integration of information. It would allow for new interfaces, advanced analytical and reporting tools, as well as the ease of use by employees. It would also allow for Grant Management, Advanced Receivables, Investment Management, Cost Allocation and Debt Management, as well as enhanced Human Resources reporting and payroll/timesheet functions.

Currently, the City has no mechanism in place to accumulate funding to pay for large system upgrades or replacements. Such systems cost millions and take time to implement, so long-term planning is essential. Doing nothing would continue to expose the City to risks, costs and inefficiencies and will continue to worsen, as our current systems become more outdated. With no additional staff as well as the possibility of a reduction in staff, improved technology should be on the City's highest priority list. For more detailed information, please refer to Information Technology Department's section.

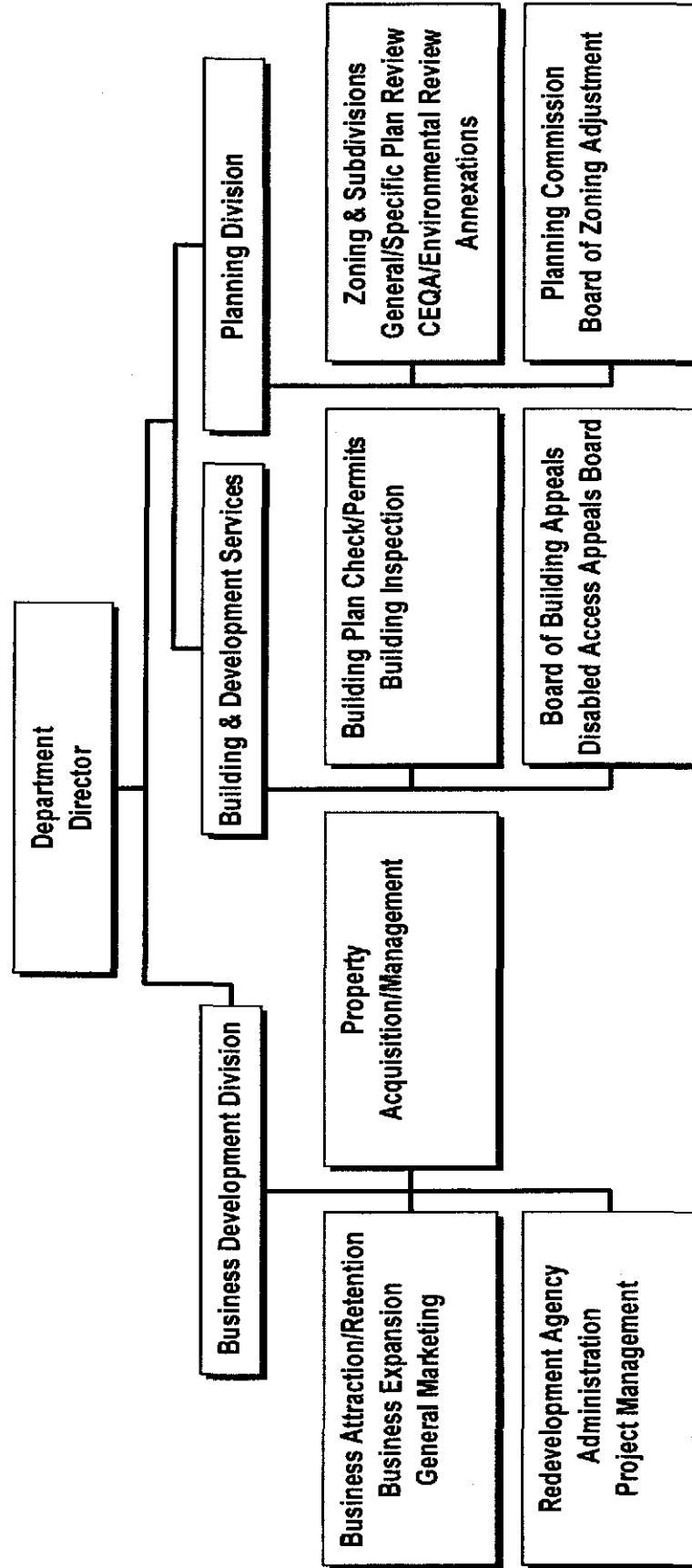
Customer Services Software Systems

In addition to the City's financial system, several smaller software systems within Customer Services should be upgraded:

- The expansion of the Interactive Voice Response (IVR) System would accept checks via the phone and immediately reflect those payments.
- The Click2Gov software has been on the table for several years and would allow utility customers to pay their bills and access their accounts online.
- New Citation Processing software would address its current deficiencies.
- An added H.T.E. module would allow staff to share service and work orders related to customer utility accounts (currently using two separate software programs).
- An upgrade to the Quadrant system would allow more customized reports and easier to learn for new employees. It would also be more compatible with the IBM format, which would be a benefit to our IT Department.
- Current Business License Program is very limited and has a variety of issues. The program has no canned reports and the report builder is not user friendly. Errors in payment posting can only be solved by creating a second program, which is time consuming and convoluted. Reports cannot be exported to Excel for easier manipulation and system support is always a chargeable service.



Community & Economic Development



Community & Economic Development Department

Position Allocation	FY02-03 Actual	FY03-04 Actual	FY04-05 Current	FY05-06 Adopted	Increase/ (Decrease)
Community Development Director	1	1	1	1	
Administrative Analyst II	1				
Administrative Services Officer		1	1	1	
Admin Office Assistant III (Confidential)		1	1	1	
Community Development (0100-1400)	2	3	3	3	
Chief Building Official	1	1	1	1	
Senior Civil Engineer	1	1	1	1	
Deputy Chief Building Official	1	1	1	1	
Supervising Building Inspector	1	2	2	2	
Associate Civil Engineer	2	2	2	2	
Office Supervisor	1	1	1	1	
Senior Building Inspector	3	3	3	3	
Plan Review Engineer	2	2	2	2	
Building Inspector II	10	12	11	9	(2.00)
Sr. Admin Office Assistant	1	1	1	1	
Account Clerk	1	1	1	1	
Admin Office Assistant III (Confidential)	1	1	1	1	
Admin Office Assistant II	2	3	3	3	
Bldg & Development Services (0100-1401)	27	31	30	28	(2.00)
Business Development Division Manager		1	1	1	
Administrative Analyst I/II	1	1	1	1	
Admin Office Assistant III (Confidential)	1				
Admin Office Assistant III	1	1	1	1	
Senior Business Analyst	2	1			
Business Development (0100-1421)	6	4	3	3	
Planning Division Manager	1	1	1	1	
Principal Planner	2	2	2	2	
Senior Planner	1	2	2	2	
Associate Planner	3	4	4	4	
Office Supervisor	1	1	1	1	
Admin Office Assistant III (Confidential)	1	1	1	1	
Planning Assistant	2	2	2	2	
Planning Technician II	2	2			
Administrative Services Technician II			2	2	
Admin Office Assistant II	3	3	2	2	
Planning (0100-1430)	16	18	17	17	
General Fund	51	56	53	51	(2.00)
Other Funds					
Community & Economic Develop Total	51	56	53	51	(2.00)

Community Economic Development Department

City of Modesto

Department Summary

Expenditures by Fund (\$)	Actual 2002-2003	Actual 2003-2004	Budget 2004-2005	Adopted 2005-2006	\$ Change From Budget	% Change
General Fund (0100)	4,305,625	4,469,169	5,327,374	5,525,049	197,675	3.7%
Econ Dev/Strategic Plan (0800)	360,946	168,438	0	0	0	0.0%
Downtown Improvement Dist (0900)	196,216	196,506	191,452	195,760	4,308	2.3%
RDA Administration (9050)	566,738	748,177	386,785	386,470	(315)	(0.1%)
RDA Low/Mod Income Housing (9060)	18,708	47,714	731,000	873,620	142,620	19.5%
RDA Tenth Street Project (9070)	21,604	11,900	12,138	12,380	242	2.0%
RDA Project Fund (9080)	88,357	65,976	434,382	250,000	(184,382)	(42.4%)
Total Expenditures	5,558,194	5,707,880	7,083,131	7,243,279	160,148	2.3%

Revenues General Fund (\$)	Actual 2002-2003	Actual 2003-2004	Budget 2004-2005	Adopted 2005-2006	\$ Change From Budget	% Change
General Fund (0100)	2,780,030	3,080,387	3,651,294	3,892,549	241,255	6.6%
Total Revenues	2,780,030	3,080,387	3,651,294	3,892,549	241,255	6.6%

Community Economic Development Department

City of Modesto

Department Summary

Expenditures by Category (\$)	Actual 2002-2003	Actual 2003-2004	Budget 2004-2005	Adopted 2005-2006	\$ Change From Budget	%Change
Employee Services Total	3,190,136	3,426,029	4,195,892	4,354,850	158,958	3.8%
Internal Service Charges Total	399,308	370,454	415,413	369,464	(45,949)	(11.1%)
Professional & Contractual Svc Total	1,194,500	1,063,364	1,331,436	1,119,845	(211,591)	(15.9%)
Materials & Supplies Total	120,222	77,488	85,999	86,660	661	0.8%
Other Total	611,795	761,377	1,054,391	1,312,460	258,069	24.5%
Capital Non-CIP Total	42,232	9,167	0	0	0	0.0%
Net Expenditures	5,558,194	5,707,880	7,083,131	7,243,279	160,148	2.3%

Community and Economic Development

Attractive & Economically Vibrant Communities

Modesto: A healthy, safe, attractive, economically, vibrant, socially diverse and culturally rich city with a strong sense of identity and pride, a community engaged in the practice of citizenship with governance based on the principle of stewardship.

Brad L. Kilger, Director
bkilger@modestogov.com
(209) 577-5218

Mission:

The mission of the Community and Economic Development Department is to promote and facilitate quality development and private investment in the community that contributes to making the City of Modesto a "Livable Community".

Core Programs and Services:

The department has three divisions that serve all parts of our community:

The **Building and Development Services Division** supports, facilitates, and expedites private investment in the community. It also enhances the health, safety, and welfare of the community by providing timely and efficient services in the areas of building permits and inspections. The Building Division also seeks creative solutions by bringing projects to successful completion through the use of project teams.

The **Planning Division** plays a critical role in achieving the City Council's goals and objectives for the physical development of the community in both current and advance planning activities. The goal of the Planning Division is to ensure a superior quality of life for the City of Modesto's residents by addressing matters concerning growth and the environment. Effective long-range planning processes seek to manage growth and change.

The **Business Development Division** strives to stimulate new private investment and job creation. One of the services provided by the Business Development Division is the marketing of Modesto to recruit and retain business and creating new business parks to help overcome a shortage of industrial land. The focus of this division's retention and expansion effort is an extensive outreach program to existing businesses. This division also provides the primary staff support for the programs and activities of the Redevelopment Agency.



Community and Economic Development

Attractive & Economically Vibrant Communities

Modesto: A healthy, safe, attractive, economically, vibrant, socially diverse and culturally rich city with a strong sense of identity and pride, a community engaged in the practice of citizenship with governance based on the principle of stewardship.

Strategic Plan Goals:

- IV.C Stimulate growth in the telecommunications and technology industries.
- IV.D Collaborate regionally to identify opportunities for technology clusters to make our area more competitive.
- V.A Modesto applies "Smart City" principles of planning.
- V.B Manage development to achieve an orderly development pattern and a balanced economy. Agricultural preservation and achieving a jobs-housing balance are priorities.
- V.C Encourage the expansion of existing business parks and the construction of new business parks.
- VI Promote regional public cooperation to enhance the City's initiatives for economic development.
- IX Our downtown is a vibrant, government, financial, corporate and regional entertainment center with high-density housing and services.
- X.A.1 Maintain and expand Modesto as a regional center for financial services, medical services, shopping, entertainment and education. Attract high-end shopping opportunities.
- X.A.2 Modesto supports existing businesses and encourages new and diverse businesses to be successful.
- X.A.3 We employ a business-friendly approach while ensuring environmental protection and preserving our quality of life.
- X.B.1 Capitalize upon tourism opportunities that increase the city's economic prosperity.
- XII Redevelopment serves as an economic engine to revitalize and renovate the blighted older portions of town.
- XIII Seek opportunities to promote Modesto through a marketing program.



Community and Economic Development

Attractive & Economically Vibrant Communities

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PLANNING DIVISION - KEY PERFORMANCE – EFFICIENCY MEASURES

Performance Measures	Results	2005-2006 Target	Comments															
<p>CEDD-1. PLANNING APPLICATIONS PROCESSING</p> <p>What: Percentage of zoning and related applications processed within 60 days of submittal of completed application and issue resolution.</p> <p>Why: Measures level of customer service based on application processing turnaround time.</p> <p>Strategic Plan Goals: V.A., V.B.</p>	<p>Planning Applications</p> <table border="1"> <caption>Planning Applications Data</caption> <thead> <tr> <th>Year</th> <th>Actual Achieved</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>'02/03</td> <td>95%</td> <td>95%</td> </tr> <tr> <td>'03/04</td> <td>95%</td> <td>95%</td> </tr> <tr> <td>'04/05</td> <td>95%</td> <td>95%</td> </tr> <tr> <td>'05/06</td> <td>95%</td> <td>95%</td> </tr> </tbody> </table>	Year	Actual Achieved	Target	'02/03	95%	95%	'03/04	95%	95%	'04/05	95%	95%	'05/06	95%	95%	<p>Zoning and related applications heard by the Planning Commission within 60 days from resolution of all issues 95% of the time.</p>	<p>The target is established at 95%, bearing in mind the overall goal is to complete processing of all applications.</p>
Year	Actual Achieved	Target																
'02/03	95%	95%																
'03/04	95%	95%																
'04/05	95%	95%																
'05/06	95%	95%																
<p>CEDD-2. PLANNING SUBDIVISION AND PARCEL MAPS PROCESSING</p> <p>What: Percentage of tentative subdivision and parcel maps processed within 60 days of submittal of completed application and issue resolution.</p> <p>Why: Measures level of customer service based on subdivision and parcel map processing turnaround time.</p> <p>Strategic Plan Goals: V.A., V.B.</p>	<p>Tentative Subdivision and Parcel Maps</p> <table border="1"> <caption>Tentative Subdivision and Parcel Maps Data</caption> <thead> <tr> <th>Year</th> <th>Actual Achieved</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>'02/03</td> <td>95%</td> <td>95%</td> </tr> <tr> <td>'03/04</td> <td>95%</td> <td>95%</td> </tr> <tr> <td>'04/05</td> <td>95%</td> <td>95%</td> </tr> <tr> <td>'05/06</td> <td>95%</td> <td>95%</td> </tr> </tbody> </table>	Year	Actual Achieved	Target	'02/03	95%	95%	'03/04	95%	95%	'04/05	95%	95%	'05/06	95%	95%	<p>Tentative subdivision and parcel maps will be heard by the Planning Commission within 60 days of the resolution of all issues, 95% of the time.</p>	<p>The department's overall goal is to complete processing of all maps within 90 days and to achieve effective issue resolution.</p>
Year	Actual Achieved	Target																
'02/03	95%	95%																
'03/04	95%	95%																
'04/05	95%	95%																
'05/06	95%	95%																
<p>CEDD-3. PLANNING STAFF PLAN REVIEW PROCESSING</p> <p>What: Percentage of Staff Plan Reviews processed within 30 days of submittal of completed application and issue resolution.</p> <p>Why: Measures effectiveness of processing procedures for effective customer service.</p> <p>Strategic Plan Goals: V.A., V.B.</p>	<p>Staff Plan Review Process</p> <table border="1"> <caption>Staff Plan Review Process Data</caption> <thead> <tr> <th>Year</th> <th>Actual Achieved</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>'02/03</td> <td>95%</td> <td>95%</td> </tr> <tr> <td>'03/04</td> <td>100%</td> <td>95%</td> </tr> <tr> <td>'04/05</td> <td>95%</td> <td>95%</td> </tr> <tr> <td>'05/06</td> <td>95%</td> <td>95%</td> </tr> </tbody> </table>	Year	Actual Achieved	Target	'02/03	95%	95%	'03/04	100%	95%	'04/05	95%	95%	'05/06	95%	95%	<p>Staff plan reviews completed within 30 days from submittal of complete application 95% of the time.</p>	<p>The department's overall goal is to complete the processing of staff plan reviews within 30 days of submission and issue resolution.</p>
Year	Actual Achieved	Target																
'02/03	95%	95%																
'03/04	100%	95%																
'04/05	95%	95%																
'05/06	95%	95%																



Community and Economic Development

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PLANNING DIVISION - KEY WORKLOAD INDICATORS - OUTPUT MEASURES

Performance Measures	Results	2005-2006 Target	Comments															
<p>CEDD-4. ZONING & RELATED APPLICATIONS</p> <p>What: Number of zoning and related applications per year</p> <p>Why: Measures total activity of the division based on zoning and related application processed.</p> <p>Strategic Plan Goals: V.A., V.B.</p>	<p>Zoning & Related Applications</p> <table border="1"> <tr><th>Year</th><th>Actual Achieved</th><th>Target</th></tr> <tr><td>'02/03</td><td>73</td><td>60</td></tr> <tr><td>'03/04</td><td>68</td><td>60</td></tr> <tr><td>'04/05</td><td>60</td><td>60</td></tr> <tr><td>'05/06</td><td>60</td><td>60</td></tr> </table>	Year	Actual Achieved	Target	'02/03	73	60	'03/04	68	60	'04/05	60	60	'05/06	60	60	<p>The estimated number of zoning and related applications that will be processed is 60.</p>	<p>Target numbers attempt to reflect staff's best forecast of the expected number of applications in the category.</p>
Year	Actual Achieved	Target																
'02/03	73	60																
'03/04	68	60																
'04/05	60	60																
'05/06	60	60																
<p>CEDD-5. ADMINISTRATIVE PLAN REVIEWS</p> <p>What: Number of Administrative Plan Reviews</p> <p>Why: Measures total activity of the division based on number administrative plan reviews completed.</p> <p>Strategic Plan Goals: V.A., V.B.</p>	<p>Administrative Plan Reviews</p> <table border="1"> <tr><th>Year</th><th>Actual Achieved</th><th>Target</th></tr> <tr><td>'02/03</td><td>97</td><td>80</td></tr> <tr><td>'03/04</td><td>84</td><td>80</td></tr> <tr><td>'04/05</td><td>80</td><td>80</td></tr> <tr><td>'05/06</td><td>80</td><td>80</td></tr> </table>	Year	Actual Achieved	Target	'02/03	97	80	'03/04	84	80	'04/05	80	80	'05/06	80	80	<p>The estimated number of administrative plan reviews is 80.</p>	<p>Target numbers attempt to reflect staff's best forecast of the expected number of plan reviews in the category.</p>
Year	Actual Achieved	Target																
'02/03	97	80																
'03/04	84	80																
'04/05	80	80																
'05/06	80	80																
<p>CEDD-6. Tentative Subdivision/Parcel Maps</p> <p>What: The number of tentative subdivision/parcel maps</p> <p>Why: Measures total activity of the division based on the number of tentative subdivision/parcel maps completed.</p> <p>Strategic Plan Goals: V.A., V.B.</p>	<p>Staff Plan Review Process</p> <table border="1"> <tr><th>Year</th><th># of Maps Actual Achieved</th><th>Target</th></tr> <tr><td>'02/03</td><td>34</td><td>25</td></tr> <tr><td>'03/04</td><td>31</td><td>25</td></tr> <tr><td>'04/05</td><td>25</td><td>25</td></tr> <tr><td>'05/06</td><td>25</td><td>25</td></tr> </table>	Year	# of Maps Actual Achieved	Target	'02/03	34	25	'03/04	31	25	'04/05	25	25	'05/06	25	25	<p>The estimated number of tentative subdivision /parcel maps is 25.</p>	<p>Target numbers attempt to reflect staff's best forecast of the expected number of maps in the category.</p>
Year	# of Maps Actual Achieved	Target																
'02/03	34	25																
'03/04	31	25																
'04/05	25	25																
'05/06	25	25																



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BUILDING & DEVELOPMENT SERVICES - KEY PERFORMANCE - EFFICIENCY MEASURES

Performance Measures	Results	2005-2006 Target	Comments															
<p>CEDD-7. TENANT IMPROVEMENT PLAN CHECKS</p> <p>What: Percentage of initial tenant improvement plan checks completed within 10 working days of submittal</p> <p>Why: Measures effectiveness of staff efforts to provide efficient customer service.</p> <p>Strategic Plan Goals: V.A., V.B.</p>	<p>Initial Tenant Improvement Plan Checks</p> <table border="1"> <tr><th>Year</th><th>Actual Achieved</th><th>Target</th></tr> <tr><td>'02</td><td>98%</td><td>95%</td></tr> <tr><td>'03</td><td>94%</td><td>95%</td></tr> <tr><td>'04</td><td>90%</td><td>95%</td></tr> <tr><td>'05</td><td>-</td><td>95%</td></tr> </table>	Year	Actual Achieved	Target	'02	98%	95%	'03	94%	95%	'04	90%	95%	'05	-	95%	<p>The percentage of initial tenant improvement plan checks completed within 10 working days of submittal will increase to 95%</p>	<p>Projected target will be met by the continued improvement of the plan check process in which all types of plan checking will be spread among all plan checkers</p>
Year	Actual Achieved	Target																
'02	98%	95%																
'03	94%	95%																
'04	90%	95%																
'05	-	95%																
<p>CEDD-8. COMMERCIAL PLAN CHECKS</p> <p>What: Percentage of initial new commercial plan checks completed within 15 working days of submittal</p> <p>Why: Measures effectiveness of staff efforts to provide efficient customer service.</p> <p>Strategic Plan Goals: V.A., V.B.</p>	<p>Commercial Plan Checks</p> <table border="1"> <tr><th>Year</th><th>Actual Achieved</th><th>Target</th></tr> <tr><td>'02</td><td>98%</td><td>95%</td></tr> <tr><td>'03</td><td>95%</td><td>95%</td></tr> <tr><td>'04</td><td>90%</td><td>95%</td></tr> <tr><td>'05</td><td>-</td><td>95%</td></tr> </table>	Year	Actual Achieved	Target	'02	98%	95%	'03	95%	95%	'04	90%	95%	'05	-	95%	<p>The percentage of initial new commercial plan checks completed within 15 working days of submittal will increase to 95%</p>	<p>Commercial plan checking is coordinated among many departments, and new commercial buildings are sent to an outside plan checking firm to meet projected target</p>
Year	Actual Achieved	Target																
'02	98%	95%																
'03	95%	95%																
'04	90%	95%																
'05	-	95%																
<p>CEDD-9. RESIDENTIAL PLAN CHECKS</p> <p>What: Percentage of initial residential plan checks completed within 10 working days of submittal</p> <p>Why: Measures effectiveness of staff efforts to provide efficient customer service</p> <p>Strategic Plan Goals: V.A., V.C.</p>	<p>Residential Plan Checks</p> <table border="1"> <tr><th>Year</th><th>Actual Achieved</th><th>Target</th></tr> <tr><td>'02</td><td>98%</td><td>95%</td></tr> <tr><td>'03</td><td>97%</td><td>95%</td></tr> <tr><td>'04</td><td>93%</td><td>95%</td></tr> <tr><td>'05</td><td>-</td><td>95%</td></tr> </table>	Year	Actual Achieved	Target	'02	98%	95%	'03	97%	95%	'04	93%	95%	'05	-	95%	<p>The percentage of initial residential plan checks completed within 10 working days of submittal will increase to 95%.</p>	<p>Projected target will be met by the continued improvement of the plan check process in which all types of plan checking will be spread among all plan checkers</p>
Year	Actual Achieved	Target																
'02	98%	95%																
'03	97%	95%																
'04	93%	95%																
'05	-	95%																



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BUILDING & DEVELOPMENT SERVICES - KEY WORKLOAD INDICATORS- OUTPUT MEASURES

Performance Measures	Results	2005-2006 Target	Comments																		
<p>CEDD-10. BUILDING INSPECTIONS</p> <p>What: Number of building inspections completed.</p> <p>Why: Measures total activity of the division based on the completion of building permits</p> <p>Strategic Plan Goals: V.A., V.B.</p>	<table border="1"> <caption>Number of Building Inspections Completed</caption> <thead> <tr> <th>Year</th> <th>Actual Achieved</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>'01/'02</td> <td>60000</td> <td>60000</td> </tr> <tr> <td>'02</td> <td>59000</td> <td>60000</td> </tr> <tr> <td>'03</td> <td>57000</td> <td>60000</td> </tr> <tr> <td>'04</td> <td>47000</td> <td>60000</td> </tr> <tr> <td>'05</td> <td>47000</td> <td>60000</td> </tr> </tbody> </table>	Year	Actual Achieved	Target	'01/'02	60000	60000	'02	59000	60000	'03	57000	60000	'04	47000	60000	'05	47000	60000	<p>The estimated number of building inspections that will be completed is 58,000.</p>	<p>The target number indicates the number of inspections that can be handled by current staff. Previous years have required overtime to meet the demand.</p>
Year	Actual Achieved	Target																			
'01/'02	60000	60000																			
'02	59000	60000																			
'03	57000	60000																			
'04	47000	60000																			
'05	47000	60000																			
<p>CEDD-11. BUILDING PERMITS</p> <p>What: Number of building permits issued.</p> <p>Why: Measures total activity of the division based on the issuance of building permits</p> <p>Strategic Plan Goals: V.A., V.B.</p>	<table border="1"> <caption>Number of Building Permits Issued</caption> <thead> <tr> <th>Year</th> <th>Actual Achieved</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>'02</td> <td>6018</td> <td>6000</td> </tr> <tr> <td>'03</td> <td>6190</td> <td>6000</td> </tr> <tr> <td>'04</td> <td>5608</td> <td>6000</td> </tr> <tr> <td>'05/'06</td> <td>6000</td> <td>6000</td> </tr> </tbody> </table>	Year	Actual Achieved	Target	'02	6018	6000	'03	6190	6000	'04	5608	6000	'05/'06	6000	6000	<p>The estimated number of building permits that will be issued is 6,000. In 2003, the City of Bakersfield with a population of 266,784 issued 10,402 permits.</p>	<p>The target number indicates what current plan checking staff can reasonably complete. In past years, higher volume of permits has required overtime and the use of outside resources to complete plan checking in a timely manner.</p>			
Year	Actual Achieved	Target																			
'02	6018	6000																			
'03	6190	6000																			
'04	5608	6000																			
'05/'06	6000	6000																			
<p>CEDD-12. Valuation of Permits</p> <p>What: Dollar amount valuation of permits in millions.</p> <p>Why: Measures total activity of the division based on the valuation of permits</p> <p>Strategic Plan Goals: V.A., V.C.</p>	<table border="1"> <caption>Dollar Amount Valuation of Permits (In Millions)</caption> <thead> <tr> <th>Year</th> <th>Actual Millions Achieved</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>'02</td> <td>383</td> <td>300</td> </tr> <tr> <td>'03</td> <td>344</td> <td>300</td> </tr> <tr> <td>'04</td> <td>265</td> <td>300</td> </tr> <tr> <td>'05</td> <td>300</td> <td>300</td> </tr> </tbody> </table>	Year	Actual Millions Achieved	Target	'02	383	300	'03	344	300	'04	265	300	'05	300	300	<p>The estimated valuation of permits issued is \$300 million. The City of Bakersfield's 2003 valuation amount was \$716 million.</p>	<p>The target amount indicates a small growth in the valuation of commercial projects over last year.</p>			
Year	Actual Millions Achieved	Target																			
'02	383	300																			
'03	344	300																			
'04	265	300																			
'05	300	300																			



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ECONOMIC DEVELOPMENT - KEY PERFORMANCE - OUTPUT MEASURES

Performance Measures	Results	2005-2006 Target	Comments															
<p>CEDD-13. REDEVELOPMENT: HOUSING UNITS</p> <p>What: The number of affordable housing units under construction with RDA assistance.</p> <p>Why: Measures total activity of the division based on the construction of affordable housing units using RDA assistance</p> <p>Strategic Plan Goals: XII</p>	<table border="1"> <caption>Housing Units</caption> <thead> <tr> <th>Year</th> <th>Housing Units Under Construction with RDA</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>'02/03</td> <td>0</td> <td>30</td> </tr> <tr> <td>'03/04</td> <td>0</td> <td>30</td> </tr> <tr> <td>'04-05</td> <td>0</td> <td>30</td> </tr> <tr> <td>'05/06</td> <td>30</td> <td>30</td> </tr> </tbody> </table>	Year	Housing Units Under Construction with RDA	Target	'02/03	0	30	'03/04	0	30	'04-05	0	30	'05/06	30	30	<p>The target number of housing units under construction with RDA will be 30. The Agency has accumulated funds for the last three years in order to</p>	<p>encourage an affordable housing project in the Downtown area. The RDA continues to explore options for the Downtown, while also working collaboratively with Parks, Recreation and Neighborhood Dept. to fund affordable housing projects throughout the City.</p>
Year	Housing Units Under Construction with RDA	Target																
'02/03	0	30																
'03/04	0	30																
'04-05	0	30																
'05/06	30	30																
<p>CEDD-14. JOB GROWTH IN MODESTO SPHERE OF INFLUENCE</p> <p>What: Number of non-farm jobs created in Modesto SOI.</p> <p>Why: Measures total activity of the division based on the production of job growth</p> <p>Strategic Plan Goals: V.C., VI., X.A.1., X.A.2., X.A.3.</p>	<table border="1"> <caption>Non-farm Job Creation in SOI</caption> <thead> <tr> <th>Year</th> <th>Actual number of jobs created</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>'02/03</td> <td>702</td> <td>425</td> </tr> <tr> <td>'03/04</td> <td>486</td> <td>425</td> </tr> <tr> <td>'04-05</td> <td>930</td> <td>425</td> </tr> <tr> <td>'05/06</td> <td>625</td> <td>425</td> </tr> </tbody> </table>	Year	Actual number of jobs created	Target	'02/03	702	425	'03/04	486	425	'04-05	930	425	'05/06	625	425		<p>The majority of the jobs within the Modesto SOI are non-farm jobs. The target number of non-farm jobs created in Modesto SOI will be 425. The focus of new business attraction is within three key business clusters: Medical; Agri-Science & Financial.</p>
Year	Actual number of jobs created	Target																
'02/03	702	425																
'03/04	486	425																
'04-05	930	425																
'05/06	625	425																
<p>CEDD-15. BUSINESS PARK DEVELOPMENT</p> <p>What: Number of business parks under development within Modesto SOI.</p> <p>Why: Measures total activity of the division based on business park development</p> <p>Strategic Plan Goals: V.C.</p>	<table border="1"> <caption>Business Parks</caption> <thead> <tr> <th>Year</th> <th>Actual Business Parks</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>'02/03</td> <td>1</td> <td>1</td> </tr> <tr> <td>'03/04</td> <td>1</td> <td>1</td> </tr> <tr> <td>'04-05</td> <td>1</td> <td>1</td> </tr> <tr> <td>'05/06</td> <td>1</td> <td>1</td> </tr> </tbody> </table>	Year	Actual Business Parks	Target	'02/03	1	1	'03/04	1	1	'04-05	1	1	'05/06	1	1	<p>The target number of business parks under development will be one.</p>	<p>The projected target will be met with the continuing development of the Kansas-Woodland Business Park. The goal is to complete all of the planning documents and to begin construction and remediation during this fiscal year.</p>
Year	Actual Business Parks	Target																
'02/03	1	1																
'03/04	1	1																
'04-05	1	1																
'05/06	1	1																



Program Budget Report

Department COMMUNITY & ECONOMIC DEVELOPMENT

Fund 0100

Org 1400

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
1	General Department Administration	\$44,112.00	9.92%	\$44,112.00	\$0.00	0.2985
2	Budget Preparation	\$88,479.00	19.89%	\$88,479.00	\$0.00	0.5973
3	Redevelopment Agency Administration/Project Management	\$67,774.00	15.24%	\$0.00	\$67,774.00	0.4539
4	Human Resources	\$88,479.00	19.89%	\$88,479.00	\$0.00	0.5973
5	Department Systems/Workflow Management	\$88,479.00	19.89%	\$88,479.00	\$0.00	0.5973
6	Project Management (Time and Materials Projects, General Plan, Housing Element)	\$44,217.00	9.94%	\$44,217.00	\$0.00	0.2985
7	Workforce Development (CDBG)	\$23,303.00	5.24%	\$0.00	\$23,303.00	0.1572

Summary for 'Org' = 1400 (7 detail records)

Org Total \$444,843.00 \$353,766.00 \$91,077.00 3

Department COMMUNITY & ECONOMIC DEVELOPMENT

Fund 0100

Org 1401

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
1	Building Inspection	\$1,547,634.00	51.60%	\$1,517,400.00	\$30,234.00	14.462
2	Plan Checking	\$1,266,363.00	42.23%	\$1,236,129.00	\$30,234.00	11.768
3	Housing and Dangerous Building Code Enforcement	\$80,191.00	2.67%	\$80,191.00	\$0.00	0.765
4	Housing (CDBG) Inspection	\$85,004.00	2.83%	\$35,693.00	\$49,311.00	0.813
5	Board of Building Appeals	\$9,906.00	0.33%	\$9,906.00	\$0.00	0.096
6	Disabled Access Appeals Board	\$9,906.00	0.33%	\$9,906.00	\$0.00	0.096

Summary for 'Org' = 1401 (6 detail records)

Org Total \$2,999,004.00 51.60% \$2,869,225.00 \$109,779.00 28

Org 1401

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
1	Building Inspection	\$1,547,634.00	51.60%	\$1,517,400.00	\$30,234.00	14.462
2	Plan Checking	\$1,266,363.00	42.23%	\$1,236,129.00	\$30,234.00	11.768
3	Housing and Dangerous Building Code Enforcement	\$80,191.00	2.67%	\$80,191.00	\$0.00	0.765
4	Housing (CDBG) Inspection	\$85,004.00	2.83%	\$35,693.00	\$49,311.00	0.813
5	Board of Building Appeals	\$9,906.00	0.33%	\$9,906.00	\$0.00	0.096
6	Disabled Access Appeals Board	\$9,906.00	0.33%	\$9,906.00	\$0.00	0.096

Department COMMUNITY & ECONOMIC DEVELOPMENT

Fund 0100

Org 1410

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
1	Meeting and Misc. Expenses	\$1,920.00	14.93%	\$1,920.00	\$0.00	
1	Conference & Training Expenses	\$10,940.00	85.07%	\$10,940.00	\$0.00	
Org Total						
		\$12,860.00		\$12,860.00	\$0.00	

Summary for 'Org' = 1410 (2 detail records)

Org 1421

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
1	Business Attraction: General	\$169,840.00	38.00%	\$128,719.00	\$41,121.00	1.26
2	Business Retention: General: Business newsletter	\$39,849.00	8.92%	\$30,056.00	\$9,793.00	0.3
3	Business Attraction: Marketing Web Design	\$51,782.00	11.59%	\$39,056.00	\$12,726.00	0.39
4	Business Attraction: Advertising	\$35,842.00	8.02%	\$27,033.00	\$8,809.00	0.27

Department COMMUNITY & ECONOMIC DEVELOPMENT

Fund 0100

Org 1421

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
5	Business Attraction: Marketing Print Media	\$31,883.00	7.13%	\$24,048.00	\$7,835.00	0.24
6	Business Attraction: Business Prospect Promotions	\$31,977.00	7.15%	\$25,172.00	\$6,805.00	0.21
7	Business Retention: Business Network Program	\$11,933.00	2.67%	\$9,000.00	\$2,933.00	0.09
8	Property Management	\$73,842.00	16.52%	\$48,695.00	\$25,147.00	0.24
Org Total		\$446,948.00		\$331,779.00	\$115,169.00	3

Summary for 'Org' = 1421 (8 detail records)

Org 1430

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
1	LAFCO - Mandatory Dues	\$108,000.00	6.66%	\$108,000.00	\$0.00	1.19
1	Application Processing	\$506,021.00	31.21%	\$506,021.00	\$0.00	5.78

Department COMMUNITY & ECONOMIC DEVELOPMENT

Fund 0100

Org 1430

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
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1	Special Projects (General Plan Review, Storm Drain review, Time & Materials)	\$387,351.00	23.89%	\$282,399.00	\$104,952.00	3.23
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1	CEQA Support	\$379,082.00	23.38%	\$357,309.00	\$21,773.00	4.08
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2	Annexations	\$14,917.00	0.92%	\$14,917.00	\$0.00	0.17
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2	Counter support	\$178,678.00	11.02%	\$178,678.00	\$0.00	2.04
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3	Graphic support	\$47,345.00	2.92%	\$44,718.00	\$2,627.00	0.51
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Summary for 'Org' = 1430 (7 detail records)

Org Total		\$1,621,394.00		\$1,492,042.00	\$129,352.00	17
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Summary for 'Fund' = 0100 (30 detail records)

Fund Total		\$5,525,049.00		\$5,079,672.00	\$445,377.00	51
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Fund 0800

Org 1422

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
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Department

COMMUNITY & ECONOMIC DEVELOPMENT

Fund 0800

<i>Org</i>		1422				
<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
	9th Street Renovation, Downtown Specific Plan	\$0.00	#Num!	\$0.00		
1	Kansas Woodland Business Park (FMC)	\$0.00	#Num!	\$0.00	\$0.00	
Org Total		\$0.00		\$0.00	\$0.00	

Summary for 'Org' = 1422 (2 detail records)

<i>Org</i>		1435				
<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
1	Housing Element Update and Implementation	\$6,680.00	100.00%	\$6,680.00	\$0.00	
Org Total		\$6,680.00		\$6,680.00	\$0.00	

Summary for 'Org' = 1435 (1 detail record)

<i>Org</i>		1436				
<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
Org Total						

Department COMMUNITY & ECONOMIC DEVELOPMENT

Fund 0800

Org	1436	Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
1			Northwest Business Park	\$107,139.00	100.00%	\$107,139.00	\$0.00	

Summary for 'Org' = 1436 (1 detail record)

Org Total

Org 1437

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
1	Master EIR	\$9,118.00	100.00%	\$9,118.00	\$0.00	

Summary for 'Org' = 1437 (1 detail record)

Org Total

Org 1440

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
1	General Plan Update	\$413,135.00	100.00%	\$0.00	\$413,135.00	

Department COMMUNITY & ECONOMIC DEVELOPMENT

Fund 0800
Org 1440

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
		\$413,135.00		\$0.00	\$413,135.00	
		\$536,072.00		\$122,937.00	\$413,135.00	

Summary for 'Org' = 1440 (1 detail record)
 Summary for 'Fund' = 0800 (6 detail records)

Org Total
Fund Total

Fund 9050
Org 1490

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
1	RDA Service Credits for dept staff work	\$255,103.00	66.01%	\$0.00	\$255,103.00	
2	KWBP-Admin	\$57,937.00	14.99%	\$0.00	\$57,937.00	
3	RDA Workshop/Education	\$19,324.00	5.00%	\$0.00	\$19,324.00	
4	Agreement Negotiations for RDA	\$11,594.00	3.00%	\$0.00	\$11,594.00	
5	RDA Marketing	\$11,594.00	3.00%	\$0.00	\$11,594.00	

Department COMMUNITY & ECONOMIC DEVELOPMENT

Fund	9050					
Org	1490	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
Dept Priority By Fund	Program or Service Description					
6	Financial Audits	\$11,594.00	3.00%	\$0.00	\$11,594.00	
7	Citizens Redevelopment Advisory Committee	\$19,324.00	5.00%	\$0.00	\$19,324.00	
Org Total						
		Summary for 'Org' = 1490 (7 detail records)				
Fund Total						
		Summary for 'Fund' = 9050 (7 detail records)				
Fund	9060					
Org	1491					

Fund	9060					
Org	1491	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
Dept Priority By Fund	Program or Service Description					
1	20% Tax Increment Set Aside for Housing	\$866,799.00	99.22%	\$0.00	\$866,799.00	
2	Legal Services to support Set-Aside Program	\$6,821.00	0.78%	\$0.00	\$6,821.00	
Org Total						
		Summary for 'Org' = 1491 (2 detail records)				
Fund Total						
		Summary for 'Fund' = 9060 (2 detail records)				

Department

COMMUNITY & ECONOMIC DEVELOPMENT

Fund	9060						
Fund Total			\$873,620.00	\$0.00		\$873,620.00	
Fund	9070						
Org	1492						

Summary for 'Fund' = 9060 (2 detail records)

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
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1	Legal Services to support TSP Project	\$12,380.00	100.00%	\$0.00	\$12,380.00	
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Summary for 'Org' = 1492 (1 detail record)

Org Total				\$0.00	\$12,380.00	
Fund Total				\$0.00	\$12,380.00	
Fund	9080			\$0.00	\$12,380.00	
Org	1493					

Summary for 'Fund' = 9070 (1 detail record)

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
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1	Professional Services	\$50,000.00	20.00%	\$0.00	\$50,000.00	
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2 Property Management

\$0.00

Department COMMUNITY & ECONOMIC DEVELOPMENT

Fund 9080

Org 1493

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
3	Beautification	\$200,000.00	80.00%	\$0.00	\$200,000.00	
4		\$0.00	0.00%	\$0.00	\$0.00	
5	New Entertainment Venue	\$0.00	0.00%	\$0.00	\$0.00	
6	Downtown Sampler	\$0.00	0.00%	\$0.00	\$0.00	
7	Westland Project	\$0.00	0.00%	\$0.00	\$0.00	
8	Tenth and H Street Project	\$0.00	0.00%	\$0.00	\$0.00	
Org Total		\$250,000.00		\$0.00	\$250,000.00	
		<i>Summary for 'Org' = 1493 (8 detail records)</i>				
Fund Total		\$250,000.00		\$0.00	\$250,000.00	
		<i>Summary for 'Fund' = 9080 (8 detail records)</i>				
Department Total		\$7,583,591.00		\$5,202,609.00	\$2,380,982.00	51
Grand Total		\$7,583,591.00		\$5,202,609.00	\$2,380,982.00	51

Description: Business Attraction/Business Retention

Background

The Business Development Division is responsible for recruiting new employers to the greater Modesto area with the focus on economic diversification. This function includes the following:

- Support regional economic development research
- Work with existing businesses to expand within the Modesto area and add livable wage jobs
- Attract new industries that are commuter employers, as well as targeted clusters
- Provide low-interest loans to import/export-oriented businesses
- Prepare cluster analysis of the local economy
- Perform feasibility study for locally-controlled venture capital funds
- Identify & market to key diversification targets; expand direct marketing program
- Create individual marketing programs to specific industries within California who may be considering relocation

Current Status

The current staff includes: (1) Business Development Manager, (1) Admin Analyst II, and (1) Admin Office Asst III. This severe staff shortage results in the following functions not being performed:

- Work with existing businesses: *Assistance is only available on a limited basis causing many businesses to leave the area for a more productive location*
- Provide low-interest loans to import/export-oriented businesses: *No progress*
- Prepare cluster analysis of the local economy: *No progress*
- Perform feasibility study for locally-controlled venture capital funds: *No progress*
- Expand direct marketing program: *No progress*
- Create individual marketing programs to specific industries within California who may be considering relocation: *No progress*

Impact of Status Quo

The City's primary source of revenue is sales tax. This important revenue supports essential City services in all sectors. By continuing to maintain an extremely low staff level in Business Development, the City will fail to expand the business community that will significantly slow the increase of sales tax in the future. This will result in a significant loss to the City's economy both in the short- and long-term.

In addition to the loss of sales tax revenue, there is also a failure to create the livable jobs needed for citizens to maintain a median income. Without a significant job increase in the greater Modesto area, many citizens will continue to commute to the Bay Area, Sacramento and other areas within a 100-mile radius. The addition of more commuters will have a negative impact on transportation corridors, quality of life and air quality. As a non-attainment area for air quality, the City needs to do all it can to minimize unnecessary vehicle trips.

Options and Estimated Costs

Business Analyst:	\$ 88,000
Administrative Analyst:	\$ 70,000
Subtract Redevelopment Service Credits:	\$ (60,000)
Total cost to General Fund budget:	\$ 98,000

Description: General Plan/Master EIR Update

Background

The purpose of the General Plan Update is to review and revise the 1995 General Plan to reflect changing conditions, issues, requirements and desired direction for the future growth and development of Modesto. Specialized expertise is required for technical studies including an economic and fiscal study, transportation & circulation study/traffic model, noise and air quality studies, urban design/community design studies, etc. Consultant assistance is required to assist with the General Plan Update and related Master EIR Update. The Update is expected to take approximately 2-3 years to complete. This report applies to a comprehensive General Plan Update (rewrite). Another option is to undertake city initiated general plan amendments, a less costly, time consuming process. The following cost estimate is based on a comprehensive General Plan Update.

Current Status

The project is on hold, pending a General Plan workshop. Its partially funded and without staffing.

Impact of Status Quo

The existing Master EIR is approximately 10 years old and is rapidly losing its utility. As a result, we can expect to see an increase in the need for individual environmental analysis of projects. An update of the General Plan is dependent on a Council decision as to whether the current Plan appropriately reflects community values and provides tools to implement them.

Options and Estimated Costs

- A. General Plan Service Provider:** The General Plan consultant will serve as the prime contractor for the Update, and will coordinate with various sub-consultants including a traffic engineer, and environmental (EIR) consultant. Cost Estimate: \$600,000.
- B. Master EIR Update (Environmental Consultant):** The MEIR evaluates the impacts and significant effects on the environment of subsequent projects of the General Plan, including proposed changes to the General Plan, pursuant to the California Environmental Quality Act (CEQA). Cost Estimate: \$500,000.
- C. Transportation Consultant (Traffic Engineering Consultant):** The transportation component evaluates the change in traffic that would be generated by land uses under the General Plan Update, comparing the added or reduced traffic to the available capacity, and noting locations of capacity shortages. Update to the traffic model is also required. Cost Estimate \$200,000.
- D. Engineering services (infrastructure, community facilities):** Engineering studies will need to be adapted to the land use policies contained in the General Plan Update. The cost for this task is already included as part of the total General Plan consultant fee \$100,000.
- E. Economic Development:** The Economic Development Element would identify and establish the City's official policy relative to maintaining sustained and healthy economic growth in the City. Cost Estimate: \$50,000.

Component	Estimated Cost:
A. Prime Contractor/General Plan Coordination 1	\$600,000
B. EIR, including air & noise elements	500,000
C. Transportation Element, including traffic model	200,000
D. Engineering Services	100,000
E. Economic Development (Optional Element):	50,000
Subtotal	1,450,000
10% Contingency	145,000
TOTAL	1,595,000

1. Includes Community Design Element, projected at approximately \$50,000.

City Staff: The "project team" is comprised of city staff and the General Plan technical consultants. Based on preliminary estimates, the General Plan update requires four (4) full time equivalent employees at a cost of \$400,000 to \$600,000.

Description: BEAT HEALTH/S.M.A.R.T.

Background

The Beat Health/S.M.A.R.T. Unit is modeled after the City of Oakland's Beat Health program, which uses civil sanctions as leverage to encourage property owners and managers to address drug and disorder problems and nuisance behavior on their property.

This is a multi-departmental effort, lead by the Police Department. Building Inspection provides a building inspector to inspect nuisance properties for violations of the Housing or Dangerous Building Code. Owners of properties that are determined to be substandard are issued "Notice and Orders" with specific time requirements for compliance.

Current Status

Building Inspection is currently supplying a Building Inspector to work with the Beat Health / S.M.A.R.T. program. The inspector spends several hours per week providing assistance. There is no funding for this pilot program.

Impact of Status Quo

Without funding provided for the Building Inspector, his involvement would have to be eliminated. This would have a detrimental effect on the success of the program.

Options and Estimated Costs

- No funding of the inspector – Effectiveness of Beat Health / S.M.A.R.T. program would be greatly reduced
- Funds provided for inspector – Beat Health / S.M.A.R.T. program would be enhanced by inspectors enforcement against substandard buildings

Building Inspector Costs:

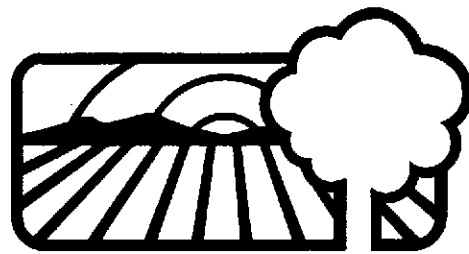
Salary	\$32,800
Benefits	7,800
Training	500
Vehicle	2,300
Misc. Equipment	<u>1,000</u>
Total	\$44,400

Demolition Fund:

Demolition costs for 6 buildings - \$47,400

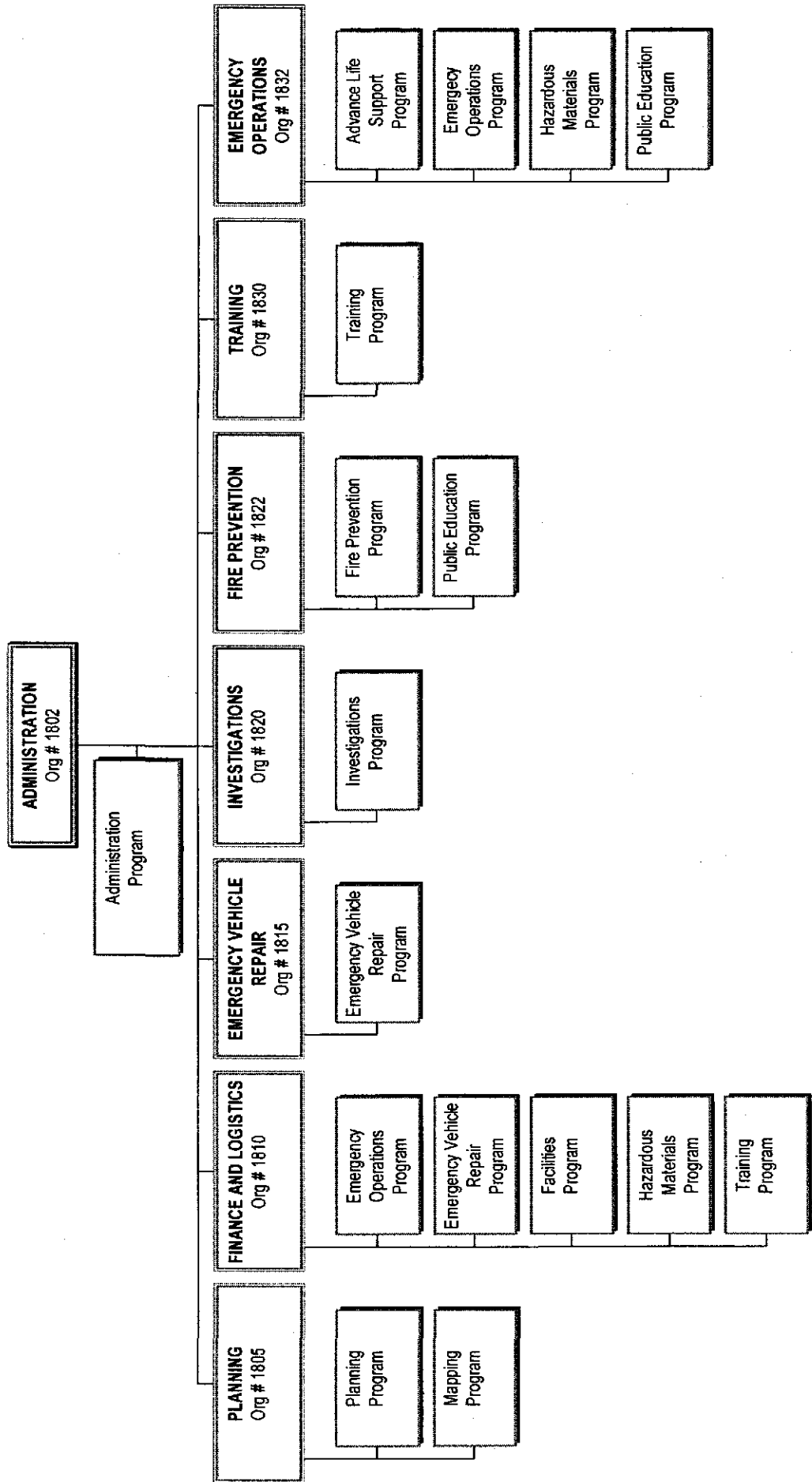
Total Overall Cost:

Inspector	\$44,400
Demolition	<u>47,400</u>
Total	\$91,800



MODESTO FIRE DEPARTMENT

PROGRAMS BY ORGANIZATION



Fire Department

For FY06, the Department has restructured their organizations

Position Allocation	FY02-03 Actual	FY03-04 Actual	FY04-05 Current	FY05-06 Adopted	Increase/ (Decrease)
Fire Chief	1	1	1	1	
Senior Buyer	1	1	1		(1.00)
Administrative Analyst II	1	1	1		(1.00)
Executive Secretary		1	1	1	
Admin Office Assistant III (Confidential)	1				
Senior Fire Equipment Mechanic	1	1	1		(1.00)
Fire Equipment Mechanic	1	1	1		(1.00)
Drafting & Graphics Technician	1	1	1		(1.00)
Admin Office Assistant III	1	1	1		(1.00)
Fire Administration (0100-1802)	8	8	8	2	(6.00)
Drafting & Graphics Technician				1	1.00
Administrative Analyst II				1	1.00
Fire Division Chief	1	1	1	1	
Planning & Support (0100-1805)	1	1	1	3	2.00
Senior Buyer				1	1.00
Finance & Logistics (0100-1810)				1	1.00
Senior Fire Equipment Mechanic				1	1.00
Fire Equipment Mechanic				1	1.00
Emerg. Response Vehicle Prog. (0100-1815)				2	2.00
Fire Captain - Special Assignment				1	1.00
Fire Engineer - Special Assignment				1	1.00
Admin Office Assistant III (Confidential)				1	1.00
Investigation (0100-1820)				3	3.00
Fire Marshal	1	1	1	1	
Fire Captain - Deputy Fire Marshal / Special Assig	2	2	2		(2.00)
Deputy Fire Marshal	1	1	1	1	
Fire Prevention Technician II	3	3	4	4	
Admin Office Assistant III		1	1	1	
Admin Office Assistant III (Confidential)	1	1	1		(1.00)
Fire Prevention Bureau (0100-1822)	8	9	10	7	(3.00)
Fire Captain - Special Assignment				1	1.00
Fire Engineer - Special Assignment				1	1.00
Training (0100-1830)				2	2.00
Admin Office Assistant III				1	1.00
Fire Division Chief	1	1	1	1	
Fire Battalion Chief	7	7	6	6	
Fire Captain - Special Assignment	1	1	1		(1.00)
Fire Captain	39	42	45	42	(3.00)
Fire Engineer	52	55	58	54	(4.00)
Fire Fighter	39	51	54	51	(3.00)
Fire Suppression (0100-1832)	139	157	165	155	(10.00)
General Fund	156	175	184	175	(9.00)
Non-General Fund					
Fire Department Total	156	175	184	175	(9.00)
Total Sworn Positions = 160, w/ 9 unfunded					

Fire Department

City of Modesto

Department Summary

Expenditures by Fund (\$)	Actual 2002-2003	Actual 2003-2004	Budget 2004-2005	Adopted 2005-2006	\$ Change From Budget	% Change
General Fund (0100)	18,784,943	21,154,313	23,194,980	23,960,376	765,396	3.3%
Operating Grants Block Grants (0400)	26,303	8,737	0	0	0	0.0%
Operating Grants Reimbursed (0410)	20,684	273,181	0	0	0	0.0%
Total Expenditures	18,831,929	21,436,231	23,194,980	23,960,376	765,396	3.3%

Revenues General Fund (\$)	Actual 2002-2003	Actual 2003-2004	Budget 2004-2005	Adopted 2005-2006	\$ Change From Budget	% Change
General Fund (0100)	643,992	746,884	432,000	711,614	279,614	64.7%
Total Revenues	643,992	746,884	432,000	711,614	279,614	64.7%

Fire Department

City of Modesto

Department Summary

Expenditures by Category (\$)	Actual 2002-2003	Actual 2003-2004	Budget 2004-2005	Adopted 2005-2006	\$ Change From Budget	%Change
Employee Services Total	15,977,534	17,691,237	19,740,956	20,895,191	1,154,235	5.8%
Internal Service Charges Total	335,641	328,288	386,836	256,394	(130,442)	(33.7%)
Professional & Contractual Svc Total	1,421,315	1,630,124	1,662,916	2,366,791	703,875	42.3%
Materials & Supplies Total	518,911	812,064	493,333	438,671	(54,662)	(11.1%)
Other Total	3,409	2,535	2,939	3,329	390	13.3%
Capital Non-CIP Total	575,120	971,984	908,000	0	(908,000)	(100.0%)
Net Expenditures	18,831,929	21,436,231	23,194,980	23,960,376	765,396	3.3%

Fire Department

Mission:

To provide effective and efficient fire and life safety protection to the community through control of hostile fires, fire prevention services, emergency medical services, emergency preparedness, and mitigation of hazardous material incidents. This commitment is intended to safeguard the general economy and welfare of Modesto.



Strategic Plan Goals

H.I.: Identify opportunities for collaborative delivery of police, fire, recreation and neighborhood services.

H.II.A. Our actions develop and reinforce the sense of community and neighborhood sense of identity.

H.II.K. Our neighborhoods are safe places to live, work, play and visit.

H.III. Emergency services are delivered quickly, safely and responsively.

H.IV. Collaborate for health services delivery with our partners, such as the County.

H.V. Actions support the safe and healthy, drug free, gang free, development of young people.

C.IV. Protect and preserve the City's historical assets.

Motto: *"We Care"*

Key Efficiency Measures:

Performance Measure	Target
<p>FD-1. EMERGENCY RESPONSE EFFICIENCY</p> <p>What: Percentage of calls (fire and EMS) by Fire Management Area where initial unit arrives at the incident within six minutes, by station.</p> <p>Why: To measure response time in different parts of the City and identify trends and problems.</p> <p>Strategic Plan Goals: H.III., C.IV.</p>	<p>90% of emergency calls are responded to within six minutes of dispatch.</p>
<p>FD-2. EMERGENCY RESPONSE EFFICIENCY</p> <p>What: Percentage of structure fires where effective response force arrives within ten minutes.</p> <p>Why: The effective response force is needed to initiate an effective attack on active, developing structure fires.</p> <p>Strategic Plan Goals: H.III., C.IV.</p>	<p>Effective response force arrives at working structure fires within 10 minutes of dispatch 90% of the time.</p>

Performance Measure	Target
<p>FD-3. NON-EMERGENCY WORKLOAD</p> <p>What: Percentage of calls that are non-emergency calls.</p> <p>Why: Measures the impact of non-emergency calls on total Fire Department workload.</p> <p>Strategic Plan Goals: H.II.K., H.III.</p>	<p>Non-emergency calls comprise 33% or less of all Fire Department calls for service.</p>
<p>FD-4. FIRE DEPARTMENT EFFICIENCY</p> <p>What: Cost per citizen for all Fire Department services.</p> <p>Why: Compares the relative costs of fire services for Modesto versus that of other similar Central Valley cities.</p> <p>Strategic Plan Goal: H.III.</p>	<p>City of Modesto average is comparable to the Central Valley average of \$9.18 per month. Comparison Cities include Fresno, Stockton, Bakersfield, and Sacramento.</p>
<p>FD-5. FIRE RESPONSE EFFECTIVENESS</p> <p>What: Number of civilian injuries.</p> <p>Why: Compares the effectiveness of fire prevention and fire response in minimizing civilian injuries.</p> <p>Strategic Plan Goal: H.II.K.</p>	<p>City of Modesto average is less than state of California average of 16 injuries per 100 structure fires.</p>
<p>FD-6. FIRE RESPONSE EFFECTIVENESS</p> <p>What: Number of civilian fatalities, per structure fires.</p> <p>Why: Compares the effectiveness of fire prevention and fire response in preventing civilian fatalities.</p> <p>Strategic Plan Goal: H.II.K.</p>	<p>City of Modesto average is less than California average of 2 fatalities per 100 structure fires.</p>
<p>FD-7. FIRE RESPONSE EFFECTIVENESS</p> <p>What: Average dollar loss per structure fire.</p> <p>Why: Compares our effectiveness at minimizing dollar loss from structure fires to the average in California.</p> <p>Strategic Plan Goals: H.II.K.</p>	<p>City of Modesto is historically at or under the California State average for dollar losses per structure fire. Currently the average is 2 structure fires per 1000 population.</p>

Performance Measure	Target
<p>FD-8. FIRE PREVENTION EFFICIENCY</p> <p>What: Percent of plan checks completed by Fire Prevention personnel within 2 weeks of submittal.</p> <p>Why: Plan check requests are closely monitored.</p> <p>Strategic Plan Goal: H.II.K.</p>	<p>Fire Prevention will turn around 80% of all plan check requests within 2 weeks of submittal date.</p>
<p>FD-9. FIRE PREVENTION EFFICIENCY</p> <p>What: Business activities performed by the Fire Prevention personnel per month.</p> <p>Why: Inspections are an important way to eliminate fire hazards. The majority of Fire Prevention activities are dedicated to inspections.</p> <p>Strategic Plan Goal: H.II.K.</p>	<p>Fire Prevention will maintain 40% of it's time in the category of "Inspection Activities". This is to reduce the threat of fire through safety awareness and education.</p>
<p>FD-10 & 11. ARSON INVESTIGATION EFFICIENCY</p> <p>What: Number of fire scene investigations performed by investigators.</p> <p>Why: To evaluate workload and protocols for initiating formal fire scene investigations.</p> <p>What: Number of new arson cases compared to number of arson cases cleared where the perpetrator has been identified.</p> <p>Why: Illustrates arson investigation effectiveness.</p> <p>Strategic Plan Goals: H.II.K.</p>	<p>Historical information indicates that an average of 11 fires per month are arson related and require further investigation.</p>
<p>FD-12. YOUTH INTERACTION</p> <p>What: Number of community education programs performed by the fire department.</p> <p>Why: Measures the Fire Department's commitment and contribution toward developing our City's youth.</p> <p>Strategic Plan Goal: H.II.A, H.V.</p>	<p>Target is 10 education programs per month, which equates to 1 program per station. This varies according to time of the year, but will average 30 programs per quarter.</p>

Performance Measure	Target
<p>FD-13 YOUTH INTERACTION</p> <p>What: Percent of youthful firesetters completing the fire Department intervention program.</p> <p>Why: Illustrates Fire Department ability to identify Youthful firesetters and to provide education designed to change behavior.</p> <p>Strategic Plan goals: H.I., H.V.</p>	<p>Ninety percent (90%) of youths determined to be responsible for fire(s) are referred to and complete the Modesto Fire Department Youthful firesetter Intervention Program.</p>
<p>FD-14. INTER-AGENCY COOPERATION</p> <p>What: Number of mutual aid calls given and received per month.</p> <p>Why: Measures impact of other fire districts in our ability to deliver effective fire services.</p>	<p>To roughly equalize the value of automatic/mutual aid that is provided and received.</p>

Program Budget Report

Department FIRE DEPARTMENT

Fund 0100

Org	Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
		Fire Prevention	\$586,017.00	2.45%	\$586,017.00	\$0.00	7
		Facilities Program	\$959,009.00	4.01%	\$959,009.00	\$0.00	1
		Emergency Response Vehicle Program	\$1,207,422.00	5.05%	\$1,207,422.00	\$0.00	2
		Advanced Life Support (ALS)	\$51,217.00	0.21%	\$51,217.00	\$0.00	0
		Administration	\$379,868.00	1.59%	\$379,868.00	\$0.00	2
		Investigations	\$311,429.00	1.30%	\$311,429.00	\$0.00	3
		Training Program	\$334,500.00	1.40%	\$334,500.00	\$0.00	2
		Emergency Operations	\$19,569,486.00	81.82%	\$19,569,486.00	\$0.00	164

Department

FIRE DEPARTMENT

Fund

0100

Org

Dept Priority By Fund Program or Service Description

	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
Public Education	\$28,125.00	0.12%	\$28,125.00	\$0.00	0
Planning Program	\$335,435.00	1.40%	\$335,435.00	\$0.00	2
Mapping	\$69,287.00	0.29%	\$69,287.00	\$0.00	1
HAZMAT	\$85,778.00	0.36%	\$85,778.00	\$0.00	0
Summary for 'Org' = (12 detail records)	\$23,917,573.00		\$23,917,573.00	\$0.00	184
Summary for 'Fund' = 0100 (12 detail records)	\$23,917,573.00		\$23,917,573.00	\$0.00	184
Summary for 'Department' = FIRE DEPARTMENT (12 detail records)	\$23,917,573.00		\$23,917,573.00	\$0.00	184
Department Total	\$23,917,573.00		\$23,917,573.00	\$0.00	184
Grand Total	\$23,917,573.00		\$23,917,573.00	\$0.00	184

Description: Fire Department Headquarters Facility (Station 1)

Background

Fire Station 1 was constructed in 1939, and currently is home to nine suppression personnel daily, the Battalion Chief, Operations Division Chief, and several support services personnel. In the late 1990's, an essential building standards evaluation was conducted on Station 1, and it was found to be seismically deficient. In addition to this, most central systems (HVAC, electrical, plumbing) have failed and have been repaired in the most practical manner. In 2001-02, \$1.1 million was budgeted to address seismic issues.

It was determined in 2003-04 that the funds budgeted for the Station 1 Seismic Retrofit were significantly inadequate to complete the seismic needs and also meet A.D.A. requirements. A comparison has been completed, and the cost of bringing Station 1 into compliance is more than one half the estimated cost of a new facility, and does not address any future administrative growth. No funding has been identified for a new fire headquarters building, which is estimated to cost \$6.5 million.

Current Status

Construction costs and options are being evaluated. Public safety facility needs are being addressed in the Downtown Masterplan Update currently underway.

Impact of Status Quo

Station 1 continues to need constant repair. It is structurally inadequate for a public safety facility, and having identified this, should make us as an organization anxious. This facility is the heart of our system, and has been outgrown over the last sixty-six years.

Options and Estimated Costs

A committee from the City has been evaluating options, including but not limited to rebuilding with City funds, and public-private partnerships. We will soon be prepared to present our findings.

Description: Station 12 Land Acquisition

Background

The City of Modesto General Plan, Fire Department Masterplan and the current Capital Facilities Planning Document each identify the need for a fire station in the northeast corner of the City. This is identified as Station 12. Ultimately, this station will house Engine 12, Truck 12, and a total of seven personnel each day. The station is scheduled in the Capital Facilities Plan for 2009-10. The concern becomes land purchase in the area. With the escalating land costs in the northeast area, and a rapidly depleting inventory of land, it is critical to evaluate the purchase of land for this station. The CFF Plan outlines the need for 3 acres. Land in this area currently exceeds \$200,000 per acre.

Current Status

Available land is being evaluated in partnership with the Police Department. Many advantages are possible in a joint facility. The Fire Department continues to evaluate individual sites. The Fire Department Capital Facilities Fund is unable to fund this project.

Impact of Status Quo

Land values may continue to climb, but the largest concern is inventory. As this area is developed, the placement of a fire station becomes a huge neighborhood issue. Purchasing the land prior to development and signing it with our intention to build a firehouse, eliminates much of the controversy.

Options and Estimated Costs

This area will demand fire protection services and options. For the aforementioned reasons, options are limited.

Description: Truck 11 and Staffing**Background**

The Capital Facilities Plan includes Truck 11, to serve the growth in the northwest quadrant of the City. A truck company provides rescue services, forcible entry, ventilation, salvage, and fire suppression search and rescue operation. The Insurance Services Office (ISO) has identified this as a major deficiency in our fire protection services. This truck is vital to support commercial development in the Dale Road, Pelendale Avenue, and Sisk Road areas. Truck company operations are essential to all structure fire operations, and the size and quantity of new, two-story homes throughout the northwest quadrant of the City, add to this urgent need. The completion and occupation of Kaiser Hospital places the exclamation point on this need. The closest truck to this area is at Station 5, located at Briggsmore Avenue and McHenry Avenue.

Current Status

We are currently pursuing the purchase of the truck using apparatus replacement funds and Capital Facility Funds. The funding for 12 personnel to staff Truck 11 has not been identified. This staffing was not anticipated until 2006-07.

The anticipated cost of the truck, including equipment, is approximately \$740,000. The Annual cost of 12 personnel to staff Truck 11 is approximately \$1.1 million.

Impact of Status Quo

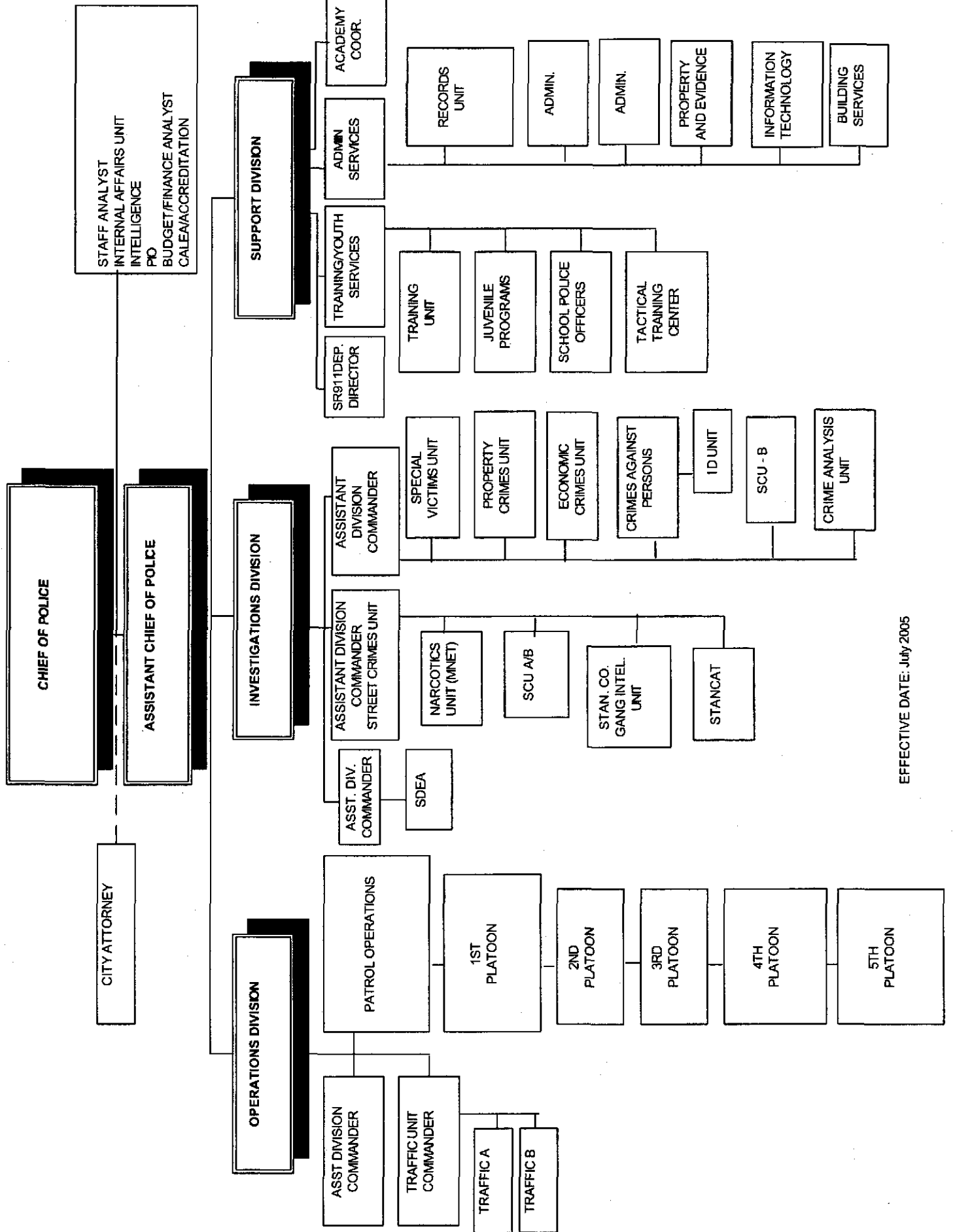
Many responses to this area from Station 5 fail to meet the established performance measures. Depending on time of day, and call volume, this response can be as much as 14 minutes. Without this truck on scene, there are inadequate personnel to safely initiate an aggressive fire attack.

Options and Estimated Costs

This truck could be staffed with existing resources, moved from another area. This may ultimately be the priority, but it is like "Robbing Peter to pay Paul". Somewhere is left with less than adequate resources. Costs would have to be evaluated by approach.



MODESTO POLICE DEPARTMENT



EFFECTIVE DATE: July 2005

Police Department

Position Allocation	FY02-03 Actual	FY03-04 Actual	FY04-05 Current	FY05-06 Adopted	Increase/ (Decrease)
<u>Office of Chief of Police</u>					
Chief of Police	1	1	1	1	
Senior Deputy City Attorney II				1	1.00
Police Captain	1	1	1	1	
Police Sergeant	1	1	1	1	
Police Detective	4	5	4	4	
Police Officer			1	1	
Administrative Analyst II	1	3	3	3	
Executive Secretary	1	1	1	1	
Police Clerk II (Confidential)	1	1	1	1	
Police Clerk II	1	1			
Police Administration (0100-1901)	11	14	13	14	1.00
Emergency Dispatch Director			1	1	
Police Lieutenant (funding ends 2/22/10)			1	1	
Communications Center (0100-1902)			2	2	
<u>Support Division</u>					
Police Captain	1	1	1	1	
Police Lieutenant	2	3	3	2	(1.00)
Police Sergeant (1 pos.-funding ends 6/30/10)	5	5	6	6	
Software Analyst II			1	1	
Administrative Analyst II	1				
Police Civilian Supervisor	4	5	5	5	
Police Training & Records Technician	1				
Admin Office Assistant III (Confidential)	1	1	1	1	
Police Officer (1-funding ends 6/30/07)	16	13	13	15	2.00
Police Facilities Coordinator		1	1	1	
Community Service Officer I/II	5	3	3	4	1.00
Sr. Admin Office Assistant	2	2	2	2	
Evidence & Property Specialist	4	4	5	5	
Police Clerk II	21	23	31	29	(2.00)
Police Clerk I	1				
Support Division (0100-1921)	64	61	72	72	
Animal Control Officer II	4	4	4	4	
Animal Control (0100-1964)	4	4	4	4	
Systems Analyst	1	1			
Evidence & Property Specialist	1	1			
Police Clerk II	7	7			
SLESF Support Division (0400-2921)	9	9			

Police Department

Position Allocation	FY02-03 Actual	FY03-04 Actual	FY04-05 Current	FY05-06 Adopted	Increase/ (Decrease)
<u>Investigations Division</u>					
Police Captain	1	1	1	1	
Police Lieutenant	1	1	2	2	
Police Sergeant	6	6	8	9	1.00
Police Detective	27	26	28	28	
Police Support Services Supervisor	1				
Computer Forensics Officer	1	1			
Police Officer	18	15	28	30	2.00
Senior Crime Analyst	1	1	1	1	
Crime Analyst	1	1	1	1	
Identification Technician II	3	3	3	3	
Community Service Officer I/II	3	3	4	4	
Admin Office Assistant III (confidential)	1	1	1	1	
Police Clerk I (incl. job-share)	1				
Police Clerk II	4	6	6	6	
Investigation Division (0100-1941)	69	65	83	86	3.00
Police Sergeant	1	1	1	1	
Police Officer	2	2	2	2	
Crime Analyst	1	1	1	1	
Community Service Officer I/II	2	2	2	2	
Accounting Technician	1	1	1	1	
Police Clerk I	1				
Police Clerk II		1	1	1	
Stanislaus Drug Enforcement (0100-1924)	8	8	8	8	
Police Lieutenant				1	1.00
Police Sergeant	1				
Police Officer	3	3	2	2	
Stanislaus Drug Enforce Agcy (0100-1970)	4	3	2	3	1.00
<u>Operations Division</u>					
Police Captain	1	1	1	1	
Police Lieutenant	7	7	6	6	
Police Sergeant	16	17	16	15	(1.00)
Police Officer	119	124	113	103	(10.00)
Community Service Officer I/II	24	26	26	24	(2.00)
Admin Office Assistant III (Confidential)	1	1	1	1	
Field Operations (0100-1961)	168	176	163	150	(13.00)

Police Department

Position Allocation	FY02-03 Actual	FY03-04 Actual	FY04-05 Current	FY05-06 Adopted	Increase/ (Decrease)
Community Service Officer I/II	3	3	2	2	
Abandoned Vehicles Abate (0100-1965)	3	3	2	2	
Police Lieutenant	1	1	1	1	
Police Sergeant	2	2	2	2	
Police Officer	14	14	13	15	2.00
Police Clerk II	1	1	1		(1.00)
Traffic (0100-1966)	18	18	17	18	1.00
Police Clerk II (unfunded 6-30-07)			1	1	
Project Safe Neighborhoods (0410-2965)			1	1	
Police Officer	2	2	2		(2.00)
MSTOP Grant (0410-2966)	2	2	2		(2.00)
Security Officer	3				
10th St. Security (0410-1967)	3				
Police Officer			2	2	
05 MSTOP Grant (0410-2967)			2	2	
Police Officer		2	2	2	
City Schools Grant (0410-2989)		2	2	2	
Police Officers		6	6	6	
COPS Universal Hiring Grant (0410-2985)		6	6	6	
Police Officer			2	2	
COPS in Schools - 2005 (0410-2993)			2	2	
General Fund	349	352	366	359	(7.00)
Other Funds	14	19	15	13	(2.00)
Police Department Total	363	371	381	372	(9.00)

Total Sworn positions = 264, w/ 6 unfunded positions

Police Department

City of Modesto

Department Summary

Expenditures by Fund (\$)	Actual 2002-2003	Actual 2003-2004	Budget 2004-2005	Adopted 2005-2006	\$ Change From Budget	% Change
General Fund (0100)	37,394,038	40,919,835	45,968,450	48,510,855	2,542,405	5.5%
Operating Grants Block Grants (0400)	779,116	857,405	492,006	369,934	(122,072)	(24.8%)
Operating Grants Reimbursed (0410)	356,720	620,669	653,740	1,212,620	558,880	85.5%
Traffic Safety Fund (0600)	0	97,013	0	0	0	0.0%
Total Expenditures	38,529,875	42,494,921	47,114,196	50,093,409	2,979,213	6.3%

Revenues General Fund (\$)	Actual 2002-2003	Actual 2003-2004	Budget 2004-2005	Adopted 2005-2006	\$ Change From Budget	% Change
General Fund (0100)	3,580,162	4,064,116	2,589,166	3,500,723	911,557	35.2%
Total Revenues	3,580,162	4,064,116	2,589,166	3,500,723	911,557	35.2%

Police Department

City of Modesto

Department Summary

Expenditures by Category (\$)	Actual 2002-2003	Actual 2003-2004	Budget 2004-2005	Adopted 2005-2006	\$ Change From Budget	%Change
Employee Services Total	27,924,579	31,437,403	36,435,503	39,550,791	3,115,288	8.6%
Internal Service Charges Total	2,182,461	2,032,907	2,010,321	2,208,710	198,389	9.9%
Professional & Contractual Svc Total	7,406,345	7,927,799	8,093,358	7,659,626	(433,732)	(5.4%)
Materials & Supplies Total	497,019	624,379	497,077	562,257	65,180	13.1%
Other Total	47,308	45,206	57,937	62,025	4,088	7.1%
Capital Non-CIP Total	472,162	427,227	20,000	50,000	30,000	150.0%
Net Expenditures	38,529,875	42,494,921	47,114,196	50,093,409	2,979,213	6.3%

Healthy and Safe Communities

Police Department

Mission:

To provide professional police services. Together, in a partnership with our community and through the effective use of resources, we will achieve a safe and secure environment in which to live and prosper.

Strategic Plan Goals:

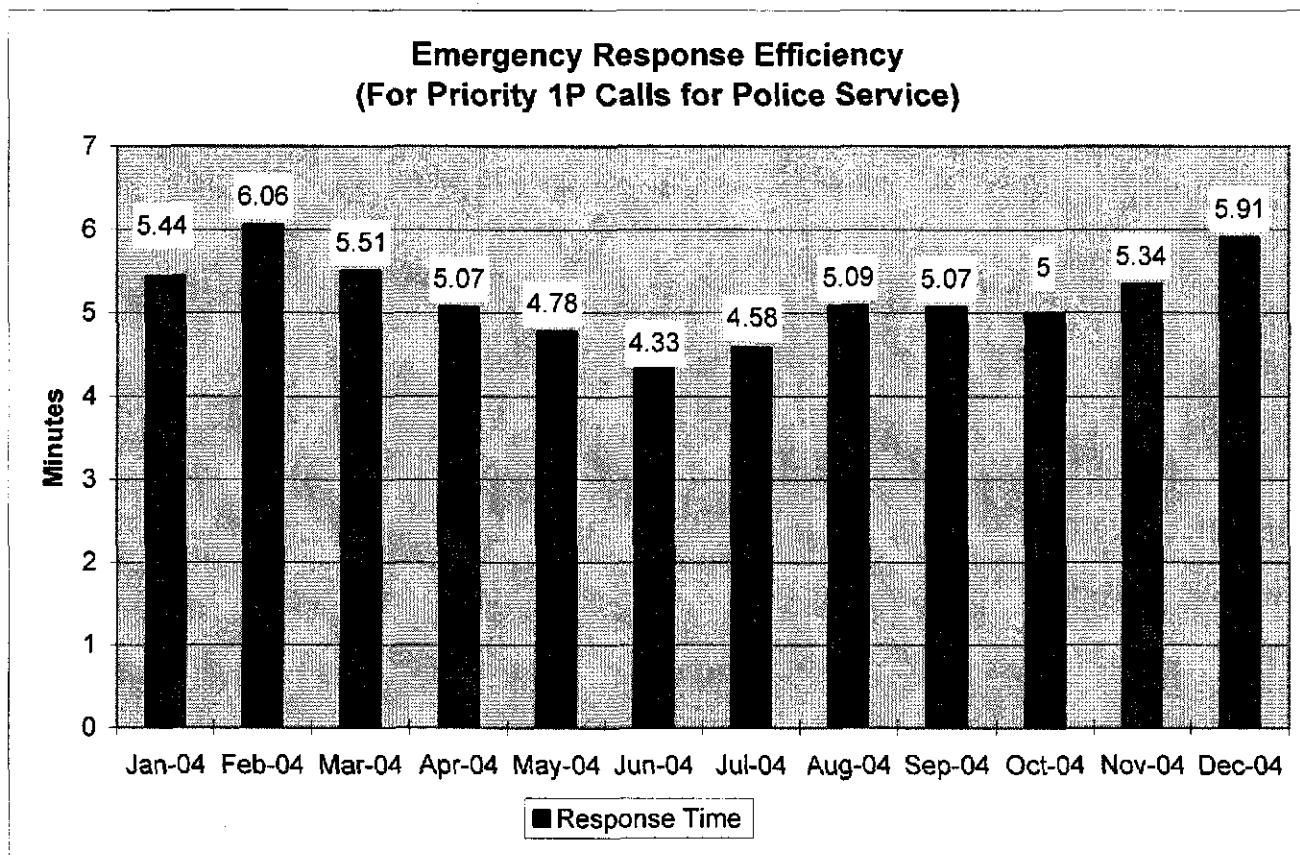
- H.I. Identify opportunities for collaborative delivery of police, fire, recreation and neighborhood services.
- H.II.A. Our actions develop and reinforce the sense of community and neighborhood sense of identity.
- H.II.K. Our neighborhoods are safe places to live, work, play and visit.
- H.III. Emergency services are delivered quickly, safely and responsively.
- H.V. Actions support the safe and health, drug free, and gang free, development of young people.

Key Efficiency Measures:

PD-1 Emergency Response Efficiency (Priority 1P Calls)

Average response time for Priority 1P in progress calls involving threats to public safety is at or below the previous-year level. *Priority 1P calls include in-progress homicide, kidnap, robbery, ADW, rape, fight with weapons, burglary and auto theft.*

This measures the level of community safety (Strategic Plan Goal H.III.)



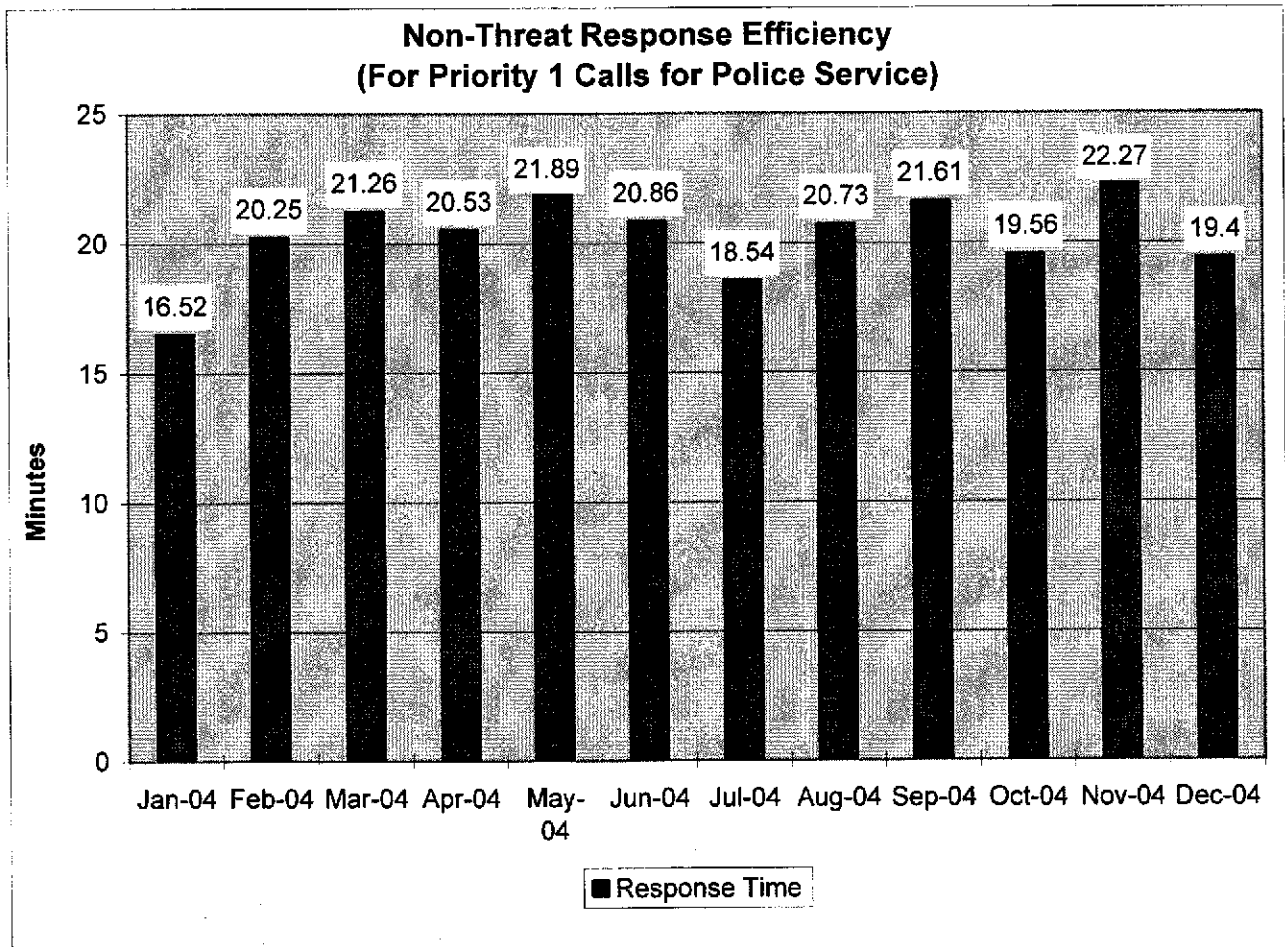
For 2004, the average 1P response time was 5.2 minutes, down from the 2003 average of 5.9 minutes.

**Note: Response times for calls involving public safety are directly impacted by the availability of officers to respond.*

PD-2 Non-Threat Emergency Response Efficiency (Priority 1 Calls)

Average response time for Priority 1 calls involving threats to public safety is at or below the previous-year level. *Priority 1 calls include homicide, kidnap, robbery, ADW, rape, fight with weapons, burglary and auto theft.*

This measures the level of community safety (Strategic Plan Goal H.III.) Rapid response and intervention is necessary to provide for public safety.



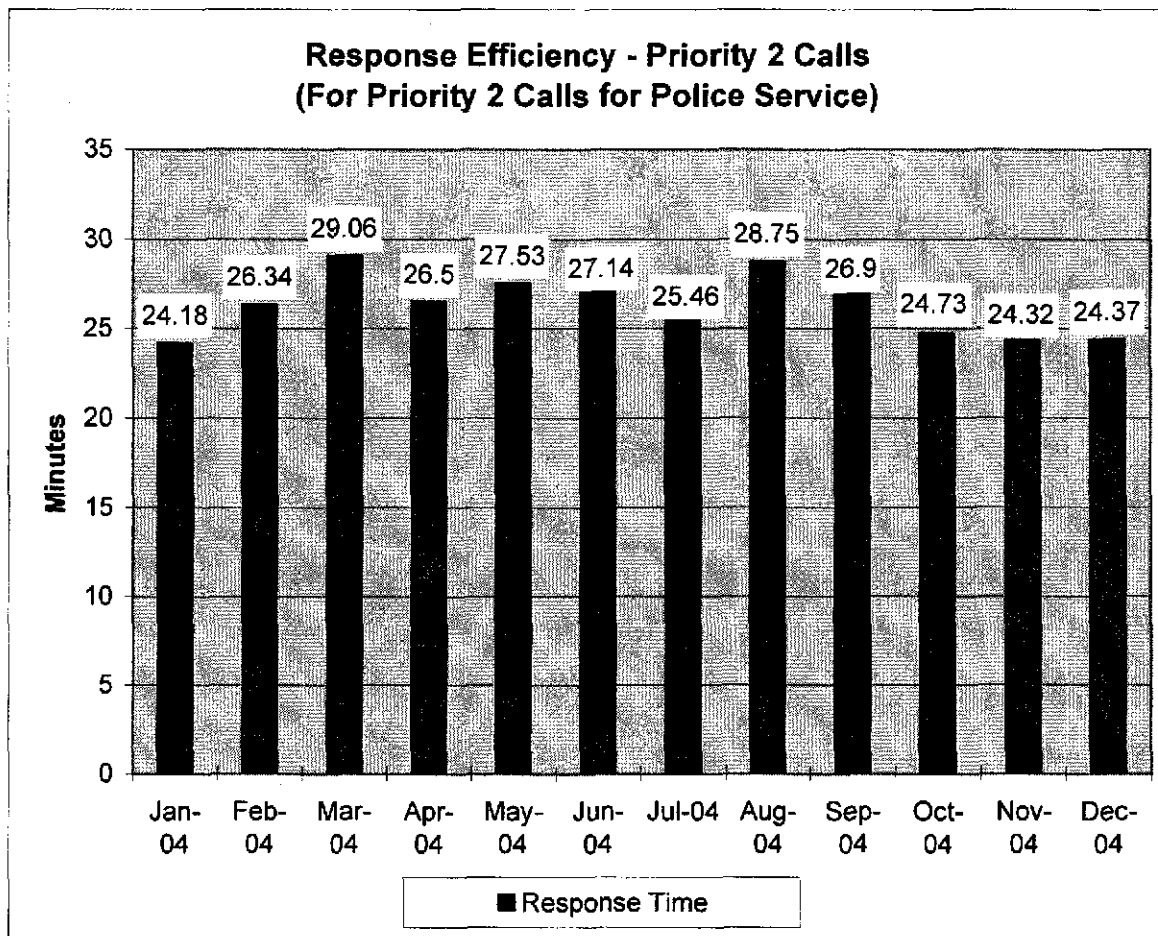
For 2004, the average response time for Priority 1 calls was 20.3 minutes, barely unchanged from 2003's average response time of 20.4 minutes.

**Note: Response times for calls involving public safety are directly impacted by the availability of officers to respond.*

PD-3 Emergency Response Efficiency (Priority 2 Calls)

Average response time for moderate priority calls (Priority 2) calls is at or below the previous-year level. *Priority 2 calls include brandishing weapons, prowlers, domestic battery, family fights and alarms.*

This measures the level of community safety (Strategic Plan Goal H.III.) Rapid response and intervention is necessary to provide for public safety.



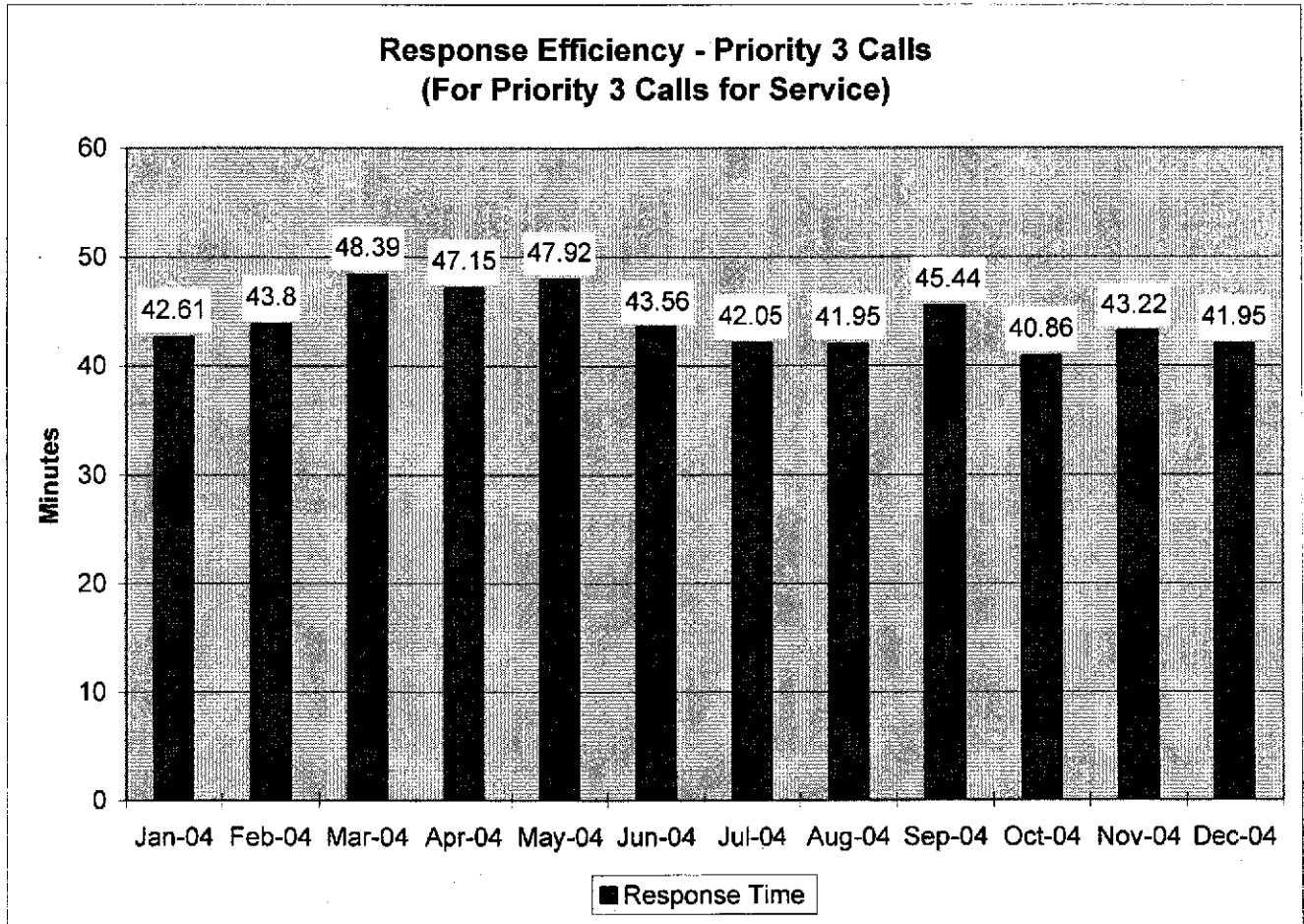
For 2004, the average response time for Priority 2 calls was 26.3 minutes. This was decrease from the average of 27.3 minutes in 2003.

**Note: Response times for calls involving public safety are directly impacted by the availability of officers to respond.*

PD-4 Emergency Response Efficiency (Priority 3 Calls)

Average response time for Priority 3 calls is at or below the previous-year level. Priority 3 calls include public nuisance, grand theft, trespassing, stolen vehicle and public drunkenness.

This measures the level of community safety (Strategic Plan Goal H.III.) Rapid response and intervention is necessary to provide for public safety.



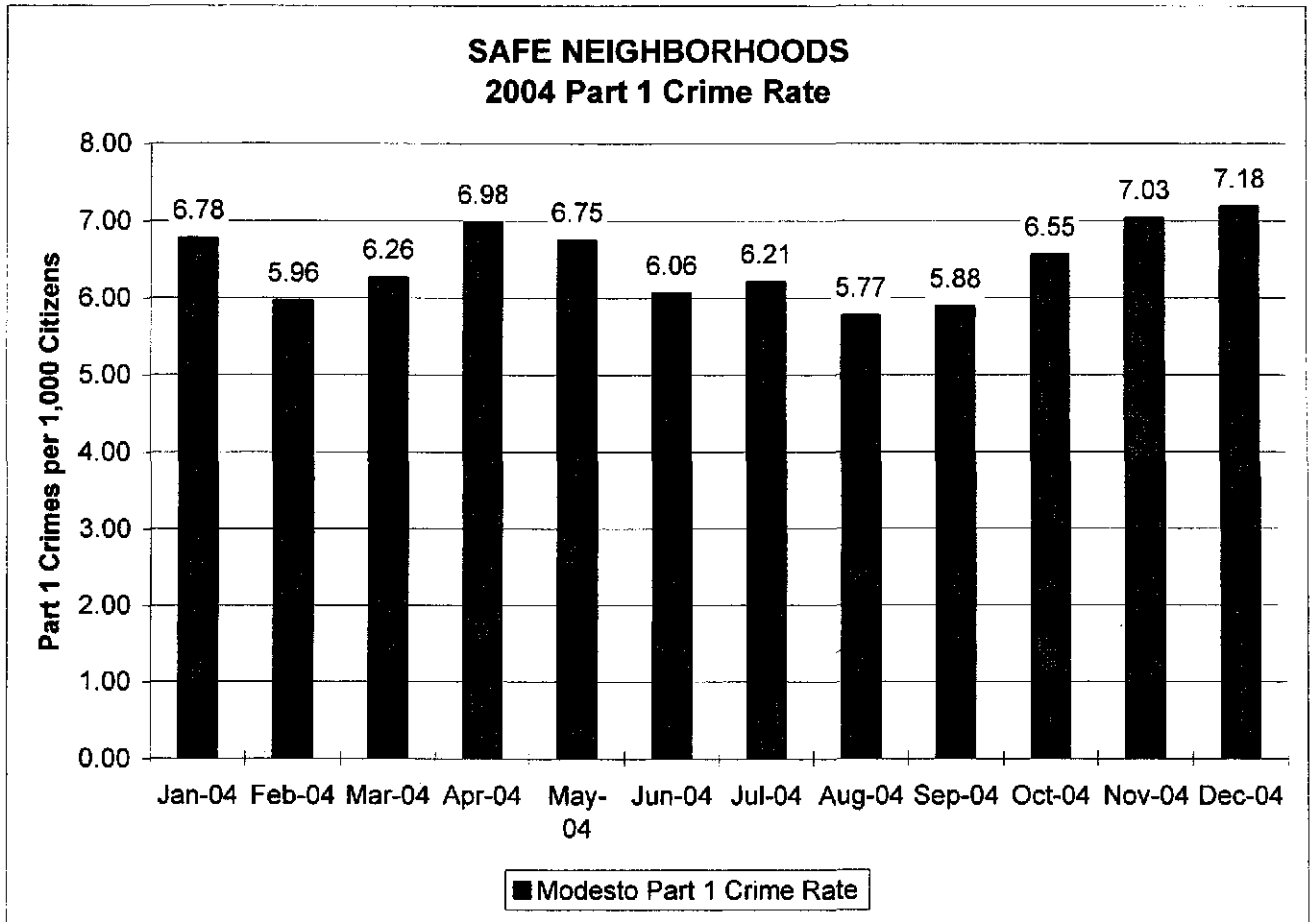
For 2004, the average response time for a Priority 3 call was 44.1 minutes. This was a decrease from the 2003 average of 47.2 minutes.

**Note: Response times for calls involving public safety are directly impacted by the availability of officers to respond.*

PD-5 Safe Neighborhoods

The number of Part I Crime committed per 1,000 population (Part I Crime Rate). *Part I Crimes include: murder, rape robbery, assault, burglary, larceny and auto theft.*

This measures the impact of police services on reducing the Part I Crime Rate. (Strategic Plan Goal H.II.K.)

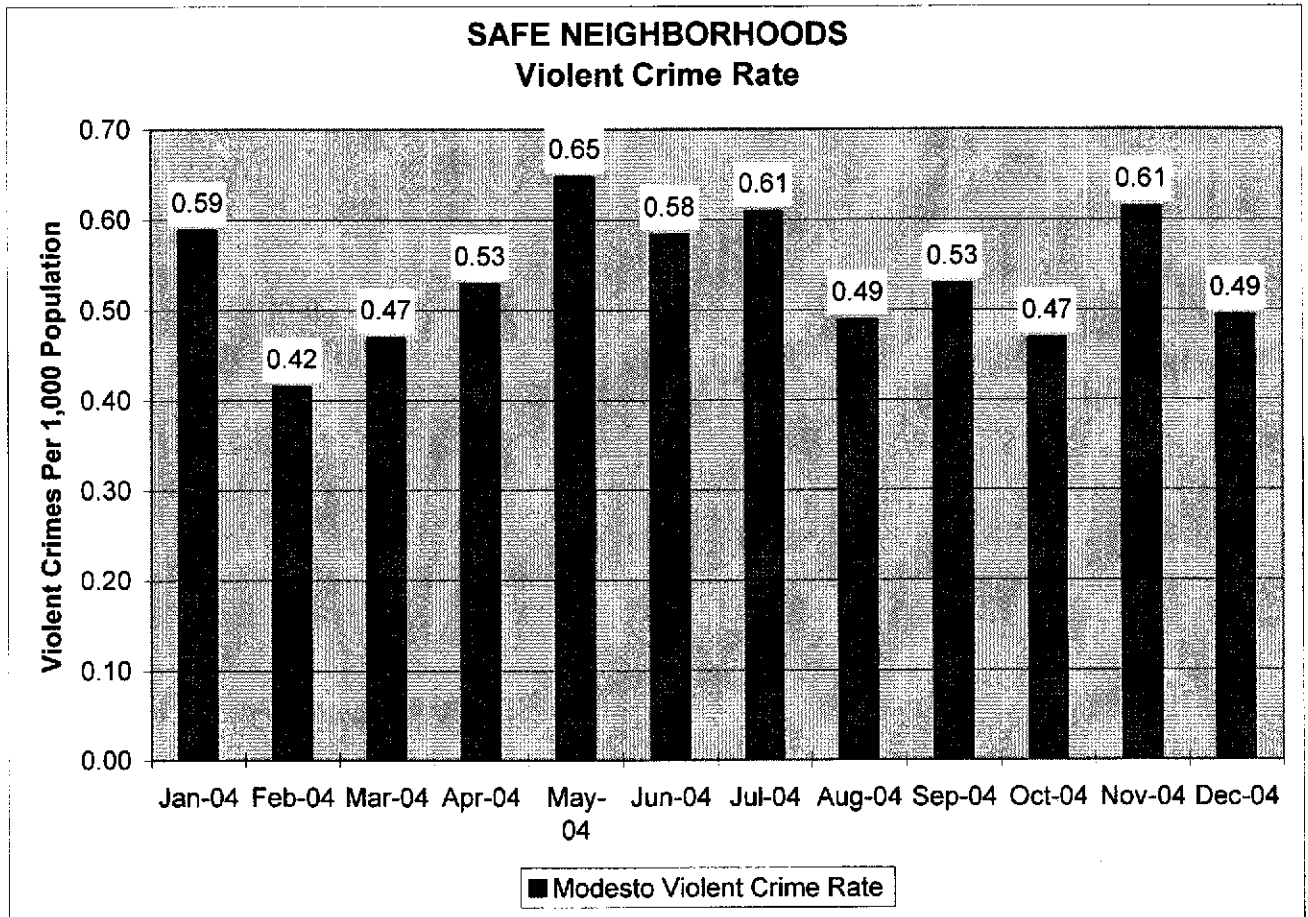


PD-6 Safe Neighborhoods

The number of violent crimes against persons committed per 1,000 population (Violent Crime Rate).

Violent crimes include: murder, rape, robbery and assault.

This measures the socioeconomic conditions, which contribute to the various types of crime and policing efforts to reduce that crime. (Strategic Plan Goal H.II.K.)

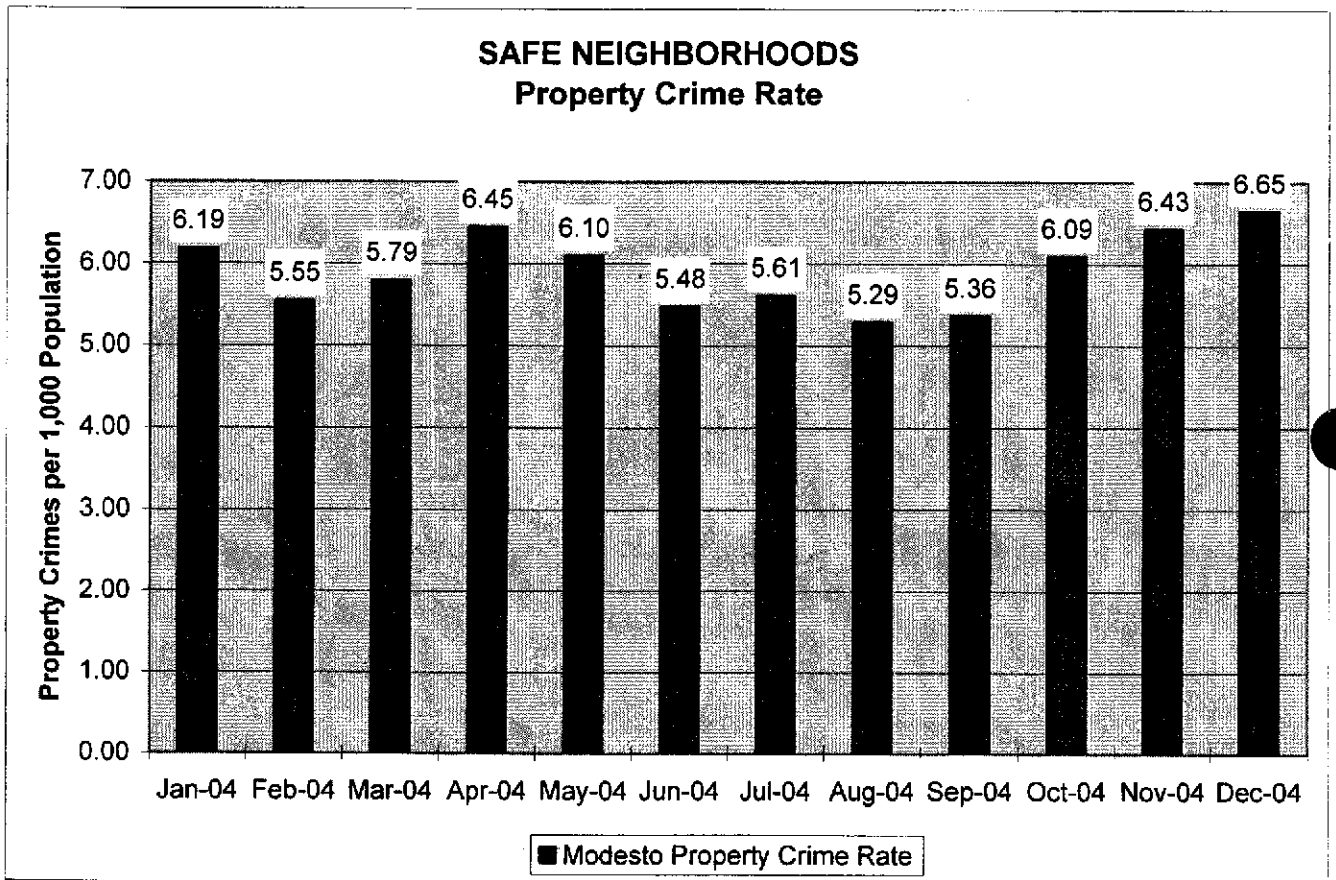


Note: Socioeconomic conditions contribute to violent crime. Historically, proactive policing and prevention programs have had little effect on the violent crime rate, particularly with respect to "familiar" violent crimes.

PD-7 Safe Neighborhoods

The number of property crimes committed per 1,000 population (Property Crime Rate).
Property crimes include: burglary, theft and auto theft.

This measures the socioeconomic conditions, which contribute to the various types of crime and policing efforts to reduce that crime. (Strategic Plan Goal H.II.K.)

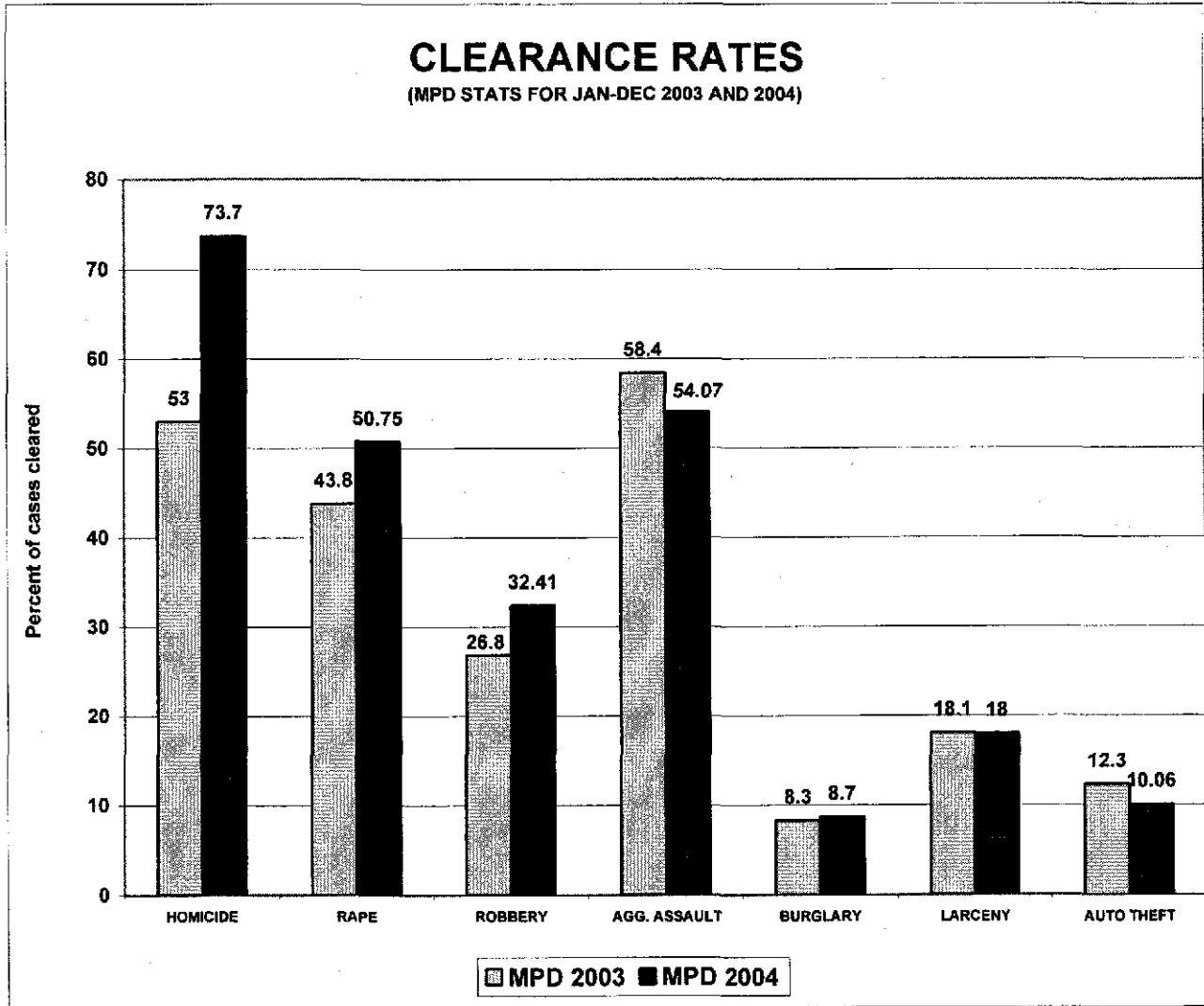


Note: Socioeconomic conditions play a major role in the property crime rate. Proactive policing efforts and prevention programs can have an impact on the property crime rate.

PD-8 Police Efficiency

The percent of all cases cleared.

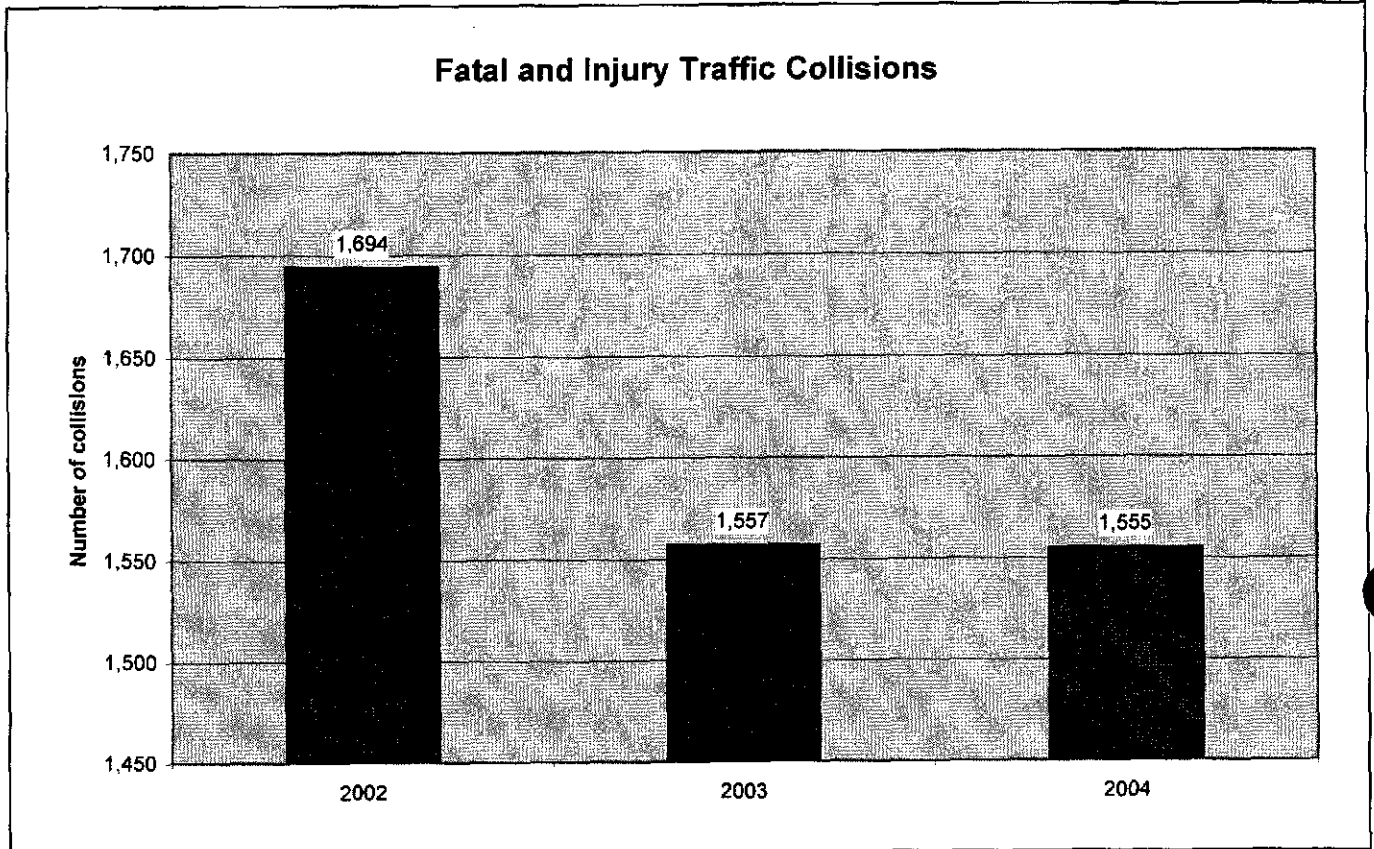
Clearance rate measures the effectiveness of initial (patrol officer) and follow-up (detective) investigations. (Strategic Plan Goal H.III.)



PD-9 Traffic Safety

The numbers of fatal and injury collisions are dropping.

This reflects the success of traffic enforcement and prevention efforts in reducing traffic accidents and fatalities. (Strategic Plan Goal H.IIG.)



Note: High profile traffic enforcement and prevention through public education are effective in reducing injury accidents.

Program Budget Report

Department POLICE DEPARTMENT

Fund 0100

Org	Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
	1901						

Oversight of the Police Department by the Chief of Police and Asst. Chief. Included in this Division is the Internal Affairs Unit, the Public Information Officer, and

Summary for 'Org' = 1901 (1 detail record)

Org Total \$2,600,000.00 100.00% \$0.00 \$2,600,000.00 13

Org Total \$2,600,000.00 100.00% \$0.00 \$2,600,000.00 13

Org	Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
	1902						

The City's share of cost for the 911 Communications Center is approximately 57%. Of the City's share, 80% is paid by the Police Department and 20% by Fire. All personnel costs

Summary for 'Org' = 1902 (1 detail record)

Org Total \$3,100,000.00 100.00% \$3,100,000.00 \$0.00 2

Org Total \$3,100,000.00 100.00% \$3,100,000.00 \$0.00 2

Org	Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
	1921						

Department POLICE DEPARTMENT

Fund 0100

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
		\$7,692,000.00	100.00%	\$7,692,000.00	\$0.00	69
Org Total		\$7,692,000.00		\$7,692,000.00	\$0.00	69

The organization is made up of Training, Youth Services, Property & Evidence, Information Technology, Building Services, Court/Admin Services and the 247 Records Unit

Summary for 'Org' = 1921 (1 detail record)

Org 1924

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
		\$657,500.00	100.00%	\$369,000.00	\$288,500.00	8
Org Total		\$657,500.00		\$369,000.00	\$288,500.00	8

The SDEA has a long standing grant that reimburses for assigned personnel. Grant positions, an officer participating in the HITIA task force and other partial or totally reimbursed

Summary for 'Org' = 1924 (1 detail record)

Org 1941

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
		\$10,300,000.00	100.00%	\$10,300,000.00	\$0.00	85
Org Total		\$10,300,000.00		\$10,300,000.00	\$0.00	85

This organization is responsible for the investigation of major crimes. Units include Special Victims, Property Crimes, Economic Crimes, ID Unit, Special Investigations Detail,

Department POLICE DEPARTMENT

Fund 0100

Org 1941

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
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Summary for 'Org' = 1941 (1 detail record)

Org Total \$10,300,000.00 100.00% \$20,400,000.00 \$0.00 85

Org 1961

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
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24/7 Patrol Operations. Main responsibility is to answer public calls for service and to provide enforcement within the community.

Summary for 'Org' = 1961 (1 detail record)

Org Total \$20,400,000.00 100.00% \$20,400,000.00 \$0.00 163

Org 1964

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
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Animal Control services for the City of Modesto. Included in this organization is Modesto's share of cost for the County Animal Control Facility.

Summary for 'Org' = 1964 (1 detail record)

Org Total \$692,571.00 100.00% \$692,571.00 \$0.00 4

Department POLICE DEPARTMENT

Fund 0100

Org 1965

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
	The abandoned vehicle abatement program (AVA) is partially funded with fees collected through vehicle registrations.	\$ 169,900.00	100.00%	\$ 125,000.00	\$ 44,900.00	2
	Summary for 'Org' = 1965 (1 detail record)	\$ 169,900.00		\$ 125,000.00	\$ 44,900.00	2

The abandoned vehicle abatement program (AVA) is partially funded with fees collected through vehicle registrations.

Summary for 'Org' = 1965 (1 detail record)

Org Total

Org 1966

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
	To provide traffic, parking and DUI enforcement throughout the City.	\$ 2,346,000.00	100.00%	\$ 2,346,000.00	\$ 0.00	20
	Summary for 'Org' = 1966 (1 detail record)	\$ 2,346,000.00		\$ 2,346,000.00	\$ 0.00	20

To provide traffic, parking and DUI enforcement throughout the City.

Summary for 'Org' = 1966 (1 detail record)

Org Total

Org 1970

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
	This organization is the City's contribution to the Stanislaus Drug Enforcement Agency. Total contribution to the SDEA for 05/06 is shown and is made either in in-kind services or	\$ 606,700.00	100.00%	\$ 606,700.00	\$ 0.00	3

This organization is the City's contribution to the Stanislaus Drug Enforcement Agency. Total contribution to the SDEA for 05/06 is shown and is made either in in-kind services or

Department POLICE DEPARTMENT

Fund 0100

Org 1970

Dept Priority By Fund Program or Service Description

05-06 Total \$ Support From Other Funds FTE Allocated

05-06 Total Program Budget (Proposed) % of Total Program Budget

Summary for 'Org' = 1970 (1 detail record)

Org Total \$606,700.00 \$0.00 3

Summary for 'Fund' = 0100 (10 detail records)

Fund Total \$48,664,671.00 \$2,933,400.00 369

Fund 0410

Org 2967

Dept Priority By Fund Program or Service Description

05-06 Total \$ Support From Other Funds FTE Allocated

05-06 Total Program Budget (Proposed) % of Total Program Budget

Addition of two DUI officers to enhance City of Modesto enforcement.

Org Total \$177,269.00 100.00% \$177,269.00 \$0.00 2

Summary for 'Org' = 2967 (1 detail record)

Org Total \$177,269.00 \$0.00 2

Org 2985

Dept Priority By Fund Program or Service Description

05-06 Total \$ Support From Other Funds FTE Allocated

05-06 Total Program Budget (Proposed) % of Total Program Budget

Department POLICE DEPARTMENT

Fund 0410

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
2985						
	The Police Department is receiving partial reimbursement for six police officer positions that added in October, 2003 through the Cops Universal Hiring Grant. The grant runs	\$625,236.00	100.00%	\$446,236.00	\$179,000.00	6
	Summary for 'Org' = 2985 (1 detail record)			\$446,236.00	\$179,000.00	6
Org Total						

Org 2989

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
	Two officers are assigned to local schools (one at a Jr. High and one at an elementary school) under the COPS in Schools Grant. Officers provide crime prevention.	\$224,539.00	100.00%	\$224,539.00	\$0.00	2
	Summary for 'Org' = 2989 (1 detail record)			\$224,539.00	\$0.00	2
Org Total						
Fund Total		\$1,027,044.00		\$848,044.00	\$179,000.00	10
Department Total		\$49,591,715.00		\$46,479,315.00	\$3,112,400.00	379
Grand Total		\$49,591,715.00		\$46,479,315.00	\$3,112,400.00	379

Description: Staffing Shortage

Background

The Modesto City Council, based on recommendations from the Police Department, committed to increase its police staffing standard to 1.85 sworn officer per thousand population as outlined in the most recent CFF report. To achieve this staffing ratio, a plan was outlined to increase sworn staff annually to reach 1.85 in approximately ten years. For the current fiscal year, the target was 1.35 and for fiscal year 05/06, the target is 1.40 sworn per thousand population. Rather than moving forward, the sworn per 1,000 population staffing ratio of the Modesto Police Department is declining as the population increases without adding sworn personnel.

Current Status

With a current population of 208,000, the Modesto Police Department sworn ratio is currently at 1.28 officers per thousand population. The budget reduction process is requiring that the Department not hire any additional police officers until eight current positions are vacant. The ratio will then be at 1.25 sworn per thousand. Vacancies in special units are being left unfilled in an attempt to maintain current level of staffing for patrol to answer the calls for service that continue to increase.

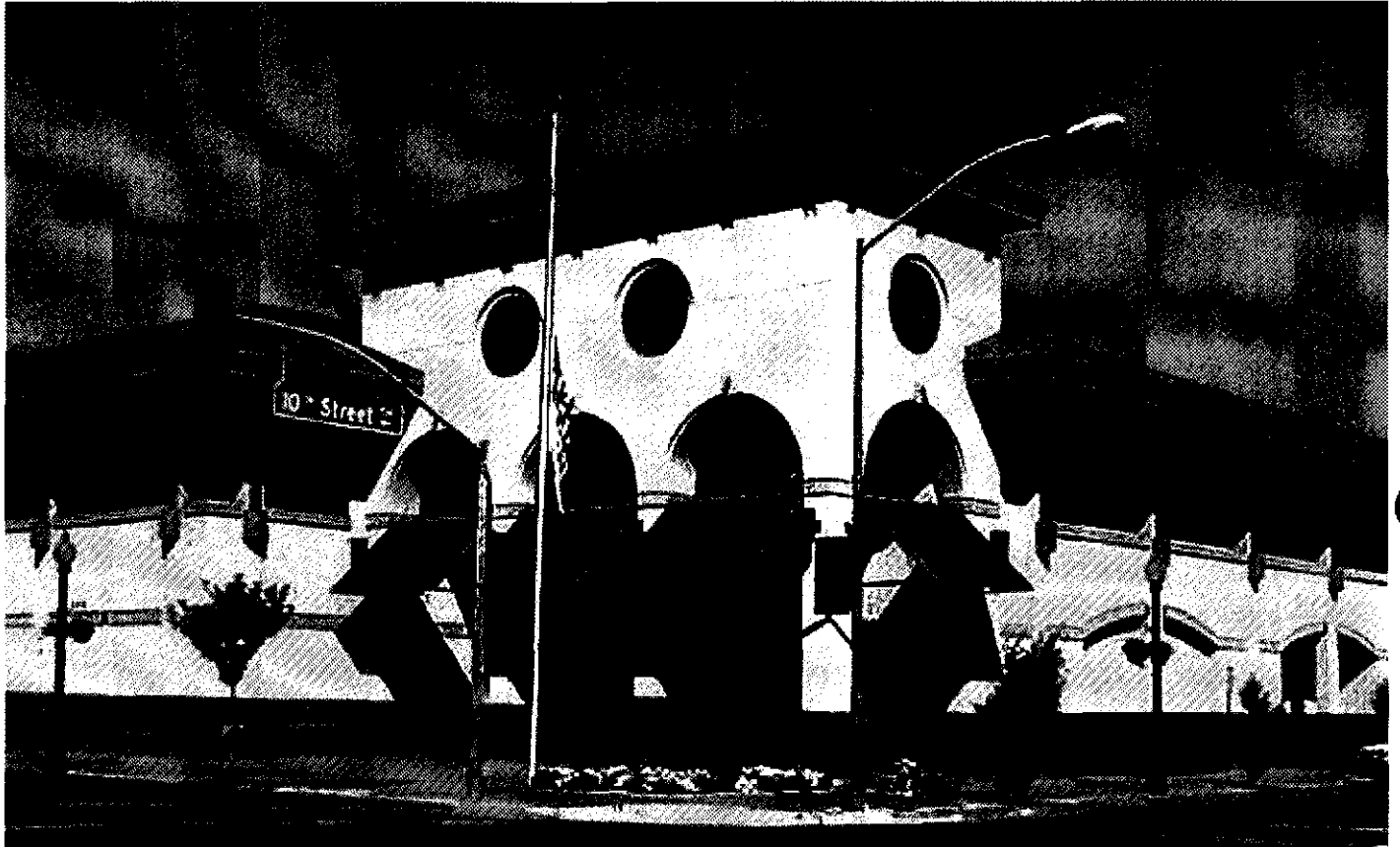
Impact of Status Quo

As the population increases and the number of officers available to answer calls for service is reduced, impacts to customer service cannot be avoided. The Police Department continues to look at workload reduction options such as limited or no response to less critical but traditional law enforcement calls for service.

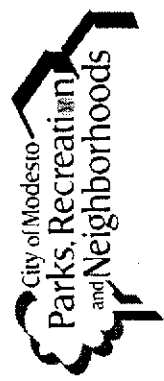
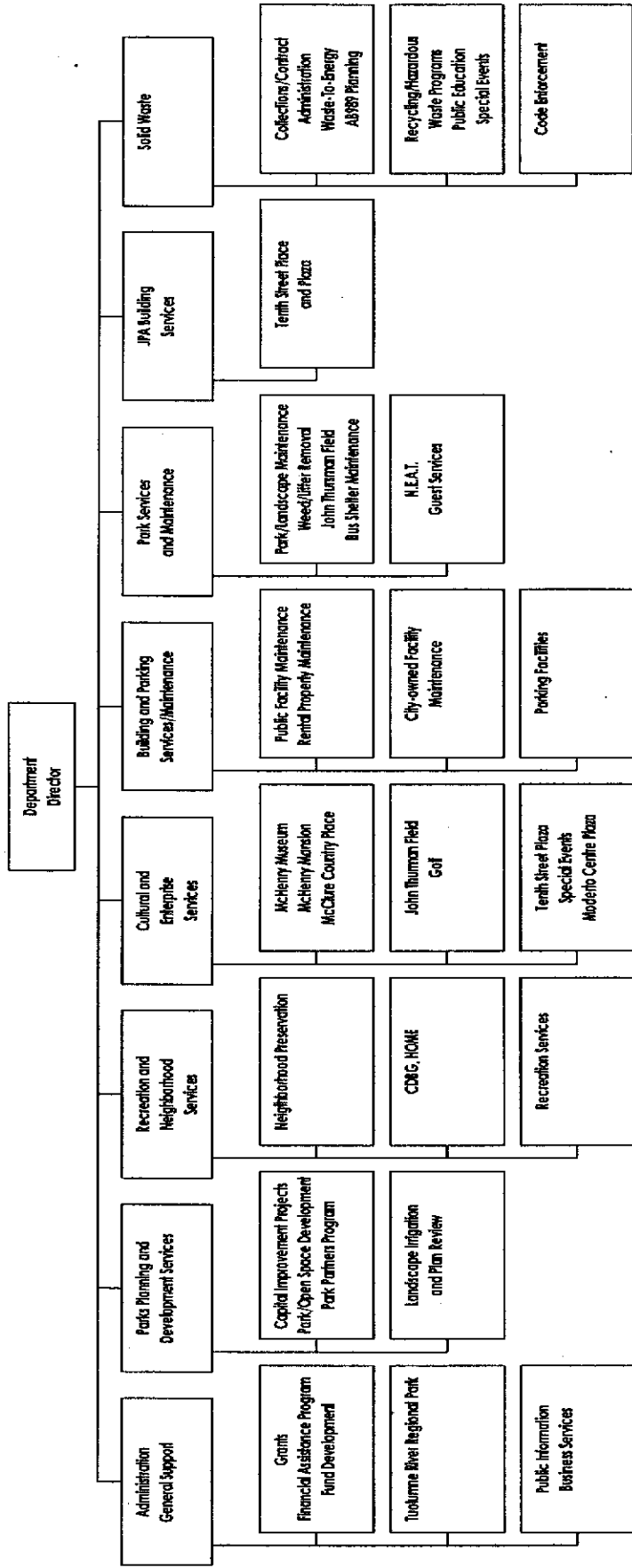
Options and Estimated Costs

The budget reduction proposed for the Police Department for fiscal year 05/06 is to either eliminate or reduce the funding for eight officer positions. The cost of this reduction is approximately \$720,000 annually.

For the Police Department to begin moving toward a staffing ratio of 1.85, the plan was to achieve 1.35 sworn per thousand in the current year and 1.40 sworn officers per thousand in fiscal year 05/06. Based on the current population estimate of 208,000, an additional twenty-three sworn positions would need to be added immediately at a cost of approximately \$2.1 million to reach 1.40 next year. This cost does not include additional non-sworn support staff or vehicles.



Parks, Recreation and Neighborhoods Department



We create community and enhance neighborhoods through people, parks, programs and facilities.

Parks, Recreation & Neighborhoods Department

Position Allocation	FY02-03 Actual	FY03-04 Actual	FY04-05 Current	FY05-06 Adopted	Increase/ (Decrease)
<u>Parks, Recreation & Neighborhoods</u>					
Parks, Recreation & Neighborhoods Director	1	1	1	1	
Administrative Analyst II	1	1	1	1	
Management Analyst		1			
Administrative Services Officer			1	1	
Administrative Analyst I	1				
Executive Secretary	1	1	1	1	
Public Information Technician		1	1	1	
Sr. Admin Office Assistant		1	1	1	
Admin Office Assistant I	0.75	0.75	0.75	0.75	
Recr & Neighborhoods Admin (0100-3001)	4.75	6.75	6.75	6.75	
<u>Parks Planning & Development Services Division</u>					
Parks Planning & Development Manager	1	1	1	1	
Project Coordinator	3	3	3	3	
Sr. Admin Office Assistant (Confidential)		1	1	1	
Parks Plng & Development (0100-3120)	4	5	5	5	
<u>Park Services Division</u>					
Parks Operations Superintendent			1	1	
Operations & Maintenance Supervisor			3	2	(1.00)
Operations & Maintenance Crewleader			1	1	
Maintenance Mechanic - Parks			9	9	
Parks Crewleader			9	9	
Maintenance Worker II			24	24	
Administrative Analyst II			1		(1.00)
Admin Office Assistant III			1	1	
Parks Maintenance (0100-3522) Moved from O&M (4522)			49	47	(2.00)
<u>Recreation & Neighborhoods Services Division</u>					
Recreation Supervisor II	1	1	1	1	
Recreation Coordinator (1 @ 75%)	0.75	0.75	0.75	0.75	
Recr Admin & Youth Dev (0100-3701)	1.75	1.75	1.75	1.75	
Recreation Supervisor II				1.00	1.00
Recreation Coordinator (1 @ 75%)				0.75	0.75
Recreation Coordinator (3 @ 75%)	2.25	2.25	2.25	2.25	
Admin Office Assistant II	1	1	1	1.00	
Child Services (0100-3712)	3.25	3.25	3.25	5.00	1.75
Recreation Supervisor II	1	1	1	1	
Recreation Coordinator (1 @ 75%)	0.75	0.75	0.75	0.75	
Sports & Aquatics Services (0100-3713)	1.75	1.75	1.75	1.75	
Recreation Supervisor II	1	1			
Social Services (0100-3717)	1	1			
Recreation Supervisor II			1	1	
Recreation Coordinator	0.75	0.75	0.75	0.75	
Admin Office Assistant II	1	1	1	1	
King Kennedy Memorial Ctr (0100-3731)	1.75	1.75	2.75	2.75	

Parks, Recreation & Neighborhoods Department

Position Allocation	FY02-03 Actual	FY03-04 Actual	FY04-05 Current	FY05-06 Adopted	Increase/ (Decrease)
Recreation Supervisor II	1	1	1	1	
Recreation Coordinator (1 @ 75%)	0.75	0.75	0.75	0.75	
Teen Services (0100-3732)	1.75	1.75	1.75	1.75	
Recreation Supervisor II	1	1	1		(1.00)
Recreation Coordinator (1 @ 75%)	0.75	0.75	0.75		(0.75)
Senior Citizen Center (0100-3741)	1.75	1.75	1.75		(1.75)
Neighborhood Preservation Supervisor	1	1	1	1	
Code Enforcement Officer I/II	6	6	6	6	
Admin Office Assistant III	2	2	2	2	
Neighborhood Preservation (0100-3770)	9	9	9	9	
Dep Director Recreation & Neighborhood HUD Manager	1	1	1	1	
Senior Comm Development Program Specialist	1	1	1	1	
Administrative Analyst I	1				
Administrative Analyst II		1	1	1	
Admin Office Assistant III (confidential)	1				
Sr. Admin Office Assistant (confidential)		1	1	1	
CDBG Administration (1130-3252)	4	4	5	5	
Housing Program Supervisor	1	1			
Senior Housing Rehabilitation Specialist	1	1	1	1	
Housing Rehabilitation Specialist II	2	2	2	2	
Housing Financial Specialist	1	1	1	1	
Admin Office Assistant II	1	1	1	1	
CDBG Housing Rehab (1130-3256)	6	6	5	5	
Senior Community Development Program Specia	1	1	1	1	
HOME Program (1170-3258)	1	1	1	1	
Cultural & Enterprise Services Division					
Cultural Services Manager	1	1	1	1	
Admin Office Assistant III (Confidential)	1	1	1	1	
Cultural Services Admin (0100-3611)	2	2	2	2	
Cultural Services Manager	1				
Assistant to the Events Coordinator	2				
Administrative Office Assistant II	0.75				
CVB (0100-3430)	3.75				
Deputy Director Cultural & Enterprise Services	1	1	1	1	
Event Supervisor II	1	1	1	1	
Operations Supervisor	1	1	1	1	
Administrative Analyst II	0.75	0.75	0.75	0.75	
Event Supervisor I	2	2	2	2	
Building Maintenance Mechanic	1	1	1	1	
Admin Office Assistant III (Confidential)	1	1	1	1	
Account Clerk	1.25	0.75	0.75	0.75	
Modesto Centre Plaza (6700-3412)	9	8.5	8.5	8.5	

Parks, Recreation & Neighborhoods Department

<u>Position Allocation</u>	<u>FY02-03 Actual</u>	<u>FY03-04 Actual</u>	<u>FY04-05 Current</u>	<u>FY05-06 Adopted</u>	<u>Increase/ (Decrease)</u>
Production Technician	0.75	0.75	1	1	
Technical Services (6700-3414)	0.75	0.75	1	1	
<u>Community Services Division</u>					
Administrative Analyst II				1	1.00
Recreation Superintendent	1	1			
Public Information Technician	1				
Sr. Admin Office Assistant (Confidential)	1				
Sr. Admin Office Assistant	1				
Admin Office Assistant III	2.75	2.75	2.75	2.75	
Community Services Admin (0100-3801)	6.75	3.75	2.75	3.75	1.00
Community Services Supervisor		1	1		(1.00)
Customer Services Supervisor	1				
Account Clerk	1	1	1		(1.00)
City Hall at the Mall (0100-3840)	2	2	2		(2.00)
<u>Building and Parking Services Division</u>					
Parking Lot Maintenance Crewleader			1	1	
Maintenance Worker II			1	1	
Surface Parking Lots (6000-3581) moved from O&M 4682			2	2	
Operations & Maintenance Supervisor			1	1	
Building Maintenance Superintendent			1	1	
Building Maintenance Mechanic			1	1	
Admin Office Assistant II			1	1	
Building Maintenance (7800-3512) moved from O&M 4912			4	4	
Custodian Supervisor			1	1	
Custodian II			4	4	
Custodian I			1	1	
Building Custodial (7800-3513) moved from O&M (4913)			6	6	
Building Maintenance Mechanic			2	2	
Custodian II			4	4	
Maintenance Worker II			1	1	
Maintenance/Custodial (7800-3514) moved from O&M 4913/4914			7	7	
Building Maintenance Mechanic			2	2	
Custodian II			3	3	
Custodian I					
Building Maintenance (7800-3515) moved from O&M 4912/4913			5	5	
Building Maintenance Superintendent			1	1	
Building Maintenance Mechanic			2	2	
Administrative Office Assistant II			1	1	
JPA Building Services (8500-3524)			4	4	

Parks, Recreation & Neighborhoods Department

Position Allocation	FY02-03 Actual	FY03-04 Actual	FY04-05 Current	FY05-06 Adopted	Increase/ (Decrease)
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Solid Waste Division

Operation Grants Reimbursed (0410)

Solid Waste Program Manager			1	1	
Integrated Waste Specialist			1	1	
Recycle Program Coordinator			1	1	
Code Enforcement Office II (Limited term thru 11-30-05)			1	1	
Admin Office Assistant III			1	1	
Admin Office Assistant II			1	1	
Solid Waste Management (0410-4402)		moved from PW	6	6	
General Fund	45.25	41.50	89.50	86.50	(3.00)
Other Funds	20.75	20.25	54.50	54.50	
Parks, Recreation & Neighborhoods	66.00	61.75	144.00	141.00	(3.00)

Parks, Recreation Neighborhoods Department

City of Modesto

Department Summary

Expenditures by Fund (\$)	Actual 2002-2003	Actual 2003-2004	Budget 2004-2005	Adopted 2005-2006	\$ Change From Budget	% Change
General Fund (0100)	6,663,847	6,010,110	11,528,340	11,693,456	165,116	1.4%
Solid Waste Fund (0310)	0	553,637	592,798	610,661	17,863	3.0%
Operating Grants Block Grants (0400)	0	16,446	0	0	0	0.0%
CDBG - Direct Program (1130)	2,171,275	1,888,911	3,177,786	2,831,978	(345,808)	(10.9%)
CDBG Rental Rehab Program (1140)	0	6,826	0	0	0	0.0%
Housing Loan Program (1150)	14,552	(28,682)	1,200,200	325,000	(875,200)	(72.9%)
Public Service (1152)	0	0	0	75,000	75,000	0.0%
Home Program (1170)	230,149	246,166	1,474,055	1,508,014	33,959	2.3%
Emergency Shelter Program (1180)	88,000	88,257	105,715	104,387	(1,328)	(1.3%)
Special Fund for Capital Outlay (1300)	111,966	9,819	0	0	0	0.0%
Parks Capital Fac Fee (1350)	458,000	458,000	458,001	458,001	0	0.0%
Capital Grants Fund (2300)	0	0	218,307	0	(218,307)	100.0%
Parking Fund (6000)	0	0	847,991	978,582	130,591	15.4%
Golf Fund (6600)	2,146,816	2,084,320	2,240,260	2,307,557	67,297	3.0%
Centre Plaza Fund (6700)	1,456,662	1,456,593	1,553,934	1,570,921	16,987	1.1%
Centre Plaza FF&E (6710)	6,173	45,485	72,315	73,125	810	1.1%
Building Services (7800)	0	0	1,963,463	1,956,278	(7,185)	(0.4%)
JPA Building Services (8500)	0	0	0	1,372,389	1,372,389	0.0%
Tuolumne River Regional Park (8900)	380,407	403,856	401,415	531,143	129,728	32.3%
State Parks & Recreation (1700)	0	0	0	0	0	0.0%
Total Expenditures	13,727,848	13,239,743	25,834,580	26,396,492	561,912	2.2%

Revenues General Fund (\$)	Actual 2002-2003	Actual 2003-2004	Budget 2004-2005	Adopted 2005-2006	\$ Change From Budget	% Change
General Fund (0100)	2,205,081	1,856,832	2,477,868	2,500,707	22,839	0.9%
Total Revenues	2,205,081	1,856,832	2,477,868	2,500,707	22,839	0.9%

Parks, Recreation Neighborhoods Department

City of Modesto

Department Summary

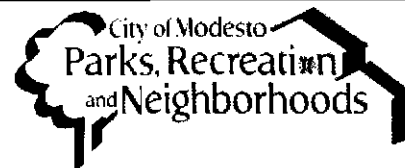
Expenditures by Category (\$)	Actual 2002-2003	Actual 2003-2004	Budget 2004-2005	Adopted 2005-2006	\$ Change From Budget	%Change
Employee Services Total	5,274,594	5,171,014	10,509,211	10,718,386	209,175	2.0%
Internal Service Charges Total	2,200,743	2,106,079	2,655,559	2,974,943	319,384	12.0%
Professional & Contractual Svc Total	4,248,028	4,138,997	7,154,908	8,442,754	1,287,846	18.0%
Materials & Supplies Total	394,810	361,899	849,389	908,214	58,825	6.9%
Other Total	1,454,069	1,381,244	4,503,536	3,293,395	(1,210,141)	(26.9%)
Capital Non-CIP Total	155,602	80,510	161,977	58,800	(103,177)	(63.7%)
Engineering/Design/Admin	0	54,031	0	19,044	19,044	0.0%
Net Expenditures	13,727,848	13,293,774	25,834,580	26,415,536	580,956	2.2%

**City of Modesto
Parks, Recreation and Neighborhoods Department
Performance Measures**

Modesto: a healthy, safe, attractive, economically vibrant, socially diverse and culturally rich city with a strong sense of identity and pride, a community engaged in the practice of citizenship with governance based on the principle of stewardship.

Mission:

We create community and enhance neighborhoods through people, parks, programs and facilities.



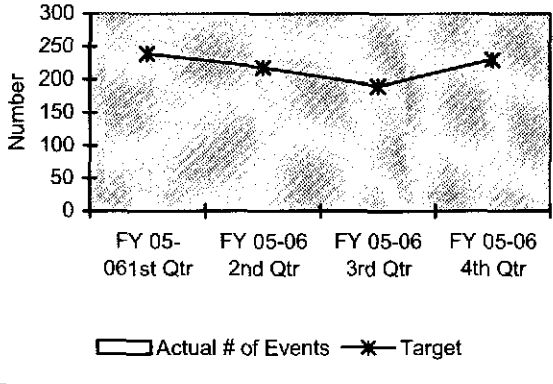
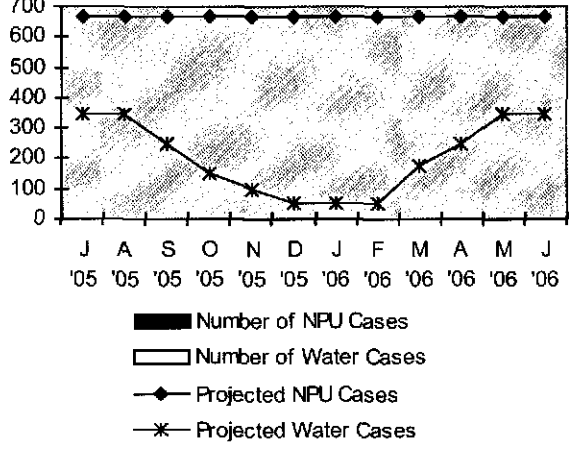
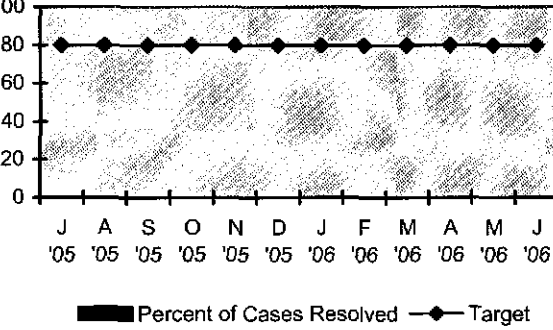
Strategic Goals:

- II. The City has efficient garbage collection and competitive rates with maximal resource recovery.
- H.I. Identify opportunities for collaborative delivery of police, fire, recreation and neighborhood services.
- H.II.A. Our actions develop and reinforce the sense of community and neighborhood sense of identity.
- H.II.H. Incorporate open green areas in all neighborhoods, including trees, landscaping, parks and play areas.
- H.II.K. Our neighborhoods are safe places to live, work, play and visit.
- H.II.B. Promote a variety of housing types to address the diversity of needs for people throughout their life cycle and across income levels.
- H.II.C. Promote home ownership.
- H.II.I. Recreation facilities support interaction in the neighborhoods.
- H.V. Actions support the safe and healthy, drug free, gang free, development of young people.
- C.I. Provide opportunities for social interaction of residents from all backgrounds and walks of life.
- C.II. Encourage Visual, Literary and Performing Arts in the Modesto Community.
- C.III. Celebrate all cultures comprising the Modesto community.
- C.IV. Protect and preserve the City's historical assets.
- C.V. People from diverse social, ethnic and age groups interact through sports and entertainment.
- I.A.1. Our infrastructure is modern, efficient, effective, attractive and cost competitive.
- I.A.2. The City is attractive, clean and well-landscaped.
- X.B.1. Capitalize upon tourism opportunities which increase the City's economic prosperity.



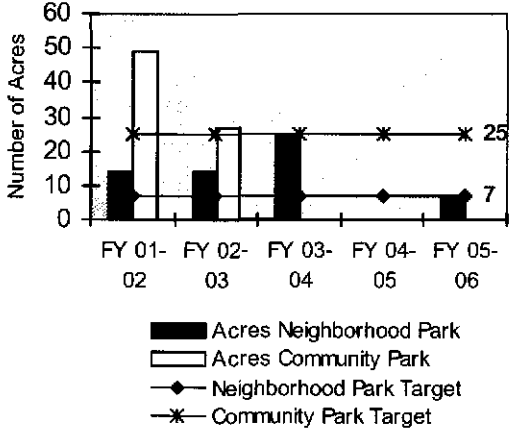
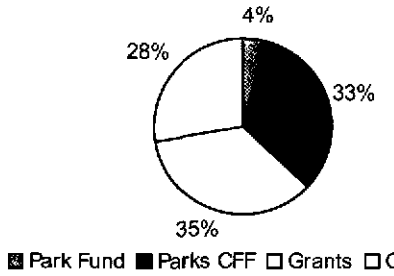
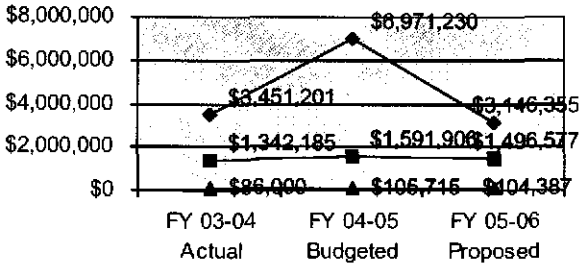
**City of Modesto
Parks, Recreation and Neighborhoods Department
Performance Measures**

Modesto: a healthy, safe, attractive, economically vibrant, socially diverse and culturally rich city with a strong sense of identity and pride, a community engaged in the practice of citizenship with governance based on the principle of stewardship.

Performance Measure	Results	2005-06 Target	Comments
<p>PRN 1. COLLABORATIVE SERVICE DELIVERY AND NEIGHBORHOOD MEETINGS What: Collaborate with other departments/agencies to deliver programs/events/activities. The department also holds various neighborhood meetings. Why: Measures level of collaboration. Diverse programs attract a wider spectrum of attendees and increase participation in events. Strategic Plan Goals: H.I., H.H.A., H.H.V., C.I., C.V.</p>	<p style="text-align: center;">Collaborations</p>  <p style="text-align: center;"> Actual # of Events * Target </p>	<p>Department staff will collaborate on 215 events per quarter.</p> <p>This measure includes special community events, meetings on problem properties, training exercises, and meetings on funding for special events.</p>	<p>Events include: adaptive activities, movies, mature driving classes and tax preparation, health examinations for seniors, lunch program, exercise programs for seniors, Cinco de Mayo celebration, youth track and field meet, etc..</p>
<p>PRN 2. SAFE AND BEAUTIFUL NEIGHBORHOODS What: Resolve Neighborhood Preservation and water conservation cases in a timely manner. Why: Measures the department's effectiveness in improving the safety and beauty of Modesto neighborhoods and promoting water conservation through NPU's efforts to close the majority of cases relating to blight and municipal code and water conservation violations. Strategic Plan Goals: H.H.A., H.H.K., I.A.2.</p>	<p style="text-align: center;">NPU Cases</p>  <p style="text-align: center;"> Number of NPU Cases Number of Water Cases Projected NPU Cases * Projected Water Cases </p> <p style="text-align: center;">Percent of NPU Cases Resolved</p>  <p style="text-align: center;"> Percent of Cases Resolved Target </p>	<p>Currently, the Neighborhood Preservation Unit (NPU) estimates that about 8,000 code enforcement cases and 2,500 water enforcement cases are handled by staff per fiscal year.</p> <p>80% of NPU cases will be resolved within 5 weeks of receipt of the complaint</p>	<p>The Neighborhood Preservation Unit is responsible for code enforcement issues such as the abatement of junk, trash, weeds, illegal signs, and nuisances of various kinds. The Code Enforcement Officers are also responsible for water conservation enforcement. In the upcoming budget year, NPU will continue to work with community volunteers to proactively address code violations in residential neighborhoods.</p>

**City of Modesto
Parks, Recreation and Neighborhoods Department
Performance Measures**

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Performance Measure	Results	2005-06 Target	Comments
<p>PRN 3. OPEN SPACE DEVELOPMENT What: Acquire and develop community and neighborhood parks and trails using a variety of funding sources. Why: Measures the acquisition and development of open space and identifies funding sources. Strategic Plan Goal: H.II.H.</p>	<p style="text-align: center;">Park Development</p>  <p style="text-align: center;">Funding for Park Development FY 04-05</p> 	<p>Neighborhood and Community Parks: The city will acquire and/or develop at least one phase of 2 neighborhood parks per year, comprising a total of 14 acres. The city will acquire and/or develop at least one phase of one community park per year, comprising at least 25 acres.</p> <p>Park development funding sources: the city will seek grant funding for at least 20% of its park development funding. The FY 04-05 CIP included \$4.7 million from grants, \$479,000 from the Park Fund, \$2.2 million from Parks CFF and \$3.8 million from other sources (other CFF funds, non-motorized funds and Section 108 loan).</p>	<p>The standards for open space acreage are defined in the Community Facilities-Open Space and Parks Chapter of the Modesto Urban Area General Plan. Standards for neighborhood parks are 7 acres or 2 acres per 1,000 population. Standards for community parks are 25 acres or 1 acre per 1,000 population in developed areas and 40 acres or 2 acres per 1,000 population in planned urbanizing areas.</p>
<p>PRN 4. DEPARTMENT OF HOUSING & URBAN DEVELOPMENT (HUD) PROGRAMS What: Use Community Development Block Grant (CDBG), HOME Partnership Program (HOME), and Emergency Shelter Grant (ESG) funding for: <ul style="list-style-type: none"> ▪ Housing Development, Preservation & Home Ownership ▪ Infrastructure & Public Improvement ▪ Neighborhood Preservation & Stabilization. ▪ Public Services Why: Reflects the amounts for these programs. Strategic Plan Goals: H.II.A., H.II.B., H.II.C.</p>	<p style="text-align: center;">HUD Program Funding</p> 	<p>Available funding will be allocated to programs as described in the Council adopted Annual Action Plan.</p>	<p>Amounts for these three entitlement grants are determined by the Federal government.</p>

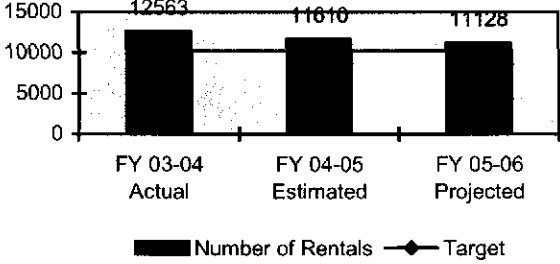
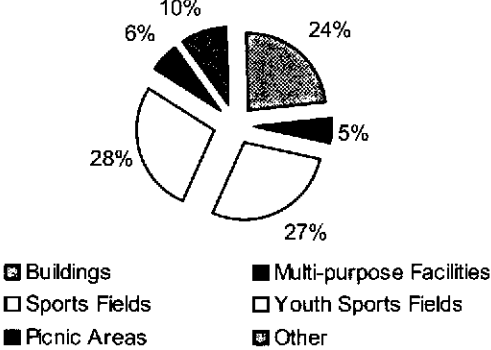
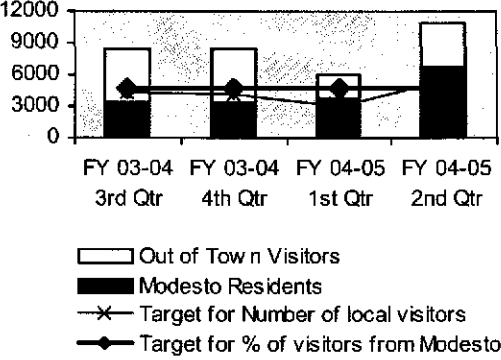
**City of Modesto
Parks, Recreation and Neighborhoods Department
Performance Measures**

Modesto: a healthy, safe, attractive, economically vibrant, socially diverse and culturally rich city with a strong sense of identity and pride, a community engaged in the practice of citizenship with governance based on the principle of stewardship.

Performance Measure	Results	2005-06 Target	Comments
<p>PRN 5. RECREATION PROGRAMS AND SERVICES</p> <p>What: Offer city-sponsored and co-sponsored programs on a variety of activities and services for youths, seniors, and adults. These include swim classes, after school program and camps, park programs and ball leagues, etc.</p> <p>Why: Measures the reach of recreational programs and services. Recreationally active youth commit few crimes, get better grades, and are healthier. These programs are beneficial to all age groups; they provide a means for residents to get together for social interaction and exercise.</p> <p>Strategic Plan Goal: H.II.1., H.V., C.I., C.V.</p>	<p style="text-align: center;">Participants in Youth Programs</p> <p style="text-align: center;">Participants in Senior Programs</p> <p style="text-align: center;">Participants in Adult Programs</p>	<p>The programs offered or co-sponsored by the Parks, Recreation and Neighborhoods Department will reach an average of 115,000 (duplicated) participants each quarter.</p> <p>In Fiscal Year 05-06, youth activities will reach over 311,000 (duplicated) participants; Senior programs will reach over 31,000 (duplicated) participants; and the Adult Programs will reach over 116,000 (duplicated) participants.</p>	<p>The Department offers a variety of recreational and enrichment programs to local youth, seniors and adults. Through an agreement with Modesto City Schools, school site programs are provided at selected sites. The City has a co-sponsorship arrangement with twenty youth sports organizations. The department also works with agencies such as AARP, and Stanislaus County Health Agency to provide services to seniors.</p>
<p>PRN 6. FINANCIAL SUPPORT FOR RECREATION ACTIVITIES</p> <p>What: Provide financial assistance to eligible residents for participation in city-sponsored and co-sponsored activities.</p> <p>Why: Measures the need for continuing/expanding the Youth/Senior/Disabled Financial Assistance Program.</p> <p>Strategic Plan Goal: H.V.</p>	<p style="text-align: center;">Financial Assistance Program</p>	<p>100% of the budget allocated to the Financial Assistance program will be spent.</p> <p>Staff will seek non-General Fund support for this program.</p>	<p>Funding is at a level where it equals all eligible requests for assistance. Seniors and disabled adults are also eligible to participate. They represent less than 2% of the cards issued.</p>

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Performance Measure	Results	2005-06 Target	Comments
<p>PRN 7. RECREATION FACILITIES What: Manage and book classes, meetings and agency events at City facilities. Why: Measures the use of City facilities. Strategic Plan Goal: H.II.1.</p>	<p style="text-align: center;">Facility Rentals</p>  <p style="text-align: center;">Rentals by Type of Facility for FY 05-06</p> 	<p>Facility Rentals: City facilities will average fifteen bookings per facility each month, for an average of 850 reservations per month.</p> <p>Rentals by Type of Facility: The City operates: 7 buildings, 3 Multi-purpose facilities, 9 rental sports fields (baseball, softball, soccer), 20 youth sports fields and 12 picnic areas. Other rentals include portable equipment (barbecue pits, awning, stage) and parties.</p>	<p>During FY 03-04, there were an average of 1,047 rental uses per month at City Facilities.</p>
<p>PRN-8. SOCIAL INTERACTION What: The department offers tours of the McHenry Museum and Mansion. Why: Measure the department's commitment and contribution toward residents and effectiveness in providing culturally rich places for people to gather. Strategic Plan Goals: C.I., C.V., X.B.1.</p>	<p style="text-align: center;">Visitors to Mansion and Museum</p> 	<p>Ten percent of the residents of Modesto will visit the Mansion and Museum each year. An average of 4,750 Modesto residents will visit each quarter.</p> <p>At least one-half of the visitors will be Modesto residents.</p>	<p>Tours to the McHenry Museum and McHenry Mansion are part of the Third Grade curriculum in local school district. Changing exhibits at the Museum, and holiday decorations continue to attract local residents and visitors to the area. These facilities are also available for weddings, receptions, meetings and other similar events.</p>

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Performance Measure	Results	2005-06 Target	Comments																																									
<p>PRN 9. SOCIAL INTERACTION What: Book events at the Modesto Centre Plaza and the Tenth Street Plaza. Why: Measure the department's commitment and contribution and effectiveness in providing culturally rich places for people to gather. Strategic Plan Goals: C.I., C.V., X.B.1.</p>	<p style="text-align: center;">Events at Modesto Centre Plaza</p> <table border="1"> <caption>Events at Modesto Centre Plaza</caption> <thead> <tr> <th>Fiscal Year</th> <th>Quarter</th> <th>Local Groups</th> <th>Out-of-town Groups</th> <th>% Local events</th> </tr> </thead> <tbody> <tr> <td rowspan="2">FY 03-04</td> <td>3rd Qtr</td> <td>75</td> <td>80</td> <td>48%</td> </tr> <tr> <td>4th Qtr</td> <td>75</td> <td>85</td> <td>47%</td> </tr> <tr> <td rowspan="2">FY 04-05</td> <td>1st Qtr</td> <td>60</td> <td>60</td> <td>50%</td> </tr> <tr> <td>2nd Qtr</td> <td>80</td> <td>90</td> <td>44%</td> </tr> </tbody> </table> <p style="text-align: center;">Centre Plaza Occupancy Rate</p> <table border="1"> <caption>Centre Plaza Occupancy Rate</caption> <thead> <tr> <th>Fiscal Year</th> <th>Quarter</th> <th>Actual % Occupancy</th> <th>Target Occupancy</th> </tr> </thead> <tbody> <tr> <td rowspan="2">FY 03-04</td> <td>3rd Qtr</td> <td>68%</td> <td>65%</td> </tr> <tr> <td>4th Qtr</td> <td>64%</td> <td>65%</td> </tr> <tr> <td rowspan="2">FY 04-05</td> <td>1st Qtr</td> <td>64%</td> <td>65%</td> </tr> <tr> <td>2nd Qtr</td> <td>71%</td> <td>65%</td> </tr> </tbody> </table>	Fiscal Year	Quarter	Local Groups	Out-of-town Groups	% Local events	FY 03-04	3rd Qtr	75	80	48%	4th Qtr	75	85	47%	FY 04-05	1st Qtr	60	60	50%	2nd Qtr	80	90	44%	Fiscal Year	Quarter	Actual % Occupancy	Target Occupancy	FY 03-04	3rd Qtr	68%	65%	4th Qtr	64%	65%	FY 04-05	1st Qtr	64%	65%	2nd Qtr	71%	65%	<p>Events at Modesto Centre Plaza: The Modesto Centre Plaza will have 600 bookings (events) per year.</p> <p>One-third of the events will be rentals by local groups, individuals and organizations.</p> <p>Two thirds of the events will be rentals by out-of-town organizations and promoters.</p> <p>Centre Plaza Occupancy Rate: The Centre will operate at 65% of capacity or greater on average per quarter.</p>	<p>Events at the Modesto Centre Plaza include community events, conventions, trade shows, fundraisers, consumer shows, meetings, banquets, seminars, youth activities, entertainment, private dinners and receptions. Comparison of local versus out-of town events addresses the Centre's ability to serve as a community center as well as a convention center.</p> <p>According to studies conducted for the Centre Plaza's current Five-Year Plan, the functional capacity for similar facilities in markets equivalent to Modesto is about 70%, due to soft (undesirable) dates, maintenance time and smaller bookings using only a portion of space.</p>
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<p>PRN 10. SPORTS AND ENTERTAINMENT What: Operate and manage events and professional baseball games at John Thurman Field. Why: Measure utilization of the City's investment in John Thurman Field. Strategic Plan Goal: C.V.</p>	<p style="text-align: center;">Attendance at Modesto Nuts Games</p> <table border="1"> <caption>Attendance at Modesto Nuts Games</caption> <thead> <tr> <th>Month</th> <th>Average Attendance</th> <th>Target Attendance</th> </tr> </thead> <tbody> <tr> <td>Apr '04</td> <td>1722</td> <td>2200</td> </tr> <tr> <td>May '04</td> <td>2207</td> <td>2200</td> </tr> <tr> <td>June '04</td> <td>2412</td> <td>2200</td> </tr> <tr> <td>July '04</td> <td>2498</td> <td>2200</td> </tr> <tr> <td>Aug '04</td> <td>2031</td> <td>2200</td> </tr> <tr> <td>Sept '04</td> <td>1952</td> <td>2200</td> </tr> </tbody> </table>	Month	Average Attendance	Target Attendance	Apr '04	1722	2200	May '04	2207	2200	June '04	2412	2200	July '04	2498	2200	Aug '04	2031	2200	Sept '04	1952	2200	<p>Attendance at Modesto Nuts games: Attendance will average 50% of stadium capacity (2,000 persons) based on a 70 games season.</p>	<p>The average attendance at benchmark stadiums is: Stockton (31%), Visalia (50%), Bakersfield (33%) and San Jose (55%) of capacity. John Thurman Field has seating for 4,000 for baseball games. Other events include car shows, concerts, festivals, and ceremonies.</p>																				
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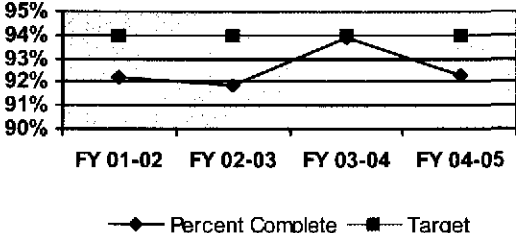
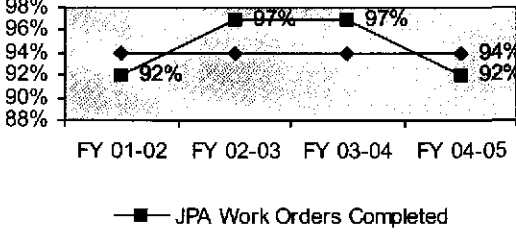
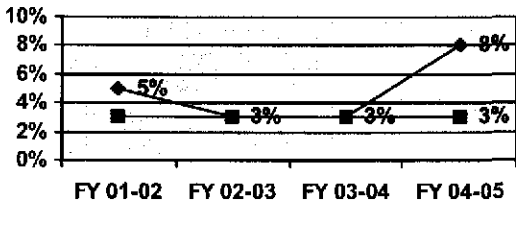
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Performance Measure	Results	2005-06 Target	Comments
<p>PRN 11. WELL LANDSCAPED CITY What: Actively participate in beautification efforts in the areas of commercial landscape inspections, improvements to public rights-of-way and special projects. Why: Measure responsiveness and work load of Landscape Plan Check team. Strategic Plan Goal: I.A.2.</p>	<p style="text-align: center;">Landscape and Streetscape Plans</p> <p style="text-align: center;">Beautification Projects</p>	<p>Landscape Plans: Ninety percent of commercial landscape and streetscape plans are reviewed and returned within 3 days of submittal.</p> <p>Beautification Projects: 2 special beautification projects will be completed annually.</p>	<p>A well-landscaped city will result when plans and landscape installations are in conformance with state and local code. Special projects above required mitigation will make Modesto a beautiful place to live, work and recreate.</p>
<p>PRN 12. WELL-MAINTAINED PARKS AND OPEN SPACE What: Maintain the City's parks and open space at a safe and aesthetically pleasing level. Why: Measure the level of maintenance based on a cross section of activities and tasks. Strategic Plan Goals: I.A.1., I.A.2.</p>	<p style="text-align: center;">Parks & Landscape Service Level</p>	<p>The City's park maintenance service level rating will be at or near a "good" rating value of 3.</p> <p>Service Level Ratings* Excellent = 4 Good = 3 Fair = 2 Poor = 1 *Based upon frequency of performance of parks maintenance tasks.</p>	<p>Since 1988-1989, the ratio of acres of developed park per full-time equivalent employee (FTE) has increased from 6.3 acres/FTE to 11.46 acres/FTE in 2002-2003. This increase is a result of decreasing labor resources and increasing park acreage. Consequently, service level ratings have declined in recent years</p>
<p>PRN 13. SAFE MUNICIPAL PARKS What: Maintain safe neighborhood, community and regional parks. Why: Measure the effectiveness of maintenance crews in keeping parks safe and well-maintained. Strategic Plan Goals: I.A.1., I.A.2.</p>	<p style="text-align: center;">Preventable Public Injuries</p>	<p>Number of preventable public injuries is less than 4 per fiscal year.</p>	<p>The City's Parks Maintenance crews continue to have an excellent safety record for preventable public injuries</p>

Performance Measure	Results	2005-06 Target	Comments																					
<p>PRN 14. WASTE DIVERSION EFFECTIVENESS What: Total tons of waste diverted from disposal by Modesto resident/businesses annually Why: Measures the effectiveness of recycling, source reduction programs in reducing the amount of waste disposed. Strategic Plan Goal: II.</p>	<p style="text-align: center;">Calendar Year Annual Waste Diversion Percentage</p> <table border="1"> <caption>Calendar Year Annual Waste Diversion Percentage</caption> <thead> <tr> <th>Year</th> <th>% of Waste Diverted</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>2000 Actual</td> <td>60%</td> <td>50%</td> </tr> <tr> <td>2001 Actual</td> <td>48%</td> <td>50%</td> </tr> <tr> <td>2002 Actual</td> <td>50%</td> <td>50%</td> </tr> <tr> <td>2003 Pending</td> <td>45%</td> <td>50%</td> </tr> <tr> <td>2004 Estimated</td> <td>50%</td> <td>50%</td> </tr> <tr> <td>2005 Projected</td> <td>50%</td> <td>50%</td> </tr> </tbody> </table>	Year	% of Waste Diverted	Target	2000 Actual	60%	50%	2001 Actual	48%	50%	2002 Actual	50%	50%	2003 Pending	45%	50%	2004 Estimated	50%	50%	2005 Projected	50%	50%	<p>Maintain state-mandated 50% diversion rate.</p> <p>Percentages are approved by the California Integrated Waste Management Board approximately every 2 years.</p>	<p>Over last few years, diversion rate has dropped due to an increase in construction and demolition debris, as well as a recognized problem with the California Integrated Waste Management Board's Adjustment Factor methodology which determines the diversion rate. This issue is going to be addressed legislatively, since many California cities are facing the same issue.</p>
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<p>PRN 15. SOLID WASTE FUNDING EFFECTIVENESS What: Percent of revenue generated versus expenditures outside of General Fund. Why: Measures the effectiveness of staff in obtaining funding to continue General Fund independency.</p>	<p style="text-align: center;">Solid Waste Funding Sources</p> <table border="1"> <caption>Solid Waste Funding Sources</caption> <thead> <tr> <th>Source</th> <th>Percentage</th> </tr> </thead> <tbody> <tr> <td>AB 939</td> <td>22%</td> </tr> <tr> <td>Waste to Energy</td> <td>23%</td> </tr> <tr> <td>Recycling Program Fee</td> <td>17%</td> </tr> <tr> <td>Grants</td> <td>9%</td> </tr> <tr> <td>Other Funding Sources</td> <td>29%</td> </tr> </tbody> </table>	Source	Percentage	AB 939	22%	Waste to Energy	23%	Recycling Program Fee	17%	Grants	9%	Other Funding Sources	29%	<p>Target is to apply for all grants available, and to offset 100% of expenses through grants, fees, partnerships and reimbursements in the given fiscal year.</p>	<p>Solid Waste staff aggressively pursues grant funding to support the City's recycling programs. Staff has been successful in establishing corporate and community partnerships, which has helped to further offset costs of programs.</p>									
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<p>PRN 16. WELL-MAINTAINED FACILITIES What: Preserve all facilities that are the responsibility of Building Services in a safe and well-maintained manner. Why: Measure the effectiveness of maintenance crews in keeping buildings safe and well-maintained through preventive maintenance. Strategic Plan Goals: I.A.1., I.A.2.</p>	<p style="text-align: center;">Facilities Preventive Maintenance Effectiveness</p> <table border="1"> <caption>Facilities Preventive Maintenance Effectiveness</caption> <thead> <tr> <th>Fiscal Year</th> <th>Percent of Preventive Maintenance Completed</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>'99/'00</td> <td>83%</td> <td>90%</td> </tr> <tr> <td>'00/'01</td> <td>84%</td> <td>90%</td> </tr> <tr> <td>'01/'02</td> <td>85%</td> <td>90%</td> </tr> <tr> <td>'02/'03</td> <td>87%</td> <td>90%</td> </tr> <tr> <td>'03/'04</td> <td>88%</td> <td>90%</td> </tr> <tr> <td>'04/'05</td> <td>89%</td> <td>90%</td> </tr> </tbody> </table>	Fiscal Year	Percent of Preventive Maintenance Completed	Target	'99/'00	83%	90%	'00/'01	84%	90%	'01/'02	85%	90%	'02/'03	87%	90%	'03/'04	88%	90%	'04/'05	89%	90%	<p>On an annual basis, 90% of all scheduled facilities preventive maintenance is completed.</p>	<p>Over the past few years, the number of Maintenance Mechanics in the Building Services Fund has decreased from 9 to 5, while the number of buildings maintained continues to climb. Preventive maintenance is the number one priority, with routine work orders falling secondary.</p>
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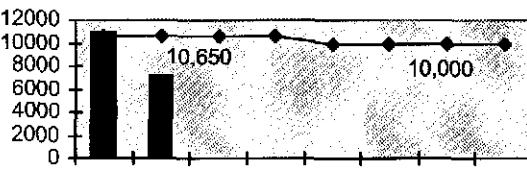
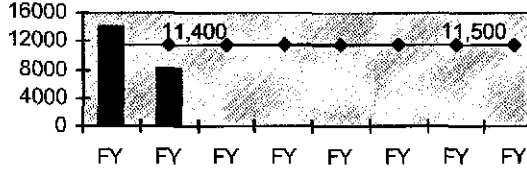
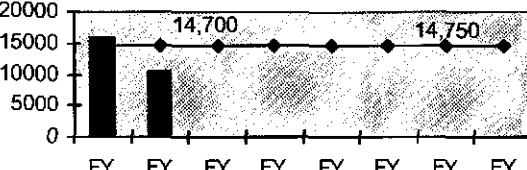
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<p>PRN 17. WELL MAINTAINED FACILITIES What: Maintain safe parking facilities. Why: Measure the overall condition in the City's parking facilities. Strategic Plan Goals: I.A.1., I.A.2.</p>	<p style="text-align: center;">Parking Garage Maintenance Level</p>  <table border="1"> <caption>Parking Garage Maintenance Level</caption> <thead> <tr> <th>Fiscal Year</th> <th>Safety Rating</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>FY 04-05</td> <td>~65%</td> <td>90%</td> </tr> <tr> <td>FY 05-06</td> <td>~65%</td> <td>90%</td> </tr> </tbody> </table>	Fiscal Year	Safety Rating	Target	FY 04-05	~65%	90%	FY 05-06	~65%	90%	<p>Upgrade and improve parking operations and parking management, and improve aesthetics to at or near "good" to "excellent" level of 90%. Parking facilities were rated between "1" (poor) and "10" (excellent). Results for all garages were totaled to obtain an overall average rating.</p>	<p>Currently, the parking facilities are in need of maintenance as well as a complete review of operations, fee structure and operating procedures. The FY 05-06 budget proposes to add a Parking Supervisor to provide supervision and to assist in program assessment.</p>																																				
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FY 05-06	~65%	90%																																														
<p>PRN 18. WELL MAINTAINED FACILITIES - TENTH STREET PLACE What: Preserve the Tenth Street Place and surrounding property in a safe and well-maintained manner. Why: Measure the effectiveness of maintenance crews in keeping buildings safe and well-maintained through preventive maintenance. Strategic Plan Goal: I.A.1., I.A.2.</p>	<p style="text-align: center;">JPA % Preventive Maintenance Completed</p>  <table border="1"> <caption>JPA % Preventive Maintenance Completed</caption> <thead> <tr> <th>Fiscal Year</th> <th>Percent Complete</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>FY 01-02</td> <td>92%</td> <td>94%</td> </tr> <tr> <td>FY 02-03</td> <td>~91.5%</td> <td>94%</td> </tr> <tr> <td>FY 03-04</td> <td>94%</td> <td>94%</td> </tr> <tr> <td>FY 04-05</td> <td>~92.5%</td> <td>94%</td> </tr> </tbody> </table> <p style="text-align: center;">JPA Work Orders Complete</p>  <table border="1"> <caption>JPA Work Orders Complete</caption> <thead> <tr> <th>Fiscal Year</th> <th>JPA Work Orders Completed</th> <th>Target Work Orders Completed</th> </tr> </thead> <tbody> <tr> <td>FY 01-02</td> <td>92%</td> <td>94%</td> </tr> <tr> <td>FY 02-03</td> <td>97%</td> <td>94%</td> </tr> <tr> <td>FY 03-04</td> <td>97%</td> <td>94%</td> </tr> <tr> <td>FY 04-05</td> <td>92%</td> <td>94%</td> </tr> </tbody> </table> <p style="text-align: center;">JPA Work Orders Backlogged</p>  <table border="1"> <caption>JPA Work Orders Backlogged</caption> <thead> <tr> <th>Fiscal Year</th> <th>JPA Work Orders Backlogged</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>FY 01-02</td> <td>5%</td> <td>3%</td> </tr> <tr> <td>FY 02-03</td> <td>3%</td> <td>3%</td> </tr> <tr> <td>FY 03-04</td> <td>3%</td> <td>3%</td> </tr> <tr> <td>FY 04-05</td> <td>8%</td> <td>3%</td> </tr> </tbody> </table>	Fiscal Year	Percent Complete	Target	FY 01-02	92%	94%	FY 02-03	~91.5%	94%	FY 03-04	94%	94%	FY 04-05	~92.5%	94%	Fiscal Year	JPA Work Orders Completed	Target Work Orders Completed	FY 01-02	92%	94%	FY 02-03	97%	94%	FY 03-04	97%	94%	FY 04-05	92%	94%	Fiscal Year	JPA Work Orders Backlogged	Target	FY 01-02	5%	3%	FY 02-03	3%	3%	FY 03-04	3%	3%	FY 04-05	8%	3%	<p>On an annual basis, 94% of all scheduled facility preventive maintenance will be completed as scheduled. 94% of all facility maintenance requests will be completed as scheduled. A backlog of less than 3% of the total work orders will be maintained.</p>	<p>Since FY 02-03, preventive maintenance tasks conducted by the maintenance crew have increased while staffing levels have decreased. Focus will shift from general work requests to preventive maintenance of building equipment. Since FY 01-02, work orders have increased to just under 4,000 per year, resulting in a reduced ability to respond to service requests from employees and plaza partners. By the end of FY 04-05, 286 work orders and preventive maintenance services (7.5%) will be backlogged.</p>
Fiscal Year	Percent Complete	Target																																														
FY 01-02	92%	94%																																														
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**City of Modesto
Parks, Recreation and Neighborhoods Department
Performance Measures**

Modesto: a healthy, safe, attractive, economically vibrant, socially diverse and culturally rich city with a strong sense of identity and pride, a community engaged in the practice of citizenship with governance based on the principle of stewardship.

Performance Measure	Results	2005-06 Target	Comments																																																																								
<p>PRN 16. RECREATION FACILITIES</p> <p>What: Operate three municipal golf courses to provide social and recreational opportunities to persons of all ages.</p> <p>Why: Measures the level of interest in programs and services.</p> <p>Strategic Plan Goal: H.V.</p>	<p style="text-align: center;">Rounds at Muni Golf Course</p>  <table border="1" data-bbox="454 532 982 702"> <tr><th>FY</th><th>FY</th><th>FY</th><th>FY</th><th>FY</th><th>FY</th><th>FY</th><th>FY</th></tr> <tr><td>04-04</td><td>04-05</td><td>04-05</td><td>04-05</td><td>04-05</td><td>05-05</td><td>05-05</td><td>05-05</td></tr> <tr><td>Qtr 1</td><td>Qtr 2</td><td>Qtr 3</td><td>Qtr 4</td><td>Qtr 1</td><td>Qtr 2</td><td>Qtr 3</td><td>Qtr 4</td></tr> </table> <p style="text-align: center;">■ Actual Rounds —◆ Target</p> <p style="text-align: center;">Rounds at Dryden Golf Course</p>  <table border="1" data-bbox="454 957 982 1127"> <tr><th>FY</th><th>FY</th><th>FY</th><th>FY</th><th>FY</th><th>FY</th><th>FY</th><th>FY</th></tr> <tr><td>04-04</td><td>04-05</td><td>04-05</td><td>04-05</td><td>04-05</td><td>05-05</td><td>05-05</td><td>05-05</td></tr> <tr><td>Qtr 1</td><td>Qtr 2</td><td>Qtr 3</td><td>Qtr 4</td><td>Qtr 1</td><td>Qtr 2</td><td>Qtr 3</td><td>Qtr 4</td></tr> </table> <p style="text-align: center;">■ Actual Rounds —◆ Target</p> <p style="text-align: center;">Rounds at Creekside Golf Course</p>  <table border="1" data-bbox="454 1340 982 1510"> <tr><th>FY</th><th>FY</th><th>FY</th><th>FY</th><th>FY</th><th>FY</th><th>FY</th><th>FY</th></tr> <tr><td>04-04</td><td>04-05</td><td>04-05</td><td>04-05</td><td>04-05</td><td>05-05</td><td>05-05</td><td>05-05</td></tr> <tr><td>Qtr 1</td><td>Qtr 2</td><td>Qtr 3</td><td>Qtr 4</td><td>Qtr 1</td><td>Qtr 2</td><td>Qtr 3</td><td>Qtr 4</td></tr> </table> <p style="text-align: center;">■ Actual Rounds —◆ Target</p>	FY	FY	FY	FY	FY	FY	FY	FY	04-04	04-05	04-05	04-05	04-05	05-05	05-05	05-05	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	FY	FY	FY	FY	FY	FY	FY	FY	04-04	04-05	04-05	04-05	04-05	05-05	05-05	05-05	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	FY	FY	FY	FY	FY	FY	FY	FY	04-04	04-05	04-05	04-05	04-05	05-05	05-05	05-05	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	<p>145,000 rounds of golf will be played at all three courses.</p> <p>40,000 rounds (28% of all rounds played) will be played at Muni Golf Course for an average of 10,000 rounds per quarter for FY 05-06.</p> <p>46,000 rounds (32% of all rounds played) will be played at Dryden Golf Course for an average of 11,500 rounds per quarter for FY 05-06.</p> <p>59,000 rounds (40% of all rounds played) will be played at Creekside Golf Course for an average of 14,750 rounds per quarter for FY 05-06.</p>	<p>The City owns three golf courses, providing a total of 45 holes of golf.</p> <p>The City of Modesto introduced an Annual Pass program in the spring of 2001. The City of Modesto Golf Club offers unlimited play at all three City courses for one annual fee. This program has grown to almost 500 members and annual pass rounds comprise almost 20% of the total rounds played at the municipal courses.</p>
FY	FY	FY	FY	FY	FY	FY	FY																																																																				
04-04	04-05	04-05	04-05	04-05	05-05	05-05	05-05																																																																				
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Program Budget Report

Department PARKS, RECREATION & NEIGHBORHOODS

Fund	0100												
Org	3001	Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated					
01			Fund Development	\$116,085.00	14.81%	\$88,603.00	\$27,482.00	1					
01			Public Information	\$87,064.00	11.11%	\$67,544.00	\$19,520.00	1					
1			General Department Oversight	\$580,426.00	74.07%	\$315,167.00	\$265,259.00	4.75					
Org Total				\$783,575.00		\$471,314.00	\$312,261.00	6.75					
Summary for 'Org' = 3001 (3 detail records)													
03			General Planning and Administration	\$92,655.00	18.00%	\$92,655.00	\$0.00	0.9					
03			Capital Projects	\$216,195.00	42.00%	\$38,648.00	\$177,547.00	2.1					
Org	3120	Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated					

Department **PARKS, RECREATION & NEIGHBORHOODS**

Fund **0100**

Org **3120**

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
03	Landscape Reviews/Inspections	\$41,180.00	8.00%	\$11,180.00	\$30,000.00	0.4
03	Park Planning Special Projects and Special Events	\$164,720.00	32.00%	\$164,720.00	\$0.00	0
Summary for 'Org' = 3120 (4 detail records)		\$514,750.00		\$307,203.00	\$207,547.00	3.4

Org Total

Org **3415**

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
13	Thurman Field Administration	\$62,129.00	15.00%	\$62,129.00	\$0.00	0.25
13	Modesto A's (assume year-round maint is benefit to A's even though season Apr-Sept)	\$310,644.00	75.00%	\$135,644.00	\$175,000.00	3.5
13	Thurman Special Events	\$41,419.00	10.00%	\$28,169.00	\$13,250.00	0.1
Summary for 'Org' = 3415 (3 detail records)		\$414,192.00		\$225,942.00	\$188,250.00	3.85

Org Total

Department **PARKS, RECREATION & NEIGHBORHOODS**

Fund **0100**

Org **3430**

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
20	Tourism	\$278,370.00	100.00%	\$278,370.00	\$0.00	0
Org Total		\$278,370.00		\$278,370.00	\$0.00	0

Summary for 'Org' = 3430 (1 detail record)

Org **3522**

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
02	Facilities Services (Restroom, Buildings, Picnic Facilities, Undeveloped Sites, Furniture, Right-of-way weed and litter, NEAT, Parking Lot & Equipment Maintenance /	\$1,395,292.00	25.27%	\$1,283,192.00	\$112,100.00	14.75
02	Recreation Services (Courts, Game Fields & Pools Maintenance, Special Events, Recreation Program Support)	\$505,876.00	9.16%	\$487,376.00	\$18,500.00	8
02	Management and Interagency Services (Supervision, Administration, Clerical, Tuolumne River Regional Park, Storm Drain weed and litter, Water Division Equipment	\$1,115,590.00	20.21%	\$660,634.00	\$454,956.00	19
02	Landscape Services (Turf, Tree & Irrigation Maintenance, Litter Removal, Rodent Control, Weed spraying, refuse hauling, Color Modesto)	\$2,503,866.00	45.35%	\$2,390,067.00	\$113,799.00	18.5
Org Total		\$5,520,624.00		\$4,821,269.00	\$699,355.00	60.25

Summary for 'Org' = 3522 (4 detail records)

Department

PARKS, RECREATION & NEIGHBORHOODS

Fund 0100

Org 3611

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget)</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
08	Museum, Mansion and McClure Support	\$255,672.00	96.00%	\$255,672.00	\$0.00	1.9
08	Special Projects to include Volunteer Reception & Awards, Poetry Contest, Culture Commission and Public Arts Commission	\$10,653.00	4.00%	\$10,653.00	\$0.00	0.1
<i>Summary for 'Org' = 3611 (2 detail records)</i>						
Org Total		\$266,325.00		\$266,325.00	\$0.00	2

Org 3612

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget)</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
08	Exhibits, receptions and special events	\$11,724.00	9.00%	\$11,724.00	\$0.00	0
08	General Museum Administration	\$100,307.00	77.00%	\$98,807.00	\$1,500.00	0
08	Museum Tours	\$9,119.00	7.00%	\$9,119.00	\$0.00	0
08	Museum Rentals	\$9,119.00	7.00%	\$7,119.00	\$2,000.00	0.1

Department **PARKS, RECREATION & NEIGHBORHOODS**

Fund **0100**

Org **3612**

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
		\$130,269.00		\$126,769.00	\$3,500.00	0.1
Org Total						

Summary for 'Org' = 3612 (4 detail records)

Org **3613**

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
08	General Mansion Administration	\$65,973.00	53.93%	\$65,973.00	\$0.00	0
08	Mansion Rentals	\$38,484.00	31.46%	\$8,484.00	\$30,000.00	0.3
08	Mansion Exhibits and Special Events	\$17,867.00	14.61%	\$5,962.00	\$11,905.00	0
Org Total						

Summary for 'Org' = 3613 (3 detail records)

Org **3614**

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
		\$122,324.00		\$80,419.00	\$41,905.00	0.3
Org Total						

Department PARKS, RECREATION & NEIGHBORHOODS

Fund 0100

Org 3614

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
08	Administration and Construction of McClure House	\$21,448.00	100.00%	\$21,448.00	\$0.00	0

Summary for 'Org' = 3614 (1 detail record)

Org Total

Org 3622

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
18	Fourth of July	\$8,750.00	17.85%	\$8,750.00	\$0.00	0
18	Funding to Cultural Arts Organizations	\$40,256.00	82.15%	\$40,256.00	\$0.00	0

Summary for 'Org' = 3622 (2 detail records)

Org Total

Org 3631

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
		\$49,006.00		\$49,006.00	\$0.00	0

Department **PARKS, RECREATION & NEIGHBORHOODS**

Fund **0100**

Org **3631**

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
08	Landmark Preservation Site Designation	\$2,522.00	100.00%	\$2,522.00	\$0.00	0
Org Total		\$2,522.00		\$2,522.00	\$0.00	0

Summary for 'Org' = 3631 (1 detail record)

Org **3701**

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
05	After School Programs	\$165,662.00	51.76%	\$111,417.00	\$54,245.00	0.8
05	Teen Special Events	\$25,228.00	7.88%	\$24,903.00	\$325.00	0.1
05	Facilities Rentals - gym, etc.	\$64,381.00	20.11%	\$53,881.00	\$10,500.00	0.3
05	Youth Commission and Activities	\$64,815.00	20.25%	\$64,815.00	\$0.00	0.6
Org Total		\$320,086.00		\$255,016.00	\$65,070.00	1.8

Summary for 'Org' = 3701 (4 detail records)

Department **PARKS, RECREATION & NEIGHBORHOODS**

Fund **0100**

Org **3712**

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget)</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
07	Summer Park Program	\$320,433.00	47.04%	\$318,633.00	\$1,800.00	2
15	Senior Citizens Daily Program	\$140,622.00	20.64%	\$127,329.00	\$13,293.00	1.1
15	Senior Citizens Special Events	\$18,755.00	2.75%	\$8,929.00	\$9,826.00	0.2
16	Special Events, Parties, etc.	\$0.00	0.00%	\$0.00	\$0.00	0.3
16	Adaptive Programs	\$33,649.00	4.94%	\$31,748.00	\$1,901.00	0.2
16	Camps	\$57,528.00	8.45%	\$30,307.00	\$27,221.00	0.25
16	Classes	\$32,290.00	4.74%	\$15,661.00	\$16,629.00	0.25
17	Spring Park Program	\$77,890.00	11.43%	\$77,390.00	\$500.00	0.7

Summary for 'Org' = 3712 (8 detail records)

Org Total **\$681,167.00** **\$609,997.00** **\$71,170.00** **5**

Department **PARKS, RECREATION & NEIGHBORHOODS**

Fund **0100**

Org **3713**

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget)</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
11	Miscellaneous Sports	\$25,427.00	4.79%	\$2,968.00	\$22,459.00	0.1
11	Adult Sports	\$283,694.00	53.44%	\$47,302.00	\$236,392.00	0.7
11	Swim Classes	\$64,999.00	12.24%	\$33,999.00	\$31,000.00	0.2
11	Summer Recreational Swim	\$137,511.00	25.90%	\$107,611.00	\$29,900.00	0.45
11	Skyhawks Summer Camps	\$19,275.00	3.63%	\$3,875.00	\$15,400.00	0.1
Org Total		\$530,906.00		\$195,755.00	\$335,151.00	1.55

Summary for 'Org' = 3713 (5 detail records)

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget)</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
09	KKMC Rentals	\$48,190.00	12.02%	\$46,190.00	\$2,000.00	0.3

Department **PARKS, RECREATION & NEIGHBORHOODS**

Fund 0100

Org 3731

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget)</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
09	King-Kennedy Daily Program, including facility administration and maintenance	\$172,434.00	43.02%	\$164,434.00	\$8,000.00	1.2
09	KKMC Information & Referral	\$76,162.00	19.00%	\$76,162.00	\$0.00	0.7
09	KKMC Special Events	\$104,013.00	25.95%	\$104,013.00	\$0.00	0.6
Org Total		\$400,799.00		\$390,799.00	\$10,000.00	2.8

Summary for 'Org' = 3731 (4 detail records)

Org 3732

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget)</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
06	Maddux Youth Center Daily Operation and Programs	\$203,474.00	69.99%	\$203,474.00	\$0.00	1.25
06	Maddux Special Events	\$87,238.00	30.01%	\$84,238.00	\$3,000.00	0.55
Org Total		\$290,712.00		\$287,712.00	\$3,000.00	1.8

Summary for 'Org' = 3732 (2 detail records)

Department **PARKS, RECREATION & NEIGHBORHOODS**

Fund **0100**

Org **3770**

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
12	Water Enforcement	\$160,638.00	22.74%	(\$5,893.00)	\$166,531.00	2
12	Code Enforcement in low-income areas	\$357,250.00	50.57%	\$157,300.00	\$199,950.00	4.5
12	Code Enforcement in all other areas	\$188,571.00	26.69%	\$108,571.00	\$80,000.00	2.5
<i>Summary for 'Org' = 3770 (3 detail records)</i>						
Org Total		\$706,459.00		\$259,978.00	\$446,481.00	9

Org **3801**

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
04	Class/Program Registration	\$68,058.00	17.47%	\$46,381.00	\$21,677.00	0.7
04	Facility Reservation	\$98,545.00	25.30%	\$79,645.00	\$18,900.00	1
04	Special Events	\$98,545.00	25.30%	\$98,545.00	\$0.00	1

Department **PARKS, RECREATION & NEIGHBORHOODS**

Fund **0100**

Org **3801**

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget)</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
04	Permits (Vending, filming)	\$8,500.00	2.18%	\$8,500.00	\$0.00	0.1
04	Special Events Insurance	\$12,000.00	3.08%	\$0.00	\$12,000.00	0.1
10	Youth Scholarships	\$103,872.00	26.67%	\$103,872.00	\$0.00	1
Org Total		\$389,520.00		\$336,943.00	\$52,577.00	3.9

Summary for 'Org' = 3801 (6 detail records)

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget)</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
14	Lease Properties	\$38,662.00	35.00%	\$10,812.00	\$27,850.00	0
14	Modesto Community Service Center	\$5,523.00	5.00%	\$5,523.00	\$0.00	0
14	Boy Scout Clubhouse Rental	\$66,278.00	60.00%	\$52,278.00	\$14,000.00	0

Department **PARKS, RECREATION & NEIGHBORHOODS**

Fund **0100**

<i>Org</i>	<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget)</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
	3810						
			\$110,463.00		\$68,613.00	\$41,850.00	0
Org Total							

Summary for 'Org' = 3810 (3 detail records)

<i>Org</i>	<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget)</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
	3850						
			\$20,440.00	100.00%	\$20,440.00	\$0.00	0
Org Total							

Summary for 'Org' = 3850 (1 detail record)

<i>Org</i>	<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget)</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
	3916						
			\$124,381.00	100.00%	\$84,550.00	\$39,831.00	0
Org Total							

Summary for 'Org' = 3916 (1 detail record)

Department

PARKS, RECREATION & NEIGHBORHOODS

Fund 0100
 Summary for 'Fund' = 0100 (65 detail records)
 Fund Total \$11,678,338.00 \$9,160,390.00 \$2,517,948.00 102.5

Fund 0130
 Org 4402

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
4	Garbage Contract Administration	\$61,066.00	100.00%	\$0.00	\$61,066.00	0.6
	Summary for 'Org' = 4402 (1 detail record)	\$61,066.00		\$0.00	\$61,066.00	0.6
	Summary for 'Fund' = 0130 (1 detail record)	\$61,066.00		\$0.00	\$61,066.00	0.6
Org Total						
Fund Total						

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
	Waste to Energy Project	\$183,199.00	33.33%	\$0.00	\$183,199.00	1.8
1	AB-939 Reporting and Program Implementation	\$183,199.00	33.33%	\$0.00	\$183,199.00	1.8

Department **PARKS, RECREATION & NEIGHBORHOODS**

Fund **0310**

Org **4402**

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget)</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
2	Commercial, Industrial and Residential Recycling Programs and Public Education	\$122,132.00	22.22%	\$0.00	\$122,132.00	1.2
3	Compost Program Implementation	\$61,066.00	11.11%	\$0.00	\$61,066.00	0.6
	Summary for 'Org' = 4402 (4 detail records)	\$549,596.00		\$0.00	\$549,596.00	5.4
	Summary for 'Fund' = 0310 (4 detail records)	\$549,596.00		\$0.00	\$549,596.00	5.4

Org Total

Fund Total

Fund **0400**

Org **4419**

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget)</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
1	Curbside oil collection, education, advertising	\$13,500.00	100.00%	\$0.00	\$13,500.00	0.4
	Summary for 'Org' = 4419 (1 detail record)	\$13,500.00		\$0.00	\$13,500.00	0.4

Org Total

Department **PARKS, RECREATION & NEIGHBORHOODS**

Fund **0400**

Org **4425**

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget)</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
1	Curbside oil collection, education, advertising	\$54,388.00	100.00%	\$0.00	\$54,388.00	0.4

Summary for 'Org' = 4425 (1 detail record)

Org Total

\$54,388.00 \$0.00 \$54,388.00 0.4

Summary for 'Fund' = 0400 (2 detail records)

Fund Total

\$67,888.00 \$0.00 \$67,888.00 0.8

Fund **0410**

Org **4424**

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget)</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
1	Tire collection events at high schools	\$8,043.00	100.00%	\$0.00	\$8,043.00	0.02

Summary for 'Org' = 4424 (1 detail record)

Org Total

\$8,043.00 \$0.00 \$8,043.00 0.02

Department **PARKS, RECREATION & NEIGHBORHOODS**

Fund	0410					05-06 Total \$	05-06 \$ Support	FTE
Org	4426	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	Support From General Fund	From Other Funds	Allocated	
1			\$50,000.00	100.00%	\$0.00	\$50,000.00	0.06	
Org Total		Summary for 'Org' = 4426 (1 detail record)						
Fund Total		Summary for 'Fund' = 0410 (2 detail records)	\$50,000.00		\$0.00	\$50,000.00	0.06	
Fund	1130		\$58,043.00		\$0.00	\$58,043.00	0.08	

Org	3252					05-06 Total \$	05-06 \$ Support	FTE
Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	Support From General Fund	From Other Funds	Allocated		
1		Community Development Block Grant Programs to include housing development, preservation and home ownership, public improvement, public services and administration	\$3,146,355.00	100.00%	\$0.00	\$3,146,355.00	10	
Org Total		Summary for 'Org' = 3252 (1 detail record)						
Fund Total		Summary for 'Fund' = 1130 (1 detail record)	\$3,146,355.00		\$0.00	\$3,146,355.00	10	
Fund	1170		\$3,146,355.00		\$0.00	\$3,146,355.00	10	

Department **PARKS, RECREATION & NEIGHBORHOODS**

Fund 1170

Org	3258	Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
1			HOME Partnership Program	\$1,496,577.00	100.00%	\$0.00	\$1,496,577.00	1
Org Total			<i>Summary for 'Org' = 3258 (1 detail record)</i>	\$1,496,577.00		\$0.00	\$1,496,577.00	1
Fund Total			<i>Summary for 'Fund' = 1170 (1 detail record)</i>	\$1,496,577.00		\$0.00	\$1,496,577.00	1

Fund 6000

Org	3581	Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
04			Parking Garage Maintenance	\$489,385.00	100.00%	\$0.00	\$489,385.00	1.2
Org Total			<i>Summary for 'Org' = 3581 (1 detail record)</i>	\$489,385.00		\$0.00	\$489,385.00	1.2

Department **PARKS, RECREATION & NEIGHBORHOODS**

Fund **6000**

Org **3582**

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
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03	Surface Parking Lot Cleaning and Maintenance	\$48,479.00	100.00%	\$0.00	\$48,479.00	0.9
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Summary for 'Org' = 3582 (1 detail record)

Org Total

		\$48,479.00		\$0.00	\$48,479.00	0.9
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Org **3583**

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
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01	Eleventh Street Parking Garage Ops and Mtc	\$115,234.00	100.00%	\$0.00	\$115,234.00	2.75
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Summary for 'Org' = 3583 (1 detail record)

Org Total

		\$115,234.00		\$0.00	\$115,234.00	2.75
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Org **3584**

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
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05	Ninth Street Parking Garage Ops and Mtc	\$136,704.00	100.00%	\$0.00	\$136,704.00	2.2
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Department

PARKS, RECREATION & NEIGHBORHOODS

Fund 6000

Org 3584

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
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Summary for 'Org' = 3584 (1 detail record)

Org Total		\$136,704.00		\$0.00	\$136,704.00	2.2
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Org 3585

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
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02 Tenth Street Parking Garage Ops and Mic

		\$188,770.00	100.00%	\$0.00	\$188,770.00	5.2
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Summary for 'Org' = 3585 (1 detail record)

Org Total		\$188,770.00		\$0.00	\$188,770.00	5.2
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Summary for 'Fund' = 6000 (5 detail records)

Fund Total		\$978,572.00		\$0.00	\$978,572.00	12.25
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Fund 6600

Org 3311

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
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Department **PARKS, RECREATION & NEIGHBORHOODS**

Fund **6600**

Org **3311**

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
01	Golf Operations-to include debt service, indirect costs, maintenance contract and other costs	\$2,258,454.00	100.00%	\$0.00	\$2,258,454.00	0
	Summary for 'Org' = 3311 (1 detail record)	\$2,258,454.00		\$0.00	\$2,258,454.00	0
	Summary for 'Fund' = 6600 (1 detail record)	\$2,258,454.00		\$0.00	\$2,258,454.00	0
Org Total						
Fund Total						

Fund **6700**

Org **3412**

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
01	Modesto Centre Plaza Operations (Organizations 3412 and 3414)	\$1,570,921.00	100.00%	\$630,589.00	\$940,332.00	8.5
	Summary for 'Org' = 3412 (1 detail record)	\$1,570,921.00		\$630,589.00	\$940,332.00	8.5
	Summary for 'Fund' = 6700 (1 detail record)	\$1,570,921.00		\$630,589.00	\$940,332.00	8.5
Org Total						
Fund Total						

Fund **7800**

Department **PARKS, RECREATION & NEIGHBORHOODS**

Fund 7800

Org 3512

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget)</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
01	Maintenance and Custodial Services to City-owned Facilities	\$1,904,278.00	100.00%	\$0.00	\$1,904,278.00	22
Org Total	<i>Summary for 'Org' = 3512 (1 detail record)</i>	\$1,904,278.00		\$0.00	\$1,904,278.00	22
Fund Total	<i>Summary for 'Fund' = 7800 (1 detail record)</i>	\$1,904,278.00		\$0.00	\$1,904,278.00	22

Fund 8500

Org 3524

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget)</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
01	JPA Security, Mtc and Custodial	\$1,366,865.00	100.00%	\$0.00	\$1,366,865.00	4
Org Total	<i>Summary for 'Org' = 3524 (1 detail record)</i>	\$1,366,865.00		\$0.00	\$1,366,865.00	4
Fund Total	<i>Summary for 'Fund' = 8500 (1 detail record)</i>	\$1,366,865.00		\$0.00	\$1,366,865.00	4

Department Total

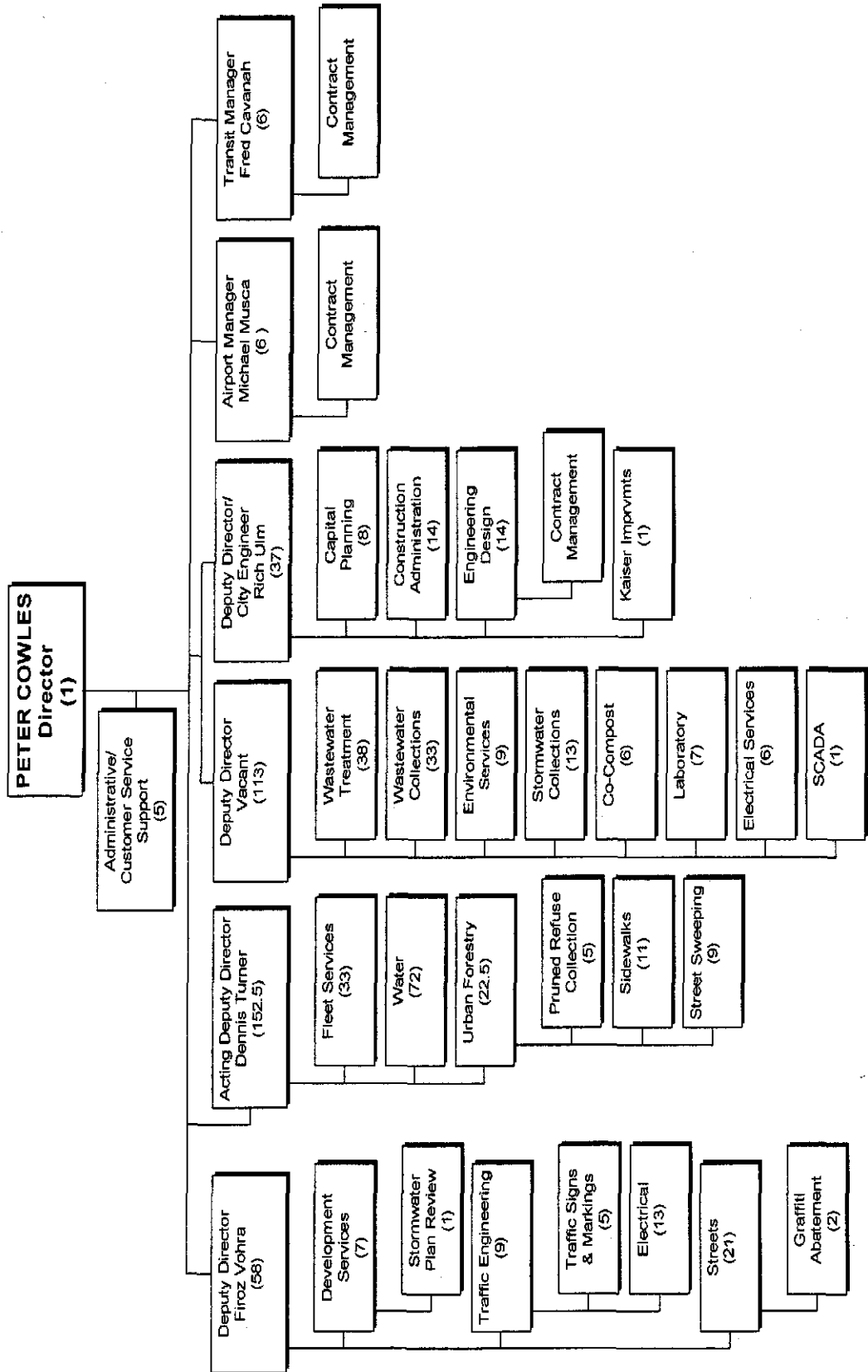
Grand Total

<i>Summary for 'Department' = PARKS, RECREATION & NEIGHBORHOODS (85 detail records)</i>	\$25,136,953.00	\$9,790,979.00	\$15,345,974.00	167.13
	\$25,136,953.00	\$9,790,979.00	\$15,345,974.00	167.13



Public Works Department

378.5 Employees



Public Works Department

Position Allocation	FY02-03 Actual	FY03-04 Actual	FY04-05 Current	FY05-06 Adopted	Increase/ (Decrease)
<u>Public Works Administration</u>					
Director of Engineering & Transportation Public Works Director	1	1		1	
Administrative Services Officer			1	1	
Administrative Analyst II	1	1	1	1	
Executive Secretary	1	1	2	2	
Sr. Admin Office Assistant (Confidential)			1	1	
Admin Office Assistant II	1	1	1		(1.00)
Public Works Administration (0100-4302)	4	4	7	6	(1.00)
Senior Civil Engineer				1	1.00
CFD Engineering(2900-0270)				1	1.00
Senior Civil Engineer (LT 9/28/07)			1	1	
Kaiser Improvements (0330-4305)			1	1	
<u>Capital Improvement Services Division</u>					
Senior Civil Engineer	1	1	1	1	
Associate Civil Engineer	4	4	6	6	
Assistant Civil Engineer	2	2			
Senior Civil Engineering Assistant	7	7	7	7	
Engineering Design (0300-4112)	14	14	14	14	
Senior Civil Engineer	1	1	1	1	
Supervising Construction Inspector	2	2	2	2	
Land Surveyor	1	1	1	1	
Senior Construction Inspector	1	1	1	1	
Senior Civil Engineering Assistant	1	1	1	1	
Construction Inspector	4	4	4	4	
Civil Engineering Assistant	2	2	2	2	
Sr. Admin Office Assistant	1	1	1	1	
Admin Office Assistant III	1	1	1	1	
Construction Administration (0300-4212)	14	14	14	14	
Senior Civil Engineer Assistant		1	1	1	
Senior Civil Engineer	1	1	1	1	
Associate Civil Engineer	1	1	1	1	
Assistant Civil Engineer	2	2	2	2	
Capital Planning (6100-5015)	4	5	5	5	
Dep Director of Public Works-Engineering	1	1	1	1	
Admin Analyst I/II	1	1			
Sr. Admin Office Assistant (Confidential)	1	1	1	1	
Capital Improve Srvc Admin (6210-5201)	3	3	2	2	

Public Works Department

Position Allocation	FY02-03 Actual	FY03-04 Actual	FY04-05 Current	FY05-06 Adopted	Increase/ (Decrease)
<u>Traffic & Development Services Division</u>					
Traffic Engineer	1	1	1	1	
Associate Traffic Engineer	2	2	2	2	
Transportation Planner	1	1	1	1	
Assistant Traffic Engineer	2	1	1	1	
Senior Civil Engineering Assistant	1	1	1	1	
Admin Office Assistant III	1	1	1	1	
Admin Office Assistant III (Confidential)	1	1	1	1	
Traffic Engineering (0700-1601)	9	8	8	8	
Electrical Supervisor	1	1	1	1	
Electrician	9	9	9	9	
Assistant Electrician	2	2	2	2	
Admin Office Assistant II	1	1	1	1	
E&T Electrical (0700-1612)	13	13	13	13	
Senior Civil Engineer			1	1	
Associate Civil Engineer	1	1	1	1	
Assistant Civil Engineer	2	2	2	2	
Civil Engineering Technician I			1	1	
Administrative Office Assistant III			1	1	
Administrative Office Assistant II			1	1	
Development Review/Permits (0100-4213)	3	3	7	7	
Senior Civil Engineer	1	1			
Associate Civil Engineer	1				
Senior Civil Engineering Assistant	1				
Sr. Admin Office Assistant	1	1			
Admin Office Assistant III	1	1			
Civil Engineering Technician I	1	1			
Development Services (0100-4214)	6	4			
Deputy Director of Public Works-Engineering	1	1	1	1	
Senior Administrative Office Assistant (Conf)	1	1	1	1	
Traffic/Develop Svcs Admin (0100-4301)	2	2	2	2	
<u>Solid Waste Division</u>					
Moved to Parks, Recreation & Neighborhoods					
Solid Waste Program Manager	1	1			
Integrated Waste Specialist	1	1			
Recycle Program Coordinator	1	1			
Code Enforcement Office II (partial funding)	1	1			
Admin Office Assistant III	1	1			
Admin Office Assistant II	0.8	1			
Solid Waste Management (0410-4402)	5.8	6			

Public Works Department

Position Allocation	FY02-03 Actual	FY03-04 Actual	FY04-05 Current	FY05-06 Adopted	Increase/ (Decrease)
<u>Airport Operations Division</u>					
Airport Manager	1	1	1	1	
Admin Office Assistant III (Confidential)	1	1	1	1	
Airport Maintenance Crewleader	1	1	1	1	
Maintenance Worker II	3	3	3	3	
Maintenance Worker I	1				
Airport Operations (6310-5412)	7	6	6	6	
<u>Transit Division</u>					
Transit Manager	1	1	1	1	
Administrative Analyst II	2	2	2	2	
Administrative Analyst I		1	1	1	
Drafting & Graphic Technician	1				
Administrative Services Technician I			1	1	
Maintenance Worker I	1	1	1	1	
Transportation - Transit (6510-1672)	5	5	6	6	
<u>Department Administration Division</u>			Collapsed in FY2005-06		
Director Operations & Maintenance	1	1			
Administrative Services Officer	1	1			
Office Supervisor	1	1			
Sr. Admin Office Assistant (Confidential)	2	2			
Operations & Maintenance Admin (0100-4801)	5	5			
<u>Parks Operations & Maintenance Division</u>					
Moved to Parks, Recreation & Neighborhoods					
Parks Operations Superintendent	1	1			
Operations & Maintenance Supervisor	3	3			
Maintenance Mechanic - Parks	9	9			
Parks Crewleader	10	10			
Maintenance Worker II	26	24			
Admin Office Assistant III	1	1			
Parks Service & Maintenance (0100-4522)	50	48			
<u>Streets & Traffic Operations Division</u>					
Streets Superintendent			1	1	
Operations & Maintenance Supervisor	1	1	1	1	
Operations & Maintenance Crewleader	2	2	2	2	
Senior Equipment Operator	2	2	2	2	
Equipment Operator	12	12	12	12	
Maintenance Worker II	5	5	4	2	(2.00)
Admin Office Assistant II	1	1	1	1	
Street Maintenance (0700-4612)	23	23	23	21	(2.00)

Public Works Department

Position Allocation	FY02-03 Actual	FY03-04 Actual	FY04-05 Current	FY05-06 Adopted	Increase/ (Decrease)
Streets Engineer	1	1			
Traffic Paint Crewleader	1	1	1	1	
Traffic Operations Technician	3	3	3	3	
Maintenance Worker II			1	1	
Traffic Operations (0700-4622)	5	5	5	5	
Maintenance Worker II			2	2	
Graffiti Abatement (0100-4722)			2	2	
Community Forestry Division					
Urban Forestry Superintendent	1	1	1	1	
Operations & Maintenance Supervisor	2	1	1	1	
Operations & Maintenance Crewleader	2	2	2	2	
Tree Trimmer Crewleader	3	3	3	3	
Parks Crewleader - Nursery	1	1	1	1	
Tree Trimmer	9	9	9	9	
Equipment Operator	2	2	2	2	
Maintenance Worker II	12	11	11	3.50	(7.50)
Admin Office Assistant II	1	1	1		(1.00)
Community Forestry (0700-4712)	33	31	31	22.50	(8.50)
Maintenance Worker II	2	2			
Graffiti Abatement (0100-4722)	2	2			
Operations & Maintenance Supervisor		1	1	1	
Operations & Maintenance Crewleader	1	1	1	1	
Senior Equipment Operator	1	1	1	1	
Equipment Operator	4	4	4	4	
Maintenance Worker II	3	3	3	3	
Admin Office Assistant II	1	1	1	1	
Curbs, Gutters, & Sidewalks (0700-4724)	10	11	11	11	
Equipment Operator	5	5	5	5	
Green Waste Collection (6210-5220)	5	5	5	5	
Operations & Maintenance Crewleader	1	1	1	1	
Equipment Operator	1	1	1	1	
Motor Sweeper Operator	7	7	7	7	
Street Sweeping (6280-5313)	9	9	9	9	

Public Works Department

Position Allocation	FY02-03 Actual	FY03-04 Actual	FY04-05 Current	FY05-06 Adopted	Increase/ (Decrease)
Water Operations Division					
Deputy Director of Public Works-Operations		1	1	1	
Water Superintendent		1	1	1	
Administrative Analyst II		1	1	1	
Utility Dispatch Supervisor		1	1	1	
Sr. Admin Office Assistant (Confidential)		1	1	1	
Admin Office Assistant III		3	3	3	
Water Administration Zone 1 (6100-5009)		8	8	8	
Water Superintendent	1				
Deputy Director	1				
Administrative Analyst II	1				
Operations & Maintenance Supervisor	3	1	1	1	
Operations & Maintenance Crewleader	3	3	2	2	
Maintenance Mechanic Crewleader - Pumps	2				
Utility Dispatch Supervisor	1				
Cross Connection Specialist	1				
Water Conservation Specialist	1				
Senior Equipment Operator	5	5	5	5	
Maintenance Mechanic - Pumps	7				
Water Distribution System Operator	32	18	18	18	
Administrative Technician	1				
Account Clerk	1				
Maintenance Worker I	4				
Administrative Clerk II	2				
Water Operations Zone 1 (6100-5012)	66	27	26	26	
Operations & Maintenance Supervisor		1	1	1	
Operations & Maintenance Crewleader		2	2	2	
Maintenance Mechanic - Pumps		9	11	11	
Water Distribution System Operator		7	5	5	
Maintenance Worker II		1	1	1	
Well Site Improvements Zone 1 (6100-5013)		20	20	20	
Operations & Maintenance Supervisor		1	1	1	
Operations & Maintenance Crewleader			1	1	
Cross Connection Specialist		1			
Water Distribution System Operator		7	7	7	
Maintenance Worker II		3	3	4	1.00
Maintenance Worker I		1	1		(1.00)
Service/Meter Install Zone 1 (6100-5016)		13	13	13	
Water Conservation Specialist		1	1	1	
Water Conservation Zone 1 (6100-5017)		1	1	1	
Administrative Analyst II		1	1	1	
Water Resource Specialist II		1	1	1	
Sr. Admin Office Assistant (Conf)					
Water Resources Zone 1 (6100-5018)		2	2	2	
Cross Connection Specialist			1	1	
Cross Connection Program (6100-5019)			1	1	

Public Works Department

Position Allocation	FY02-03 Actual	FY03-04 Actual	FY04-05 Current	FY05-06 Adopted	Increase/ (Decrease)
<u>Wastewater & Storm Water Collections Division</u>					
Wastewater Collections Superintendent	1	1	1	1	
Operations & Maintenance Supervisor	2	2	2	2	
Administrative Analyst II		1	1	1	
Operations & Maintenance Crewleader	4	5	5	5	
Maintenance Mechanic Crewleader - Pumps	1				
Senior Equipment Operator	2	2	2	2	
Maintenance Mechanic - Pumps	6	5	5	5	
Wastewater Collection System Operator	15	15	15	15	
Admin Office Assistant III	2	2	2	2	
Senior Administrative Office Assistant (Conf)	1				
Wastewater Collections (6210-5212)	34	33	33	33	
Operations & Maintenance Supervisor	1	1	1	1	
Operations & Maintenance Crewleader	1	1	1	1	
Maintenance Mechanic - Pumps		1	1	1	
Wastewater Collection System Operator	8	8	8	8	
Storm Water Collections (6280-5312)	10	11	11	11	
<u>Wastewater Treatment Division</u>					
Deputy Director of Public Works-Operations	1	1	1	1	
Water Quality Control Superintendent			1	1	
SCADA Supervisor	1	1	1	1	
Electrical Supervisor	1	1	1	1	
Water Quality Control Operations Supervisor	1	1			
Water Quality Control Maintenance Supervisor	1	1	1	1	
Administrative Analyst II	1	1	1	1	
Sr. Admin Office Assistant (Confidential)	1	1	1	1	
Instrument Repair Technician	2	2	2	2	
Electrician	3	3	3	3	
Senior Wastewater Treatment Plant Operator	8	8	8	8	
Plant Mechanic	3	3	3	3	
Wastewater Treatment Plant Relief Operator	4	5	5	5	
Wastewater Treatment Plant Operator	7	6	6	6	
Maintenance Worker II	1	2	2	2	
Maintenance Worker I	1				
Admin Office Assistant II	1	1	1	1	
WW Treatment Plant Primary (6210-5213)	37	37	37	37	

Public Works Department

Position Allocation	FY02-03 Actual	FY03-04 Actual	FY04-05 Current	FY05-06 Adopted	Increase/ (Decrease)
Water Quality Control Maintenance Supervisor	1	1	1	1	
Plant Mechanic	3	3	3	3	
Operations & Maintenance Crewleader	1	1	1	1	
Equipment Operator	1	1	1	1	
Maintenance Worker II	2	2	2	2	
WW Treatment Secondary Plant (6210-5214)	8	8	8	8	
Environmental Lab Supervisor		1	1	1	
Laboratory Analyst II	5	5	5	5	
Administrative Office Assistant III			1	1	
Wastewater Monitoring/Control (6210-5215)	5	6	7	7	
Regulatory Compliance Supervisor		1	1	1	
Industrial Waste Supervisor	1				
Environmental Compliance Inspector II		6	6	6	
Industrial Waste Inspector II	6				
Laboratory Analyst I	1	1	1	1	
Sr. Admin Office Assistant	1	1	1	1	
Admin Office Assistant III	1	1			
Industrial Waste (6210-5217)	10	10	9	9	
Operations & Maintenance Crewleader	1	1	1	1	
Equipment Operator	4	4	4	4	
Admin Office Assistant III	1	1	1	1	
Biosolids Co-Composting (6210-5222)	6	6	6	6	
Senior Environmental Compliance Inspector	1	1	1	1	
Admin Office Assistant III		1	1	1	
Storm Drain Admin/Monitor (6280-5314)	1	2	2	2	
Fleet Services Division					
Operations & Maintenance Supervisor	1				
Coach Mechanic Crewleader	2	2			
Coach Mechanic	6	8			
Heavy Equipment Mechanic Crewleader			2	2	
Heavy Equipment Mechanic			8	8	
Fleet Services Bus (6510-5612)	9	10	10	10	
Fleet Manager	1	1	1	1	
Operations & Maintenance Supervisor	1	1	1	1	
Equipment Mechanic Crewleader	2	2	2	2	
Equipment Mechanic	6	6	6	6	
Welder/Fabricator	1	1	1	1	
Fleet Procurement Specialist	1	1	1	1	
Equipment Service Worker II	1	1			
Equipment Service Technician			1	1	
Admin Office Assistant II	2	2	2	2	
Fleet Services Corporation Yard (7200-5812)	15	15	15	15	

Public Works Department

Position Allocation	FY02-03 Actual	FY03-04 Actual	FY04-05 Current	FY05-06 Adopted	Increase/ (Decrease)
Operations & Maintenance Supervisor		1	1	1	
Equipment Mechanic Crewleader	1	1	1	1	
Equipment Mechanic	4	4	4	4	
Equipment Service Technician	2	1	1	1	
Storekeeper		1	1	1	
Fleet Services Police (7200-5813)	7	8	8	8	
<u>Building Services & Parking Division</u>					
Building Services (Fund 7800)			Moved to Parks, Recreation & Neighborhoods		
Building Maintenance Superintendent	1	1			
Operations & Maintenance Supervisor	1	1			
Custodian Supervisor	1				
Building Maintenance Mechanic	5	3			
Custodian II	10				
Admin Office Assistant II	1	1			
Building Services (7800-4912)	19	6			
Custodian Supervisor		1			
Custodian II		6			
Custodian I		1			
Building Custodial (7800-4913)		8			
Building Maintenance Mechanic		2			
Maintenance Worker II		1			
Custodian II		5			
Maintenance & Custodial PD (7800-4914)		8			
Parking Lot Maintenance Crewleader	1	1			
Maintenance Worker II	1	1			
Surface Parking Lots (6000-4682)	2	2			
<u>Tenth Street Place Building Services (JPA)</u>					
			Moved to Parks, Recreation & Neighborhoods		
Building Maintenance Superintendent	1	1			
Building Maintenance Mechanic	2	2			
Administrative Office Assistant II	1	1			
JPA Building Services (7800-4924)	4	4			
General Fund	72	68	18.00	17.00	(1.00)
Other Funds	392.8	403	370.00	360.50	(9.50)
Public Works Department Total	464.8	471	388.00	377.50	(10.50)

Public Works Department

City of Modesto

Department Summary

Expenditures by Fund (\$)	Actual 2002-2003	Actual 2003-2004	Budget 2004-2005	Adopted 2005-2006	\$ Change From Budget	% Change
General Fund (0100)	12,716,156	1,223,820	2,563,426	2,357,877	(205,549)	(8.0%)
Capital Improvement Support (0300)	0	2,278,304	3,112,953	2,842,011	(270,942)	(8.7%)
Developers Fund (0330)	0	0	0	124,583	124,583	0.0%
Operating Grants Block Grants (0400)	162,505	62,008	6,222	0	(6,222)	100.0%
Operating Grants Reimbursed (0410)	100,310	94,713	0	0	0	0.0%
Local Transportation Fund (0510)	114,943	415	12,000	20,413	8,413	70.1%
Streets, Traffic & Forestry (0700)	393,044	10,864,022	11,067,667	11,112,951	45,284	0.4%
Water Operations (6100)	20,734,728	20,275,142	19,664,966	29,944,834	10,279,868	52.3%
Wastewater Fund (6210)	17,376,198	19,085,648	20,170,521	20,121,878	(48,644)	(0.2%)
Storm Drainage Fund (6280)	4,837,944	5,289,433	5,670,003	5,738,053	68,050	1.2%
Airport Operating Fund (6310)	586,893	736,516	786,286	795,695	9,409	1.2%
Bus Service - Fixed Route (6510)	6,498,559	152,888	257,000	393,500	136,500	53.1%
Bus Service - DAR (6520)	1,629,887	1,830,113	2,289,818	2,233,868	(55,950)	(2.4%)
Transportation Center (6530)	331,761	338,905	380,271	388,733	8,462	2.2%
Bus Fixed Route MAX Operations (654C)	0	6,768,060	7,902,610	8,548,625	646,015	8.2%
Bus Fixed Route-Alt Transport (6550)	0	32,581	0	60,000	60,000	0.0%
Fleet Management Fund (7200)	3,474,632	3,834,304	4,262,874	4,466,149	203,275	4.8%
Fleet Equipment Replacement (7210)	9,930	1,880,450	3,127,112	3,569,100	441,988	14.1%
Compost Operations (6290)	0	0	898,095	990,000	91,905	10.2%
Total Expenditures	68,967,490	74,747,323	82,171,824	93,708,269	11,536,445	14.0%

Revenues General Fund (\$)	Actual 2002-2003	Actual 2003-2004	Budget 2004-2005	Adopted 2005-2006	\$ Change From Budget	% Change
General Fund (0100)	5,424,015	595,416	952,936	997,609	44,673	4.7%
Total Revenues	5,424,015	595,416	952,936	997,609	44,673	4.7%

Public Works Department

City of Modesto

Department Summary

Expenditures by Category (\$)	Actual 2002-2003	Actual 2003-2004	Budget 2004-2005	Adopted 2005-2006	\$ Change From Budget	%Change
Employee Services Total	19,377,085	20,191,571	23,779,474	27,510,014	3,730,540	15.7%
Internal Service Charges Total	13,678,398	12,996,896	14,435,307	18,343,142	3,907,835	27.1%
Professional & Contractual Svc Total	27,852,513	31,354,725	31,155,233	35,487,639	4,332,406	13.9%
Materials & Supplies Total	7,527,480	7,245,305	7,932,141	8,036,378	104,237	1.3%
Other Total	120,968	235,012	188,207	315,097	126,890	67.4%
Capital Non-CIP Total	411,046	2,723,813	4,681,462	4,016,000	(665,462)	(14.2%)
Engineering/Design/Admin	9,503	5,264	60,000	0	(60,000)	(100.0%)
Net Expenditures	68,976,993	74,752,586	82,231,824	93,708,269	11,476,445	14.0%

Public Works Department

Modesto: A healthy, safe, attractive, economically vibrant, socially diverse and culturally rich city with a strong sense of identity and pride, a community engaged in the practice of citizenship with governance based on the principle of stewardship.

Public Works Department

Mission:

The mission of the Public Works Department is to enhance the quality of community life by building safe roads; moving people and products – in cars, buses, and planes, providing safe drinking water and treating wastewater; while also managing, operating, maintaining, and repairing the infrastructure of the City of Modesto. We are a team committed to making Modesto a great place to live!



Strategic Plan Goals:

- I.A.1. Our infrastructure is modern, efficient, effective, attractive and cost competitive.
- I.A.2. The City is attractive, clean and well landscaped.
- I.B.1. Water and wastewater system capacity and quality is sufficient for all current needs and future economic growth.
- I.C.1. Our stormwater system is aesthetically pleasing, drains quickly and efficiently, and meets all federal and state water quality standards.
- III.A. Our City road system moves people, goods, and services without congestion and incorporates alternative transportation modes to promote air quality.
- III.B. Our City transportation system is user-friendly, efficient and well maintained with good service levels and pollution reduction methods.
- S.A.1. The City hires exceptional employees to deliver City services.
- S.A.3. The City provides excellent customer service from competent, motivated employees and encourages leadership at all levels to nurture innovation to maximize results.
- S.A.4. The City's workforce of represented and unrepresented employees deliver efficient and effective services enhanced by labor-management cooperation.
- S.B.4. The City's customers are very satisfied with the quality and efficiency of City services.

Public Works Department

Modesto: A healthy, safe, attractive, economically vibrant, socially diverse and culturally rich city with a strong sense of identity and pride, a community engaged in the practice of citizenship with governance based on the principle of stewardship.

Performance Measure	Results	2004-2005 Target	Comments																		
<p>PW-1. EQUIPMENT AVAILABILITY (Fleet Services)</p> <p>What: Percentage of time equipment is on line and available for use, measured as a percentage of time equipment could have been available for use.</p> <p>Why: Measures level of availability of equipment (vehicles, machinery, police cars, etc.) for providing City services</p> <p>Strategic Plan Goals: I.A.2., S.A.III</p>	<table border="1"> <caption>Equipment Availability</caption> <thead> <tr> <th>Year</th> <th>Equipment Availability</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>00/01</td> <td>96%</td> <td>95%</td> </tr> <tr> <td>01/02</td> <td>96%</td> <td>95%</td> </tr> <tr> <td>02/03</td> <td>96%</td> <td>95%</td> </tr> <tr> <td>03/04</td> <td>97%</td> <td>95%</td> </tr> </tbody> </table>	Year	Equipment Availability	Target	00/01	96%	95%	01/02	96%	95%	02/03	96%	95%	03/04	97%	95%	<p>Equipment is online and available 95% of the time.</p>	<p>Equipment availability is essential for effective delivery of services. Fleet Services Crews work extended hours in the evenings and on weekends to minimize the impact of equipment maintenance and repairs and continue to meet our targets in this area.</p>			
Year	Equipment Availability	Target																			
00/01	96%	95%																			
01/02	96%	95%																			
02/03	96%	95%																			
03/04	97%	95%																			
<p>PW-2. EQUIPMENT BREAKDOWN FREQUENCY (Fleet Services)</p> <p>What: Number of breakdowns occurring while equipment is in service, measured as the number of fleet breakdowns per fleet miles driven.</p> <p>Why: Measures effectiveness of preventive maintenance and repair programs for fleet equipment.</p> <p>Strategic Plan Goals: S.A.3, S.A.4, S.B.4.</p>	<table border="1"> <caption>Breakdown Frequency</caption> <thead> <tr> <th>Year</th> <th>Breakdown Frequency</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>00/01</td> <td>1.2</td> <td>1.3</td> </tr> <tr> <td>01/02</td> <td>1.4</td> <td>1.3</td> </tr> <tr> <td>02/03</td> <td>1.4</td> <td>1.3</td> </tr> <tr> <td>03/04</td> <td>1.3</td> <td>1.3</td> </tr> </tbody> </table>	Year	Breakdown Frequency	Target	00/01	1.2	1.3	01/02	1.4	1.3	02/03	1.4	1.3	03/04	1.3	1.3	<p>Number of breakdowns per 1,000 miles driven does not exceed 1.3</p>	<p>During Fiscal Year 03-04 staff met this target due to full staffing, updated preventive maintenance schedules, and new equipment in place.</p>			
Year	Breakdown Frequency	Target																			
00/01	1.2	1.3																			
01/02	1.4	1.3																			
02/03	1.4	1.3																			
03/04	1.3	1.3																			
<p>PW-3. STORMWATER CONTAINMENT EFFECTIVENESS (Stormwater & Wastewater Collections)</p> <p>What: Number of rockwells cleaned on an annual basis.</p> <p>Why: Measures the effectiveness of maintenance crews in preventing street flooding through cleaning the City's rockwells.</p> <p>Strategic Plan Goals: I.A.1., I.C.1.</p>	<table border="1"> <caption>Stormwater Containment Effectiveness</caption> <thead> <tr> <th>Year</th> <th>Number of Rockwells Cleaned</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>2000</td> <td>6649</td> <td>11,000</td> </tr> <tr> <td>2001</td> <td>7939</td> <td>11,000</td> </tr> <tr> <td>2002</td> <td>7450</td> <td>11,000</td> </tr> <tr> <td>2003</td> <td>9200</td> <td>11,000</td> </tr> <tr> <td>2004</td> <td>8000</td> <td>11,000</td> </tr> </tbody> </table>	Year	Number of Rockwells Cleaned	Target	2000	6649	11,000	2001	7939	11,000	2002	7450	11,000	2003	9200	11,000	2004	8000	11,000	<p>One hundred percent (100%) of the City's 11,000 rockwells are cleaned on an annual basis.</p>	<p>Preventive maintenance programs have been effective in reducing the amount of flooded streets in the City's rockwell service areas. Due to budgetary and staffing constraints, it has not been possible to service all of the City's rockwells on an annual basis. During the past year, crews effectively serviced 8,000 of the City's rockwells.</p>
Year	Number of Rockwells Cleaned	Target																			
2000	6649	11,000																			
2001	7939	11,000																			
2002	7450	11,000																			
2003	9200	11,000																			
2004	8000	11,000																			

Public Works Department

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Performance Measure	Results	2004-2005 Target	Comments																																	
<p>PW-4. SANITARY SEWER EFFECTIVENESS (Stormwater & Wastewater Collections)</p>	<p>Sanitary Sewer Effectiveness</p> <table border="1"> <tr> <th>Entity</th> <th>Annual Cost Per Mile</th> </tr> <tr> <td>CVWMA</td> <td>\$6,966</td> </tr> <tr> <td>Sacramento</td> <td>\$16,329</td> </tr> <tr> <td>Modesto</td> <td>\$7,798</td> </tr> <tr> <td>Target = National Average</td> <td>\$8,000</td> </tr> </table>	Entity	Annual Cost Per Mile	CVWMA	\$6,966	Sacramento	\$16,329	Modesto	\$7,798	Target = National Average	\$8,000	<p>Cost per mile for maintenance of the City's sanitary sewer system is less than or equal to the national average of \$8,000 for similar-sized systems.</p>	<p>The City's maintenance cost of \$7,798 per mile is less than the target and is considerably less than the comparison City of Sacramento.</p>																							
Entity	Annual Cost Per Mile																																			
CVWMA	\$6,966																																			
Sacramento	\$16,329																																			
Modesto	\$7,798																																			
Target = National Average	\$8,000																																			
<p>What: Cost, per mile, of maintaining the City's sanitary sewer system compared to Central Valley Wastewater Managers Association (CVWMA) systems and a national survey of similar-sized systems.</p>																																				
<p>Why: Measures effectiveness of City staff in maintaining sanitary sewer collection system.</p>																																				
<p>Strategic Plan Goals: I.A.1., I.B.1.</p>																																				
<p>PW-5. WASTEWATER TREATMENT EFFICIENCY (Wastewater Treatment)</p>	<p>Wastewater Treatment Efficiency</p> <table border="1"> <tr> <th>Entity</th> <th>Cost per 1,000 lbs BOD</th> </tr> <tr> <td>Modesto</td> <td>\$155</td> </tr> <tr> <td>Sacramento</td> <td>\$422</td> </tr> <tr> <td>Fresno</td> <td>\$422</td> </tr> <tr> <td>Stockton</td> <td>\$267</td> </tr> <tr> <td>Target < \$312</td> <td>< \$312</td> </tr> </table>	Entity	Cost per 1,000 lbs BOD	Modesto	\$155	Sacramento	\$422	Fresno	\$422	Stockton	\$267	Target < \$312	< \$312	<p>City of Modesto costs per 1,000 pounds of BOD are less than or equal to the average costs for similar agencies (Sacramento, Fresno & Stockton). Target = \$312.</p>	<p>Modesto costs per 1,000 BOD treated are considerably lower than those for similar agencies. These efficiencies can be attributed to the use of natural systems such the ponds and land discharge of cannery waste. In addition, resources including energy and personnel are effectively targeted.</p>																					
Entity	Cost per 1,000 lbs BOD																																			
Modesto	\$155																																			
Sacramento	\$422																																			
Fresno	\$422																																			
Stockton	\$267																																			
Target < \$312	< \$312																																			
<p>What: Cost per 1,000 pounds of BOD (Biochemical Oxygen Demand) treated compared to costs for other similar agencies.</p>																																				
<p>Why: Measures the efficiency of the City's wastewater treatment system when compared to other Central Valley cities.</p>																																				
<p>Strategic Plan Goals: I.A.1., I.B.1.</p>																																				
<p>PW-6. GROUNDWATER DELIVERY EFFECTIVENESS (Water Operations)</p>	<p>Groundwater Delivery Effectiveness</p> <table border="1"> <tr> <th>Date</th> <th>% In Service</th> <th>Target</th> </tr> <tr> <td>07-03</td> <td>87%</td> <td>90%</td> </tr> <tr> <td>08-03</td> <td>85%</td> <td>90%</td> </tr> <tr> <td>11-03</td> <td>85%</td> <td>90%</td> </tr> <tr> <td>01-04</td> <td>81%</td> <td>90%</td> </tr> <tr> <td>03-04</td> <td>81%</td> <td>90%</td> </tr> <tr> <td>05-04</td> <td>84%</td> <td>90%</td> </tr> <tr> <td>07-04</td> <td>81%</td> <td>90%</td> </tr> <tr> <td>09-04</td> <td>79%</td> <td>90%</td> </tr> <tr> <td>11-04</td> <td>79%</td> <td>90%</td> </tr> <tr> <td>01-05</td> <td>79%</td> <td>90%</td> </tr> </table>	Date	% In Service	Target	07-03	87%	90%	08-03	85%	90%	11-03	85%	90%	01-04	81%	90%	03-04	81%	90%	05-04	84%	90%	07-04	81%	90%	09-04	79%	90%	11-04	79%	90%	01-05	79%	90%	<p>Ninety percent of the water system's groundwater capacity is available for water delivery.</p>	<p>Due to increasingly stringent federal and state standards, 20 of the City's wells were out of service due to water contamination as of March 2005. Five wells will be returned to service in Spring 2005 with the installation of GAC units.</p>
Date	% In Service	Target																																		
07-03	87%	90%																																		
08-03	85%	90%																																		
11-03	85%	90%																																		
01-04	81%	90%																																		
03-04	81%	90%																																		
05-04	84%	90%																																		
07-04	81%	90%																																		
09-04	79%	90%																																		
11-04	79%	90%																																		
01-05	79%	90%																																		
<p>What: Percent of groundwater capacity in service on a monthly basis.</p>																																				
<p>Why: Measures the City's ability to meet the community's water supply requirements.</p>																																				
<p>Strategic Plan Goals: I.A.1., I.B.1.</p>																																				

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Performance Measure	Results	2004-2005 Target	Comments																					
<p>PW-7. WATER SYSTEM COMPLIANCE</p> <p>What: Percent compliance with DHS testing and reporting regulations.</p> <p>Why: Compliance with testing and reporting ensures safe drinking water for all Modesto water customers.</p> <p>Strategic Plan Goals: I.A.1., I.B.1.</p>	<p style="text-align: center;">WATER SYSTEM COMPLIANCE</p> <table border="1"> <caption>Water System Compliance Data</caption> <thead> <tr> <th>Year</th> <th>Percent Compliance</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>03/04</td> <td>100%</td> <td>100%</td> </tr> <tr> <td>04/05</td> <td>100%</td> <td>100%</td> </tr> </tbody> </table>	Year	Percent Compliance	Target	03/04	100%	100%	04/05	100%	100%	<p>One hundred percent (100%) bacterial compliance and no Title 22 sampling procedural violations.</p>	<p>In 2004-2005, the City had no procedural violations and 100% compliance. This performance measure is new.</p>												
Year	Percent Compliance	Target																						
03/04	100%	100%																						
04/05	100%	100%																						
<p>PW-8. STAFF EXPERTISE (Water Operations)</p> <p>What: Percentage of full-time field staff in possession of a Grade 3 or higher Water Distribution certification.</p> <p>Why: Measures the City's ability to comply with certification requirements issued by the Department of Health Services.</p> <p>Strategic Plan Goals: I.A.2., S.B.4.</p>	<p style="text-align: center;">STAFF EXPERTISE</p> <table border="1"> <caption>Staff Expertise Data</caption> <thead> <tr> <th>Date</th> <th>% Grade 3 or above</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>June 04</td> <td>57%</td> <td>100%</td> </tr> <tr> <td>Jan 05</td> <td>85%</td> <td>100%</td> </tr> </tbody> </table>	Date	% Grade 3 or above	Target	June 04	57%	100%	Jan 05	85%	100%	<p>Eighty-five percent (85%) of all field staff possess a valid Grade 3 or higher certification in Water Distribution. The target was changed from Grade 2 in 2004.</p>	<p>Regulatory changes effective July 2000, require certification and continuing education credits for any person making process control changes to a water system. As of January 2005, 85% of the City's Water Division field staff have at least a Grade 3 water distribution certificate.</p>												
Date	% Grade 3 or above	Target																						
June 04	57%	100%																						
Jan 05	85%	100%																						
<p>PW-9. GREEN WASTE REMOVAL (Community Forestry)</p> <p>What: Tons of green waste removed per Full Time Equivalent (FTE) employee.</p> <p>Why: Measures ability to effectively and efficiently remove green waste.</p> <p>Strategic Plan Goals: I.A.2., S.B.4.</p>	<p style="text-align: center;">Green Waste Removal</p> <table border="1"> <caption>Green Waste Removal Data</caption> <thead> <tr> <th>Year</th> <th>Tons Green Waste / FTE</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>99/00</td> <td>2439</td> <td>2000</td> </tr> <tr> <td>00/01</td> <td>1292</td> <td>2000</td> </tr> <tr> <td>01/02</td> <td>2133</td> <td>2000</td> </tr> <tr> <td>02/03</td> <td>2400</td> <td>2000</td> </tr> <tr> <td>03/04</td> <td>3963</td> <td>2000</td> </tr> <tr> <td>04/05</td> <td>5861</td> <td>2000</td> </tr> </tbody> </table>	Year	Tons Green Waste / FTE	Target	99/00	2439	2000	00/01	1292	2000	01/02	2133	2000	02/03	2400	2000	03/04	3963	2000	04/05	5861	2000	<p>City crews remove 2000 tons or more of green waste per FTE.</p>	<p>Tonnage of green waste removed per FTE increased due to collection efficiencies realized through schedule modifications, ordinance enforcement and education.</p>
Year	Tons Green Waste / FTE	Target																						
99/00	2439	2000																						
00/01	1292	2000																						
01/02	2133	2000																						
02/03	2400	2000																						
03/04	3963	2000																						
04/05	5861	2000																						

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Performance Measure	Results	2004-2005 Target	Comments																					
<p>PW-10. STREET TREE MAINTENANCE (Community Forestry)</p> <p>What: Number of City street trees per Full Time Equivalent (FTE) employee.</p> <p>Why: Measures ability of staff to effectively maintain the City's Street Tree investment.</p> <p>Strategic Plan Goals: I.A.1., I.A.2.</p>	<table border="1"> <caption>Street Tree Maintenance</caption> <thead> <tr> <th>Fiscal Year</th> <th>Street Trees / FTE</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>99-00</td> <td>3597</td> <td>3500</td> </tr> <tr> <td>00-01</td> <td>3645</td> <td>3500</td> </tr> <tr> <td>01-02</td> <td>3547</td> <td>3500</td> </tr> <tr> <td>02-03</td> <td>3810</td> <td>3500</td> </tr> <tr> <td>03-04</td> <td>3833</td> <td>3500</td> </tr> <tr> <td>04-05</td> <td>3500</td> <td>3500</td> </tr> </tbody> </table>	Fiscal Year	Street Trees / FTE	Target	99-00	3597	3500	00-01	3645	3500	01-02	3547	3500	02-03	3810	3500	03-04	3833	3500	04-05	3500	3500	<p>Number of street trees per Full Time Equivalent employee is less than or equal to 3500 in order to maintain a 7-year Pruning Cycle and current service levels.</p>	<p>The number of street, park and facility trees per FTE decreased due to reductions in replanting in previous years, as well as increases in tree removals. Impacts of budget reductions include an increase in the pruning cycle to 7 years and reduced service levels for stump digging and root cutting. Replanting needs were met for FY 04-05 due supplemental funding approved by City Council and a state grant.</p>
Fiscal Year	Street Trees / FTE	Target																						
99-00	3597	3500																						
00-01	3645	3500																						
01-02	3547	3500																						
02-03	3810	3500																						
03-04	3833	3500																						
04-05	3500	3500																						
<p>PW-11. STREET MAINTENANCE EFFORT (Streets & Graffiti Operations)</p> <p>What: Street maintenance cycle.</p> <p>Why: Measures cycle time for paving of streets.</p> <p>Strategic Plan Goals: I.A.1., III.B.</p>	<table border="1"> <caption>Street Maintenance Effort</caption> <thead> <tr> <th>Fiscal Year</th> <th>Maintenance Cycle (Years)</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>99/00</td> <td>102</td> <td>40</td> </tr> <tr> <td>00/01</td> <td>70</td> <td>40</td> </tr> <tr> <td>01-02</td> <td>63</td> <td>40</td> </tr> <tr> <td>02-03</td> <td>63</td> <td>40</td> </tr> <tr> <td>03-04</td> <td>60</td> <td>40</td> </tr> <tr> <td>04-05</td> <td>61</td> <td>40</td> </tr> </tbody> </table>	Fiscal Year	Maintenance Cycle (Years)	Target	99/00	102	40	00/01	70	40	01-02	63	40	02-03	63	40	03-04	60	40	04-05	61	40	<p>Street paving cycle is less than or equal to the target of 40 years for optimal pavement management.</p>	<p>Increases in funding have improved our ability to make a dent in deferred maintenance needs. Recent budgetary constraints and reconstruction efforts on selected arterials will continue to drive this number upward.</p>
Fiscal Year	Maintenance Cycle (Years)	Target																						
99/00	102	40																						
00/01	70	40																						
01-02	63	40																						
02-03	63	40																						
03-04	60	40																						
04-05	61	40																						
<p>PW-12. ENGINEERING PROJECT DESIGN EFFECTIVENESS</p> <p>What: Percentage of Capital Improvement Project Designs completed on schedule.</p> <p>Why: Measures effectiveness of Engineering Design staff in assuring that CIP project designs are completed on schedule.</p> <p>Strategic Plan Goal: I.A.1., III.A., III.B.</p>	<table border="1"> <caption>Percent of Traffic CIP Designs Completed on Schedule</caption> <thead> <tr> <th>Fiscal Year</th> <th>% within Target</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>01-02</td> <td>96.5%</td> <td>90%</td> </tr> <tr> <td>02-03</td> <td>93.5%</td> <td>90%</td> </tr> <tr> <td>03-04</td> <td>95.3%</td> <td>90%</td> </tr> <tr> <td>04-05</td> <td>94%</td> <td>90%</td> </tr> </tbody> </table>	Fiscal Year	% within Target	Target	01-02	96.5%	90%	02-03	93.5%	90%	03-04	95.3%	90%	04-05	94%	90%	<p>90% of CIP project designs are completed on schedule.</p>	<p>Target was exceeded even though staff vacancies exist. With a complete staff, additional projects can be delivered on schedule.</p>						
Fiscal Year	% within Target	Target																						
01-02	96.5%	90%																						
02-03	93.5%	90%																						
03-04	95.3%	90%																						
04-05	94%	90%																						

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Performance Measure	Results	2004-2005 Target	Comments																									
<p>PW-13. DESIGN COST EFFICIENCY</p> <p>What: Average design cost as a percentage of construction value of work completed.</p> <p>Why: Measures efficiency of design cost as compared to at least 1% less than the benchmark weighted design cost.</p> <p>Strategic Plan Goal: I.A.1., III.A., III.B</p>	<p>Average Design Cost as % of Construction Value of Work</p> <table border="1"> <caption>Average Design Cost as % of Construction Value of Work</caption> <thead> <tr> <th>Quarter</th> <th>02-03</th> <th>03-04</th> <th>04-05</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>1st Qtr</td> <td>9.4%</td> <td>10.1%</td> <td>10.8%</td> <td>10%</td> </tr> <tr> <td>2nd Qtr</td> <td>9.4%</td> <td>10.0%</td> <td>10.7%</td> <td>10%</td> </tr> <tr> <td>3rd Qtr</td> <td>9.9%</td> <td>10.7%</td> <td>10.7%</td> <td>10%</td> </tr> <tr> <td>4th Qtr</td> <td>8.0%</td> <td>10.8%</td> <td>10.8%</td> <td>10%</td> </tr> </tbody> </table>	Quarter	02-03	03-04	04-05	Target	1st Qtr	9.4%	10.1%	10.8%	10%	2nd Qtr	9.4%	10.0%	10.7%	10%	3rd Qtr	9.9%	10.7%	10.7%	10%	4th Qtr	8.0%	10.8%	10.8%	10%	<p>Design cost is at least 1% less than benchmark weighted design cost of 11%, expressed as a percent of the construction value of work completed</p>	<p>Design costs have risen in the past year, but are still within the established target.</p>
Quarter	02-03	03-04	04-05	Target																								
1st Qtr	9.4%	10.1%	10.8%	10%																								
2nd Qtr	9.4%	10.0%	10.7%	10%																								
3rd Qtr	9.9%	10.7%	10.7%	10%																								
4th Qtr	8.0%	10.8%	10.8%	10%																								
<p>PW-14. STREET LIGHT MAINTENANCE EFFICIENCY</p> <p>What: Percent of service calls responded to within 5 days.</p> <p>Why: Measures efficiency of electrical crews in responding to calls for service and the efficiency of the preventive maintenance program</p> <p>Strategic Plan Goal: I.A.1., I.A.2., III.A., III.B. S.A.1</p>	<p>Street Light Service Calls Completed Within 5 Days</p> <table border="1"> <caption>Street Light Service Calls Completed Within 5 Days</caption> <thead> <tr> <th>Fiscal Year</th> <th>Average %</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>01-02</td> <td>88.6%</td> <td>90%</td> </tr> <tr> <td>02-03</td> <td>87.6%</td> <td>90%</td> </tr> <tr> <td>03-04</td> <td>95.1%</td> <td>90%</td> </tr> <tr> <td>04-05</td> <td>85.4%</td> <td>90%</td> </tr> </tbody> </table>	Fiscal Year	Average %	Target	01-02	88.6%	90%	02-03	87.6%	90%	03-04	95.1%	90%	04-05	85.4%	90%	<p>Respond to 90% of calls within the 5-day turnaround time.</p>	<p>Targets were not met this fiscal year. As the City grows and staffing levels remain unchanged, preventive maintenance schedules are compromised and targets will be difficult to attain.</p>										
Fiscal Year	Average %	Target																										
01-02	88.6%	90%																										
02-03	87.6%	90%																										
03-04	95.1%	90%																										
04-05	85.4%	90%																										
<p>PW-15 TRAFFIC SIGNAL PREVENTIVE MAINTENANCE EFFICIENCY</p> <p>What: Number of traffic signals maintained per Full Time Equivalent (FTE) employee.</p> <p>Why: Measures efficiency of electrical crews on a per-structure basis and insures adequate service levels are maintained.</p> <p>Strategic Plan Goal: I.A.1., I.A.2., III.A., III.B., S.A.1</p>	<p>Traffic Signals Maintained Per FTE Employee</p> <table border="1"> <caption>Traffic Signals Maintained Per FTE Employee</caption> <thead> <tr> <th>Fiscal Year</th> <th>Maintenance</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>02-03</td> <td>184</td> <td>270</td> </tr> <tr> <td>03-04</td> <td>191</td> <td>270</td> </tr> <tr> <td>04-05</td> <td>188</td> <td>270</td> </tr> </tbody> </table>	Fiscal Year	Maintenance	Target	02-03	184	270	03-04	191	270	04-05	188	270	<p>Goal is to visit every signal once every quarter.</p>	<p>Four electricians have been maintaining all of the traffic signal equipment since Fiscal Year 1993/94. Since that time the City's population has increased 14.9%, while its signal-related equipment has increased approximately 60%. As these systems age and staffing levels remain constant, maintenance frequencies will increase.</p>													
Fiscal Year	Maintenance	Target																										
02-03	184	270																										
03-04	191	270																										
04-05	188	270																										
<p>PW-16 RESPONSE TO CUSTOMER INQUIRIES / REQUESTS</p> <p>What: Number of customer inquiries / requests resolved within 14 days.</p> <p>Why: Measures efficiency of staff in addressing public concerns regarding safety of vehicles, pedestrians and cyclists and improving these conditions in our neighborhoods.</p> <p>Strategic Plan Goal: I.A.1., III.A., III.B., S.A.1, S.A.3., S.B.4</p>	<p>Percent of Inquiries/Requests Responded to within 14 Days</p> <table border="1"> <caption>Percent of Inquiries/Requests Responded to within 14 Days</caption> <thead> <tr> <th>Fiscal Year</th> <th>% within Target</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>01-02</td> <td>100.0%</td> <td>90%</td> </tr> <tr> <td>02-03</td> <td>100.0%</td> <td>90%</td> </tr> <tr> <td>03-04</td> <td>96.6%</td> <td>90%</td> </tr> <tr> <td>04-05</td> <td>94.0%</td> <td>90%</td> </tr> </tbody> </table>	Fiscal Year	% within Target	Target	01-02	100.0%	90%	02-03	100.0%	90%	03-04	96.6%	90%	04-05	94.0%	90%	<p>Goal is to respond as quickly as possible and resolve 90% of customer complaints and/or inquiries within 14 days.</p>	<p>Responses include gathering data, formalizing a recommendation, and providing a written response to the customer addressing the request or complaint received. Targets continue to be met in this area, though the trend is downwards.</p>										
Fiscal Year	% within Target	Target																										
01-02	100.0%	90%																										
02-03	100.0%	90%																										
03-04	96.6%	90%																										
04-05	94.0%	90%																										

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Performance Measure	Results	2004-2005 Target	Comments															
<p>PW-17 TRAFFIC PROJECT DESIGN EFFECTIVENESS</p> <p>What: Percentage of traffic Capital Improvement Project designs completed on schedule.</p> <p>Why: Measures effectiveness of Traffic Engineering Design staff in assuring CIP project designs are completed on schedule.</p> <p>Strategic Plan Goal: I.A.1., III.A., III.B.</p>	<p>Percent of Traffic CIP Designs Completed on Schedule</p> <table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>% within Target</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>01-02</td> <td>96.5%</td> <td>90%</td> </tr> <tr> <td>02-03</td> <td>93.5%</td> <td>90%</td> </tr> <tr> <td>03-04</td> <td>95.3%</td> <td>90%</td> </tr> <tr> <td>04-05</td> <td>90.5%</td> <td>90%</td> </tr> </tbody> </table>	Fiscal Year	% within Target	Target	01-02	96.5%	90%	02-03	93.5%	90%	03-04	95.3%	90%	04-05	90.5%	90%	<p>Ninety percent (90%) of CIP project designs are completed on schedule.</p>	<p>Target exceeded. Staff continues to seek ways to improve efficiency.</p>
Fiscal Year	% within Target	Target																
01-02	96.5%	90%																
02-03	93.5%	90%																
03-04	95.3%	90%																
04-05	90.5%	90%																
<p>PW-18 PUBLIC TRANSIT RIDERSHIP EFFECTIVENESS</p> <p>What: Average annual ridership for fixed-route, Dial-A-Ride, BART & ACE Express.</p> <p>Why: Measures the effectiveness of service provided.</p> <p>Strategic Plan Goal: III.A., III.B., S.A.3., S.B.4.</p>	<p>Average Annual Ridership</p> <table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>Annual Ridership</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>01-02</td> <td>3337</td> <td>3000</td> </tr> <tr> <td>02-03</td> <td>3046</td> <td>3000</td> </tr> <tr> <td>03-04</td> <td>3114</td> <td>3000</td> </tr> <tr> <td>04-05</td> <td>3192</td> <td>3000</td> </tr> </tbody> </table>	Fiscal Year	Annual Ridership	Target	01-02	3337	3000	02-03	3046	3000	03-04	3114	3000	04-05	3192	3000	<p>Continue to increase ridership above 3,000,000 passengers annually.</p>	<p>Ridership has increased since the economic downturn in 2002/03. An annual increase of 2.5% is projected.</p>
Fiscal Year	Annual Ridership	Target																
01-02	3337	3000																
02-03	3046	3000																
03-04	3114	3000																
04-05	3192	3000																
<p>PW-19 TRANSIT SYSTEM EFFECTIVENESS</p> <p>What: Percentage of bus riders who rate transit services as "good" or "better".</p> <p>Why: Measures the effectiveness of the transit system services in meeting passenger needs.</p> <p>Strategic Plan Goal: III.A., III.B., S.A.3., S.B.4.</p>	<p>Transit System Customer Satisfaction Survey</p> <table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>% Good or Higher</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>01-02</td> <td>74%</td> <td>90%</td> </tr> <tr> <td>02-03</td> <td>82%</td> <td>90%</td> </tr> <tr> <td>03-04</td> <td>90%</td> <td>90%</td> </tr> <tr> <td>04-05</td> <td>76%</td> <td>90%</td> </tr> </tbody> </table>	Fiscal Year	% Good or Higher	Target	01-02	74%	90%	02-03	82%	90%	03-04	90%	90%	04-05	76%	90%	<p>Maintain an overall (90%) average customer satisfaction rating of good or very good.</p>	<p>Customer satisfaction survey conducted in October 2004 was expanded. Special efforts were made to reach all customer segments, which resulted in inclusive results. Route changes implemented in January 2005 should address the customer satisfaction rating.</p>
Fiscal Year	% Good or Higher	Target																
01-02	74%	90%																
02-03	82%	90%																
03-04	90%	90%																
04-05	76%	90%																

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Modesto: A healthy, safe, attractive, economically vibrant, socially diverse and culturally rich city with a strong sense of identity and pride, a community engaged in the practice of citizenship with governance based on the principle of stewardship.

Performance Measure	Results	2004-2005 Target	Comments																		
<p>PW-20 AIR SERVICE USAGE</p> <p>What: Total annual enplaned/deplaned passengers.</p> <p>Why: Measures the user-friendliness and air service activity levels.</p> <p>Strategic Plan Goal: III.B.</p>	<p>Total Passenger Enplanements and Deplanements</p> <table border="1"> <caption>Total Passenger Enplanements and Deplanements</caption> <thead> <tr> <th>Fiscal Year</th> <th>Enplanements/Deplanements</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>00-01</td> <td>46,000</td> <td>46,000+</td> </tr> <tr> <td>01-02</td> <td>38,000</td> <td>46,000+</td> </tr> <tr> <td>02-03</td> <td>34,000</td> <td>46,000+</td> </tr> <tr> <td>03-04</td> <td>38,500</td> <td>46,000+</td> </tr> <tr> <td>04-05*</td> <td>41,500</td> <td>46,000+</td> </tr> </tbody> </table> <p>(*Note: 04-05 estimated)</p>	Fiscal Year	Enplanements/Deplanements	Target	00-01	46,000	46,000+	01-02	38,000	46,000+	02-03	34,000	46,000+	03-04	38,500	46,000+	04-05*	41,500	46,000+	<p>Increase passenger usage of the airport by offering a wider range of destinations. Target = 46,000 or more passengers annually.</p> <p>Note: Fiscal Year 04-05 figures are estimated.</p>	<p>Modesto Airport offers four trips daily to/from San Francisco's SFO Airport via United Express Sky West Airlines. Airport management is working to secure federal grant funding to increase destination cities, thereby increasing passengers and adding to airport activities/revenues.</p>
Fiscal Year	Enplanements/Deplanements	Target																			
00-01	46,000	46,000+																			
01-02	38,000	46,000+																			
02-03	34,000	46,000+																			
03-04	38,500	46,000+																			
04-05*	41,500	46,000+																			
<p>PW-21 IMPROVEMENT PLANS/MAPS REVIEW EFFICIENCY</p> <p>What: Number of improvement plan maps reviewed and/or processed within 15 days.</p> <p>Why: Measures efficiency of Development Review staff in meeting demands of community.</p> <p>Strategic Plan Goal: I.A.1. I.A.2., S.A.3, S.B.4.</p>	<p>% of Improvement Plans/Maps Reviewed within 15 Days</p> <table border="1"> <caption>% of Improvement Plans/Maps Reviewed within 15 Days</caption> <thead> <tr> <th>Quarter</th> <th>% within 15 days</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>3rd Qtr 2003-2004</td> <td>89%</td> <td>95%</td> </tr> <tr> <td>4th Qtr 2003-2004</td> <td>90%</td> <td>95%</td> </tr> <tr> <td>1st Qtr 2004-2005</td> <td>83%</td> <td>95%</td> </tr> <tr> <td>2nd Qtr 2004-2005</td> <td>73%</td> <td>95%</td> </tr> </tbody> </table>	Quarter	% within 15 days	Target	3rd Qtr 2003-2004	89%	95%	4th Qtr 2003-2004	90%	95%	1st Qtr 2004-2005	83%	95%	2nd Qtr 2004-2005	73%	95%	<p>95% of initial plan checks completed within 15 days.</p>	<p>Staffing was cut by three full-time positions in 01-02. This reduced staffing, vacancies in the division and two high profile, fast track projects have made it difficult to reach targets in this area.</p>			
Quarter	% within 15 days	Target																			
3rd Qtr 2003-2004	89%	95%																			
4th Qtr 2003-2004	90%	95%																			
1st Qtr 2004-2005	83%	95%																			
2nd Qtr 2004-2005	73%	95%																			

Program Budget Report

Department PUBLIC WORKS

Fund 0100

Org 4213

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0	Improvement Plan Checking	\$253,953.00	34.53%	\$81,355.00	\$172,598.00	1.5
0	Parcel Map Checking/Recording	\$56,410.00	7.67%	\$18,071.00	\$38,339.00	1
0	Planning Referral Review/Assistance	\$49,349.00	6.71%	\$15,809.00	\$33,540.00	0.5
0	Subdivision Final Map Checking/Processing	\$105,832.00	14.39%	\$33,904.00	\$71,928.00	2
0	Utility Service Investigation	\$35,302.00	4.80%	\$11,309.00	\$23,993.00	1
0	Encroachment Permitting	\$234,611.00	31.90%	\$75,159.00	\$159,452.00	1
	Summary for 'Org' = 4213 (6 detail records)	\$735,457.00		\$235,607.00	\$499,850.00	7

Org Total

Department PUBLIC WORKS

Fund 0100

Org	4301	Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
1			Traffic and Development Services Administration	\$233,478.00	100.00%	\$202,887.00	\$30,591.00	2

Summary for 'Org' = 4301 (1 detail record)

Org Total 4302 \$233,478.00 100.00% \$202,887.00 \$30,591.00 2

Org	4302	Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
1			Public Works Department Administration	\$720,955.00	100.00%	\$199,532.00	\$521,423.00	6

Summary for 'Org' = 4302 (1 detail record)

Org Total 4303 \$720,955.00 100.00% \$199,532.00 \$521,423.00 6

Org	4303	Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
1			StanCOG Membership Dues	\$8,500.00	12.09%	\$8,500.00	\$0.00	0

Department PUBLIC WORKS

Fund 0100

Org 4303

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
2	General Fund Support - Division Admin. - Long Term Planning	\$25,543.00	36.34%	\$25,543.00	\$0.00	0.26
2	Misc. General Fund Support	\$9,996.00	14.22%	\$9,996.00	\$0.00	0.08
2	Development Support - Capital Planning	\$26,251.00	37.35%	\$26,251.00	\$0.00	0.3
Org Total	Summary for 'Org' = 4303 (4 detail records)	\$70,290.00		\$70,290.00	\$0.00	0.64

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
1	Urban Forestry - Parks Trees	\$300,000.00	100.00%	\$300,000.00	\$0.00	0
Org Total	Summary for 'Org' = 4713 (1 detail record)	\$300,000.00		\$300,000.00	\$0.00	0

Department PUBLIC WORKS

Fund 0100

Org 4722

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
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1	Graffiti Removal	\$297,697.00	100.00%	\$282,172.00	\$15,525.00	2
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Summary for 'Org' = 4722 (1 detail record)

Org Total

		\$297,697.00		\$282,172.00	\$15,525.00	2
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Fund Total

		\$2,357,877.00		\$1,290,488.00	\$1,067,389.00	17.64
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Fund

0300

Org

4112

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
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1	Engineering Design	\$1,495,011.00	100.00%	\$151,245.00	\$1,343,766.00	14
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Summary for 'Org' = 4112 (1 detail record)

Org Total

		\$1,495,011.00		\$151,245.00	\$1,343,766.00	14
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Department PUBLIC WORKS

Fund 0300

Org 4212

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget)</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
1	Construction Administration	\$1,347,000.00	100.00%	\$53,674.00	\$1,293,326.00	14
	Summary for 'Org' = 4212 (1 detail record)	\$1,347,000.00		\$53,674.00	\$1,293,326.00	14
	Summary for 'Fund' = 0300 (2 detail records)	\$2,842,011.00		\$204,919.00	\$2,637,092.00	28

Fund 0330

Org 4305

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget)</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
1	Kaiser Project Administration	\$124,583.00	100.00%	\$0.00	\$124,583.00	1
	Summary for 'Org' = 4305 (1 detail record)	\$124,583.00		\$0.00	\$124,583.00	1
	Summary for 'Fund' = 0330 (1 detail record)	\$124,583.00		\$0.00	\$124,583.00	1

Department PUBLIC WORKS

Fund 0410

Org 4805

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
	Trees for Totals	\$27,190.00	100.00%	\$0.00	\$27,190.00	0
	Summary for 'Org' = 4805 (1 detail record)	\$27,190.00		\$0.00	\$27,190.00	0
	Summary for 'Fund' = 0410 (1 detail record)	\$27,190.00		\$0.00	\$27,190.00	0

Org Total

Fund Total

Fund 0700

Org 1601

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0	Traffic Engineering-Capital Improvement Program	\$452,741.00	51.71%	\$0.00	\$452,741.00	4
1	Administration-Clerical Support, Recordkeeping	\$125,761.00	14.36%	\$0.00	\$125,761.00	1
1	Planning & Developer Referrals	\$108,993.00	12.45%	\$0.00	\$108,993.00	1
1	Traffic Engineering GF Services	\$37,141.00	4.24%	\$37,141.00	\$0.00	1

Department PUBLIC WORKS

Fund 0700

Org 1601

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
2	Citizens Suggestions-Neighborhood Traffic Calming	\$150,914.00	17.24%	\$0.00	\$150,914.00	1

Summary for 'Org' = 1601 (5 detail records)

Org Total **Org 1605** \$875,550.00 \$37,141.00 \$838,409.00 8

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
1	Electrical Utility Cost	\$921,499.00	100.00%	\$0.00	\$921,499.00	0

Summary for 'Org' = 1605 (1 detail record)

Org Total **Org 1611** \$921,499.00 \$0.00 \$921,499.00 0

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
1	Traffic Engineering Liability	\$279,261.00	100.00%	\$0.00	\$279,261.00	0

Department PUBLIC WORKS

Fund 0700

Org 1621

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	#Num!	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
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2	Restriping Various New Locations	\$0.00		#Num!	\$0.00	\$0.00	0
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Summary for 'Org' = 1621 (1 detail record)

Org Total		\$0.00			\$0.00	\$0.00	0
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Org 1622

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	#Num!	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
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2	Low Cost Traffic Improvements	\$0.00		#Num!	\$0.00	\$0.00	0
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Summary for 'Org' = 1622 (1 detail record)

Org Total		\$0.00			\$0.00	\$0.00	0
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Org 1623

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	#Num!	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
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1	Neighborhood Traffic Calming	\$0.00		#Num!	\$0.00	\$0.00	0
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Department PUBLIC WORKS

Fund 0700

Org 1623

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
	Summary for 'Org' = 1623 (1 detail record)	\$0.00		\$0.00	\$0.00	0
Org	1624					

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
1	Upgrade High Voltage Circuits	\$0.00	#Num!	\$0.00	\$0.00	0
	Summary for 'Org' = 1624 (1 detail record)	\$0.00		\$0.00	\$0.00	0
Org	1630					

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
1	LED Replacement Program	\$86,553.00	100.00%	\$0.00	\$86,553.00	0
	Summary for 'Org' = 1630 (1 detail record)	\$86,553.00		\$0.00	\$86,553.00	0
Org						

Department PUBLIC WORKS

Fund 0700

Org	Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
4120							
2		Gas Tax Street Maintenance	\$100,855.00	100.00%	\$0.00	\$100,855.00	0
Org Total			\$100,855.00		\$0.00	\$100,855.00	0

Summary for 'Org' = 4120 (1 detail record)

Org	Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
4218							
1		GIS Mapping	\$0.00	#Numl	\$0.00	\$0.00	0
Org Total			\$0.00		\$0.00	\$0.00	0

Summary for 'Org' = 4218 (1 detail record)

Org	Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
4380							
2		Slurry Seal	\$600,000.00	100.00%	\$0.00	\$600,000.00	0
Org Total			\$600,000.00		\$0.00	\$600,000.00	0

Department PUBLIC WORKS

Fund 0700

Org 4380

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
		\$600,000.00		\$0.00	\$600,000.00	0

Summary for 'Org' = 4380 (1 detail record)

Org 4612

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
	Utility Trench Repairs	\$231,173.00	13.00%	\$0.00	\$231,173.00	0.25
1	Residential Street Paving	\$942,476.00	53.00%	\$0.00	\$942,476.00	12.25
1	Emergency Response	\$88,913.00	5.00%	\$0.00	\$88,913.00	1.25
1	Pothole Repairs	\$373,434.00	21.00%	\$0.00	\$373,434.00	5.25
2	Residential Street Dig Outs	\$35,565.00	2.00%	\$0.00	\$35,565.00	0.25
2	Major Street Dig Outs	\$35,565.00	2.00%	\$0.00	\$35,565.00	1.25

Department PUBLIC WORKS

Fund 0700

Org	4612	Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
2	Alley Repairs			\$53,348.00	3.00%	\$0.00	\$53,348.00	1.25
3	Special Event Services			\$17,783.00	1.00%	\$0.00	\$17,783.00	0.25
Org Total			Summary for 'Org' = 4612 (8 detail records)	\$1,778,257.00		\$0.00	\$1,778,257.00	22

Org	4617	Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
	Repaving Maintenance - Garbage Fees			\$700,000.00	100.00%	\$0.00	\$700,000.00	0
Org Total			Summary for 'Org' = 4617 (1 detail record)	\$700,000.00		\$0.00	\$700,000.00	0

Org	4622	Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
Org Total								

Department PUBLIC WORKS

Fund 0700

Org 4622

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
1	Pavement Markings	\$402,212.44	59.00%	\$0.00	\$402,212.44	3
1	Traffic Signs	\$279,503.56	41.00%	\$0.00	\$279,503.56	2
Summary for 'Org' = 4622 (2 detail records)						
Org Total		\$681,716.00		\$0.00	\$681,716.00	5

Org 4712

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0	Tree Planting	\$151,931.00	6.43%	\$100,226.00	\$51,705.00	1.5
1	Service Requests-Pruning	\$226,902.00	9.61%	\$149,794.00	\$77,108.00	1.5
1	Cycle Pruning	\$1,445,500.00	61.21%	\$954,255.00	\$491,245.00	13.5
1	Tree Removals	\$314,557.00	13.32%	\$207,623.00	\$106,934.00	2

Department PUBLIC WORKS

Fund 0700

Org 4712

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget)</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
2	Tree Preservation	\$133,248.00	5.64%	\$87,912.00	\$45,336.00	2
2	Integrated Pest Management	\$80,847.00	3.42%	\$53,309.00	\$27,538.00	2
3	Event/Project Support	\$8,548.00	0.36%	\$5,611.00	\$2,937.00	0
<i>Summary for 'Org' = 4712 (7 detail records)</i>						
Org Total		\$2,361,533.00		\$1,558,730.00	\$802,803.00	22.5

Org 4724

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget)</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
1	Curbs, Gutters and Sidewalks Repair	\$921,111.00	75.12%	\$684,550.00	\$236,561.00	9
1	Sidewalk Grinding	\$305,007.00	24.88%	\$228,183.00	\$76,824.00	2
<i>Summary for 'Org' = 4724 (2 detail records)</i>						
Org Total		\$1,226,118.00		\$912,733.00	\$313,385.00	11
<i>Summary for 'Fund' = 0700 (40 detail records)</i>						
Fund Total		\$11,129,315.00		\$2,508,604.00	\$8,620,711.00	80.62

Department PUBLIC WORKS

Fund 6100

Org 5002

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0	PCE Litigation	\$1,896,585.00	100.00%	\$0.00	\$1,896,585.00	0

Summary for 'Org' = 5002 (1 detail record)

Org Total \$1,896,585.00 100.00% \$0.00 \$1,896,585.00 0

Org 5009

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0	Administrative & Clerical Support/ Recordkeeping	\$91,479.00	4.00%	\$0.00	\$91,479.00	4
0	On/Off Finance/Dispatch/Training	\$45,739.00	2.00%	\$0.00	\$45,739.00	2
0	Call Duty	\$45,739.00	2.00%	\$0.00	\$45,739.00	2
0	Debt Svc Water	\$2,104,016.00	92.00%	\$0.00	\$2,104,016.00	0

Summary for 'Org' = 5009 (4 detail records)

Org Total \$2,286,973.00 92.00% \$0.00 \$2,286,973.00 8

Department PUBLIC WORKS

Fund 6100

Org 5012

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0	Identify Underground Svc Alerts (USAs)	\$193,697.00	5.00%	\$0.00	\$193,697.00	1
0	New Main Extensions	\$387,393.00	10.00%	\$0.00	\$387,393.00	2.5
0	Replace Infrastructure/Install Large Meters	\$581,090.00	15.00%	\$0.00	\$581,090.00	4
0	Repairs/Emergencies	\$2,518,055.00	65.00%	\$0.00	\$2,518,055.00	17.5
0	New Svc/Fire Svc	\$193,697.00	5.00%	\$0.00	\$193,697.00	1
Org Total		\$3,873,932.00		\$0.00	\$3,873,932.00	26

Summary for 'Org' = 5012 (5 detail records)

Org 5013

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0	Chlorination	\$277,131.00	5.00%	\$0.00	\$277,131.00	1

Department PUBLIC WORKS

Fund 6100

Org 5013

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0	Landscaping	\$110,853.00	2.00%	\$0.00	\$110,853.00	0.4
0	Pumps /Mechanics/Water Quality	\$3,491,854.00	63.00%	\$0.00	\$3,491,854.00	12.6
0	Valve Turning/ Flushing/ Hydrants	\$1,662,788.00	30.00%	\$0.00	\$1,662,788.00	6
Summary for 'Org' = 5013 (4 detail records)						
Org Total		\$5,542,626.00		\$0.00	\$5,542,626.00	20

Org 5014

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0	Repair/ Maintenance GAC for DBCP	\$156,227.45	85.00%	\$0.00	\$156,227.45	0
0	DBCPI/ Litigation Reports / Compliance	\$27,569.55	15.00%	\$0.00	\$27,569.55	0
Summary for 'Org' = 5014 (2 detail records)						
Org Total		\$183,797.00		\$0.00	\$183,797.00	0

Department PUBLIC WORKS

Fund 6100

Org 5015

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget)</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
0	Administrative	\$102,864.80	10.00%	\$0.00	\$102,864.80	1
0	Development	\$411,459.20	40.00%	\$0.00	\$411,459.20	2
0	Capital Improvement Program	\$514,324.00	50.00%	\$0.00	\$514,324.00	2
Summary for 'Org' = 5015 (3 detail records)						
Org Total		\$1,028,648.00		\$0.00	\$1,028,648.00	5

Org 5016

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget)</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
0	Read Meters	\$411,419.00	37.00%	\$0.00	\$411,419.00	5
0	Backflow Monitoring	\$88,955.00	8.00%	\$0.00	\$88,955.00	1
0	Install Meters	\$77,836.00	7.00%	\$0.00	\$77,836.00	1

Department PUBLIC WORKS

Fund 6100

Org	Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
5016	0	Minor Repairs/Svc	\$533,732.00	48.00%	\$0.00	\$533,732.00	6

Summary for 'Org' = 5016 (4 detail records)

Org Total \$1,111,942.00 \$0.00 \$1,111,942.00 13

Org	Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
5017	0	Education	\$182,241.50	50.00%	\$0.00	\$182,241.50	0.5
0	0	Field Monitoring	\$182,241.50	50.00%	\$0.00	\$182,241.50	0.5

Summary for 'Org' = 5017 (2 detail records)

Org Total \$364,483.00 \$0.00 \$364,483.00 1

Org	Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
5018	0	Minor Repairs/Svc	\$364,483.00		\$0.00	\$364,483.00	1

Department PUBLIC WORKS

Fund 6100

Org 5018

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0	Regulatory Compliance	\$127,040.80	40.00%	\$0.00	\$127,040.80	1
0	Sampling/ Testing/ Laboratory	\$190,561.20	60.00%	\$0.00	\$190,561.20	1
Summary for 'Org' = 5018 (2 detail records)						
Org Total		\$317,602.00		\$0.00	\$317,602.00	2

Org 5019

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0	DHS Reporting	\$25,085.40	15.06%	\$0.00	\$25,085.40	0
0	Backflow Testing/Records	\$133,188.80	79.95%	\$0.00	\$133,188.80	1
0	Cross Connections	\$8,324.30	5.00%	\$0.00	\$8,324.30	0
Summary for 'Org' = 5019 (3 detail records)						
Org Total		\$166,598.50		\$0.00	\$166,598.50	1

Department PUBLIC WORKS

Fund 6100

Org 5024

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0	Water Operations-MID Surface Water	\$11,976,667.00	100.00%	\$0.00	\$11,976,667.00	0

Summary for 'Org' = 5024 (1 detail record)

Org Total \$11,976,667.00 100.00% \$0.00 \$11,976,667.00 0

Org 5099

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0	Water Billing & Collection	\$1,195,093.00	100.00%	\$0.00	\$1,195,093.00	0

Summary for 'Org' = 5099 (1 detail record)

Org Total \$1,195,093.00 100.00% \$0.00 \$1,195,093.00 0

Summary for 'Fund' = 6100 (32 detail records)

Fund Total \$29,944,946.50 \$0.00 \$29,944,946.50 76

Fund 6210

Department PUBLIC WORKS

Fund 6210

Org 5201

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0	Capital Improvement Program Administration	\$450,044.64	27.00%	\$0.00	\$450,044.64	0.81
0	Capital Planning Admin. - Water	\$433,376.32	26.00%	\$0.00	\$433,376.32	0.78
0	Capital Planning Admin. - Storm	\$33,336.64	2.00%	\$0.00	\$33,336.64	0.06
0	Capital Planning Admin. - Sewer	\$650,064.48	39.00%	\$0.00	\$650,064.48	1.17
0	Long Term Planning Admin.-General Fund	\$100,009.92	6.00%	\$0.00	\$100,009.92	0.18
Org Total	Summary for 'Org' = 5201 (5 detail records)	\$1,666,832.00		\$0.00	\$1,666,832.00	3

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0	Litigation Expenses	\$1,566,585.00	100.00%	\$0.00	\$1,566,585.00	0

Department PUBLIC WORKS

Fund 6210

Org 5202

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
		\$1,566,585.00		\$0.00	\$1,566,585.00	0

Summary for 'Org' = 5202 (1 detail record)

Org 5212

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0	Wastewater Collections O&M	\$4,291,452.00	100.00%	\$0.00	\$4,291,452.00	33

Summary for 'Org' = 5212 (1 detail record)

Org 5213

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0	Primary Treatment Plant O&M	\$4,464,565.00	100.00%	\$0.00	\$4,464,565.00	37

Summary for 'Org' = 5213 (1 detail record)

Org Total

\$4,464,565.00

\$0.00

\$4,464,565.00

37

Department PUBLIC WORKS

Fund 6210

Org 5214

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0	Secondary Treatment Plant O&M	\$2,300,196.00	100.00%	\$0.00	\$2,300,196.00	8

Summary for 'Org' = 5214 (1 detail record)

Org Total

		\$2,300,196.00		\$0.00	\$2,300,196.00	8
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Org 5215

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0	Lab Operations Program	\$690,766.00	100.00%	\$0.00	\$690,766.00	7

Summary for 'Org' = 5215 (1 detail record)

Org Total

		\$690,766.00		\$0.00	\$690,766.00	7
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Org 5217

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0	Pretreatment NPDES Program	\$1,295,238.00	100.00%	\$0.00	\$1,295,238.00	9

Department PUBLIC WORKS

Fund 6210

Org 5217

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
	Summary for 'Org' = 5217 (1 detail record)	\$1,295,238.00		\$0.00	\$1,295,238.00	9
Org Total						
Org	5220					

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0	Pruned Refuse Collection & Removal	\$836,332.00	100.00%	\$0.00	\$836,332.00	5
Org Total						
Org	5224					

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0	Sewer Fund Capital Expenditures	\$666,849.00	100.00%	\$0.00	\$666,849.00	0
Org Total						
Org						

	Summary for 'Org' = 5224 (1 detail record)	\$666,849.00		\$0.00	\$666,849.00	0
Org Total						
Org						

Department PUBLIC WORKS

Fund 6210

Org	5225	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0		Sewer Fund Capital Expenditures	\$106,796.00	100.00%	\$0.00	\$106,796.00	0

Summary for 'Org' = 5225 (1 detail record)

Org Total			\$106,796.00		\$0.00	\$106,796.00	0
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Org	5226	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0		Treatment Plant Capital Expenditures	\$646,160.00	100.00%	\$0.00	\$646,160.00	0

Summary for 'Org' = 5226 (1 detail record)

Org Total			\$646,160.00		\$0.00	\$646,160.00	0
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Org	5227	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0		Treatment Plant Capital Expenditures	\$582,044.00	100.00%	\$0.00	\$582,044.00	0

Department PUBLIC WORKS

Fund 6210

Org 5227

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
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Summary for 'Org' = 5227 (1 detail record)

Org Total		\$582,044.00		\$0.00	\$582,044.00	0
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Org 5299

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
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0	Sewer Billing and Collections	\$1,008,063.00	100.00%	\$0.00	\$1,008,063.00	0
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Summary for 'Org' = 5299 (1 detail record)

Org Total		\$1,008,063.00		\$0.00	\$1,008,063.00	0
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Summary for 'Fund' = 6210 (17 detail records)

Fund Total		\$20,121,878.00		\$0.00	\$20,121,878.00	102
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Fund 6280

Org 5312

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
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Department PUBLIC WORKS

Fund 6280

Org	5312	Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0			Stormwater O&M Program	\$3,318,494.00	100.00%	\$0.00	\$3,318,494.00	11

Summary for 'Org' = 5312 (1 detail record)

Org Total				\$3,318,494.00		\$0.00	\$3,318,494.00	11
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Org	5313	Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0			Street Sweeping	\$1,172,024.00	100.00%	\$0.00	\$1,172,024.00	9

Summary for 'Org' = 5313 (1 detail record)

Org Total				\$1,172,024.00		\$0.00	\$1,172,024.00	9
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Org	5314	Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0			Stormwater NPDES Program	\$649,387.00	100.00%	\$0.00	\$649,387.00	2

Department PUBLIC WORKS

Fund 6280

Org 5314

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
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Summary for 'Org' = 5314 (1 detail record)

Org Total		\$649,387.00		\$0.00	\$649,387.00	2
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Org 5315

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
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Summary for 'Org' = 5315 (1 detail record)

0	Leaf Collection	\$319,262.00	100.00%	\$0.00	\$319,262.00	0
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Org Total

		\$319,262.00		\$0.00	\$319,262.00	0
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Org 5319

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
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Summary for 'Org' = 5319 (1 detail record)

0	Storm Drainage Planning	\$24,042.00	100.00%	\$0.00	\$24,042.00	0
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Org Total

		\$24,042.00		\$0.00	\$24,042.00	0
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Department PUBLIC WORKS

Fund 6280

Org 5399

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0	Storm Drain Billing and Collections	\$254,844.00	100.00%	\$0.00	\$254,844.00	0
	Summary for 'Org' = 5399 (1 detail record)					
	Summary for 'Fund' = 6280 (6 detail records)	\$254,844.00		\$0.00	\$254,844.00	0
Org Total						
Fund Total		\$5,738,053.00		\$0.00	\$5,738,053.00	22

Fund 6290

Org 5222

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0	Compost Program Implementation	\$990,000.00	100.00%	\$0.00	\$990,000.00	6
	Summary for 'Org' = 5222 (1 detail record)					
	Summary for 'Fund' = 6290 (1 detail record)	\$990,000.00		\$0.00	\$990,000.00	6
Org Total						
Fund Total		\$990,000.00		\$0.00	\$990,000.00	6

Fund 6310

Department PUBLIC WORKS

Fund 6310

Org 5412

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget)</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
0	Airport Operations and Maintenance - Commercial Aviation	\$222,794.60	28.00%	\$0.00	\$222,794.60	1.25
0	Airport Operations and Maintenance - General Aviation	\$366,019.70	46.00%	\$0.00	\$366,019.70	2.75
0	Airport Administration & Federal Grant Management	\$206,880.70	26.00%	\$0.00	\$206,880.70	2
<i>Summary for 'Org' = 5412 (3 detail records)</i>						
Org Total		\$795,695.00		\$0.00	\$795,695.00	6
<i>Summary for 'Fund' = 6310 (3 detail records)</i>						
Fund Total		\$795,695.00		\$0.00	\$795,695.00	6

Fund 6510

Org 1677

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget)</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
0	Bus Stop Improvements	\$250,000.00	100.00%	\$0.00	\$250,000.00	0
<i>Summary for 'Org' = 1677 (1 detail record)</i>						
Org Total		\$250,000.00		\$0.00	\$250,000.00	0

Department PUBLIC WORKS

Fund 6510

Org 1678

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0	Federal Equipment	\$143,500.00	100.00%	\$0.00	\$143,500.00	0
	Summary for 'Org' = 1678 (1 detail record)	\$143,500.00		\$0.00	\$143,500.00	0
	Summary for 'Fund' = 6510 (2 detail records)	\$393,500.00		\$0.00	\$393,500.00	0

Org Total

Fund Total

Fund 6520

Org 1673

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0	Transit Dial-a-Ride	\$2,233,868.00	100.00%	\$0.00	\$2,233,868.00	0.5
	Summary for 'Org' = 1673 (1 detail record)	\$2,233,868.00		\$0.00	\$2,233,868.00	0.5
	Summary for 'Fund' = 6520 (1 detail record)	\$2,233,868.00		\$0.00	\$2,233,868.00	0.5

Org Total

Fund Total

Fund 6530

Department PUBLIC WORKS

Fund 6530

Org 1674

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0	Transportation Center	\$304,145.00	100.00%	\$0.00	\$304,145.00	0.25

Summary for 'Org' = 1674 (1 detail record)

Org Total \$304,145.00 100.00% \$0.00 \$304,145.00 0.25

Org 1675

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0	Modesto Amtrak Station	\$84,588.00	100.00%	\$0.00	\$84,588.00	0.25

Summary for 'Org' = 1675 (1 detail record)

Org Total \$84,588.00 100.00% \$0.00 \$84,588.00 0.25

Summary for 'Fund' = 6530 (2 detail records)

Fund Total \$388,733.00 \$0.00 \$388,733.00 0.5

Fund 6540

Department PUBLIC WORKS

Fund 6540

Org 1672

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0	Transportation-Transit	\$6,379,207.00	100.00%	\$0.00	\$6,379,207.00	5

Summary for 'Org' = 1672 (1 detail record)

Org Total		\$6,379,207.00		\$0.00	\$6,379,207.00	5
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Org 5612

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
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0	Bus Repairs	\$1,341,574.80	60.00%	\$0.00	\$1,341,574.80	6
0	Bus Preventive Maintenance	\$894,383.20	40.00%	\$0.00	\$894,383.20	4

Summary for 'Org' = 5612 (2 detail records)

Org Total		\$2,235,958.00		\$0.00	\$2,235,958.00	10
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Summary for 'Fund' = 6540 (3 detail records)

Fund Total		\$8,615,165.00		\$0.00	\$8,615,165.00	15
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Fund 6550

Department PUBLIC WORKS

Fund 6550

Org 1676

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0	Alternative Transportation	\$60,000.00	100.00%	\$0.00	\$60,000.00	0.5
	Summary for 'Org' = 1676 (1 detail record)	\$60,000.00		\$0.00	\$60,000.00	0.5
	Summary for 'Fund' = 6550 (1 detail record)	\$60,000.00		\$0.00	\$60,000.00	0.5

Fund 7200

Org 5812

Dept Priority By Fund	Program or Service Description	05-06 Total Program Budget (Proposed)	% of Total Program Budget)	05-06 Total \$ Support From General Fund	05-06 \$ Support From Other Funds	FTE Allocated
0	Equipment Preventive Maintenance	\$1,194,737.00	40.00%	\$0.00	\$1,194,737.00	6
0	Equipment Repairs	\$1,792,107.00	60.00%	\$0.00	\$1,792,107.00	9
	Summary for 'Org' = 5812 (2 detail records)	\$2,986,844.00		\$0.00	\$2,986,844.00	15

Department PUBLIC WORKS

Fund 7200

Org 5813

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget)</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
0	Motor Preventive Maintenance	\$591,722.00	40.00%	\$0.00	\$591,722.00	4
0	Motor Repairs	\$887,583.00	60.00%	\$0.00	\$887,583.00	4
Summary for 'Org' = 5813 (2 detail records)		\$1,479,305.00		\$0.00	\$1,479,305.00	8
Summary for 'Fund' = 7200 (4 detail records)		\$4,466,149.00		\$0.00	\$4,466,149.00	23

Org Total

Fund Total

Org

Fund 7210

Org 5814

<i>Dept Priority By Fund</i>	<i>Program or Service Description</i>	<i>05-06 Total Program Budget (Proposed)</i>	<i>% of Total Program Budget)</i>	<i>05-06 Total \$ Support From General Fund</i>	<i>05-06 \$ Support From Other Funds</i>	<i>FTE Allocated</i>
0	Vehicle Replacement	\$3,569,100.00	100.00%	\$0.00	\$3,569,100.00	0
Summary for 'Org' = 5814 (1 detail record)		\$3,569,100.00		\$0.00	\$3,569,100.00	0
Summary for 'Fund' = 7210 (1 detail record)		\$3,569,100.00		\$0.00	\$3,569,100.00	0

Org Total

Fund Total

Org

Department

PUBLIC WORKS

Summary for 'Department' = PUBLIC WORKS (131 detail records)

Department Total

Grand Total

\$93,798,063.50	\$4,004,011.00	\$89,794,052.50	378.76
\$93,798,063.50	\$4,004,011.00	\$89,794,052.50	378.76

Description: Storm Drain Rate Increase

Background

The Storm Drain Fund has not experienced a rate increase since October 1992. In 1995 storm drain rates were actually decreased by 5%. Unlike Water and Sewer, Storm Drain requires a positive majority vote of property owners in order to increase fees. In 2002, a ballot vote was voided because the notice and ordinance calculation did not match.

Over the course of the past several years operational, maintenance and capital improvement program needs within the Storm Drain Fund have outstripped revenues. Costs of operations and materials have increased. In addition, new regulations from the state have required a significant annual expenditure on NPDES compliance.

Rate History

The table below provides the history of the storm drain fund rates from inception to the present.

Storm Drain Fund		Lot Size < 3500	Lot Size 3501 - 7000	Lot Size > 7000
1991	Fund Established	\$1.57	\$3.08	4.62
1992 (Mar)	Non-Curb Rate Established (30% of Rate)			
1992 (Apr)	Multi-Dwelling Redefined			
1992 (Oct)	Duplex Category Established			
1992 (Oct)	10.2% Increase	\$1.73	\$3.40	\$5.10
1993	Mixed-Use Established			
1995	5% Decrease	\$1.65	\$3.23	\$4.85

Total annual revenues are roughly \$5.1 million for this fund.

Current Status

In order to stretch Storm Drain Fund resources as far as possible, the 05-06 Budget includes a reduction in operational funding by \$100,000. In addition, the capital improvement program has been eliminated entirely this fiscal year and in out fiscal years.

Even with these significant expenditure adjustments, the Storm Drain Reserve will be completely depleted by fiscal year 07-08.

Impact of Status Quo

At the current rates, service and maintenance levels will continue to drop. As the fund is unable to finance critical maintenance efforts such as rockwell rejuvenation, more energy and resources will be directed toward addressing emergencies that arise from lack of preventive maintenance. The City can expect higher costs associated with claims generated during flood events.

Options and Estimated Costs

A number of small storm drain rate increases over the course of the next several fiscal years would be sufficient to keep the Storm Drain Fund fiscally solvent. Costs for conducting a rate increase are estimated at \$50,000.

Description: Sewer System Renewals & Replacements

Background

Due to budgetary constraints within the Sewer Fund, maintenance on equipment at the Primary and Secondary Treatment Plants has been deferred. Maintenance of the City's Wastewater Collections System and lift stations has also been deferred. Major projects that would have replaced components of the sewer system have been delayed because there were inadequate resources available.

The City has developed a database containing a detailed inventory of collection and treatment components. This database also includes lifespan, replacement timing and cost data, which can be used in support of a comprehensive replacement program for the entire system.

Current Status

Due to the financial picture in the Sewer Fund, replacements/renewals within the treatment and collection system have been deferred. Staff has developed a comprehensive replacement program from the system inventory database, but lacks sufficient funding to support the program.

Impact of Status Quo

Currently, system equipment is not replaced until it fails. This practice is costly, as it often requires staff to work overtime and leads to larger repairs than would be necessary if a regular maintenance and replacement schedule were followed. Emergency failures also cause system downtimes, which are an inconvenience to ratepayers.

Options and Estimated Costs

Cost estimates for eliminating the full amount of deferred maintenance (i.e., replacing equipment with lifespans expiring prior to 2005) are:

Treatment System	\$ 5.2 million
Sewer Lift Stations (Collections)	\$ 7.8 million
Sanitary Sewer System (Collections)	\$ <u>463 million</u>
Total	\$ 476 million

These costs are included as part of the Cost of Service Study presently underway for the Sewer System.

Description: Community Forestry Programmed Pruning & Mistletoe Abatement

Background

Due to financial constraints, the Community Forestry budget has been reduced over the course of the past several fiscal years. In 03-04, Community Forestry was moved from the General Fund to the Gas Tax Fund. The program continued to be primarily supported by a General Fund transfer. Proposed 05-06 cuts in the General Fund, coupled with those in the Gas Tax Fund, will significantly reduce the total budget for Community Forestry and will contribute to the cumulative negative impact on Programmed Maintenance Tree Pruning.

Since 1981, Modesto has utilized Programmed Maintenance Tree Pruning methods to manage the City's urban forest. This approach is more efficient than other pruning methods and has proven to be so successful that it has been identified as a model for other municipalities and cited in numerous periodicals, texts and symposiums. The productivity of crews doubles, as measured by the number of trees pruned versus other methods. This increase in productivity is due primarily to reduced transportation costs and more efficient task scheduling.

Optimal pruning cycle length for programmed maintenance pruning is three to four (3-4) years. This cycle length provides for maximum efficiency of operations and greatly reduces the amount of time spent on crisis pruning and service pruning requests. When the City first employed programmed maintenance methods, the initial pruning cycle was 6 years because of the tremendous backlog present at the time. In subsequent cycles, there were adequate resources – labor, equipment, etc. – to maintain the public tree inventory on a 3-4-year cycle. In 04-05, the cycle length of seven years is now double what was in place ten years ago.

Current Status

Based on current resources, staff extended the next programmed maintenance pruning cycle to seven (7) years. This could increase to 10 years, if all of the proposed Gas Tax cuts are made. While extending the cycle enables us to meet budgetary targets, there is a definite cost in terms of mistletoe control, sustainability of the community forest and liability exposure. Without an increase in maintenance resources, staff cannot keep pace with urban forest growth. Staff reductions over the past three fiscal years now result in seven (7) months annually where one of the City's six (6) aerial trucks is not available in the field.

Impact of Status Quo

As the pruning cycle extends, service requests tend to increase, thereby making extension of the pruning cycle a zero sum game. There is historical evidence that the longer a pruning cycle is; the more likely maintenance will become reactive rather than proactive. Reactive management is less efficient than cycle pruning and was a major factor in the switch of maintenance strategies in the 1980's. This equates to time taken away from programmed maintenance and results, ultimately, in an extension of the overall pruning cycle. Extensions in the pruning cycle could reduce the City's defense of "reasonable care" in cases of liability determinations.

Uncontrolled mistletoe poses a serious threat to many of the City's shade trees. The only way to control mistletoe is to interrupt its life cycle and remove the plant before seeds are produced. Because seeds are produced three to four (3-4) years after mistletoe plants emerge, effective control through plant removal must occur more frequently than every four years. This represents the ideal cycle for control. Presently, Community Forestry staff removes mistletoe during normal programmed

maintenance pruning. But, because mistletoe germinates more quickly than the present cycle, programmed maintenance does not provide adequate mistletoe protection. To minimize mistletoe germination, staff has undertaken supplemental mistletoe control efforts utilizing funds designated by Council specifically for that purpose. These supplemental efforts will not continue under the proposed 05-06 budget.

Reduced preservation measures (including trimming), associated with the proposed budget cuts, will most likely result in increased public demand for tree removal. Service levels in removals will be impacted by cuts. Discontinuing the replanting program will result in a decrease in the tree canopy and associated benefits.

Options and Estimated Costs

In order to return to a 4-year programmed maintenance pruning cycle and adequately control mistletoe, additional Community Forestry resources are needed. Total needs for program pruning and mistletoe abatement are estimated at \$175,000.

Description: Funding for Street Maintenance**Background**

Transportation funding has changed significantly over the course of the past few decades, with more than forty-six percent (46%) of the money presently used to fund the City's street system derived from Local Transportation Funds and General Fund sources. In 2004-2005, the state's fiscal crisis forced a reduction in General Fund street system support of \$1 million. While the Gas Tax Fund was able to backfill these costs for 2004-2005, the fund's annual revenues of \$5.9 million are not sufficient to support streets maintenance and capital improvement needs on an ongoing basis. Other funding sources include Federal grants, General Fund appropriations and Garbage Hauler surcharges.

In 2002, the City completed an extensive survey of the condition of its streets. Of the 578 total miles of streets, forty-nine percent (49%) were in "good condition" with no cracks or potholes. Twenty-three percent (23%) were in "fair" condition and twenty-eight percent (28%) were in "poor" to "very poor" condition. Unmaintained streets have a usable life of about thirty years, depending on the volume of traffic. When roads are not maintained in "good" condition, the system begins to accrue deferred maintenance. The longer maintenance is deferred the more costly it becomes to repair streets to "good" condition.

Current Status

The City presently funds its pavement maintenance on a "pay-as-you-go" basis, with funds allocated annually as part of the budgeting process. No specific funding level is identified by any policy and the amount actually budgeted is determined largely by the available amount of funding. Annual streets maintenance expenditures have averaged between \$6-\$8 million through the capital improvement program and operations budgets.

The total deferred maintenance for Modesto is estimated at \$148 million for fiscal year 2005-2006. The majority of deferred maintenance is on residential streets, not the heavily traveled arterials. With the present pavement maintenance investment level, deferred street maintenance will grow to \$175 million by 2006-2007.

Impact of Status Quo

If the City's investment in street maintenance continues at the current levels or declines, as is proposed by Gas Tax and General Fund cuts in street maintenance for fiscal year 2005-2006, the condition of the streets will deteriorate dramatically over the course of the next five years.

Options and Estimated Costs

Given the backlog of deferred maintenance and the current condition of the City's streets a more comprehensive funding strategy is needed. The estimated backlog of \$148 million can be reduced through a combination of funding strategies, each of which are explained briefly below:

1. "Pay-as-you-go" – The City's current strategy is not sufficient to reduce the deferred maintenance backlog. Historical funding efforts -- \$6-\$8 million – must be sustained or increased in order to maintain at least the status quo.
2. Transportation Sales Tax – A one-half cent sales tax in Stanislaus County would generate an estimated \$3.5 million annually for road maintenance in the City of Modesto.

3. Long-term Debt Bonding – Debt bonding could eliminate the deferred maintenance backlog entirely. The debt could be paid back over a thirty-year period through payments estimated at \$5 million annually. Repayment would most likely be through a sales tax measure.
4. Landscape and Lighting District – Street tree and street lighting maintenance and associated costs comprise roughly 30% of the street system budget. A Citywide landscape and lighting district could fund these costs – at an estimated \$50 annual fee per parcel – freeing up \$3 million for pavement maintenance.



**FY 05-06 GENERAL FUND BUDGET REDUCTIONS
ALL OPERATING DEPARTMENTS
ADOPTED - JUNE 7, 2005**

Impacted Program/Service	Recommendation	Impacts	FTE Impact	Other Options for Program Delivery	Revenue Change	\$ Savings (non-employee)	\$ Savings (employee related)	Total Savings	Committee Recommendation
CITY MANAGER									
Administration	Reorganize CMO Office functions	Emphasis will be on activities with direct impact to City Council and the community; other activities will likely be deferred or eliminated.	AOA II (Filled)				47,288	47,288	47,288
Sponsorships	Reduce support to CMO Misc. Activities	Unknown				7,000		7,000	7,000
Employee Development	Eliminate funds for misc. conferences	Reduce opportunities for training, networking, and education				5,000		5,000	5,000
CITY MANAGER TOTAL EXPENDITURE REDUCTIONS					0	12,000	47,288	59,288	59,288
PERSONNEL									
Customer Service	Eliminate receptionist function in TSP lobby	Eliminates in-person receptionist function for citizens entering TSP. Eliminates live answering of City's main phone line. Places additional responsibility on remaining support staff who back up the automated attendant. Eliminates main admin support for training function.	1.125 AOA I (filled by part-time)	Reception function could be picked up by JPA			25,960	25,960	25,960
Recruitment & Testing	Reduce annual recruiting & testing services	There will be an increased time delay for starting recruitments. In the gap, departments may need to use short-term alternatives to fill vacancies such as temp hires, part-time employees, interns, or reassignment of duties.	.25 Personnel Analyst (Filled)	Depts may be able to take on more responsibility for recruitments in their own areas.			21,215	21,215	21,215
Payroll & Personnel Services	Reduce part time salaries	Reduces part-time resources by 46%. Full-time staff will have to take on these tasks in order for current staff to keep personnel records up-to-date. This will result in the deferral or postponement of other "higher" level responsibilities.	.3 FTE (filled with part-time)				3,683	3,683	3,683

**FY 05-06 GENERAL FUND BUDGET REDUCTIONS
ALL OPERATING DEPARTMENTS
ADOPTED - JUNE 7, 2005**

Impacted Program/Service	Recommendation	Impacts	FTE Impact	Other Options for Program Delivery	Revenue Change	\$ Savings (non-employee)	\$ Savings (employee related)	Total Savings	Committee Recommendation
Employee Development	Reduce Citywide training funds	This is the 8th consecutive fiscal year for reductions to this program. In FY 98 this line item was 418% above the FY06 estimate. This impact continues to be felt by employees throughout the organization in areas such as supervisory training, writing skills, problem solving, etc.				1,000		1,000	1,000
Equal Opportunity	Reduce the Equal Opportunity & Disabilities Commission budget	Eliminates annual retreat & conference attendance for chair.				1,000		1,000	0
PERSONNEL TOTAL EXPENDITURE ADJUSTMENTS					0	2,000	50,858	52,858	51,858
CITY ATTORNEY									
Litigation	Eliminate staff support to Attorney.	Unknown at this time		Legal Secretary (Vacant)			63,984	63,984	63,984
CITY ATTORNEY TOTAL EXPENDITURE ADJUSTMENTS					0	0	63,984	63,984	63,984
CITY CLERK									
Outside Audit Services	Reduce Service Amount	Limits outside Audit Services				10,000		10,000	10,000
Municipal Code Codification Service	Reduce Codification Cost Projections	If codification costs exceed projected figures, monies will have to be pulled from another source				4,000		4,000	4,000
CITY CLERK TOTAL EXPENDITURE ADJUSTMENTS					0	14,000	0	14,000	14,000
INFORMATION TECHNOLOGY									
Hardware Replacement	Changes the replacement cycle for servers and related equipment. In FY 06, these items would be deferred to FY 07: 3 servers (Fleet, Class, & MAIS); router (network) equipment.; IBM RISC machine equipment.	Increased risk of equipment failure. May result in slow application end user response.				75,000		75,000	75,000

**FY 05-06 GENERAL FUND BUDGET REDUCTIONS
ALL OPERATING DEPARTMENTS
ADOPTED - JUNE 7, 2005**

Impacted Program/Service	Recommendation	Impacts	FTE Impact	Other Options for Program Delivery	Revenue Change	\$ Savings (non-employee)	\$ Savings (employee related)	Total Savings	Committee Recommendation
Infrastructure Software Replacement	Changes replacement cycle for acquisition of GIS software.	Inability to perform certain tasks and develop enterprise GIS due to lack of appropriate software				10,000		10,000	10,000
Professional Services	Reduce support for customized report generation.	May lead to inability to seek outside assistance occasionally used for system upgrades, problem resolutions, or project development		Internal staff can provide necessary support but delivery schedules may be delayed.		5,000		5,000	5,000
Tape Replacement Cycle	Extend usage of tapes prolonging the replacement cycle	May lead to shortfall in tapes used for archive/backup purposes which could jeopardize backup/recovery efforts				6,000		6,000	6,000
INET	Recognize impact of INET installation on telecom costs to City	No impact as savings will occur through installation of the INET.					50,000		50,000
Maintenance Contracts	Eliminate maintenance contracts on two existing large format plotters	Potential for delayed and/or costly repairs in event of equipment failure				4,500		4,500	4,500
INFORMATION TECHNOLOGY TOTAL EXPENDITURE REDUCTIONS					0	100,500	50,000	150,500	150,500
FINANCE									
Professional Services	Reduce funding for outside contracts related to special projects	If there are any special projects that need be completed, staff will need to come back to Council for funding.				100,000		100,000	100,000
Customer Service	Eliminate the lobby reception function at Finance Customer Services.	No staff person available in lobby area to answer customer inquiries before they get to counter or to manage traffic flow in the lobby area of Finance - Customer Services.	AOA II (Filled)				46,672	46,672	46,672
Purchasing Services	Reorganizes the Purchasing Division eliminating one Account Clerk FTE and replacing with .75 AOA II.	Addresses need within Division for customer service support.	Account Clerk (Filled)				16,786	16,786	16,786

**FY 05-06 GENERAL FUND BUDGET REDUCTIONS
ALL OPERATING DEPARTMENTS
ADOPTED - JUNE 7, 2005**

Impacted Program/Service	Recommendation	Impacts	FTE Impact	Other Options for Program Delivery	Revenue Change	\$ Savings (non-employee)	\$ Savings (employee related)	Total Savings	Committee Recommendation
FINANCE TOTAL EXPENDITURE REDUCTIONS					0	100,000	63,458	163,458	163,458

**FY 05-06 GENERAL FUND BUDGET REDUCTIONS
ALL OPERATING DEPARTMENTS
ADOPTED - JUNE 7, 2005**

Impacted Program/Service	Recommendation	Impacts	FTE Impact	Other Options for Program Delivery	Revenue Change	\$ Savings (non-employee)	\$ Savings (employee related)	Total Savings	Committee Recommendation	
COMMUNITY & ECONOMIC DEVELOPMENT										
Building Inspection	Reduce inspection staff.	Inspection workload must be absorbed by existing staff. Some overtime may be required.	2-Bldg Inspectors (Vacant)				134,164	134,164	134,164	
Planning Commission/BZA	Reduce budget by 50%	Training and conference attendance will be limited.				6,430		6,430	0	
Workforce Alliance	Reduce contribution to Workforce Alliance by 10%.	Unknown				6,624		6,624	0	
Workers Comp/Liability	Reductions in Dept. costs (from FY 04-05) for workers comp/liability returned to GF in-lieu of budget reduction	None				44,990		44,990	44,990	
COMMUNITY & ECONOMIC DEVELOPMENT TOTAL EXPENDITURE REDUCTIONS					0	58,044	134,164	192,208	179,154	
FIRE										
Fire Suppression	Redeploy second engine company from either Station 1 or Station 5 to Station 11.	Eliminates need to hire 9 FTEs for Station 11 as originally planned but would increase response of adequate staffing to meet OSHA laws. This engine is also used to cover empty stations due to extended emergencies, training, or maintenance. Performance measure will be impacted.	9 FTE (Vacant)				905,951	905,951	905,951	
Emergency Response Vehicle Replacement Program	Increase annual apparatus replacement cycle	This would delay the purchase of 1 apparatus to every other year. Replacement schedule for apparatus would be increased from 15 to approximately 18 years.				180,000		180,000	180,000	
FIRE TOTAL EXPENDITURE REDUCTIONS					0	180,000	905,951	1,085,951	1,085,951	
POLICE										
Personnel Resources - Sworn	Eliminate 8 Police Officer positions through attrition	Officers in various specialty units will be redeployed to Patrol. Increase in overtime may result depending on required response.	8 Police Officers (attrition)	COMMITTEE RECOMMENDATION REDUCES FROM 8 POSITIONS TO 6 POSITIONS. SIX REMAINING POSITIONS TO BE RE-EXAMINED WHEN STATE BUDGET IMPACTS ARE KNOWN.				720,000	720,000	540,000

**FY 05-06 GENERAL FUND BUDGET REDUCTIONS
ALL OPERATING DEPARTMENTS
ADOPTED - JUNE 7, 2005**

Impacted Program/Service	Recommendation	Impacts	FTE Impact	Other Options for Program Delivery	Revenue Change	\$ Savings (non-employee)	\$ Savings (employee related)	Total Savings	Committee Recommendation
Personnel Resources - Non Sworn	Reduce allocation by 1 CSO position and 3 Police Clerks	Less CSO staffing may delay some responses or, depending on issue, may require sworn staff to respond. Support by Police Clerks will be reduced. Tasks may need to be done by other personnel. May result in overtime increase for remaining staff.	3-Police Clerks (Vacant) and 1-CSO (Vacant)				210,000	210,000	210,000
Personnel Resources - Part-time	Decrease part-time budget	Part-time employees provide cost effective service to the department. Duties performed will have to be picked up by full-time staff or deferred.	No specific FTE; dept. will manage to budget				180,000	180,000	180,000
POLICE TOTAL EXPENDITURE REDUCTIONS					0	0	1,110,000	1,110,000	930,000
PARKS, RECREATION & NEIGHBORHOODS									
Tuolumne River Regional Park	Decrease apportionments by 5%	Less funding will be available for operation of the regional park				8,105		8,105	8,105
Modesto Sister Cities	Renegotiate agreement with Modesto Sister Cities International. This will reduce funding from \$28K to \$20K per year for the next 3 years, resulting in a cumulative savings of \$24K.	Modesto Sister Cities may choose to seek funding from other sources.				8,000		8,000	8,000
City Hall at the Mall	Close City Hall at the Mall	City Hall at the Mall (CHATM) is currently open 20 hours/week. It may be possible to retain drop box currently on-site for mall patrons. This proposal does not eliminate the Police Services at this location and would transfer \$35,000 in revenue from the Macerich Corporation to the PD. Staff support to the Community Qualities Forum and Modesto Sister Cities International would be eliminated.	Community Services Supervisor (Filled) Account Clerk (Filled) (.625 filled with part-time)	Staff has been unable to generate sponsorships for this activity.	-80,053	93,673	116,848	130,468	130,468

**FY 05-06 GENERAL FUND BUDGET REDUCTIONS
ALL OPERATING DEPARTMENTS
ADOPTED - JUNE 7, 2005**

Impacted Program/Service	Recommendation	Impacts	FTE Impact	Other Options for Program Delivery	Revenue Change	\$ Savings (non-employee)	\$ Savings (employee related)	Total Savings	Committee Recommendation
Modesto CVB	Cut their tourism payments by 5%	Loss of staff/services		Private donations may be possible		14,650		14,650	0
Cultural Promotions	Reduce the dollar amount paid to cultural arts organizations (25% reduction)	Financial Hardship on Organizations		Private donations may be possible	COMMITTEE RECOMMENDATION REDUCES TO 12.5% REDUCTION				
Park Management	Re-structure supervision of the park maintenance functions	Increased workload for remaining supervisory staff; may be other impacts depending on managed competition process currently underway.	O&M Supervisor (Retirement pending late July)				86,840	86,840	86,840
NPU	Eliminate part-time clerical support	May result in slower response time to cases.	.5 FTE (filled with part-time)				11,000	11,000	11,000
Facility Management	Eliminate security at McClure Country Place when facility is leased.	Possibility of vandalism or other damage is increased particularly during night-time hours.				60,000		60,000	60,000
Public Information	Eliminate part-time Public Information Asst. (student) position.		.20 FTE (filled with student intern)	Full-time staff will assume the duties of writing articles and preparing the weekly updates.			4,500	4,500	4,500
Recreation	Discontinue use of Party Mobile	Mobile recreation program will be eliminated.				39,000		39,000	39,000
Spring Park Program	Eliminate the Spring Park Program at all sites except Graceada, which would be open on weekends.. (Total attendance in Spring 2004 was 6,000.)	Spring park program reduced to one site which would be open only on weekends. (CC on 3/22/05)	Part-time staffing			9,600	37,500	47,100	47,100

**FY 05-06 GENERAL FUND BUDGET REDUCTIONS
ALL OPERATING DEPARTMENTS
ADOPTED - JUNE 7, 2005**

Impacted Program/Service	Recommendation	Impacts	FTE Impact	Other Options for Program Delivery	Revenue Change	\$ Savings (non-employee)	\$ Savings (employee related)	Total Savings	Committee Recommendation
Summer Park Program	Open new program at Orville Wright Park; close and remove six neighborhood park pools; offer summer program at 14 sites; replace one pool per year with splash pool.	Park program would be eliminated at Standiford (limited playground equipment-kids to Coleman-Brown), Sylvan (kids to Revard), Lakewood (pool due for major maintenance), Chrysler (low attendance - kids to Muncy or Everett), Sherwood (low attendance), and Marshall (construction at site during summer).	Part-time staffing			39,000	41,500	80,500	80,500
PARKS, RECREATION & NEIGHBORHOODS TOTAL EXPENDITURE REDUCTIONS					-80,053	285,744	298,188	503,879	482,371
PUBLIC WORKS									
Traffic Engineering	Reduce funding for outside service contracts	Limits ability for traffic-calming selection determinations.		Possible developer funding		1,500		1,500	1,500
Traffic Engineering	Reduce General Fund support to Traffic Engineering activities	Will delay Traffic Engineering software updates.				2,000		2,000	2,000
Forestry	Reduce General Fund transfer to Forestry	Lessen GF operating support to Gas Tax Fund.				80,000		80,000	80,000
Alley Maintenance	Provide alley maintenance and repair on a critical need basis.	Alleys will continue to deteriorate, with conditions worsening over time. Emergency items will be handled first.				25,000		25,000	25,000
Residential Street Paving	Reduce Residential Street Repair Effort	Scales back street paving effort in terms of lane miles that can be completed annually and increases deferred maintenance backlog. This reduction is offset by revenue from garbage impact fees.		COMMITTEE RECOMMENDS RECONSIDERATION OF REDUCTION IF PROP 42 MONEY BECOMES AVAILABLE.					
Administration	Eliminates part-time resources.	Reflects trends of past two years.	.25 FTE (filled with part-time)				5,651	5,651	5,651
Capital Planning	Reduce General Fund support to Capital Planning activities.	Reflects trends of past two years.				30,000		30,000	30,000

**FY 05-06 GENERAL FUND BUDGET REDUCTIONS
ALL OPERATING DEPARTMENTS
ADOPTED - JUNE 7, 2005**

Impacted Program/Service	Recommendation	Impacts	FTE Impact	Other Options for Program Delivery	Revenue Change	\$ Savings (non-employee)	\$ Savings (employee related)	Total Savings	Committee Recommendation	
Development Review	Eliminate insurance certificate administration program.	Insurance certificate processing for PW will be absorbed by other office support staff; other departments will need to allocate resources to handle their own certificates.	AOA II (Vacant)				39,547	39,547	39,547	
Events/special projects	Eliminate partnerships in special events / projects with other Departments and Community	Other Departments & Community will need to seek other partnerships	.25 FTE (filled with part-time)	Develop fee structure to recover cost of service.			6,000	6,000	6,000	
Tree Replanting / Removals	Reduction in tree replacements / preservation / removals except for emergency work	Long term reduction in tree canopy benefits & growing removal list	MW II (Filled)	Grants & Fees		11,965	46,740	58,705	58,705	
Supplemental Mistletoe Abatement	Discontinue supplemental abatement	Higher infestation level		COMMITTEE RECOMMENDS STAFF EXAMINE OPPORTUNITIES FOR WORK DONE BY PERMIT AND/OR FEE.				50,000	50,000	50,000
PW Automated Payroll	Eliminate AOAll Position	Reduces ability to respond to timesheet questions and queries. Reduces review of timesheets. Increases errors. Admin will take over clerical functions from Forestry as a result of this cut.	AOA II (Vacant)				44,560	44,560	44,560	
PUBLIC WORKS TOTAL EXPENDITURE REDUCTIONS					0	191,465	192,498	383,963	383,963	
CITY-WIDE TOTAL EXPENDITURE REDUCTIONS								3,780,089	3,564,527	

**FY 05-06 GAS TAX FUND BUDGET REDUCTIONS
ADOPTED - JUNE 7, 2005**

Impacted Program/Service	Recommendation	Impacts	FTE Impacted	Other Options for Program Delivery	\$ Savings (non-employee)	\$ Savings (employee related)	Total Savings	Committee Recommendation
Slurry Cape Seal	Utilize one-time LTF funding to fund slurry project for FY 05-06.	In 04-05, there was \$1 million in Gas Tax money used to fund slurry projects. In 05-06, this funding is not available. Instead, one-time LTF for \$600K (for a difference of \$400K) will be utilized to fund slurry projects freeing Gas Tax Funds to be utilized on projects/services which are not eligible for LTF funding.	None	Sales tax measure for transportation	\$1,000,000	\$0	\$1,000,000	\$1,000,000
				COMMITTEE RECOMMENDS RECONSIDERATION OF REDUCTION IF PROP 42 FUNDING BECOMES AVAILABLE.				
Residential Street Paving	Eliminate 2 MWII positions	Positions are currently vacant.	2 MWII (Vacant)	SAME COMMENT AS ABOVE.				
				None	\$0	\$93,480	\$93,480	\$93,480
Residential Street Paving	Reduce Residential Street Paving & Associated trucking	We normally pave approximately 8 miles of streets. The reduction will reduce paving to 6 miles (25% reduction).	None	SAME COMMENT AS ABOVE.				
				None	\$306,530	\$0	\$306,530	\$306,530
Transit: Carryover	Carryover from FY04/05	None. Carryover not previously acknowledged	None	None	\$134,000	\$0	\$134,000	\$134,000
Transit: MAX & DAR	Increase fares 22% MAX & DAR (to CC on 5/10/05)	9% reduction in ridership anticipated	None	Eliminate service	\$138,000	\$0	\$138,000	\$138,000
Transit: Advertising	Revenue from Exterior Advertising on MAX buses	None	None	None	\$40,000	\$0	\$40,000	\$40,000
Transit: BART Express	Increase fares BART Express	May impact ridership.	None	None	\$20,000	\$0	\$20,000	\$20,000
Transit: Transportation Center	Rent out parking at Transportation Center	Eliminates use by bus drivers or City staff	None	None	\$18,000	\$0	\$18,000	\$18,000
Transit: MAX	Eliminate service increases not yet implemented	Does not effect current level of service	None	None	\$34,000	\$0	\$34,000	\$34,000
Transit: Promotions	Reduce promotions budget	Eliminates promotion of Transit services	None	None	\$48,000	\$0	\$48,000	\$48,000
Forestry: Tree Watering	Eliminate tree watering for ROW trees & 1.5 MWII positions	Small trees will die during the summertime; removal of dead trees will increase costs; long-term savings from fewer trees to water/maintain in the future.	1.5 MWII (Filled)	Assessment districts	\$0	\$51,000	\$51,000	\$51,000
Forestry: Root Cutting & Barrier Installations	Eliminate root cutting and barrier installations & 1 MWII position	Will result in increase in removal requests. Customers will have to bear the costs. Net long-term loss of large trees due to removal in lieu of preservation.	MWII (Vacant)	Fee for service	\$82,260	\$46,740	\$129,000	\$129,000
Forestry: Removals	Eliminate all but Emergency & Larger than 20" Removals and Corresponding Stump Removals & 3 MWIIs	Customers will have to bear costs for removals.	3 MWII (Filled)	Fee for service	\$39,780	\$140,220	\$180,000	\$180,000
Forestry: Low Pruning	Eliminate all but Traffic-Related Low Pruning & 1 MWII position	Customers will be responsible for low pruning.	MWII (Vacant)	None	\$16,260	\$46,740	\$63,000	\$63,000
Curbs, Gutters & Sidewalks	Reduce Contract Sidewalk Maintenance	Increases backlog of sidewalk repair. Increased liability.	None	SAME COMMENT AS ABOVE.				
				None	\$100,000	\$0	\$100,000	\$100,000
Total Gas Tax Budget Reductions					\$1,976,830	\$378,180	\$2,355,010	\$2,355,010

**FY 05-06 GENERAL FUND REVENUE ENHANCEMENTS
ALL OPERATING DEPARTMENTS
ADOPTED - JUNE 7, 2005**

Impacted Program/Service	Recommendation	Impacts	Revenue Increase	Total by Department
FINANCE				
Revenue Enhancement	Billing Fees	Take over garbage billing for Bertolotti Disposal customers- approx 36,000 customers @1.01 each. Contract in process and effective as of July 1, 2005	36,360	
Revenue Enhancement	Billing Fees	As of July 1, 2005, CPI increase of 3.33%=\$1.01 per garbage billing. Additional 3 cents per garbage bill per month (548,382 bills per year). Approved contract.	16,451	
FINANCE TOTAL REVENUE ENHANCEMENTS				52,811
COMMUNITY & ECONOMIC DEVELOPMENT				
Revenue Increase	Buiding Permit Fees	Resulting from the adoption of the annual COLA for building permit fees, resulting in a combined increase of 6.8%.	190,000	
CEDD TOTAL REVENUE ENHANCEMENTS				190,000
FIRE				
Advanced Life Support (ALS) Medical Services - Revenue Enhancement	Eliminate program or recover marginal costs through contract.	Recovering costs would make program cost neutral. Eliminating program would return sole ALS responsibility to ambulance provider.	73,600	
Emergency Services - Revenue Enhancement	Recognize full cost of Industrial Fire Protection contract.	Revenue from 2004/05 underestimated by approximately \$76,000.	76,000	
FIRE TOTAL REVENUE ENHANCEMENTS				149,600

**FY 05-06 GENERAL FUND REVENUE ENHANCEMENTS
ALL OPERATING DEPARTMENTS
ADOPTED - JUNE 7, 2005**

Impacted Program/Service	Recommendation	Impacts	Revenue Increase	Total by Department
POLICE				
Revenue Enhancement	Implement Franchise Tow Agreement	New revenue source to be reviewed with CC in April 2005 for implementation by July 1. Current contract expires in June 2005.	250,000	
Revenue Enhancement	Recognize increased revenue coming in from motor vehicle fines & forfeitures by \$100,000. Historically, this has been estimated at 600,000. At the third quarter of FY 05, recognized revenue from this source was nearly \$700,000.	None - merely recognizes that more funds are coming in through this revenue source than previously estimated. This is a transfer-into the General Fund.	200,000	
POLICE TOTAL REVENUE ENHANCEMENTS				450,000
PARKS, RECREATION & NEIGHBORHOODS				
Revenue Enhancement	New Cell Tower Leases at Beyer and Davis	Cell company will co-locate on current ballfield light pole	4,320	
Revenue Enhancement	Increase Administration and Park Planning service credits to CIP projects	A slightly larger portion of capital funds will be allocated to administration and project oversight.	42,737	
Revenue Enhancement	Implement fee for mandated inspection of home business license applications.	Would provide cost recovery for mandated activity.	60,000	
PARKS, RECREATION & NEIGHBORHOODS				107,057
CITY-WIDE TOTAL ONGOING REVENUE ENHANCEMENTS				949,468

Capital Improvement Program

Definition of a Capital Project

1. Cost should be \$100,000 or more for the life of the project
2. Most will take more than a single year to complete
3. Project revenues and expenditures should be clearly identified and balanced (e.g., revenue should equal project expenditures)
4. Projects should have an identifiable schedule that includes a beginning, intervening milestones, and an end
5. Maintenance costs to increase the life of the City's infrastructure, replacement costs for infrastructure and reserves for future projects are not defined as a CIP, but are included in the CIP budget document. Examples of these include:
 - Pavement maintenance
 - Water Downstream Improvements
 - Fleet Maintenance Facility

Primary-Secondary Projects – defined below and approved Oct. 12, 2004

The CIP frequently contains several projects that are similar in nature. For example, Public Works often proposes projects to replace or upgrade traffic signals at several different intersections throughout the City. Each intersection is formally a separate project, and funding may not be moved from one traffic signal project to another traffic signal project without Council action.

On October 12, 2004, the City Council approved grouping similar projects together in a "primary-secondary" relationship. Following the traffic signal example, "Traffic Signals" is the "primary" project, with individual "secondary" projects dedicated to each specific intersection where a project will be performed. The primary project description includes a description of each of the secondary projects related to it.

The primary project serves as the budgetary control device within the CIP. As approved, the City Manager has the authority to move CIP funding from one secondary project to another secondary project, as long as the overall primary project budget does not change. This approach allows for greater flexibility and efficiency when programming multiple CIPs of the same type.

Process

Existing projects are reviewed annually. This review compares user status and financial information to identify project progress and completion. This will be integrated into the budget proforma review process.

The Finance Department will work with the CIP project managers to develop CIP revenue forecasts for the budget year. This analysis will be compiled and distributed by the Finance Department to the appropriate project managers.

Projects to be closed will be identified by the project managers and submitted by the appropriate Department Director to the City Manager for closure. The City Manager has the final authority to close the projects. (CIP Closure Form).

Capital Improvement Program

The City Manager and Deputy City Manager and Department Heads review and prioritize all existing CIP's to assure consistency with the City's General Plan and the City's vision statement.

Section 65401 of the Government Code and Section 10-1.102 of the Modesto Municipal Code, requires the Planning Commission review all capital improvement projects to determine if they conform with the City's adopted *Modesto Urban Area General Plan*.

The City Council will review new projects and approve re-appropriation of funds for existing projects as part of the annual budget cycle.

Capital Improvement Program – Policies

CIP Projects. Large construction projects, equipment purchases, infrastructure maintenance, replacement costs and future reserves will be included in the Capital Improvement Program.

CIP Purpose. The purpose of the CIP is to systematically plan, schedule, manage, monitor and finance capital projects to ensure cost-effectiveness as well as conformance with established policies. The CIP is a ten-year plan organized into the same functional groupings used for the operating programs. The CIP reflects a balance between capital replacement projects that repair, replace or enhance existing facilities, equipment or infrastructure; and capital facility projects that significantly expand or add to the City's existing fixed assets.

Project Manager. Every CIP project will have a project manager who will prepare the project proposal, ensure that required phases are completed on schedule, authorize all project expenditures, ensure that all regulations and laws are observed, and periodically report project status. The project manager ensures that projects comply with Community Facility District (CFD) and Capital Facility Fees (CFF) regulations.

Projects may be appropriated for anticipated revenues but cannot be spent until revenues documents have been received. Each proposed CIP project will include the approximate location, size, completion date (est.) and estimate of costs and source of funding such as General Fund, Capital Facility Fees, Federal or State Grant, etc.

CIP Appropriation. The City's annual CIP appropriation for study, design, acquisition and/or construction is based on the projects designated by the Council through adoption of the Budget. **Adoption of the CIP appropriation does not automatically authorize funding for a specific project phase.** Project engineering and preliminary engineering will be appropriated at the time of Council action.

Capital Improvement Program

Authorization for construction generally occurs only after:

- The costs for the phases have been fully developed
- A grant is awarded and a copy of award is received in Finance
- A contract is granted after a competitive bid process
- A request for proposal (RFP) is approved by Council.

Actions involving any Federal or State funded CIP are restrained by the conditions of the grant.

Accordingly, if contract costs at the time of bid award are less than the budgeted amount, the unobligated balance will either be re-appropriated to project contingency or returned to fund balance. This action should be clearly explained in the fiscal impact section of a Council document and include any estimate for City engineering costs and required contingency to complete the project.

If project costs at the time of bid award are greater than budget amounts, four options are typically available:

1. Eliminate the project.
2. Defer the project for consideration to the next Budget cycle.
3. Re-scope or change the phasing of the project to meet the existing budget.
4. Appropriate additional resources as necessary from fund balance or other revenue sources.

For new CIP projects outside of the adoption process, resources need to be identified:

- Is there sufficient fund balance or monitored cash flow?
- Has an invoicing procedure been established?
- If sufficient funds are not available then lower priority projects may need to be eliminated and the budget for that project returned to fund balance and then re-appropriated to the higher priority project.

Project Status. Project milestones will be listed as objectives in the program narratives to facilitate project tracking

CIP Project Reporting and Update Process

- Cost Estimates/Actuals by Phase
- Schedule (Time Line)
- Accounting Procedures/Revenue Tracking/Grant Invoicing /Project Closeout Procedures
- Timely Status Update Reporting (Note: Cost overruns and funding needs to be determined early. Updated costs and postponed timelines flag potential funding issues.)

Capital Improvement Program

CIP Authority - Council

1. City Council has authority to create new capital improvement projects.
2. City Council has authority to increase the budget of capital improvement projects.

CIP Authority – City Manager

1. City Manager has authority to close any CIP and to return project funds to the fund balance.
2. City Manager has authority to appropriate project contingency funds to individual budget lines.
3. The City Manager has authority to move funds between secondary projects of a primary CIP. The primary CIP budget will not change.
4. The City Manager has authority to approve funding source changes within a projects

Example: Project starts with full funding from CFF. After adoption, Public Works applies for CMAQ funds and list eligible projects. If a CFF project is eligible, the City Manager can substitute one revenue source for another.

**Ongoing Projects by Category
Fiscal Year 2005-2006**

Manager	Project Description	Status	Fd	Agy	Org	Increase/ Decrease	2005-2006 Budget Inception to Date	2005-2006 Estimated Available Funds
Dion	700' of 30" RCP Merle	Not yet started	2600	020	Q314		7,000	7,000
Dion	Floyd Ave-Oakdale to Roselle	Construction to begin 5/05	2600	020	A107		4,111,000	2,905,167
Dion	Freedom Neighborhood Pk Imprvmt		2600	020	X511		22,000	22,000
Dion	Landscaping E Dale (Pelad-Sny)		2680	020	A101		24,000	23,822
Dion	Merle Rd Imprvmt	Not yet started	2600	020	Q315		120,000	119,946
Dion	NS Sylvan btwn Roselle/Millbrook	May, 2005-Currently being designed. Will be constructed by Modesto City Schools. Construction should begin in August, 2005.	2600	020	X508		78,000	78,000
Dion	Pedestrian Overcrossing	May, 2005 - Project is under design. Estimated construction start date is October 2005.	2600	020	Q310		1,523,320	1,491,704
Dion	Prescott Rd Improvments		2680	020	Q319		416,000	313,914
Dion	Roselle & Floyd Int Ctrl, Rd Wide	Note: Project #X533 Roselle & Belharbour Intersection is combined with this project, as both will be built together	2600	020	A114	1,287,000	3,352,000	3,310,861
Dion	Snyder Ave (Prescott & Carver)		2680	020	A102		22,000	9,461
Dion	SS Sylvan btwn Roselle/Millbrook	May, 2005-Currently being designed. Will be constructed by Modesto City Schools. Construction should begin in August, 2005.	2600	020	X507	817,000	863,000	863,000
Dion	Stormdrain Basin Pump St		2680	020	Q318		1,231,000	1,176,073
Dion	Sylvan S. btwn Oakdale/Wood		2600	020	Q317		60,000	46,500
Dion	Sylvan S. Side Symphony Pk	May, 2005-Continuing ROW acquisition	2600	020	Q311		821,000	751,101
Dion	Sylvan/Roselle Intersection	As of May 2005, project is under design. Also working to acquire ROW. Construction estimated to begin in April 2006.	2600	020	Q312	355,000	2,242,000	2,129,269
PUBLIC SAFETY								
SAVELLI	Northeast Police Station		1310	190	G485	300,000	600,000	600,000
SAVELLI	Police Tactical Training Center	Range House soon to be constructed which will deplete current funds	1300	190	M168	160,000	1,831,430	604,862
REDEVELOPMENT								
Boston	Downtwn Afford Housing Lnd Acq	The Redevelopment Agency	9060	140	Q244	2,755,590	4,470,190	4,468,683
Boston	Gallo Arts Center St. Improvements	will be expending the funds	9080	140	Q260		602,000	600,387
Boston	Kansas Woodland BP Conct Mstr Plan	within all CIP accounts in	9080	140	Q246	200,000	605,000	200,000
Boston	Kansas Woodland Bus/Pk Prop Opt.	FY05-06. The Agency will be	9080	140	Q243		100,000	50,000
Boston	RDA Master Plan	completing the following	9080	140	K871		120,000	
		projects: Concept Plan for Kansas Woodland Business Park; Agency Update to the Master Plan; Gallo Center Improvements and Kansas Woodland Business Park Property Option						
INFORMATION TECHNOLOGY								
Beckler	CAD-Computer Aided Dispatch	Wrapping up vendor selection; securing funding	7130	070	M483		900,000	900,000
Beckler	Financial Software Upgrade	Completed Bus Proc Analysis	7130	070	M480		300,000	300,000
Beckler	INET-Fiber Network	Summer completion	7130	070	M481	(50,000)	500,000	500,000
Beckler	Wireless Network	Research: seeking funding	7130	070	M482		900,000	900,000

**Ongoing Projects by Category
Fiscal Year 2005-2006**

Manager	Project Description	Status	Fd	Agy	Org	Increase/ Decrease	2005-2006 Budget Inception to Date	2005-2006 Estimated Available Funds
PARKS								
Hannon	1230 12TH ST Retrofit		2300	310	A012		507,250	477,430
Critchfield	Briggsmore/99 Beutification		2300	310	A080		1,375,000	1,225,562
Hannon	Conant/Rumble Sidewalk Improvements		2300	310	Q240		350,000	250,709
Critchfield	Creekwood park Shade Stucture		1350	310	A081		75,000	73,744
Critchfield	Dog Park @ E La Loma Park		2330	310	P487		50,000	50,000
Critchfield	Freedom Neighborhood Park	This includes \$ for road improvements - additional funds will be reimbursed by agreement with CFD	1350	310	Q233	809,701	2,167,701	2,000,000
Critchfield	George A Rodgers Park Phase III		1400	310	P504		74,000	74,000
Critchfield	Hetch Hetchy Trail Phase IV		1430	310	P488		40,000	40,000
Critchfield	Hillside Dr Imprvmnts Kerr/S S.Cruz		2300	310	A013		53,605	53,605
Critchfield	Infrastructure Preservation		1400	310	M185		1,123,000	106,708
Critchfield	King Kennedy Kitchen & Auditorium		2330	310	P500		350,000	347,749
Critchfield	Lighting Playground & Shade Struct		1350	310	P486		200,000	190,910
Critchfield	Mark Twain Picnic Area		2300	310	N112		55,000	33,853
Critchfield	Mary E Grogan Community Park		1350	310	P501		400,000	400,000
Critchfield	Monterosso Trailhead		2330	310	P502		527,000	507,989
Critchfield	Muddux Youth Ctr Improvments		2300	310	M182		3,002,262	2,727,491
Critchfield	Neighborhood Ctr at Marshall Park	\$100,000 required for play equipment - from CDBG funds	1300	310	M163	266,485	4,840,485	4,580,083
Critchfield	New Parkland Acq	The \$970,000 is from the sale of land at Freedom Park. Funds were deposited in the Parks CFF account.	1350	310	P503	970,000	3,102,000	3,102,000
Critchfield	PARK PARTNERS		1400	310	M183	45,000	335,000	108,919
Critchfield	Play Equip Upgrades		2300	310	N442		500,000	458,464
Critchfield	Sanders Neighborhood Park		1350	310	P402		183,000	161,176
Critchfield	School Facilities Infrastructure		1400	310	3125	149,000	418,046	314,511
Critchfield	Sports Complex		1350	310	M177		424,000	188,812
Critchfield	Sutton Community Park		1350	310	M178		542,000	435,729
Critchfield	TRRP Gateway Project Phase I		8910	310	N441		1,476,750	1,416,538
Critchfield	Virginia Corridor		2300	310	A087	(64,000)	536,881	411,383
Critchfield	Virginia Corridor Phase II	Money for inspection of the Rotary Project is included in the 6050 funds	2300	310	P712	500,000	1,242,826	543,536
Critchfield	Virginia Corridor Phase III		2300	310	P713	2,934,000	3,291,293	2,982,809
TRAFFIC CIRCULATION								
DUMAS	6 LNS DALE TO MCHENRY-SECONDAR	Consultant selection in progress, design proposals due 4/26/05	1410	430	H461		9,369,000	9,361,541
PHILLIPS	7TH ST BRIDGE-PRELIMINARY DSGN		0700	430	C926		49,150	11,064
PHILLIPS	9th Street Bridge Replacement	Under Construction.	2300	430	M203		28,586,491	5,381,303
PHILLIPS	9TH STREET PEDESTRIAN ENHANCMT		0510	430	K389		167,916	167,229
BARNES	Advanced Traffic Mgmt System C		1410	160	M190		551,252	489,410
MURPHY	ARTERIAL ROUNDABOUTS		1410	160	E635		1,000,000	991,200
BARNES	BACKUP BATTERY SYSTEMS-TRAFFIC		1300	160	M282		200,000	69,619
DUMAS	BANGS/PRESCOTT ST IMPROVEMENT	Consultant selection in progress, design proposals due 4/26/05	1410	430	H421		475,000	474,556
PHILLIPS	Briggsmore-Oakdale to Roselle	Under construction Summer 2005	1410	430	N495		1,900,000	1,844,816
PHILLIPS	BRIGGSMORE-ROSELLE TO CLAUS	Under construction Summer 2005	1410	430	A216		2,100,000	2,014,736
BARNES	CALIFORNIA AVE IMPROVEMENT		2370	160	E701		185,000	185,000
PHILLIPS	CARPENTER RD BRIDGE SEISMIC RT		1410	430	H465		34,000	32,229
PHILLIPS	CFF-STREETS PELANDALE-HIWAY 99		1410	480	M278		1,700,000	1,329,990
PHILLIPS	Claratina - Coffee to Oakdale	Design is complete. Negotiating Right-of-Way at SW Corner Claratina/Oakdale.	1410	430	Q210		2,672,000	2,668,572
PHILLIPS	CLARATINA PLAN LINE - SECONDAR		1410	430	H716		25,000	25,000
PHILLIPS	CLARATINA-OAKDALE TO ROSELLE		1410	430	H470		350,000	350,000
PHILLIPS	CLAUS RD. PLAN LINE		1410	440	M283		100,000	75,522

**Ongoing Projects by Category
Fiscal Year 2005-2006**

Manager	Project Description	Status	Fd	Agy	Org	Increase/ Decrease	2005-2006 Budget Inception to Date	2005-2006 Estimated Available Funds
TRAFFIC CIRCULATION (Cont)								
DUMAS	DALE/PELANDALE ST IMPROVEMENT	Consultant selection in progress, design proposals due 4/26/05	1410	430	H422		440,000	437,850
GEDNEY	DEVELPR REIMBURSE IMPRV/ROW		1410	020	H476		750,000	750,000
BARNES	Eliminate Traffic Bottlenecks		0700	160	Q202		200,000	175,338
BARNES	ENCINA ROAD IMPROVEMENT		2300	160	E693			
BARNES	ENCINA ROAD IMPROVEMENT		2370	160	E693		160,000	146,742
MURPHY	ENCINA TRAFFIC CALMING PROJECT		2300	160	A153		388,000	41,368
MURPHY	EXPAND ATMS COLLEGE AVE		2300	160	N064		100,000	95,312
MURPHY	FED (HES) GRANT STR. LIGHTS		2300	160	Q005		178,000	177,232
PHILLIPS	FED FUNDED PAVEMENT MTC	Under design.	2300	430	H475		1,643,000	1,604,831
MURPHY	FIVE TRAFFIC SIGNAL MOD-STATE		2300	160	N068		410,000	374,356
MURPHY	FOUR NEW SIGNALS - PELANDALE		2300	160	N066		600,000	566,821
MURPHY	FOUR NEW SIGNALS - PRESCOTT		2300	160	N061		181,001	146,863
PHILLIPS	GARNER RD:YOSMTE/HATCH PLAN LN		1410	430	K196		50,002	19,755
PHILLIPS	HATCH RD IMPROV.AT DALLAS ST		1410	430	A014		318,807	16,472
BARNES	INSTALL OF LITE CROSSWLK-SNYDR		2300	160	E710		28,000	28,000
BARNES	INTER CONTRL MODIF GAS/CMAQ		2300	160	M144		172,071	
BARNES	Intersection Upgrades - CFF		1410	160	Q204	250,000	751,396	750,000
BARNES	Intersection Upgrades - Gas Ta		2300	160	Q205		283,332	268,154
BARNES	INTERSECTN UPGRADES VARIOUS II		1410	160	L001		58,912	56,131
PHILLIPS	KANSAS EMERALD TO CARPTR 05/06	Under design-construction after additional LTF funds are received.	0510	430	H467	(323,000)	298,000	291,588
PHILLIPS	KANSAS/NEEDHAM OVHD PROJ		0700	430	F265		12,769,085	159,045
BARNES	LIGHTED CROSSWALK		2370	160	E690		250,000	247,304
BARNES	LOW COST TRAFFIC IMPROVEMENTS		1410	160	E452		100,000	100,000
PHILLIPS	LOWER UPRR CROSSINGS		2300	160	A265		2,064,200	740,007
BARNES	MAINTAIN ATMS CCTV SYSTEM		0700	160	E453	10,000	35,000	35,000
PHILLIPS	MCHENRY MEDIAN LANDSCP IMPROVT		2300	430	N157		120,000	120,000
BARNES	NEW TRAFFIC CONTROL DEVICES		1410	160	M194	305,000	1,138,802	900,953
BARNES	New Traffic Signals - Gas Tax		2300	160	Q206		391,500	234,858
PHILLIPS	NORSEMAN CITY LIMIT-YOSEMITE		1410	430	A155		40,000	38,312
BARNES	OPERATN OF CERES ATMS (2 YRS)		0700	160	L910		23,000	10,539
BARNES	OTS LIGHTED CROSSWLKS VARIOUS		2300	160	A221		120,000	48,490
BARNES	PARADSE/STTR/MRTN LTHR-LFT TRN		1410	160	L903		61,000	60,064
PHILLIPS	PAVEMENT CONDITION SURVEY		0700	430	H485		10,000	10,000
BARNES	PEDESTRIAN COUNTDOWN INDICATOR		0700	160	E451	10,000	45,000	24,745
PHILLIPS	Pelandale - Reimburse for ROW		1410	430	Q207		110,000	110,000
MURPHY	PELANDALE CCTV/FIBER OPTICS		1410	160	E689		425,000	425,000
PHILLIPS	Pelandale -Coffee to Oakdale	Design is complete. Negotiating Right-of-Way at SW Corner Claratina/Oakdale	1410	430	N111		250,000	104,169
BARNES	PELANDALE INTERCHANGE		1410	160	A156		150,000	150,000
PHILLIPS	Pelandale Intersection Improve	Under construction Summer 2005	1410	430	N496		1,563,839	1,222,945
PHILLIPS	PELANDALE MCHENRY PROJ STUDY R		1410	430	A159		300,000	247,430
DUMAS	PELANDALE SISK TO 99 IMPROVE	Consultant selection in progress, design proposals due 4/26/05	1410	430	H424		1,240,000	1,236,658
PHILLIPS	PLAN LINES - PRIMARY		1410	430	H468		75,000	75,000
DUMAS	PRESCOTT/PELANDALE ST IMPRVMT	Consultant selection in progress, design proposals due 4/26/05	1410	430	H423		85,000	83,856
BARNES	RETIMING TRAFFIC SIGNALS		1410	160	L911		181,000	180,800
PHILLIPS	REVEGETATION 9TH ST BRIDGE		2300	160	A221		100,000	100,000
MURPHY	ROAD WAY ILLUMINATION MCHENRY		2300	160	N416		95,000	17,045
BARNES	ROUNDAABOUT PARADISE & SUTTER		0700	160	L136		15,000	14,779
PHILLIPS	RSTP COFFEE:SYLVAN-MABLE DESGN	Under construction Summer 2005	0700	430	Q002		1,640,021	1,530,011
MURPHY	SCENIC & BODEM RIGHT TURN LANE		2300	160	N060		281,883	235,304
BARNES	SHARON AT MAID MARIANNE RNDBT		2300	160	A010		160,000	155,452
BARNES	SIGNAL MODIF 12TH/LA LOMA		2370	160	E632		320,000	318,373
PHILLIPS	Sisk Road - Evergreen to Dale		2300	430	M205		2,800,943	123,344

**Ongoing Projects by Category
Fiscal Year 2005-2006**

Manager	Project Description	Status	Fd	Agy	Org	Increase/ Decrease	2005-2006 Budget Inception to Date	2005-2006 Estimated Available Funds
TRAFFIC CIRCULATION (Cont)								
ULM	SR132 Phase I City Contribut.		1410	430	M188		1,025,000	1,025,000
BARNES	Standiford/Prescott Inters Uppg		0700	160	M154		50,000	50,000
MURPHY	TRAFFIC COORDINATION DOWNTOWN		2300	160	N062		280,000	125,753
PHILLIPS	TRAFFIC OPS CORPRTN YRD RELCTN		0700	480	L116		425,000	36,980
BARNES	TRAFFIC SIGNAL COORDINATION		1410	160	Q236		170,154	139,602
BARNES	TRAFFIC SIGNAL DSGN/CNSTN-NEW		1410	160	L021		70,000	13,134
BARNES	TRAFFIC SIGNAL MODIFY-VARIOUS		1410	160	L024		50,000	49,515
BARNES	Traffic Signals Modifications		1410	160	M195		217,867	134,580
MURPHY	TRAFFIC SIGNL YOSEMITE/MCCLURE		2300	160	N065		80,000	74,560
BARNES	TS MODIFICATION 7 LOCATIONS		2370	160	E633		475,000	74,511
BARNES	TULLY, MT. VERNON, COLDWELL		1410	160	E695		50,000	48,348
BARNES	TULLY/WOODROW		2370	160	E697		120,000	120,000
MURPHY	UPGRADE ATMS COMMUNICATION		2300	160	N059		130,000	51,121
BARNES	Upgrade High Voltage Circuits		0700	160	Q208		268,000	137,016
BARNES	Upgrade/Infill Traffic Signals		1410	160	M197		403,200	391,686
PHILLIPS	VIRGINIA CORRIDER_SAFE SCH RT.		0520	160	N045		490,000	55,223
MURPHY	WOODLAND INTS IMPRV 9TH&CARVER		1410	160	A154		860,000	841,795
WATER								
PHILLIPS	ACQUIRE PROPERTY INSTALL GAC		6180	480	W450		295,717	16,774
DAMAS	BLENDING LINE W38 TO T7		6180	430	W705		150,000	56,708
RICHTER	CHURCHES AND SCHOOLS		6180	480	W417		451,831	88,562
LAGARBC	DEL VALLE IMPROVEMENTS		6180	480	W707		136,000	51,481
BOND	DOWNSTREAM IMPROVEMENTS-PRIMAR		6180	430	W425		1,500,000	1,500,000
LAGARBC	EXTEND WATER MAINS-GALLO PAC		6180	480	W611		60,000	53,140
LAGARBC	EXTEND WATER MAINS-NEW DEVELOP		6180	480	W610		187,699	109,545
LAGARBC	EXTEND WATER MAINS-PRIMARY		6180	480	W426	150,000	421,300	421,300
PHILLIPS	GACS WT 8,21,225,303, 50-SECON		6180	430	W612		1,084,773	177,992
LAGARBC	GALAS WATER CAPACITY STUDY		6180	430	W708		32,975	
PHILLIPS	GRAYSON WELLHEAD TREATMT-SECON		6180	430	W431		67,804	55,069
BOND	GROUNDWATER MANAGEMT-PRIMARY		6180	430	W440		148,254	148,254
LAGARBC	H2O SYS SECURITY ENHANCE-PRIMA		6180	480	W435	100,000	235,945	235,945
RICHTER	HICKMAN RESIDENTIAL METERS		6180	480	W703		7,500	7,500
PHILLIPS	INSTALL CARVER/BANGS WELL-SECO		6180	480	W443		572,000	564,741
PHILLIPS	INSTALL NEW WELLS-PRIMARY		6180	480	W441	2,500,000	2,644,423	2,644,423
PHILLIPS	INSTALL V1 WELL-SECONDARY		6180	480	W442		959,281	533,920
PHILLIPS	INSTALL WELLS OUTLYING-SECOND		6180	480	W626		180,791	2,862
BOND	MODESTO H2O SYS ANALY-SECONDAR		6180	430	W608		55,000	52,265
LAGARBC	MODESTO SYST IMPROV-SECONDARY		6180	480	W615		274,766	35,011
BOND	MRWTP PHASE2 EXP DISTRIB IMPRV		6180	430	A202		2,198,997	1,268,272
BOND	MRWTP PHASE2 EXP DISTRIB IMPRV		6180	430	A202	200,000	2,563,535	2,197,315
BOND	OUTLYING H2OSYS ANALY-SECONDAR		6180	430	W609		33,000	33,000
LAGARBC	OUTLYING SYST IMPROV-SECONDARY		6180	480	W616		157,347	95,864
LAGARBC	PURCHASE/INSTALL GENERAT-PRIMA		6180	480	W433		605,895	605,895
LAGARBC	REPLACE PUMPS-MODESTO-SECONDAR		6180	480	W622		187,129	147,198
LAGARBC	REPLACE PUMPS-OUTLYING-SECOND		6180	480	W623		50,000	23,684
LAGARBC	REPLACEMENT PUMPS-PRIMARY		6180	480	W455	100,000	100,000	100,000
RICHTER	SALIDA RESIDENTIAL METERS		6180	480	W704		100,000	23,678
LAGARBC	STRENGTH/REPLACE H2O SYS-PRIMA		6180	480	W428	150,000	1,270,776	1,270,776
BOND	STRGBA-GWMP SECONDARY		6180	430	W620	20,000	39,345	20,001
LAGARBC	TANK IMPROVEMENTS-PRIMARY		6180	480	W438		209,999	209,999
BOND	TGBA-GWMP SECONDARY		6180	430	W621		5,000	5,000
BOND	TID SURFACE WATER SUPPLY PROJ.		6180	430	W414		500,000	500,000
BOND	URBAN WATERMGMT		6180	430	W410		150,000	150,000
BRUSCA	UTILITY CUTS - PRIMARY		6180	480	W445	150,000	150,000	150,000
BOND	WATER MASTER PLAN		6180	430	W439		460,000	460,000
RICHTER	WATER METERS PRIMARY		6180	480	W416		443,893	443,893
BOND	WATER QUALITY STUDY (PRIMARY)		6180	430	W415		240,000	240,000
LAGARBC	WATER SECURITY SYSTEM-SECONDAR		6180	480	W607		166,783	25,925
BOND	WATER SYSTEM ANALYSIS-PRIMARY		6180	430	W436		87,025	87,025
DAMAS	WATER SYSTEM SAFETY		6180	480	W706		20,000	484
RICHTER	WATERFOR RESIDENTIAL METERS		6180	480	W702		75,000	75,000
LAGARBC	WATERFORD SYS IMPROV-SECONDARY		6180	480	W614		150,000	148,275
PHILLIPS	WATERFORD WELL TESTING-SECOND		6180	480	W624		120,000	118,929
PHILLIPS	WELL 100 ION EXCHGE TREATMT		6180	430	W700		110,000	10,000
LAGARBC	WELLHEAD TREATMENT WELL#3		6180	430	W714		15,000	4,540
LAGARBC	WELLHEAD TREATMENT-PRIMARY		6180	430	W430		4,582,352	4,582,352

**Ongoing Projects by Category
Fiscal Year 2005-2006**

Manager	Project Description	Status	Fd	Agy	Org	Increase/ Decrease	2005-2006 Budget Inception to Date	2005-2006 Estimated Available Funds
WASTEWATER								
HOWARD	2005 ANNUAL SEWER REHAB		6210	430	B627		854,320	122,460
HOWARD	Cannery Segregation - Land Acq		6210	480	M244		2,500,000	2,455,552
BOND	CELESTE/ROSE/SCENIC SEWER IMPR		6210	430	A049		839,000	828,815
PHILLIPS	DAF DISSOLVED AIR FLOTATION		6210	430	A215	4,000,000	4,613,174	4,049,560
PHILLIPS	DEFERRED MAINTENANCE REDUCTION		6210	430	A218		200,000	111,911
BOND	ENGINEERING SYSTEM ANALYSIS		6210	430	A209		250,000	250,000
HOWARD	EQUIPMENT FOR WWC BLDG		6210	480	J590		83,859	8,755
PHILLIPS	LA LOMA SEWER LIFT STATION		6210	430	B609		270,176	128,981
PHILLIPS	ROSE/CELESTE SEWER LIFT ST		6210	430	B490		1,031,422	581,733
PHILLIPS	SCENIC SEWER LIFT STATION		6210	430	B491		169,290	121,510
BOND	SEWER COLLECTION SYSTEM REHAB		6210	430	A212		100,000	98,989
PHILLIPS	Shackleford Crossing		6210	430	N143	1,000,000	1,555,000	1,504,770
BOND	STORM DRAINAGE SYSTEM ANALYSIS		6210	430	A213			
PHILLIPS	THOUSAND OAKSLIFT STN GENR REP		6210	480	L070		200,000	49,545
BRUSCA	UTILITY CUTS REPAVEMENT		6210	480	B618	114,000	228,000	228,000
BOND	VILLAGE ONE-EXTEND SUBTRUNKS		6210	480	Q235		360,000	209,345
PHILLIPS	WASTEWATER COLLTN MAINT BLDG		6210	480	F743		1,236,124	24,275
BOND	WASTEWATER MASTER PLAN UPDATE		6210	430	A208		1,050,000	27,491
STORM DRAINAGE								
PHILLIPS	9th Street Storm Drainage		6280	430	N686		520,000	13,407
KILGER	KIERNAN BUS PRK STORM DR STDY		0800	140	L092		200,000	49,940
BOND	Storm Drain Master Plan		6280	440	Q231		450,000	12,624
BOND	STORM DRAINAGE SYSTEM ANALYSIS		6280	430	A213		200,000	199,684
AIRPORT								
MUSCA	AIRPORT EXPANSION & RESURFACIN		6320	440	M275		559,888	474,154
MUSCA	AIRPORT TERM. PRKNG LOT EXPNSN		6320	440	A008		744,444	720,346
MUSCA	Hangar T		6320	440	Q143		366,666	366,611
MUSCA	Security ID Display Upgrade		6320	440	N561		372,221	372,056
TRANSIT								
CAVANA	AUTO VEHICLE LOCTRS SYSTM-MAX		6510	165	F768		405,886	404,889
CAVANA	AUTOM VEHICLE LOCATION SYSTEM		6510	165	A044		300,000	300,000
CAVANA	CORPORATION YARD LAND ACQTN		1300	430	K859		17,137	17,137
CAVANA	FY04-05 BUS PURCHASES(3)		6510	165	J401		944,350	944,350
CAVANA	Hybrid Electric Bus		6510	160	N591		660,000	660,000
CAVANA	New Bus Maintenance Facility	Phase I design is 90% complete.	6510	165	B911	3,612,399	13,526,475	12,725,667
CAVANA	PURCHASE 1 COMMUTE BUS		6510	165	A047	(350,000)	450,000	450,000
CAVANA	PURCHASE NEW BUSES		6510	165	K821		581,018	577,768
CAVANA	REFURBISH 1983/90 GILLIG BUSES		6510	160	L102		2,691,770	1,752
MISCELLANEOUS								
DETMAR	COUNTER CONSTRUCTION		1300	120	Q237		200,000	177,039
TURNER	FLEET MAINTENANCE FACILITY		7200	480	H028	273,000	1,006,124	766,916

Adopted FY 2006 New Project

CFD

FY2006

Type: Road Improvements **Location:** Village One

Project Title: Floyd Avenue between Roselle and Fine (X512)

Description: This project combines two projects from Village One Facilities Master Plan, RD-008 and RD-009. These projects were previously known as X512 and X513. Combining the projects will provide an economy of scale during construction. This project will widen Floyd Ave. between Roselle and Fine to 4 lanes including a landscaped median, curb, gutter, sidewalks, parkway strips and a bike trail on the south side of Floyd.

Floyd Avenue between Roselle and Fine (X512)

\$ 4,960,000

Adopted FY 2006 New Project

CFD

FY2006

Type: Water System **Location:** Fairview Village

Project Title: Fairview Village Water System (Primary CIP)

Description: Provide water system piping and infrastructure, including water treatment to serve the Fairview Village Specific Plan Area. A portion of this work is currently being constructed by a developer.

Water System Infrastructure (Phase I) \$ 1,276,000

Secondary CIP's Estimate for Life of Project

1st Well	\$1,350,000
Distribution Pipe Lines	1,350,000
Well-Head Treatment System for 1st Well	2,700,000
Surface Water Supply Line	405,000
Water Tank and Booster Pumps	2,700,000
Property Acquisition for 1st Well	253,000
2nd Well	1,350,000
Well-Head Treatment System for 2nd Well	2,700,000
Pipe connecting 2nd Well and Tank	337,500
Property Acquisition for 2nd Well	101,000
	<u>\$13,246,500</u>

Type: WasteWater System **Location:** Fairview Village

Project Title: Fairview Village Waste Water System (Primary CIP)

Description: Provide sanitary sewer piping and facilities to serve the Fairview Village Specific Plan Area. A portion of this work is currently being constructed by a developer.

WasteWater System (Phase I) \$ 383,000

Secondary CIP's Estimate for Life of Project

1st Sanitary Sewer Lift Station	\$337,500
Force Main from Galas Lift Station to Ironside Gravity Line	135,000
2nd Sanitary Sewer Lift Station	337,500
Force Main 2nd Lift Station to 1st Lift Station	135,000
	<u>\$945,000</u>

Modesto **Redevelopment** Agency



Budget **Fiscal Year 2005-06**

Adopted June 7, 2005





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June 7, 2005

To: Chair and Members of the Modesto Redevelopment Agency

I am very pleased to present the Agency with the Modesto Redevelopment Agency budget for Fiscal Year 2005-2006. In accordance with State Health & Safety Code Section 33606 et seq., the Agency's FY 05-06 budget includes the following:

- (1) The proposed expenditures of the Agency, including administrative expenses
- (2) The proposed indebtedness of the Agency
- (3) The anticipated revenues of the Agency
- (4) The proposed work program for FY 2005-2006, including goals
- (5) A review of FY 2004-2005 achievements and a comparison of these achievements with the goals set by the Agency in FY 2003-2004

We have provided the Agency with a budget that complies with Redevelopment Law and details the uses for each fund within the budget. The Agency budget document is organized into three major sections: (1) Agency History, Work Program, Accomplishments and Future Plans; (2) Proposed Agency budget for FY 2005-2006; and (3) Capital Improvement Project Programs. These sections define each of the Agency's projects and detail the corresponding funds needed to complete these projects. The enclosed Executive Summary outlines the overall revenues, expenditures and projects. A summary financial proforma detailing the revenue and expenditures for FY 2005-2006 is shown on Page 11.

I would like to identify an important financial impact for this budget year. The Tenth Street Place construction project accounting is complete. As indicated in the Agency budget for FY 2004-2005, there are excess Agency bond funds remaining in the Joint Powers Agency's construction account in the amount of \$1,399,212. These excess bond funds will be rebated to the Agency for the final closure of the Tenth Street Place construction account. This one-time closeout of excess bond funds must be used to pay the annual debt service for the Tenth Street Place project.

Because of this one-time closeout of excess bond funds, the Agency will not experience a financial gap in FY 2005-2006 and will not require a General Fund loan from the City. We will continue to include the Tenth Street Place (TSP) fund (9070) within the Agency's budget for purposes of the ongoing administration of the First Floor Retail Space, the Plaza area and the 10th Street Garage. To date, the Agency has been using tax increment revenue to pay for the Tenth Street Place debt service. In FY 2005-2006, the tax increment revenue will be used for Administration costs and for proposed Agency Projects.

Throughout the coming year, the Agency will continue to review the adoption of a repayment schedule to repay City loans from 1984 to the present.


George W. Britton, Executive Director

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Executive Summary

The Modesto Redevelopment Agency (RDA) was formed to eliminate the amount of physical and economic blight in Modesto's downtown, as well as areas west of State Route 99 and along Scenic Drive. Since 1983, the Agency has accomplished many of the strategies set forth in the Implementation Plan, which is the framework used to guide the Agency's activities.

The Agency budget for FY 2005-06 is outlined below. The increase in tax increment revenue will eliminate the need for a loan from the City of Modesto's General Fund.

• "ACTUALS" vs. "PROJECTED REVENUE" •

The estimated gross tax increment for FY 2005-06 is \$4,010,000, an increase of 11.3% over the estimated gross tax increment for FY 2004-05. In addition, the Agency will receive approximately \$453,000 in miscellaneous revenue from property leases and interest from funds within the RDA reserves. During this fiscal year, the Tenth Street Place project will be closed out which will provide one-time monies of excess project funds to the Agency of approximately \$1,399,212. These excess Project Funds can be used only for Tenth Street Place debt service and will be placed into Fund 9020 (Debt Service).

From the gross revenue of \$5,862,212, we deduct the following non-discretionary, statutory payments:

1. \$470,000 - Tax revenue pass-throughs to outside agencies based on gross tax increment
2. \$802,000 - 20% revenue transfer to the Housing Set-aside fund based on gross tax increment
3. \$103,008 - County administrative expenses
4. \$254,900 - Education Revenue Augmentation Fund (ERAF) payment to State (Year Two of a 2-Year mandatory payment)

After these deductions, it is estimated that the Agency will net approximately \$4,232,304.

• EXPENDITURES •

For annual debt service, approximately \$3.43M is budgeted for FY 2005-06. For staff services, approximately \$255,000 is budgeted and is shown in the form of service credits from the Agency to the City. The Agency does not employ staff. Instead, the Agency provides service credits to certain City staff for needed services including legal, financial and administrative.

In addition, approximately \$105,000 is budgeted for contracts with outside service providers including McDonough, Holland and Allen for legal review, and Keyser-Marston for financial review of prospective development agreements. Urban master planning is also funded from Account 9080 for changes to land uses within the Project Area.

The Housing Set-aside fund is expected to receive approximately \$873,600 in tax increment and interest on reserves for FY 2005-06. The current reserves, including Capital Improvement Project funds, total approximately \$4.47M. The Agency will be using these funds to assist in funding several affordable housing projects, including one in the downtown area. The Agency will combine their funds with Community Development Block Grant Funds (CDBG) and HOME funds to maximize the financial leverage.

• FY 05/06 WORK PROGRAM •

The Agency has identified the following projects and programs for FY 2005-2006. For detailed descriptions and objectives of the Capital Improvement Project (CIP) accounts, please refer to the Capital Improvement Project section in this budget document.

Total CIP: \$ 6,174,963

Project 1:	Gallo Center for the Arts	Est. Start:	April 2004	Est. Comp.:	October 2006
Status:	Under Construction				
Objective:	See CIP Section for details.				

Executive Summary

(cont.)

Project 2:	Renaissance Office Project	Est. Start:	April 2004	Est. Comp.:	April 2006
Status:	Under Construction				
Objective:	<p>The Renaissance Office Project is intended to meet two key objectives of Downtown redevelopment. First, the parking garage will add more than 700 spaces to Downtown, where the lack of parking is a major concern. Approximately 75 spaces will be available for public parking. The remaining spaces will be portioned between the Stanislaus County office staff parking and parking for the retail users. The second objective for this project is to add space for retail and office users in the Downtown core as well as added space for the Stanislaus County government offices.</p> <p>The Agency entered into an Owner Participation Agreement (OPA) with Westland Development in September 2002. The OPA included the following conditions:</p> <ol style="list-style-type: none"> 1. The Agency purchased a 44-space City parking lot and sold it to Westland for fair market value of \$245,000 2. Westland entered into an agreement with Stanislaus County wherein the County will construct a 86,400 square foot building and the ownership will be divided between three entities: (1) County – 50%; (2) StanCERA – 17% (3) Westland – 33% 3. There will be an adjoining parking garage, constructed and owned by the County, wherein approximately 100 public spaces will replace the 44-space public parking lot 4. Over 15 years, the Agency will rebate tax increment received from the private sector portion of the building for a total of \$132,000 over 15 years. This rebate will be used to offset the parking payments to the County for the public spaces. 				

Project 3:	Downtown Wayfinding Signage	Est. Start:	September 2004	Est. Comp.:	January 2006
Status:	Under Construction				
Objective:	<p>The Downtown Wayfinding Signage Project is intended to meet the dual objectives of (1) Promoting the Downtown to new visitors as a destination; and (2) Providing directions to key landmarks. Per the Implementation Plan, the Agency has focused on facilitating the construction of an entertainment and retail district. There are numerous destination locations, including the McHenry Mansion/Museum, the Gallo Center for the Arts, the Courthouse, Tenth Street Place and the theater and restaurant district.</p> <p>The Agency provides \$200,000 each year for use in beautification and general street improvement projects. For FY 2003-04, the Agency used these funds to create two public projects: (1) Construction plans for downtown streetscape and (2) Design and construction plans and specifications for wayfinding signage for the downtown area. In FY 2005-06, the Agency will use these funds for the actual construction of streetscape along 10th Street and for construction of the wayfinding signage throughout the downtown.</p>				

Executive Summary

(cont.)

Project 4:	Additional Affordable Housing Projects	Est. Start:	June 2005	Est. Comp.:	January 2007
Status:	Under Consideration				
Details:	Projects under review.				

Project 5:	Agency Master Plan and EIR (Update)	Est. Start:	July 2004	Est. Comp.:	March 2006
Status:	Under Consideration				
Details:	See CIP Section for details.				

Project 6:	Kansas-Woodland Business Park	Est. Start:	Summer 2005	Est. Comp.:	Summer 2007
Status:	Under Consideration				
Details:	See CIP Section for details.				

Project 7:	Mixed-Use Project - 10th & H Streets	Est. Start:	January 2005	Est. Comp.:	June 2007
Status:	Under Consideration				
Details:	<p>This Mixed-use Project is intended to meet several Agency objectives, including: (1) Add covered public parking; (2) Add retail space; (3) Add hotel/market-rate residential. The proximity of this project to existing destinations is critical to its success. The Gallo Center for the Arts is across 10th Street and the main theater and restaurant district is within one block of this location.</p> <p>The Agency owns four (4) parcels of land at the southwest corner of 10th & H Streets (the "Project Site"). The Agency Board has distributed a Request for Proposal (RFP) to solicit a public-private partnership for the development of a high-quality, Mixed-Use Project on this 31,500 square-foot Project Site. The purpose of this RFP is to select a qualified and experienced Developer who can deliver the desired development and provide for the redevelopment of this Project Site.</p> <p>It is the Agency's desire to partner with a qualified Developer, negotiate an acceptable development agreement (including a detailed scope of development and respective responsibilities of both the Agency and the Developer), determine financing needs and details, and complete project clearance and development within a two-year period ending January 2007. The Agency is seeking Developers or Developer Teams who have the proven experience, financial resources and professional expertise to deliver the highest quality, economically feasible mixed-use development.</p>				

Project 8:	Downtown Public Parking Garages	Est. Start:	Pending	Est. Comp.:	Pending
Status:	See CIP section for details.				
Details:	<p>Parking within the Downtown Area is in extremely short supply. This project is intended to meet the Agency objective of providing needed infrastructure to support the variety of uses within the Downtown Core, including proposed residential.</p> <p>The Agency staff is working with private sector developers to identify new sites for parking garages. There is a severe parking shortage in the downtown and the Agency will continue to find partnerships to develop additional spaces to meet the growing demand.</p>				

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Why Have Redevelopment?

The purpose of forming a Redevelopment Agency is to eliminate physical and economic blight in a specific area of a community. The State of California enacted the Redevelopment Law for the specific purpose of assisting cities and counties in breathing new life into those targeted areas of cities that had fallen into economic and physical ruin. The heart of Modesto, our downtown, was one of those targeted areas. Modestans remember what the downtown was like before 1999. Back then, many were hesitant to walk alone in certain areas of the downtown because of the vacant buildings and seedy areas that seemed to be everywhere.

The only way to bring a blighted area to life is to attract private investment dollars to rebuild and redevelop the blighted properties. But, as one can imagine, investors are not anxious to put money into a dilapidated area with high risk and a very low rate of return. Understanding this, a Redevelopment Agency is formed for the specific purpose of providing a small amount of public funding to encourage investors to make a commitment within a blighted area. The Redevelopment Agency is given the role of using minimal public funds to leverage a much larger amount of private investment dollars to transform the blighted area from high risk to high activity --- which is what we have done with the new Tenth Street Place and other projects within the Redevelopment Project Area.



There are two key points to understand about a Redevelopment Agency. First, the Agency is a distinct political body that is totally separate from the City. In some cities, such as San Jose, the redevelopment agency is a separate board with separate offices and staff. In Modesto, as in many other California cities, the City Council agreed to become the Agency board. This provides a cost savings to the Agency since the same offices and staff are used for both the City and the Agency. But, while it is a cost savings, it can be confusing. It is important to remember that the Agency and the City are separate agencies with separate laws, separate budgets and separate funding sources.

The second key factor is the source of funding for the Redevelopment Agency. The funds for redevelopment come from the property taxes of only those properties within the Redevelopment Project Area. The Redevelopment Project Area was established by law when the Redevelopment Agency was formed and it includes the downtown and areas along Carpenter Road, Paradise Road and Scenic Drive. The Agency receives a specified percentage of the property taxes as properties are improved and then incurs debt by reinvesting this money back into the Project Area to improve even more properties. Again, the goal is to leverage a small amount of public funds with private investment dollars to redevelop the Project Area before the Agency is terminated. The Agency can operate for 40 years and then there is an additional 10 years to pay off all debt. For Modesto, the Agency will terminate in November 2031 and all debt will be paid by November 2041.

State law allows a redevelopment agency to invest in very specific uses. For example, a redevelopment agency cannot build a new city hall nor can they use the funds for operation or maintenance of any private or government-owned facility. The Redevelopment Agency can invest in many types of private projects including office buildings, parking garages and retail centers within the Project Area. For example, Modesto's Agency has partnered with the private sector to construct Tenth Street Place and two new office buildings on Tenth Street and 12th Street. Also, the Agency has joined with the private sector and Stanislaus County to construct the Gallo Center for the Arts. This Center will not only provide a benefit to the downtown but it will also increase the assessed value of the properties in the Project Area that, in turn, will increase the assessed property value. When the assessed value goes up, the taxes go up which means there is more money for the Agency to repay the debt they

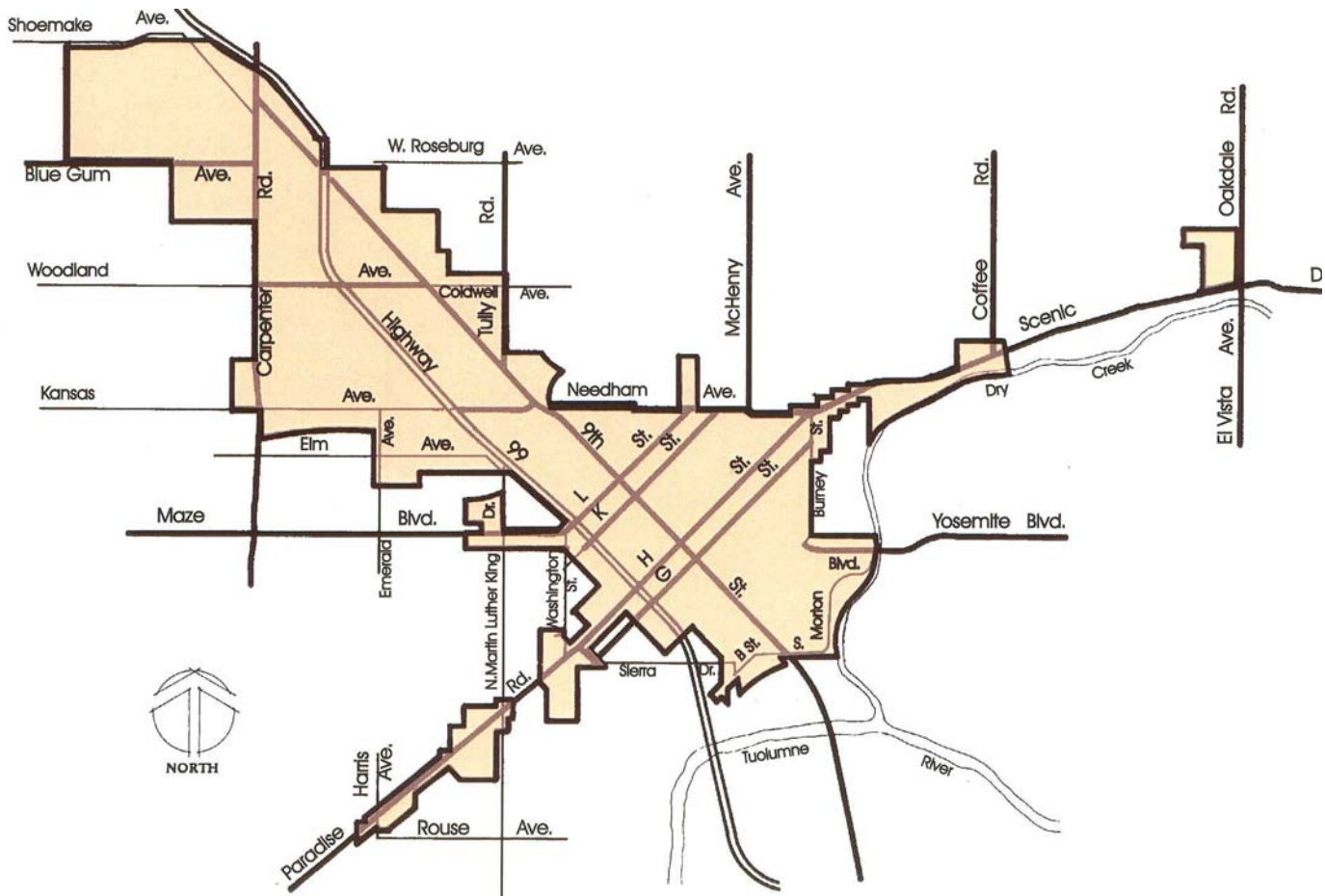


Why Have Redevelopment?

(cont.)

have incurred and contribute towards future projects. This is a perfect example of the redevelopment funding cycle and the role of redevelopment in a community.

Redevelopment has been an important and successful tool in renovating many cities. In Modesto, we think that it has been the main reason for attracting new investors into the downtown and for creating alliances between the City and the County to provide better services for our citizens in a central location. Also, we have added entertainment destinations in the downtown along with restaurants and new retail stores. All in all, redevelopment is performing its job well here in Modesto. Beyond the projects now under construction, housing is another objective for the Redevelopment Agency and we expect to see new housing projects starting within the next year.



Implementation Plan

The Redevelopment Agency's goal is to eliminate blighting influences and stimulate new private and public investment in the Redevelopment Area. The Agency can help to stimulate investment through land assembly, construction of upgraded public improvements, incentive programs for building renovation, participation in catalyst projects aimed at spurring other complementary private investments, and expenditure of its low and moderate income housing funds for development of affordable housing.

To create a framework to guide the Agency's activities the Agency has adopted a Vision and an Implementation Plan. This Plan will be updated in FY 2005-06 as part of the Update to the Agency's Master Plan and Environmental Impact Report.

• THE STRATEGIES •

The Agency has identified nine key strategies or programs for implementing this vision.

• THE VISION •

"Redevelopment is an economic development and community development program of prime importance to the Modesto Community, one that capitalizes upon all of the area's assets and natural resources.

The Modesto Redevelopment Project Area will be the focal point of community life and the social, cultural, business, governmental and entertainment center of the northern San Joaquin Valley.

Housing will be an integral part of the Project Area, complemented by and stimulated by creation of a safe and attractive, tree-lined environment. Modern transportation systems shall provide convenient transportation to and within the Project Area.

This vision will be achieved through partnerships between private enterprise and government agencies. The Redevelopment Agency shall take the lead through strategic investments in public infrastructure and by recruiting and assisting with new private investment".

Strategy No.:	1	Project:	J Street Arts, Entertainment and Retail District
Details:	Downtown Modesto shall be the center for arts and cultural events, entertainment, restaurants, and specialty retailers. These activities shall be encouraged to cluster around a corridor centered on J Street. This corridor runs roughly from 9th Street to McHenry, and from H to L Streets.		

Strategy No.:	2	Project:	Downtown Office Core
Details:	Downtown Modesto shall be the location for all new major public and private office buildings with the exception of medical buildings. These offices shall generally be within walking distance of the J Street District.		

Strategy No.:	3	Project:	New Housing Construction and the Preservation of Existing Housing
Details:	Downtown Modesto should be a desirable place to live as well as work or visit. The residential strategy should focus both on new construction and the preservation and renovation of existing housing.		

Strategy No.:	4	Project:	Incubator Area Between Highway 99 and 9th Street
Details:	This district east of Highway 99 and west of 9th Street should continue to serve as an "incubator" area for small and start-up commercial and industrial uses.		

Implementation Plan

(cont.)

Strategy No.:	5	Project:	Industrial District - Woodland to Kansas Avenues
Details:	This area provides the best opportunity with the Redevelopment Area for creation of a new, modern industrial park subdivision. The Agency should work with the property and business owners in the area to coordinate its redevelopment.		

Strategy No.:	6	Project:	Upgrade Commercial and Residential Uses Along Paradise Road
Details:	Major upgrading of both the commercial and residential areas along Paradise Road is needed to strengthen this portion of the Redevelopment Area.		

Strategy No.:	7	Project:	Develop New Community Commercial Areas
Details:	Two areas are proposed for new community scale commercial and/or industrial development. These areas are the current County Center No.3 at Scenic and Oakdale, and the eastern and northern portions of the West Campus of Modesto Junior College.		

Strategy No.:	8	Project:	Tuolumne River Family Learning/Recreation Center
Details:	The Tuolumne River is the foremost natural asset in the Redevelopment Area. Bluff property overlooking the park should be investigated as a site for a regional educational and recreational facility oriented primarily to children and families.		

Strategy No.:	9	Project:	Historic Preservation
Details:	The Agency has worked with the Landmark Preservation Commission to identify buildings in the downtown area worthy of preservation. The Agency's activities and projects should respect these buildings and make every effort to preserve them.		

Agency Achievements

Completed Projects



- Modesto Centre Plaza
- DoubleTree Hotel
- 9th Street Garage



- Facade Grants - 5 years (More than 100 buildings)



- City Towers Office Building



- Tenth Street Place
 - Parking Garage
 - Brenden Theatres
 - First Floor Retail



- Affordable Housing
 - Gateway
 - Ashwood Village
 - Woodstone
 - Dan West Court



- Shopping Center on Paradise Road



- The Shops at Lincoln School

FY 2003 - 2004 Goals

- Update to Agency Master Plan and Environmental Impact Report
- Gallo Center for the Arts
- Kansas-Woodland Business Park
- Renaissance Office Building at SE Corner of 12th & I Streets
- Wayfinding Signage & Downtown Streetscape Design
- Mixed-Use Project at SW Corner of 10th & H Streets
- Affordable Housing Projects in Downtown Area

FY 2004 - 2005 Accomplishments

- Update to Agency Master Plan is in progress
Projected Completion: March 2006
- Gallo Center for the Arts is in progress
Projected Completion: October 2006
- Kansas-Woodland Business Park is in progress
Projected Completion: October 2006
- Renaissance Office Building is in progress
Projected Completion: April 2006
- Wayfinding Signage is in progress
Projected Completion: January 2006
- Mixed-Use Project: Developer under review
Projected Completion: June 2007
- Affordable Housing Projects: Site identified at 17th & G Sts
Projected Completion: January 2007

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Budget Summary

FY 2005-2006		Debt Service 9020	Administration 9050	Housing Set-aside 9060	Tenth Street Place 9070	RDA Project Fund 9080
Beginning Reserve						
Estimated Beginning Reserve	\$	540,000	(36,000)	1,888,791	1,399,212	285,000
Reallocations into Debt Service						
a. 9070 - TSP Closeout (1)	\$	1,399,212			(1,399,212)	
Adjusted Reserves	\$	1,939,212	(36,000)	1,888,791	0	285,000
Bond Reserve Fund (COPS)	\$	1,977,050				
Revenues						
Total Projected Tax Increment: \$4,010,000						
Tax Increment	\$	1,416,249	422,470	802,000		899,281
Tax Increment for Pass-thrus (2)	\$	470,000				
(Less ERAF)	\$	(254,900)				
Interest	\$	132,499		71,620	12,380	
Miscellaneous	\$					
Leases (3)	\$	236,500				
General Fund Loan						
Total	\$	2,000,348	422,470	873,620	12,380	899,281
Expenditures						
Debt - Centre Plaza (4)	\$	1,961,610				
Debt - TSP	\$	893,152				
County Admin Costs	\$	103,008				
Admin	\$					
Professional Services	\$		104,497			50,000
Staff	\$		255,103	6,821	12,380	
Internal Services	\$		13,976			
RDA Master Plan/EIR	\$					
Pass-thrus	\$	470,000				
Taxes	\$		12,894			
Housing Set-aside	\$			866,799		
Project Area Revitalization	\$					200,000
Total	\$	3,427,770	386,470	873,620	12,380	250,000
Transfer Out: Q244 - Housing CIP	\$			(1,888,791)		
Transfer Out: Q244 - Housing CIP	\$			(866,799)		
Transfer Out: Q246 - KWBP CIP	\$					(200,000)
Transfer Out: RDA Public Improvements	\$					(734,281)
Ending Balances						
Available Working Capital	\$	511,790 *				
Housing CIP - Q244 (5)	\$			4,468,682		
KWBP CIP - Q246 (5)	\$					200,000
Mixed-use: RDA Public Improvements (5)	\$					734,281
Debt Reserve (Restricted)	\$	1,977,050				

1. Excess bond funds from Tenth Street Place (TSP) Project
2. Formula from Keyser-Marston projections
3. Lease = First Floor Retail (JPA Space) Plus 9th Street Garage Lease Payment from DoubleTree Hotel

4. Includes \$6500 Trustee Fee
5. CIP Accounts to be expended on Housing, Business Park and Mixed-use Projects in FY05-06

* Restricted use under bond covenants for TSP debt service only

Debt Service

9020-DS92

Revenue	Actual 2004	Adopted 2005	Estimate 2005	Adopted 2006
Tax Increment	\$ 2,277,704	\$ 2,272,000	\$ 2,272,000	\$ 1,416,249
Tax Increment/Pass-thrus	\$	\$ 372,000	\$ 372,000	\$ 470,000
(Less ERAF)	\$ (121,142)	\$ (254,900)	\$ (254,900)	\$ (254,900)
Interest	\$ 109,259	\$ 132,499	\$ 132,499	\$ 132,499
Misc	\$ 0	\$ 38,000	\$ 38,000	\$
Leases	\$ 300,070	\$ 236,500	\$ 236,500	\$ 236,500
General Fund Loan	\$ 407,000	\$ 315,500	\$ 315,500	\$ 0
Total Source of Funds	\$ 2,972,891	\$ 3,111,599	\$ 3,111,599	\$ 2,000,348

Expenditures				
Debt - Centre Plaza	\$ 1,959,590	\$ 1,962,570	\$ 1,962,570	\$ 1,961,610
Debt - TSP	\$ 852,575	\$ 877,647	\$ 879,992	\$ 893,152
County Admin Costs	\$	\$ 79,000	\$ 79,000	\$ 103,008
Pass-thrus	\$	\$ 372,000	\$ 372,000	\$ 470,000
Total Use of Funds	\$ 2,812,165	\$ 3,291,217	\$ 3,293,562	\$ 3,427,770

• • •

Note: \$ 1,399,212 in excess bond funds from the closeout of Tenth Street Place (TSP) will be included as additional revenue for payment of Tenth Street Place debt service.

Explanation

This fund maintains the accumulation of resources for and the payment of general long-term debt principal and interest. It also receives tax increment designated for the pass-through agreements with various school districts.

Administration

9050-1490

Revenue	Actual 2004	Adopted 2005	Estimate 2005	Adopted 2006
Tax Increment	\$ 366,306	\$	\$	\$ 422,470
Miscellaneous	\$ 38,476	\$	\$	\$
General Fund Loan	\$ 84,000	\$ 163,500	\$ 163,500	\$
Total Use of Funds	\$ 488,782	\$ 163,500	\$ 163,500	\$ 422,470

Expenditures				
Administration	\$	\$	\$	\$
Professional Services	\$ 86,045	\$ 109,843	\$ 109,843	\$ 104,497
Staff Charges	\$ 184,690	\$ 251,021	\$ 251,021	\$ 255,103
Internal Service Fund Charges	\$ 13,332	\$ 13,171	\$ 13,171	\$ 13,976
County Admin Charges	72,834			
Pass-thrus	\$ 378,877	\$	\$	\$
Taxes	\$ 12,399	\$ 12,750	\$ 12,750	\$ 12,894
Total Use of Funds	\$ 748,177	\$ 386,785	\$ 386,785	\$ 386,470

• • •

Explanation

This fund contains expenditures for services provided to the Redevelopment Agency by City staff in Community & Economic Development, Finance and the City Attorney's office.

Housing Set-aside

9060-1491

Revenue	Actual 2004	Adopted 2005	Estimate 2005	Adopted 2006
Tax Increment	\$ 661,003	\$ 661,000	\$ 661,000	\$ 802,000
Interest	\$ 40,422	\$ 70,000	\$ 70,000	\$ 71,620
Total Use of Funds	\$ 701,425	\$ 731,000	\$ 731,000	\$ 873,620
Expenditures				
Housing Set Aside	\$ 0	\$ 724,313	\$ 724,313	\$ 866,799
Administrative Costs	\$ 41,104	\$	\$	\$
Staff Charges	\$ 6,610	\$ 6,687	\$ 6,687	\$ 6,821
Total Use of Funds	\$ 47,714	\$ 731,000	\$ 731,000	\$ 873,620

• • •

Explanation

This is a special revenue fund created pursuant to the Health and Safety Code section 33334.3 and are restricted to uses for the development of affordable housing projects. All transactions related to the Housing Set-Aside Fund must be accounted for in this separate fund.

Planning and administrative costs are paid from the housing fund and are related to the creation and presentation of affordable housing.

Tenth Street Place

9070-1492

Revenue	Actual 2004	Adopted 2005	Estimate 2005	Adopted 2006
Interest	\$ 2,808	\$ 14,000	\$ 14,000	\$ 12,380
Tenth Street Place Closeout	\$	\$ 1,400,000	\$ 1,400,000	\$
Total Use of Funds	\$ 2,808	\$ 1,414,000	\$ 1,414,000	\$ 12,380
Expenditures				
Staff Charges	\$ 11,900	\$ 12,138	\$ 12,138	\$ 12,380
Total Use of Funds	\$ 11,900	\$ 12,138	\$ 12,138	\$ 12,380

• • •

Explanation

This fund pays for legal services associated with the ongoing administration of the Tenth Street Place project. These services are provided by the City Attorney's Office.

RDA Projects

9080-1493

Revenue	Actual 2004	Adopted 2005	Estimate 2005	Adopted 2006
Tax Increment	\$	\$	\$	\$ 899,281
Interest	\$ (6,464)	\$	\$	\$
Transfer - CIP	\$	\$	\$	\$
General Fund Loan	\$ 425,000	\$	\$	\$
Total Use of Funds	\$ 418,536	\$ 0	\$ 0	\$ 899,281

Expenditures				
Internal Service Fund Charges	\$	\$	\$	\$
Professional Services	\$ 1,048	\$ 9,382	\$ 9,382	\$ 50,000
RDA Master Plan/EIR	\$	\$ 325,000	\$ 325,000	\$
Westland Project	\$	\$	\$	\$
Project Area Revitalization	\$ 64,928	\$ 100,000	\$ 100,000	\$ 200,000
Total Use of Funds	\$ 65,976	\$ 434,382	\$ 434,382	\$ 250,000

• • •

Explanation

This fund pays for various Agency projects within the Redevelopment Area, including streetscape, signage, and other beautification projects. This fund also includes market and financial studies and public-private partnership projects.

Modesto **Redevelopment** Agency

Capital Improvement Program
Fiscal Year 05-06 • Adopted June 7, 2005

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Capital Improvement Program

Program Summary	Current Balance
Restricted Use*	
Downtown Housing (Q244)	\$ 4,468,682
Gallo Center for the Arts (Q260)	\$ 602,000
Kansas-Woodland BP-Land (Q243)	\$ 50,000
Kansas-Woodland BP-Plan (Q246)	\$ 200,000
Total Restricted CIP	\$ 5,320,682

Unrestricted Use	
Master Plan Update/EIR (K871)	\$ 120,000
RDA Public Improvements (K732)	\$ 734,281
Total Unrestricted CIP	\$ 854,281

Total CIP	\$ 6,174,963
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* Pursuant to Redevelopment Agency law and existing contracts.

Capital Improvement Project

9080-K732

RDA Public Improvements



Project Manager: Linda Boston

Budget: \$ 734,281

Construct various public improvements within the RDA Project Area to support public-private development partnerships. Improvements may include, but are not limited to, various types of construction such as: street construction, streetscape, signage, public garages, land acquisition/disposition.

• HISTORY •

Over the past several years, the Agency has focused on assisting commercial and retail businesses within the Project Area in various ways. These programs have included the Façade Improvement Rebate Program that assisted commercial/industrial property owners and tenants with improvements to the exterior appearance of commercial buildings located in the Redevelopment Project Area. This program offered rebates ranging from 10% to 50% (maximum \$10,000 per project) of improvement costs for each property. In addition, the Agency has produced designs for wayfinding signage and will be constructing signage throughout the Downtown area to guide visitors to specific landmarks and destinations.

The Agency will now be focusing on a variety of public works projects that will include street construction, streetscape, signage, public garages, land acquisition/disposition and other projects that will grow from public-private partnerships in accordance with the Redevelopment law. These projects may include mixed-use projects, public parking, public amenities for market-rate housing, etc.

• NEXT STEPS •

1. Identification of Developers and Developable sites: The Agency staff continues to identify well-financed development partners in an increased effort to combine RDA funds with multiple funding sources for the production of various types of commercial buildings as well as market-rate housing within the Project Area. The Agency staff is also reviewing possible sites in the Project Area for public-private commercial developments. This fund will provide monies for the public amenities associated with these developments.

2. Additional parking: The Agency staff is working with other City departments to identify parcels near the downtown core that could be developed into multi-story parking garages. This additional parking inventory could provide alternative parking for downtown workers as well as for visitors.

Capital Improvement Project

9060 - Q244

Affordable Housing Projects



Project Manager: Linda Boston

Budget: \$ 4,468,682

Beginning in 2000, the Agency has focused on producing an affordable housing project in the Downtown. The primary barriers to this project have been:

- a. Increased land prices coupled with unwilling sellers that could necessitate eminent domain proceedings
- b. Reduced site acreage available for purchase
- c. Increased need for parking for the housing development and for the general population of downtown workers, customers and merchants

Because of the above issues, the Agency determined that additional funds would be needed for a downtown housing project versus a housing project in another area of the City. The Agency placed funds into this CIP Account in order to accumulate Housing Set-aside monies specifically for a downtown project.

As of June 2004, the Agency has worked with three downtown sites and three developers in an effort to create an affordable housing project. To date, the above impediments have prevented the completion of a project.

• NEXT STEPS •

- Additional funding: The Agency staff continues to partner with the private sector and City Parks, Recreation & Neighborhood staff in an increased effort to combine multiple funding sources for the production of affordable housing downtown. The funding can come from private sources, the Redevelopment Agency, Community Development Block Grant (CDBG) funds and other housing agencies.
- Developable sites: The combined staff is reviewing possible sites in and around the downtown for a housing project. One objective is to identify City-owned parcels (e.g. parks) that may no longer be needed for City uses and develop these into affordable housing sites. In addition, the Agency staff has prepared an "Opportunity Map" to identify private property owners who would consider selling their property or developing a residential development.
- Additional parking: The Agency staff is working with other City departments to identify parcels near the downtown core that could be developed into multi-story parking garages. This additional parking inventory could provide alternative parking for downtown workers as well as for residents of those housing developments who are in proximity to the new parking facilities.

Capital Improvement Project

9080 - Q260

Gallo Center for the Arts



Project Manager: Brad Kilger
Budget: \$ 601,604.24

The Gallo Center for the Arts is a \$31 Million project, planned for the block between 10th and 11th Streets and H and I Streets in downtown Modesto. The center will feature a 1,200-seat theater, a 400-seat theater and art gallery. Though construction will be primarily funded by contributions from the community and Stanislaus County, the Agency approved using \$602,000 in tax increment revenue for construction/replacement of such public improvements as deteriorated curb, sidewalks and streetlights, new street trees and street reconstruction.

The estimated cost for constructing the necessary street, streetscape and traffic signal improvements is \$602,000. Of this amount \$473,000 will be used to reimburse the County for the cost of constructing their portion of these improvements. The remaining \$129,000 will be used to reimburse the city for the cost of constructing their portion of the street improvements for the GAC.

On March 25, 2003, the City of Modesto approved a loan to the Modesto Redevelopment Agency in the amount of \$602,000 to fund this CIP Account. Also, the Agency will enter into an agreement with Stanislaus County in the amount of \$473,000 for reimbursement of costs associated with construction of the improvements.

• NEXT STEPS •

- Construction: The County will be the project manager for this project. The Agency will provide funding for public improvements as the construction moves forward.
- Loan repayment: The loan amount will be added to the existing loan between the City and the Agency, including interest. The repayment of this loan will be as approved between the City and the Agency.

Capital Improvement Project

9080 - Q246

Kansas Woodland Business Park Concept Master Plan



Project Manager: Linda Boston

Budget: \$ 200,000

On November 6, 2002, the Agency approved the terms and conditions of a Purchase Option for the 45-acre FMC property. In summary, FMC and the Agency have agreed to the following:

- Agency receives the exclusive right to purchase the FMC property for a period of up to 3 years.
- The purchase price will be \$1,000,000 plus five percent (5%) of any amount received by the City upon sale of the Property in excess of \$1,000,000.
- Agency has paid an option payment of \$50,000 concurrent with the completion of the Property Option Agreement in consideration for the exclusive right to purchase the property.
- When the Agency elects to exercise the Property Option, the Agency will pay an Exercise Option payment of \$50,000.
- Both option payments (Total of \$100,000) will be applied to the purchase price.

• NEXT STEPS •

Staff is working concurrently on the following critical path items:

- Negotiations for the Developer Agreement (DA) and revisions to the Property Option Agreement.
- Completion of the following Specific Plan items:
 - Design and Use Guidelines and Standards
 - Traffic study and traffic mitigation measures
 - Conceptual infrastructure and design plans
 - Financing Plan
 - Tentative Subdivision Map
- Completion of the Program Environmental Impact Report (EIR)

Capital Improvement Project

9080 - Q243



Kansas Woodland Business Park Property Opt.

Project Manager: Linda Boston

Budget: \$ 50,000

On November 6, 2002, the Agency approved the terms and conditions of a Purchase Option for the 45-acre FMC property, located in the center of the proposed Kansas-Woodland Business Park. In summary, the FMC Corporation and the Agency have agreed to the following:

- Agency receives the exclusive right to purchase the property for a period of up to 3 years.
- The purchase price will be \$1,000,000 plus five percent (5%) of any amount received by the City upon sale of the Property in excess of \$1,000,000.
- Agency has paid an option payment of \$50,000 concurrent with the completion of the Property Option Agreement in consideration for the exclusive purchase rights.

When the Agency elects to exercise the Property Option, the Agency will pay an Exercise Option Payment of \$50,000.**

- Both option payments (Total of \$100,000) will be applied to the purchase price.
- FMC will secure approval from the State of California for a Site Cleanup Plan.
- FMC is responsible for remediation of the property as identified and ordered by the Dept. of Toxic Substances Control and the Regional Water Quality Control Board. The Agency has the right to purchase the property in an "As Is" condition once the remediation plan is approved and the site plan has been agreed upon between FMC, the Agency and the regulatory agencies.

• **NEXT STEPS** •

Staff will process the Property Option and release the Exercise Option Payment to the FMC Corporation once the State approvals are received and all development agreements are completed.

Capital Improvement Project

9080 - K871



Redevelopment Agency Master Plan

Project Manager: Linda Boston

Budget: \$ 120,000

In November 1991, the Redevelopment Agency (RDA) adopted the Amended Project Area and the Redevelopment Plan for a Project Area of approximately 2000 acres. This Project Area encompasses the downtown, a portion of the West side, as well as a smaller portion along Scenic Drive. As a part of this Project Area adoption, an

Environmental Impact Report (EIR) was approved in accordance with the State law.

Subsequent to these actions, in 1994, a RDA Master Plan was also adopted to implement the goals and objectives of the RDA Plan. The purpose of this Master Plan is to provide a policy guideline document to identify specific types of land uses that the Agency should encourage and promote within the Project Area.

As a continuing part of this long-term strategy, the RDA staff - in consultation with the RDA General Counsel - has determined that both the RDA EIR and Master Plan should be updated. Considering the dramatic changes that have taken place since the early 1990's, both documents are out of date and must be revised to reflect the current conditions and to ensure legal compliance.

For the entire RDA Master Plan Update, the physical improvement strategies will include:

- Land Use policy direction
- Building massing for key sites
- Circulation, including pedestrian connections
- Streetscape character and urban design
- Focal points and gateways

• NEXT STEPS •

Staff will proceed with administration of the contract with EDAW, Inc.

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**MODESTO REDEVLEOPMENT AGENCY
RESOLUTION NO. 8-2005**

**A RESOLUTION ADOPTING THE ANNUAL REDEVELOPMENT AGENCY
OPERATING AND CAPITAL IMPROVEMENT (CIP) BUDGET FOR THE
FISCAL YEAR ENDING JUNE 30, 2006**

WHEREAS, pursuant to Health & Safety Code Section 33606, a proposed budget for the 2005-06 Fiscal Year has been submitted to the Redevelopment Agency by the Executive Director and the Redevelopment Agency has made such revisions as it has deemed advisable and is attached hereto as Exhibit "A", and made a part hereof by this reference, and

WHEREAS, the Citizens Redevelopment Advisory Commission reviewed the proposed budget on May 4, 2005, and recommended its adoption, and

WHEREAS, the proposed budget was reviewed by the Finance Committee on May 16, 2005 and the Committee recommended the budget to the Agency for approval which approval includes, but is not limited to, the following specific recommendations more particularly described in the Budget Summary located on Page 11 of the budget document:

- A. The Tax Increment revenues for FY 05-06 are budgeted in the amount of \$4,010,000 and will be allocated between the following funds in the amount stated:
 - a. Debt Service Fund 9020 (Debt Service) - \$1,416,249
 - b. Debt Service Fund 9020 (Pass-throughs) - \$470,000
 - c. Administration Fund 9050 - \$422,470
 - d. Housing Set-Aside Fund 9060 - \$802,000

- e. RDA Project Fund 9080 - \$899,281
- B. The excess bond funds of \$1,399,212 have been transferred into the Debt Service Fund 9020 per bond counsel's recommendation for payment of the debt service for the Tenth Street Place bonds. This transfer is expected to create a \$511,790 fund balance to be used for the Fiscal Year 2006-2007 that will also be restricted for debt service payments for the Tenth Street Place bonds.
- C. No General Fund loan is needed for Fiscal Year 2005-2006
- D. For the purpose of assisting with an affordable housing project(s), transfer funds into the existing Capital Improvement Project Account Q244 (Current balance: \$1,713,093) from various Housing Set-aside revenues as follows:
- i. Transfer the 20% Housing Set-aside tax increment allocation for FY 05-06 budgeted at \$802,000 from Account No. 9060-140-1491
 - ii. Transfer the interest for FY 05-06 budgeted at \$64,799 from Account No. 9060-140-1491
 - iii. Transfer the Reserves budgeted at \$1,888,791 from Account No. 9060-140-1491
- E. Create a new Capital Improvement Project (CIP) entitled "Project Area Capital Improvements" for the purpose of assisting with various construction projects within the Redevelopment Project Area for the budgeted amount of \$734,281 from Account No. 9080-140-1493

F. Transfer funds into the existing Capital Improvement Project Account Q246 for Kansas-Woodland Business Park development in the budgeted amount of \$200,000 from Account No. 9080-140-1493, and

WHEREAS, in accordance with Health & Safety Code Section 33606, public hearings were held on May 24, 2005 and on June 7, 2005 to review the proposed Agency budget and allow for public comment, and

WHEREAS, copies of the proposed budget have been and are available for inspection by the public at the office of the Agency Secretary, and

WHEREAS, the Agency has reviewed the budgetary control and authority policy report prepared by staff,

NOW, THEREFORE, BE IT RESOLVED by the Redevelopment Agency of the City of Modesto that the Fiscal Year 2005-2006 Annual Budget is hereby adopted.

BE IT FURTHER RESOLVED that the Tax Increment revenues for FY 05-06 budgeted in the amount of \$4,010,000 shall be allocated between the Agency funds as set forth in said budget document and this resolution.

BE IT FURTHER RESOLVED that the excess bond funds of \$1,399,212 shall be transferred into the Debt Service Fund 9020 for payment of the debt service for the Tenth Street Place bonds.

BE IT FURTHER RESOLVED that no General Fund loan is needed for Fiscal Year 2005-2006.

BE IT FURTHER RESOLVED that for the purpose of assisting with an affordable housing project(s), funds shall be transferred into the existing Capital

Improvement Project Account Q244 from various Housing Set-aside revenues as set forth in the budget document and in this resolution.

BE IT FURTHER RESOLVED that a new Capital Improvement Project (CIP) entitled "Project Area Capital Improvements" shall be created for the purpose of assisting with various construction projects within the Redevelopment Project Area for the budgeted amount of \$734,281 from Account No. 9080-140-1493.

BE IT FURTHER RESOLVED that funds shall be transferred into the existing Capital Improvement Project Account Q246 for Kansas-Woodland Business Park development in the budgeted amount of \$200,000 from Account No. 9080-140-1493.

BE IT FURTHER RESOLVED that the Finance Officer is hereby authorized to take the necessary steps to implement the provisions of this resolution.

BE IT FURTHER RESOLVED that the budgetary control and authority policy defined in Exhibit "B", which is attached hereto and made a part hereof by this reference is hereby adopted for the Fiscal Year 2005- 2006.

The foregoing resolution was introduced at a special meeting of the
Redevelopment Agency of the City of Modesto, held on the 7th day of June, 2005, by
Agencymember Marsh, who moved its adoption, which motion being duly seconded by
Agencymember Hawn, was upon roll call carried and the resolution adopted by the
following votes:

AYES: Agency Members: Dunbar, Hawn, Jackman, Keating, Marsh,
O'Bryant, Chair Ridenour

NOES: Agency Members: None

ABSENT: Agency Members: None

ATTEST: 
JEAN ZAHR, Secretary

(Seal)

APPROVED AS TO FORM:

By: 
MICHAEL D. MILICH, General Counsel

Exhibit “B” Budgetary Control & Authority

The Redevelopment Agency’s Budgetary Control & Authority policy is adopted by the Agency as a part of the resolution adopting the annual budget.

Basic Policy

The Agency budget is adopted at the fund level, and the authorized amount of expenditure for each fund is listed in Exhibit “A” of the budget resolution.

Multi-year appropriations authorized in previous years and not yet expended continue to be valid until explicitly revoked, notwithstanding the annual appropriation shown on Exhibit “A.”

Executive Director’s Authority

The Executive Director may take the following budgetary actions without Agency approval:

- Transfer appropriations between and within a fund
- Appropriate unbudgeted Agency revenues
- Appropriate reserves approved for litigation on a case-by-case basis
- Revoke multi-year appropriations and close CIP projects

Finance Officer’s Authority

The Finance Officer may take the following budgetary actions without Agency approval:

- Appropriate unbudgeted grant interest
- Make technical budget corrections to implement the intent of Agency-approved actions and resolutions
- Transfer appropriations between sub-funds of a single fund.

Assistant Executive Directors’ Authority

The Agency Assistant Executive Director may take the following budgetary actions without Agency approval:

- Transfer appropriations between non-salary line-items within a department, within a single fund

Actions Reserved to the Agency

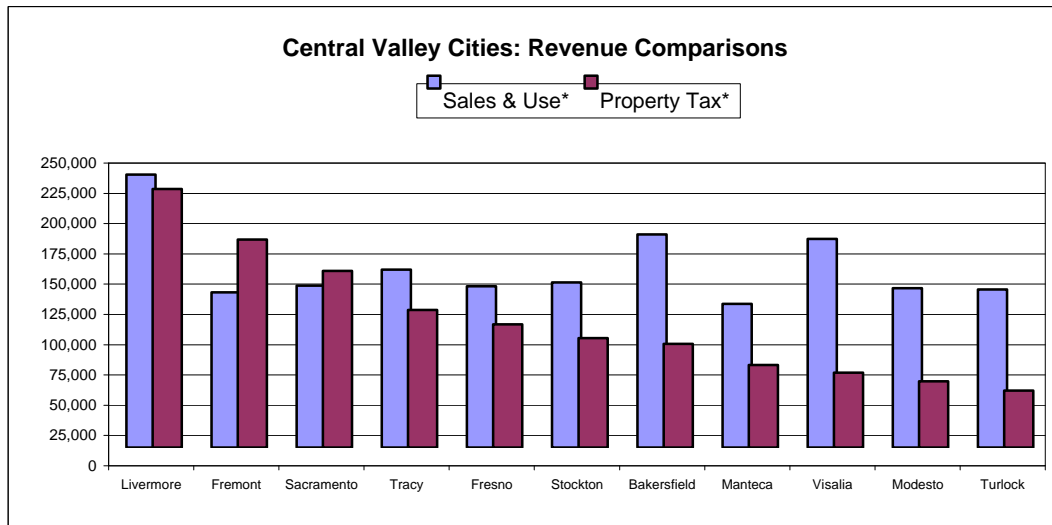
All other budgetary actions require the approval of the Agency. In addition, the following specific actions always require Agency approval, any other provision of this policy notwithstanding.

- Appropriation of undesignated reserves
- Appropriation of revenues
- Budgeting of inter-fund transfers
- Budgeting of inter-fund loans
- Creating or increasing any multi-year appropriation including CIP projects

Central Valley Cities Local Sales Property Tax Comparison

Local sales and property taxes form major sources of revenue for city governments. It is difficult to compare some categories such as property taxes. Local property taxes are based on one percent of the County's assessed values times an allocation rate. The allocation rate for each city is different and may be materially different (i.e. Modesto's rate is 3.6% and Stockton's is 5.8%). For local sales taxes, cities typically receive 1% of the County's sales rate. However, for Modesto's 7.375% County rate, instead of 1% only .95% is received locally. The other... 6.00% goes to the state, .30% goes to the County and .125% goes to the Library. (Note: After 7/1/04 the Triple Flip State Allocation kept the same base sales rate but changed the State's allocation from 6.00% to 6.25% and reduced the local portion by .25%. However, the local .25% is backfilled (by ERAF) to restore the same amount to local governments. Triple Flip is the State's mechanism to repay State Budget Deficit Reduction Bonds passed by Propositions 57 & 58.

		Local Taxes			
		Property Tax*	Sales & Use*		
Population	City	FY 03-04	FY 03-04	County	Sales Rate
78,600	Livermore	213,410	225,318	Alameda	8.750%
209,100	Fremont	171,808	128,154	Alameda	8.750%
441,000	Sacramento	145,805	133,787	Sacramento	7.750%
74,100	Tracy	113,711	146,910	San Joaquin	7.750%
456,100	Fresno	101,727	133,172	Fresno	7.875%
269,100	Stockton	90,483	136,465	San Joaquin	7.75%**
279,700	Bakersfield	85,544	176,036	Kern	7.250%
59,700	Manteca	68,113	118,754	San Joaquin	7.750%
102,700	Visalia	61,928	172,347	Tulare	7.500%
206,200	Modesto	54,775	131,672	Stanislaus	7.375%
64,200	Turlock	47,047	130,534	Stanislaus	7.375%
* Per capita per 1,000 people					
**Measure W passed on 11-2-04 as 2/3's of voters elected to raise the City's sales rate by .25% (7.75% to 8.00%).					



Note: Population figures from CA's Department of Finance (Demographic Research Unit) as of 1/1/04

Overview of City Funds

The following provides brief descriptions of the City's principal funds, grouped by functional area.

General Fund

The General Fund is the primary operating fund of the City. Its principal revenue sources include property tax, sales tax, utility taxes, business licenses & franchise taxes, and certain general purpose revenues allocated by the State. Police and fire services account for the bulk of expenditures in the General Fund, with the balance going to a variety of programs including parks, recreation, urban forestry, sidewalk maintenance, planning & economic development, and general government.

Transportation Funds

Gas Tax Fund (Special Revenue - 0700): This fund accounts for the City's street maintenance & operations costs. Its revenue sources include the City's share of the State gas tax and a share of the local garbage collection franchise tax. It also receives transfers from the General Fund (for urban forestry and sidewalk maintenance), the Local Transportation Fund and the LTF Non-Motorized fund.

Local Transportation Fund (Special Revenue - 0510): This fund accounts for the City's share of a ¼% sales tax imposed by the State and distributed to cities and counties for transportation purposes. (By law, transit services have priority over street maintenance in claiming this revenue; the LTF revenue received by the City for transit purposes is accounted for in the Bus Fund, below.) Most of the revenue received in this fund is transferred to the Gas Tax fund for expenditure on street maintenance.

LTF Non-Motorized (Special Revenue - 0520): This fund accounts for a portion of the Local Transportation Fund revenue that is earmarked by law for expenditure on pedestrian, bicycle, and other non-motorized transportation purposes.

Bus Fund (Enterprise – 6510): This fund accounts for the operation of the City's transit system, including fixed-route buses, dial-a-ride, and the Modesto Amtrak station. Principal revenue sources in this fund include a portion of the State's ¼% sales tax for transportation (see Local Transportation Fund, above), transit-related grants, and rider fees.

Airport Fund (Enterprise – 6310): This fund accounts for the operation of the Modesto Airport. Primary revenue sources for this fund include hangar rental fees and taxes levied on the owners of aircraft housed in Modesto. The Airport fund also receives FAA grants for capital improvements.

Internal Service Funds

Fleet Fund (Internal Service – 7200 & 7210): This fund accounts for the acquisition, maintenance and operation of most of the City's vehicles and heavy equipment. (Exceptions include buses, which are accounted for in the Bus Fund; and fire equipment, which is accounted for in the General Fund.) The Fleet Fund is financed by monthly "rental" charges applied to the operating budgets of departments, which use vehicles and equipment. These charges pay for the maintenance and operations of equipment as well as its eventual replacement. The portion of the rent charged for future replacement is accumulated in a distinct sub-fund (7210) of the Fleet Fund.

Information Technology (Internal Service – 7130): This fund accounts for the City's acquisition, maintenance and replacement of information systems and telecommunications. The fund is financed by monthly charges applied to the operating budgets of City departments based on a formula encompassing various factors (such as the number of PC's in a department and special applications supported for the department).

Building Services (Internal Service – 7800): This fund accounts for the maintenance and operation of the City's buildings and facilities, with the exception of Tenth Street Plaza and facilities accounted for in Enterprise or Internal Service funds. The fund is financed by monthly charges applied to the operating budgets of City departments.

Central Services (Internal Service – 7100, 7110, 7120): This fund accounts for a number of internal central services, including mailroom, copying & printing, and internal inventory purchases. This fund is financed by monthly charges applied to operating budgets of City departments.

Insurance Funds (Internal Service – 7310-7390): These funds account for the City's self-insurance reserves (workers compensation and general liability) and for the purchase of third-party insurance (property insurance, excess liability coverage for workers compensation and general liability, employee health, vision, dental and disability coverage), as well as insurance administration costs. Employee benefit insurance is financed as a pass-through from operating budgets. Other insurance types are financed by monthly charges applied to operating budgets of City departments.

Employee Benefit Fund (Internal Service – 7150): This fund accounts for accrued vacation liability City-wide, as well as the cost of post-retirement employee health benefits. It is financed by monthly charges applied to operating budgets of City departments.

Utilities

Water Fund (Enterprise – 6100 thru 6170): This fund accounts for the City's water utility. All expenses relating to the provision of water services are charged to this fund, which is financed with customer utility rate payments. This fund also accounts for debt issued on behalf of the water utility and for the repayment of such debt.

Sewer Fund (Enterprise – 6210 thru 6270): This fund accounts for the City's sewer utility. All expenses relating to the provision of sewer services are charged to this fund, which is financed with customer utility rate payments. This fund also accounts for debt issued on behalf of the sewer utility and for the repayment of such debt.

Storm Drain Fund (Enterprise – 6280): This fund accounts for the City's storm water drainage utility and is financed primarily with storm water drainage fees.

Debt Service Funds (9440, 9450)

Debt service funds account for principal and interest payments on certificates of participation (COP's) and bonds issued by the City other than those accounted for in Enterprise and Internal Service funds. The primary revenue sources for these funds are transfers from the General Fund and the Modesto Redevelopment Agency (RDA).

Other Funds

Capital Improvement Support (Special Revenue - 0300): This fund was established to account for all operations governed by a Federal Indirect Cost Allocation Plan agreement. It is financed almost exclusively by labor charges to capital improvement program (CIP) projects.

Solid Waste Fund (Special Revenue – 0310): This fund accounts for the cost of administering the City's service agreements with private solid waste hauling firms (who provide residential garbage hauling and disposal) as well as the costs of recycling programs. The primary revenue sources for this fund include income from the waste energy JPA, State funding for recycling, recycling program fees. The fund also receives inter-fund service credit revenue based on staff time charged to other City programs.

Education & Government Communication (Special Revenue – 0320): This fund accounts for the costs of providing educational and government – related cable television programming. It is financed with transfers from the General Fund and payments from other Access Modesto agencies.

Elections (Special Revenue – 0350): This fund has been established to accumulate resources to pay the costs of municipal elections. Generally, municipal elections are held only every other year. Each year, the City transfers half of the estimated cost of running the next election from the General Fund to the Elections fund. This arrangement ensures that the General Fund cost of elections is relatively stable from year to year. This fund is new this year (fiscal 2004-5).

Operating Grants – Block (Special Revenue – 0400): This fund was established to account for non-capital grants received by the City (other than grants received by Enterprise and Internal Service funds). This fund receives revenues from block grant-style programs, in which the City receives a fixed amount of funding “up front.” The types of expenditures incurred in this fund depend on the specific grants being received in any given year. Currently, the largest grant received in this fund is from the State's Special Law Enforcement Service Fund program.

Operating Grants – Reimbursed (Special Revenue – 0410): This fund was established to account for non-capital grants received by the City on a reimbursement basis. In these programs, the City incurs the “up front” cost of delivering services, then requests reimbursement for those costs from the granting agency. The types of expenditures incurred in this fund depend on the specific grants being received in any given year. Currently, the largest grant received in this fund is from the Federal COPS grant program.

Traffic Safety Fund (Special Revenue – 0600): This fund accounts for revenues received from traffic safety fines and forfeits. Money from this fund is transferred to the General Fund to pay for police operations and equipment.

Downtown Improvement District (Special Revenue – 0900): This fund accounts for the activities of the business improvement district which covers the core downtown area of Modesto. Revenues are derived from an additional mill tax (a gross receipts tax) imposed on businesses within the area. Expenditures include various promotional programs intended to boost business activity in the area served.

CDBG – Direct (Special Revenue – 1130): This fund accounts for Federal Community Development Block Grant (CDBG) revenues received by the City. Expenditures include a variety of housing-related programs primarily targeted at low-income areas.

Housing Loan Program (Special Revenue – 1150): This is a revolving fund, which provides housing loans to low-income individuals. Original funding to establish the fund was received from the Federal Department of Housing and Urban Development (HUD). Current revenues in the fund reflect loan repayments, which are accumulated to make new loans.

HOME Program (Special Revenue – 1170): This fund accounts for revenues received from HUD under the Home Investment Partnerships program.

Emergency Shelter Program (Special Revenue – 1180): This fund accounts for emergency shelter grant revenue received from HUD.

CFF Administration (Capital Projects – 1390): This fund accounts for administrative costs associated with the Capital Facilities Fee (CFF) program. The fund is financed with CFF revenues.

Park Fund (Capital Projects – 1400): This fund was established to accumulate funds for capital improvements in the City's parks. Its principal revenue sources include transfers from the General Fund and development fees. The fund also receives transfers from the Parks CFF fund (see Non-Operating Funds, below) and the Gas Tax fund, in repayment for an inter-fund loan. The proceeds are in turn transferred to the General Fund in payment for a corresponding inter-fund loan.

CFD Administration (Capital Projects – 2900): This fund accounts for administrative costs associated with the Community Facilities Districts (CFD) program. The fund is financed with CFD revenues and inter-fund service credits.

Parking Fund (Enterprise – 6000): This fund accounts for the City's off-street parking facilities, including the downtown parking garage. Parking fees for validated lots and other off-street parking are the primary revenues in this fund. Operation, maintenance, and development of the parking facilities constitute the primary expenditures.

Golf Fund (Enterprise – 6600): This fund accounts for the maintenance, operation, and improvement of the three City-owned golf courses. Revenues in this fund are derived primarily from greens fees. Beginning this year (2004-5), the fund receives no transfer from the General Fund. Expenditures include golf course maintenance and debt service on COP's issued to finance the development of the Creekside golf course.

Centre Plaza Fund (Enterprise – 6700): This fund accounts for the operation of the Modesto Centre Plaza convention and community center. The primary revenue sources for this fund include transfers from the General Fund, room rental fees and commissions.

Non-Operating Funds

These funds account for non-operating activities, such as CIP projects and long-term planning projects.

Strategic Planning Fund (Special Revenue – 0800): This fund was established to accumulate resources for major long-term planning projects, such as updates to the General Plan. In past years, the fund's principal revenue sources have been transfers from the General Fund and from the Village I CFF Fund. Both of these revenues have been eliminated in the current year's budget, so expenditures from this fund are financed with accumulated fund balance only. The remaining budgets in this fund are for "multi-year projects," which are adopted separately from the City's annual operating budget.

CFF Funds (Capital Projects – 1310 thru 1430): These funds account for the accumulation and expenditure of Capital Facilities Fees, which are charged to new development in the City to offset the impact of growth on community infrastructure. Each fund accounts for fees collected for a specific type of capital facility. Expenditures from these funds are governed by the City's Capital Facilities Fee plan. Expenditure budgets for these funds are adopted as part of the City's CIP.

CFD Funds (Capital Projects – 2600 thru 2800): These funds account for the accumulation and expenditure of Community Facilities District capital and maintenance levies. Expenditures from these funds include CIP project costs and debt service on bonds issued to finance earlier capital projects. CFD funds are organized by district. Budgets for the CFD funds are adopted as part of the City's CIP.

Agency Funds

Agency funds represent the finances of outside agencies for which the City of Modesto acts as fiscal agent. The City performs day-to-day accounting and treasury functions for these entities, but they are governed by independent boards and are not City departments. Budgets for agency funds are adopted by their respective governing boards and are outside the City's operating budget process. Notable agency funds include the following:

- Tenth Street Plaza JPA (8500)
- Stanislaus Drug Enforcement Agency (8850)
- Tuolumne River Regional Park (8900)
- Modesto Redevelopment Agency (9000 – 9090)

FY2005-2006
PROPOSITION 4
APPROPRIATION LIMIT CALCULATION

FY2004-2005 Appropriation Limit	\$263,573,544
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Adjustment Factors

Per Capita Personal Income Change	5.26%
Population Change (Stanislaus County)	1.95%
Per Capita converted to a ratio	1.0526
Population converted to a ratio	1.0195

Calculation of factor for FY2005-2006	1.0731
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Adjustment	\$19,267,226

FY2005-2006 Appropriation Limit	\$282,840,770

Article XIII B places a limit on most, but not all, government revenue sources. The limit applies to appropriations from proceeds of taxes from both the general fund and special funds of government entities. Proceeds of taxes include tax revenues, interest earnings on invested tax revenues, and any revenues collected by a regulatory license fee or user charge in excess of the amount needed to cover the cost of providing the regulation, product, or service.

Appropriations from nontax revenues, including the City's enterprise funds, are not subject to the limit. Enterprise fund expenditures for fiscal year 2004/05 are estimated to be \$102 million. We are significantly below the limit when we exclude these expenditures from the calculation.

ORDINANCE NO. _____

AN ORDINANCE ADOPTING THE 2005-06 OPERATING BUDGET AND THE INTERIM CAPITAL IMPROVEMENT PROGRAM FOR 2005-06 FOR THE CITY OF MODESTO, AND PROVIDING FOR CERTAIN TRANSFERS OF FUNDS

WHEREAS, pursuant to the Charter of the City of Modesto, the City Manager has presented a Proposed Operating Budget and Interim Capital Improvement Program for the 2005-06 Fiscal Year to the Finance Committee on May 6, 2005, and

WHEREAS, the Finance Committee has reviewed the Proposed Budget and Interim Capital Improvement Program in a series of televised public workshops on May 16, 17, 18, and 19, as well as at the regular Finance Committee meeting on May 23, 2005, and

WHEREAS, the Finance Committee has recommended modifications to the Proposed Budget and Interim Capital Improvement Program and has forwarded its recommended budget to the full City Council, and

WHEREAS, the City Council has considered the recommendations of the Finance Committee, and

WHEREAS, in accordance with the City Charter, a duly noticed public hearing was held on May 24, 2005, relating to the adoption of the proposed Budget, and

WHEREAS, the City Council has reviewed the position control report prepared by staff, and

WHEREAS, the ultimate effect of the State of California's budget on the City of Modesto remains unclear, possibly requiring the City to revisit its budget at a point after the State's budget is finally adopted, and

WHEREAS, prior to any discussion of the budget and prior to the final adoption, the City Council by separate motion considered each CIP project that could be the source of a potential conflict of interest to one or more members of the City Council without the participation of those members, and

WHEREAS, copies of the proposed Budget have been and are available for inspection by the public at the office of the City Clerk,

NOW, THEREFORE, the Council of the City of Modesto does ordain as follows:

SECTION 1. ADOPTION OF BUDGET. That the operating budget, a copy of which is on file in the City Clerk's Office, is hereby adopted as the FY2005-06 Budget for the City of Modesto, and that the appropriation amounts for expenditures and revenues in each specified fund as shown on Exhibit A are hereby adopted.

SECTION 2. ADOPTION OF BUDGET CONTROLS. That the budgetary control and

authority policies defined in Exhibit B of this ordinance and incorporated here by reference is hereby adopted for the fiscal year 2005-06.

SECTION 3. ADOPTION OF INTERIM CIP. That the Interim Capital Improvement Program defined in the Capital Improvement Program section of the fiscal year 05-06 budget and incorporated here by reference is hereby adopted as the Capital Improvement Program for the City of Modesto, and that funds identified in Exhibit C as Additional Funding or New Projects are hereby appropriated for the corresponding projects and shall be part of the Budget for the fiscal year 2005-06 adopted hereby.

SECTION 4. ENCUMBRANCES. That the funds of the City of Modesto encumbered on June 30, 2005 are hereby appropriated for the purposes for which they are encumbered and shall be rolled over for the fiscal year 2005-06.

SECTION 5. MULTI-YEAR OPERATING PROGRAMS. That unexpended funds appropriated to Multi-year Programs on June 30, 2005 are hereby re-appropriated for the projects for which they were appropriated, as identified in Exhibit D, and shall be part of the Budget for the fiscal year 2005-06 adopted hereby.

SECTION 6. COUNCIL POLICIES. That the Policy Issues outlined in the Policies & Issues section of the fiscal year 2005-06 proposed budget have been reviewed and are hereby approved.

SECTION 7. EFFECTIVE DATE. Pursuant to Section 722 of the Charter of the City of Modesto, this ordinance shall go in effect and be in full force and operation immediately upon adoption.

SECTION 8. PUBLICATION. Copies of this ordinance shall be posted in at least three (3) prominent and distinct locations in the City; and a notice shall be published once in *The Modesto Bee*, the official newspaper of the City of Modesto, setting forth the title of this ordinance, the date of its introduction and the places where this ordinance is posted.

The foregoing ordinance was introduced at a regular meeting of the Council of the City of Modesto held on the 7th day of June, 2005, by Councilmember_____, who moved its adoption, and passage to print, which motion being duly seconded by Councilmember_____, was upon roll call carried and the resolution adopted by the following votes:

AYES: Councilmembers:

NOES: Councilmembers:

ABSENT: Councilmembers:

ATTEST: _____

JEAN ZAHR, City Clerk

(seal)

APPROVED AS TO FORM:

By: _____

MIKE MILICH, City Attorney

FY2005-06
Operating Expenditures - by Fund

EXHIBIT A

FUND	FUND NAME	Adopted Budget FY05-06
0100	GENERAL FUND	103,047,676
0300	CAPITAL IMPROVEMENT SUPPORT	2,842,011
0310	SOLID WASTE FUND	610,661
0320	EDUCATION & GOVT COMMUNICATION	275,930
0330	DEVELOPERS FUND	124,583
0350	ELECTIONS	902,700
0400	OPERATING GRANTS	362,467
0410	OPERATING GRANTS	1,212,620
0510	LOCAL TRANSPORTATION	20,413
0700	SPECIAL GAS TAX	11,112,950
0900	DOWNTOWN IMPROVEMENT DISTRICT	195,760
1130	CDBG - DIRECT PROGRAM	2,831,978
1150	HOUSING LOAN PROGRAM	325,000
1152	PUBLIC SERVICE	75,000
1170	HOME PROGRAM	1,508,014
1180	EMERGENCY SHELTER PROGRAM	104,387
1350	PARKS CAPITAL FACILTIY FEE	458,001
1390	ADMIN CAPITAL FACILITY FEE FUND	241,900
2600	CFD - VILLAGE ONE	580,436
2640	CFD - FAIRVIEW VILLAGE	120,650
2650	CRD - NORTH BEYER	34,450
2660	CFD - ENTERPRPISE PARK 1998	19,500
2670	CFD - CARVER/BANGS	128,750
2680	CFD - PELANDALE/SNYDER	74,310
2690	CFD - VILLAGE 1 #2	190,700
2750	CFD - NORTHPOINTE VILLAGE	83,350
2800	CFD - COFFEE-CLARATINA	167,450
2900	CFD - INFRASTRUCTURE FINANCING PROGRAM ADMIN	402,171
5600	IMPROVEMENT DISTRICT #29	99,380
5800	PUBLIC FACILITIES #6	31,065
6000	PARKING	978,582
6100	WATER OPERATIONS	29,944,834
6120	WATER CIP COP	1,796,658
6210	WASTEWATER OPERATIONS	20,121,878
6220	1993 SEWER COP	767,020
6230	1997 SEWER REVENUE BONDS	1,876,590
6270	REFUNDING REVENUE BONDS	921,535
6280	STORM DRAINAGE	5,738,053
6290	COMPOST OPERATIONS	990,000
6310	AIRPORT OPERATION	795,695
6510	BUS SERVICE - FIXED ROUTE	393,500
6520	BUS SERVICE - DIAL-A-RIDE	2,233,868
6530	TRANSPORTATION CENTER	388,733

Operating Expenditures - by Fund

FUND	FUND NAME	Adopted Budget FY05-06
6540	BUS FIXED ROUTE MAX OPERATIONS	8,615,165
6550	BUS FIXED ROUTE - ALTERNATIVE TRANSPORTATION	60,000
6600	GOLF	2,307,557
6700	CENTRE PLAZA	1,570,921
6710	CENTRE PLAZA - FF&E	73,125
7100	CENTRAL SERVICES - COPIER	21,546
7110	INVENTORY PURCHASES	2,878,396
7120	CENTRAL SERVICES - MAIL	255,540
7130	INFORMATION & TECHNOLOGY	4,079,422
7200	FLEET MANAGEMENT	4,466,149
7210	FLEET EQUIPMENT REPLACEMENT	3,569,100
7310	INSURANCE - ADMINISTRATION	929,790
7320	INSURANCE - WORKERS COMPENSATION	3,594,557
7330	INSURANCE - LIABILITY	2,869,922
7340	INSURANCE - PROPERTY INSURANCE	452,684
7350	INSURANCE - DENTAL INSURANCE	1,024,698
7360	INSURANCE - HEALTH	9,326,577
7370	INSURANCE - DISABILITY	398,467
7380	OTHER EMPLOYEE INSURANCE	472,542
7390	INSURANCE - VISION	283,568
7510	EMPLOYEE BENEFITS MANAGEMENT	39,259,800
7520	EMPLOYEE BENEFITS ADMINISTRATION	332,524
7800	BUILDING SERVICES	1,956,278
8500	JPA BUILDING SERVICES	1,372,389
8900	TUOLUMNE RIVER REGIONAL PARK	531,143
9020	REDEVELOPMENT	2,534,618
9050	REDEVELOPMENT - ADMINISTRATION	386,470
9060	REDEVELOPMENT - LOW/MOD INCOME HOUSING	873,620
9070	REDEVELOPMENT - TENTH STREET PROJECT	12,380
9080	REDEVELOPMENT - PROJECT FUND	250,000
9440	PUBLIC FINANCING AUTHORITY - COP	316,872
9450	PUBLIC FINANCING AUTHORITY - 98 BONDS	3,337,916
TOTAL EXPENDITURE (without transfers):		<u>293,544,945</u>

FY2005-06
Operating Revenues - By Fund

EXHIBIT A

FUND	FUND NAME	Adopted Budget FY05-06
0100	GENERAL FUND	103,374,964
0300	CAPITAL IMPROVEMENT SUPPORT	2,637,092
0310	SOLID WASTE	610,662
0320	EDUCATION & GOVT COMMUNICATION	142,965
0350	ELECTIONS	350,000
0400	OPERATING GRANTS - BLOCK	355,000
0410	OPERATING GRANTS - REIMBURSED	592,761
0510	LOCAL TRANSPORTATION	2,696,657
0600	TRAFFIC SAFETY	825,000
0700	SPECIAL GAS TAX	5,728,585
0900	DOWNTOWN IMPROVEMENT DISTRICT	210,500
1130	CDBG - DIRECT PROGRAM	3,022,414
1150	HOUSING LOAN PROGRAM	325,000
1152	PUBLIC SERVICE	75,000
1170	HOME PROGRAM	1,508,014
1180	EMERGENCY SHELTER PROGRAM	104,387
1390	ADMIN CAPITAL FACILITY FEE	200,000
2600	CFD - VILLAGE ONE	1,380,436
2640	CFD - FAIRVIEW VILLAGE	120,650
2650	CFD - NORTH BEYER	63,550
2660	CFD - ENTERPRISE PARK 1998	19,500
2670	CFD - CARVER/BANGS	152,171
2680	CFD - PELANDALE/SNYDER	250,000
2690	CFD - VILLAGE 1 #2	2,190,700
2750	CFD - NORTHPOINT VILLAGE	83,650
2800	CFD - COFFEE/CLARATINA	167,450
2900	CFD - INFRASTRUCTURE FINANCING PRGM ADMIN	387,000
5600	IMPROVEMENT DISTRICTS #29	99,380
5800	PUBLIC FACILITIES #6	31,065
6000	PARKING FUND	978,580
6100	WATER OPERATIONS	42,829,615
6101	WATER DEVELOPMENT FEES	991,000
6210	WASTEWATER OPERATIONS	24,394,326
6211	WASTEWATER DEVELOPMENT FEES	559,631
6280	STORM DRAINAGE	5,116,996
6290	COMPOST OPERATIONS	1,143,803
6310	AIRPORT OPERATIONS	812,450
6510	BUS SERVICE - FIXED ROUTE	393,500
6520	BUS SERVICE - DIAL-A-RIDE	2,233,868

FY2005-06
Operating Revenues - By Fund

EXHIBIT A

FUND	FUND NAME	Adopted Budget FY05-06
6530	TRANSPORTATION CENTER	406,733
6540	BUS SERVICE - FIXED ROUTE MAX OPERATIONS	9,054,429
6550	BUS SERVICE - ALTERNATIVE TRANSPORTATION	53,118
6600	GOLF FUND	2,305,557
6700	CENTRE PLAZA	940,332
7100	CENTRAL SERVICES - COPIER	30,000
7110	INVENTORY PURCHASES	312,618
7120	CENTRAL SERVICES - MAIL	255,540
7130	INFORMATION & TECHNOLOGY	4,226,925
7200	FLEET MANAGEMENT	4,069,575
7210	FLEET EQUIPMENT REPLACEMENT	3,179,190
7310	INSURANCE- ADMINISTRATION	929,738
7320	INSURANCE - WORKERS COMPENSATION	3,594,557
7330	INSURANCE - LIABILITY	2,869,922
7340	INSURANCE - PROPERTY INSURANCE	452,684
7350	INSURANCE - DENTAL	1,024,698
7360	INSURNACE - HEALTH	9,326,577
7370	INSURANCE - DISABILITY	398,467
7380	OTHER EMPLOYEE INSURANCE	472,542
7390	INSURANCE - VISION	283,568
7510	EMPLOYEE BENEFITS MANAGEMENT	39,250,400
7520	EMPLOYEE BENEFITS ADMINISTRATION	282,031
7800	BUILDING SERVICES	1,847,918
8500	JPA BUILDING SERVICES	1,440,306
8900	TUOLUMNE RIVER REGIONAL PARK	419,031
9020	REDEVELOPMENT - COP DEBT SERVICE	2,000,348
9050	REDEVELOPMENT - ADMINISTRATION	422,470
9060	REDEVELOPMENT - LOW/MOD INCOME HOUSING	873,620
9070	REDEVELOPMENT - TENTH STREET PROJECT	12,380
9080	REDEVELOPMENT - PROJECT FUND	899,281
TOTAL REVENUE (without Transfers)		<u>298,792,877</u>

Budgetary Control & Authority

The City of Modesto's Budgetary Control & Authority policy is adopted by the City Councils as a part of the resolution adopting the annual budget.

Basic Policy

The City budget is adopted at the fund level, and the authorized amount of expenditure for each fund is listed in the operating budget, a copy of which is on file with the Clerk's Office.

Multi-year appropriations, including Capital Improvement Program (CIP) projects, authorized in previous years and not yet expended continue to be valid until explicitly revoked, notwithstanding the annual appropriation in the operating budget on file with the Clerk's Office.

City Manager's Authority

The City Manager may take the following budgetary actions without Council approval:

- Transfer appropriations between departments within a fund
- Transfer appropriations to or from salary line items
- Appropriate unbudgeted departmental revenues
- Appropriate reserves approved for litigation on a case-by-case basis
- Appropriate remaining ABS reserves
- Revoke multi-year appropriations and close CIP projects

Finance Director's Authority

The Finance Director may take the following budgetary actions without Council approval:

- Appropriate unbudgeted grant interest
- Revise the allocation of Internal Service Fund charges between departments, provided that the total allocated amount shall not increase
- Make technical budget corrections to implement the intent of Council-approved actions and resolutions
- Transfer appropriations between sub-funds of a single fund.

Department Directors' Authority

Department directors may take the following budgetary actions without Council approval:

- Transfer appropriations between non-salary line items within a department, within a single fund
- Transfer appropriations between organizations and activities within a department, within a single fund

Actions Reserved to Council

All other budgetary actions require the approval of the City Council. In addition, the following specific actions always require Council approval, any other provision of this policy notwithstanding.

- Appropriation of undesignated reserves
- Appropriation of non-departmental revenues
- Budgeting of inter-fund transfers
- Budgeting of inter-fund loans
- Creating or increasing any multi-year appropriation including CIP projects
- Addition of permanent staff positions

Glossary of Budget Terms

ABATEMENT - A complete or partial cancellation of a levy imposed by a government and usually applied to tax levies, special assessments and service charges.

ACCOUNTING SYSTEM - The total structure of records and procedures which discover, record, classify, summarize, and report information on the financial position and the results of operations of a government or any of its funds, fund types, balanced account groups, or organizational components.

ALLOCATION - To divide or share out for a specific purpose or to particular persons or departments.

APPROPRIATION - An authorization granted by a legislative body to make expenditures and incur obligations for a specific purpose. An appropriation is usually limited in amount and as to time when it may be expended. Operational appropriations usually expire at fiscal year end.

ASSESSED VALUATION - A value of real estate or other property by a government as a basis for levying taxes.

ASSETS - A probable future economic benefit obtained or controlled by a particular entity as a result of past transactions or events.

BOND - A City may raise capital by issuing a written promise to pay a specific sum of money, called the face value or principal amount, at a specified date or dates in the future, together with periodic interest at a special rate. The difference between a note and a bond is that the latter runs for a longer period of time and requires greater legal formality.

BUDGET - A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. The term usually indicates a financial plan for a single fiscal year.

BUDGET HEARING - A public meeting at which any citizen may appear and be heard regarding the increase, decrease or omission of any item in the proposed budget as presented in writing by the City Manager to the City Council.

BUDGET MESSAGE - A general discussion of the proposed budget as presented in writing by the City Manager to the City Council. The message contains an explanation of primary budget issues and policy changes found in the proposed budget.

CAPITAL IMPROVEMENT - A permanent addition to the City's assets, including the design, construction, or purchase of land, buildings, or facilities, or major renovations.

CAPITAL IMPROVEMENT PROGRAM BUDGET - A financial plan of proposed capital improvement projects with single and multiple-year capital expenditures. These include the construction of new streets, sewer lines, fire stations, development of a new park, or a significant study with long-term benefits to the Community. The Capital Program plan is a ten-year plan, which is updated annually. This program is often referred to as the "CIP".

CAPITAL OUTLAY - A budget category which includes all equipment having a unit cost of more than \$5,000 and an estimated useful life of over one year. Non-CIP capital outlay is budgeted in the City's operating budget.

Glossary of Budget Terms

CONTINGENCIES - A budgetary provision representing that portion of the appropriations set aside to meet unforeseen expenditure requirements.

CPI - Consumer price index is a statistical measure of a weighted average of prices of a specified set of goods and services purchased by wage earners in urban areas.

DEBT SERVICE - Payment of the principal and interest on an obligation resulting from the issuance of bonds, notes, or other long-term debt..

DEPARTMENT - A major organizational unit of the City that has been assigned overall management responsibility for a group of related operations.

DEPRECIATION - Expiration in the service life of fixed assets, attributable to normal wear and tear. The portion of the cost of a fixed asset which is charged as an expense during a particular accounting period. In accounting for depreciation, the cost of a fixed asset, less any salvage value is prorated over the estimated service life of such an asset. Each period is charged a portion of this total cost. Through this process, the entire cost of the asset is ultimately charged off an expense.

ENCUMBRANCE - Obligations in the form of purchase orders, contracts, or salary commitments which are chargeable to an appropriation and for which a part of the appropriation is reserved.

ENTERPRISE FUND - A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business. The rate schedules for these services are established to insure that revenues are adequate to meet all necessary expenditures. Enterprise funds are established for services such as water and sewer, parking facilities, transit systems, airport, and golf courses.

EXPENDITURE - Actual cash disbursements for the cost of goods delivered or services rendered.

FISCAL YEAR - The time period designated by the City signifying the beginning and ending dates for recording financial transactions. The City of Modesto has specified July 1 to June 30 as its fiscal year.

FIXED ASSETS - Assets of a long-term character such as land, building, machinery, furniture, and other equipment with a value greater than \$1,000 and a useful life longer than one year.

FORFEITURES - The automatic loss of cash or other property as a penalty for not complying with legal provisions and as compensation for any resulting damages or losses.

FRANCHISE - A special privilege granted by a government, permitting the continued use of public property, such as city streets and usually involving the elements of a monopoly or regulation.

FUNCTION - A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible (e.g., general government; streets and highways; parks and recreation; public works and public safety).

FUND BALANCE - Also known as financial position, fund balance is the excess of assets over liabilities, and represents the cumulative effect of revenues and other financing sources over expenditure and other financing uses.

Glossary of Budget Terms

FUND - An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves, and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

GENERAL FUND - The primary operating fund of the City used to account for all revenues and expenditures of the City not legally restricted as to use. Examples of departments financed by the General Fund include the City Council, Police and Fire Departments, and others general services.

GENERAL FUND DISCRETIONARY REVENUE - The General Fund is the primary operating fund of the City. It accounts for normal, recurring activities traditionally associated with government. General Fund discretionary money is revenue not restricted to special purposes such as collected fees, interfund labor charges, service credits, and indirect cost recoveries and can be used to support general government activities.

GENERAL OBLIGATION BOND - Bonds used for various purposes and repaid by the regular revenue raising powers of the City. The City of Modesto has no outstanding general obligation bonds.

GNP - Gross National Product is the total market value of all final goods and services produced by the entire economy in a one-year period.

GRANT - Contributions or gifts of cash or other assets from another governmental entity to be used or expended for a specific purpose, activity, or facility. An example is the Community Development Block Grant given by the Federal Government.

INDIRECT COSTS - Those elements of cost necessary in the production of a good or service that are not directly traceable to the product or service.

INTERFUND TRANSFERS - Amounts transferred from one fund to another.

INTERNAL SERVICE FUND - Funds used to account for the financing of goods or services provided by one department to another department on a cost reimbursement basis, for example; the Fleet Management Fund, which maintains the City's equipment pool; or the Central Services Fund, which provides office supplies and various materials for maintenance and construction.

NET DISCRETIONARY SUPPORT - Total operational costs after taking into account related fees and charges and other revenue. This represents the true general tax support for an operation.

OPERATING BUDGET - The portion of the budget pertaining to the daily operations that provide basic governmental services. The operating budget contains appropriations for such expenditures as personnel, supplies, utilities, materials, travel and fuel.

ORDINANCE - A formal legislative enactment by the City Council. It has the full force and effect of law within City boundaries unless pre-empted by a higher form of law. An ordinance has a higher legal standing than a resolution.

Glossary of Budget Terms

PERFORMANCE MEASURES - A performance measure is a public oriented measure which, whether stated in terms of effectiveness or efficiency, quantitatively describes how well a service is being performed. The foundation of performance measures is understanding the relationship between program inputs, outputs, efficiency, effectiveness, and ultimately program outcomes.

RECESSION - A noticeable drop in the level of business activity.

REIMBURSEMENT - Repayments of amounts remitted on behalf of another party, or interfund transactions that constitute reimbursements to a fund for expenditures or expenses initially made from it but properly applied to another fund.

RESERVE - An account used to earmark a portion of fund balance to indicate that it is not available for expenditure.

RESOLUTION - A special order of the City Council which has a lower legal standing than an ordinance.

RETAINED EARNINGS - An equity account reflecting the accumulated earning of an enterprise or internal service fund.

REVENUE - Funds that the government receives as income. It includes such items as taxes, fees, permits, licenses, grants and interest.

SPECIAL ASSESSMENT - A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

SPECIAL REVENUE FUND - A fund in which revenue is collected and is restricted by the City, State or Federal Government as to how the city might spend its resources.

SUBSIDY - A grant by government to another government entity to assist in an enterprise deemed advantageous to the public.

TAXES - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. The term does not include specific charges made against particular persons or property for permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, water service charges.

TRUST AND AGENCY FUNDS - Also known as Fiduciary Fund Types, these funds are used to account for assets held by the City in a trustee capacity or as an agent for private individuals, organizations, or other governmental agencies. The fiduciary funds used by the City are investment trust, non-expendable trust and agency funds.

USER CHARGES - The payment of a fee for direct receipt of a public service by the party benefiting from the service.

WORKING CAPITAL – Also known as “financial position” in the private sector, working capital is the excess of current assets over current liabilities. For enterprise funds, this term is used interchangeably with “fund balance”, a comparable financial position concept in the governmental fund types.

Revenue Assumptions and Economic Indicators

A variety of factors come into play when deciding on revenue projections. Estimates of population growth, local and regional economic growth, inflation, historical revenue patterns, and factors specific to individual revenue sources are considered. The assumptions are tailored around each major category of revenue sources. Sales tax, business license tax, and other local sources are related to the local economy. Major revenue categories are estimated for FY 2006 at 3.4%. Overall revenue is estimated to decrease by 2.3%.

Consumer Price Index

The Consumer Price Index (CPI) is a measurement of the relative cost of goods and services purchased by the consumers. CPI is considered the measurement of inflation that affects both revenue and expenditures. For example, during periods of high inflation, the cost for personnel, goods and services increases, resulting in sales and property tax revenue increases. The national CPI has been relatively stable during the past six years. In 2005, the West Urban CPI grew by 3.0%.

Taxable Sales

Taxable sales are a measure of the total retail sales in Stanislaus County. This indicator has a direct connection with the City's retail sales tax revenue, since 1% of total sales tax collected is redistributed to the City from the State Board of Equalization, with County share of 5%. Taxable sales growth has ranged from 16% to -4% during the last couple of years. In 2006, projected slowdown in the GDP growth rate will be a factor contributing to a slower sales tax growth rate of approximately 4.4%.

Building Permit Valuations

One of the major components of growth in Stanislaus County is building activity. This is measured by the sum of all residential and non-residential permit activity and their associated construction valuation. In 2005, total building permit valuation in the City was approximately \$316,000,000. The projected valuation for fiscal year 2006 is \$360,000,000.

State Economics

California's gross state product for 2004 was estimated at \$1,543,835 and 1,438,134 in millions of dollars, which equals a 7.3% growth rate. The growth rate was 5.5% in 2003 (U.S. Bureau of Economic Analysis). Modesto's Gross Metropolitan Product was estimated at \$15.3 billion in 2003 and \$14.2 billion in 2002 for a growth rate of 7.7% (U.S. Conference of Mayors Report).

Sales Tax

Sales Tax is the City's largest and most important revenue source (26% of the General Fund). Sales tax revenue can be used for any general purpose. Nearly 73% of the General Fund discretionary money for the City of Modesto directly supports Public Safety.

The Sales Tax rate in Stanislaus County is 7.375% on each dollar of taxable sales. The basic State sales tax rate is 7.25%. Of the 1% for the Modesto's City Share, 0.95% goes to the City of Modesto for discretionary purposes, and the County receives 0.05% by agreement. The estimate for FY 2004-2005 using a 5-year projection model was 6%. For FY 2005-2006, we estimated an optimistic

Revenue Assumptions and Economic Indicators

sales tax growth at 4.4%. The City's long-term sales tax growth assumption was estimated at 4.4% because the City of Modesto's economy has shown resiliency during the energy crisis and during the downturn of the nation's economy. In the last 12 months the City has seen its long-term growth forecast drop from 6% to 5%. The City's sales tax consultants now advise us for FY2005-06 it's an optimistic 5.5%, but most likely 4%.

Major Revenues	Budget FY2005/06	% of Total	FY2006 Assumption	Long-Range Assumptions
Sales Tax	\$29.1	29.3%	4.4%	4.0%
Utility Users Tax	\$16.7	16.8%	5.0%	6.0%
Motor Vehicle	\$12.4	12.5%	-6.8%	3.0%
Property Taxes	\$12.8	12.9%	10.0%	6.0%
Business License	\$10.1	10.2%	3.0%	3.0%
Transient Occupancy	\$2.2	2.2%	0.0%	1.0%
Construction Related	\$3.6	3.6%	3.0%	3.0%
Internal Labor Charges	\$5.3	5.3%	1.9%	3.0%
All Other	\$11.1	11.2%	0.3%	2.0%
Total Revenue	\$103.3	104.0%	-2.2%	
Transfers	\$2.3	2.3%	-7.3%	
All Sources Total	\$105.6	106.3%	-2.3%	

Utility Users Tax

Utility Users Tax is the General Fund's second largest revenue source and is a 6% tax rate with an annual cap of \$1,500 per connection. This revenue can be used for any general purpose. The revenue growth is based on the projection of real growth in the number of consumers, the average consumption per customer and the growth or decline in utility rates. PG&E price increases made a significant contribution to the estimated UUT revenue growth. We project that the Utility Users tax will grow 5% in Fiscal Year 2006. The City's long-term assumption is for a 5% growth rate.

Motor Vehicle License Fees (VLF)

Revenue from VLF, the General Fund's third largest revenue source, is collected as a percentage of a vehicle's market value. The fee is imposed by the State "in lieu" of local property taxes on the vehicle. These fees are apportioned to cities (18.75%) and counties (81.25%) on a statewide per capita basis. This revenue source is virtually independent of the Modesto local economy. In this case, growth in local auto sales would not produce increased VLF revenue. Two factors influence the City's share of VLF: the City's population growth (2.57%) relative to all other California cities, and the overall growth or decline in the number and value of motor vehicles on a statewide basis. Statewide growth continues to be healthy. The five-year growth average is 8.2%. The FY 2006 budget assumption set growth at a 6.8% decrease, with a long-term assumption of 3% growth.

In FY2004-05, the intricacies of the Triple Flip affected the VLF. Three State budget revisions underestimated the City's VLF actual payment, which now requires the State to adjust for the

Revenue Assumptions and Economic Indicators

overpayment. Triple Flip adjustments will continue affecting revenue estimates for sales taxes, property tax ERAF, and VLF.

Business License Taxes

Business License Taxes have two components: annual registration and mill tax. The tax is imposed on entities conducting business within the City of Modesto. We are projecting a 3.0% growth in FY 2006. The long-term projection is a conservative 3%.

Property Tax

The Property Tax is levied on real property and personal property. The value of the property is based on a determination made by the County Assessor. The property tax rate is limited to 1% of assessed value plus any rates imposed to fund indebtedness approved by the voters. Recent growth trends show signs of increased activity in the housing market due to increased home construction activity within the City. This category includes current year secured and unsecured property taxes, supplemental roll, in-lieu property taxes, and property transfer tax. The City's FY 2006 estimate at 10% conforms to its 5-year historical average and is consistent with its County's one-year projection. The City's long-range assumption is a conservative 5-6% annual increase.